

**SMART**  
*Digital*



**DIGITAL SEAMLESS  
MAKE BETTER**   
ANNUAL REPORT 2018

**SAMART**  
*Digital*



# Message from the Board of Directors

During the past 2 years considered as a significant context for the Company to transform. Technology disruption has changed lifestyle and consumer behavior to consume more online media of which impact on decision making to buy anything and rapid growth in social media distribution channels. The Company ceased to operate its house brand handset business and left only retail business of other brands in 2017, and finally closed down its handset business in 2018 and then shift to complete digital services. The digital services include Digital Trunked Radio System (“DTRS”) of which the target clients are state-owned enterprises and government agencies, and Co-Tower rentals for Mobile Operators in the Nationwide National Parks. These 2 projects are in collaboration with CAT Telecom Public Company Limited (“CAT”). In 2018, the Company installed the network equipment as planned. The Company still focus on doing business with recurring income. The digital content business has transformed its services to a digital platform provider that offers eat, drink and travel content, comprehensive travel planner services and sports business aiming towards complete digital sports business that serves the digital trend and the upcoming age of sports and healthy lifestyle. This is to enhance the livelihood by providing quality products and services derived from technology advancement and excellent innovations of the digital age.

To support business changes and new business operations, the 2018 Annual General Meeting of Shareholders approved the increase in its registered share capital to be offered to the existing shareholders of the Company in proportion to their respective shareholdings (Rights Offering) and to accommodate the exercise of the warrants. The Company received money from the capital increase totaling Baht 2,077 million, therefore, the Company’s issued and paid-up capital increased from Baht 440 million to Baht 1,132 million with shares premium of Baht 1,385 million. The 1,731,043,303 units of warrants (SDC-W1) were issued in this regard with 5 years from the issued date.

The Board of Directors and management are confident that this business transformation will bring better operating results in the future. Although this transformation will take some time, the management will closely monitor business performance and develop products and services to meet the needs of consumers. On behalf of Samart Digital Public Company Limited, the Board of Directors would like to express our sincere gratitude to all shareholders, customers, business partners, executives, employees and all stakeholders for their support and trust. This is the driving force behind the Company’s business.



(Mr. Piyapan Champasut)  
Chairman of the Board of Directors  
Samart Digital Public Company Limited



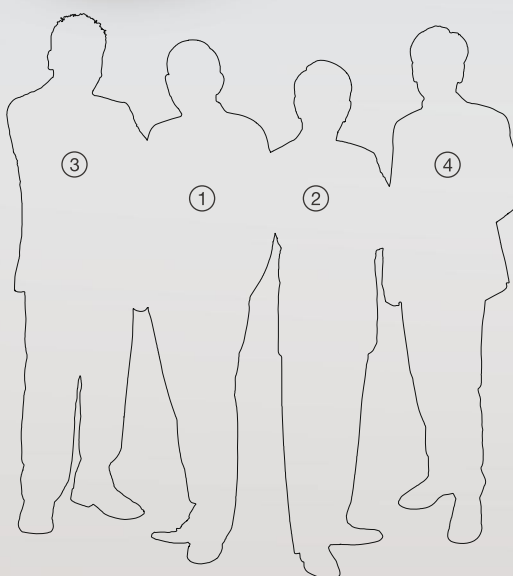
(Mr. Watchai Vilailuck)  
Executive Chairman  
Samart Digital Public Company Limited



## Board of Directors

As of December 31, 2018

1. Mr. Piyapan Champasut
  - Chairman of the Board of Directors
  - Independent Director
  - Audit Committee Member
2. Dr. Chotivid Chayavadhanangkur
  - Independent Director
  - Chairman of the Audit Committee
  - Chairman of the Corporate Governance Committee
  - Nominating and Compensation Committee Member
3. Mr. Kunthit Arunyananda
  - Independent Director
  - Audit Committee Member
  - Chairman of the Nominating and Compensation Committee
  - Corporate Governance Committee Member



4. Mr. Teerachai Phongpanangam
  - Director





## Board of Directors

As of December 31, 2018

5. Mr.Watchai Vilailuck

- Authorized Director
- Chief Executive Officer
- Executive Chairman
- Chairman of the Risk Management Committee

6. Mrs.Sukanya Vanichjakvong

- Authorized Director
- Executive Director
- Nominating and Compensation Committee Member
- Corporate Governance Committee Member
- Risk Management Committee Member
- Chairman of the Sustainable Development Committee

7. Mr.Charoenrath Vilailuck

- Director
- Risk Management Committee Member



## Vision

Sustainable growth through Integrated Broadband Communication to ease everyday life

## Mission

- Focusing on great customer experience on products through all touch points including software solutions and service to create beyond customer expectation
- Creating innovative content and application platform through various digital mediums in order to serve customer needs where as seeking for developing mutual sustainable growth with potential partners

## Corporate Culture

- Think Ahead
- Customer Focus
- Team of Professionals
- Commit to excellence

## Business Direction

Focusing on updated digital business development to harmonize consumer rapid trend with new distribution channel and new content media channel continuously

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# Report of the Executive Committee

Dear Shareholders

The Company strongly believes in the importance of managing the business operations according to the Company's business policies and plans, including any initiatives mandated by the resolutions of the Board of Directors and Shareholders meetings. All such implementations needed to be done have to be executed in strict adherence to the Company's Corporate Governance Policy and Business Ethics. Consequently, the Board of Directors appointed the Executive Committee to analyze and appraise numerous important issues prior to further consideration by the Board of Directors. Moreover, as a written guideline, the charter of the Executive Committee has been provided in order to clearly specify composition, qualification, term of post, roles and responsibilities of the Executive Board as well as details of meeting arrangement and report to the Board of Directors of the Company.

In 2018, the Executive Committee conducted 12 meetings to consider numerous matters concerning the Company. Results from the meeting, including the comments and recommendations, have been reported to the Board of Directors for consideration. The significant matters considered during the year were summarized below:

- Establish strategy and plan of the Company and its subsidiaries including problem resolution guidelines for each line of business operations on a quarterly basis. Every year, the Company arranges at least 2 management meetings where the participants are the manager level onwards to convey its operation plans and strategies to the management and the employees for their acknowledgement and compliance.
- Review and monitor business operations of the Company and its subsidiaries and provided advices for any problems may have to achieve business target.
- Analyze and assess annual salary increment and bonus. The salary increase and bonus allocation are in line with the Company's operation performance and commensurate with the industry's average remuneration. This recommendation was submitted to the Nominating & Compensation Committee for further consideration.
- Analyze and appraise numerous important issues mandated by the Board of Directors such as investment, fiscal year budget as well as consideration on promotion and new hire manpower.

The Executive Committee is intent to perform its duties to the utmost honesty, caution, and thoroughness with the objectives of ensuring the Company's highest benefits, equity and fairness to all shareholders and stakeholders. To be sure, the Executive Committee seeks monitors all company's systems to ensure the strictest adherence to all rules and regulations, Company's Objectives and Article of Association and comply with the good corporate governance principle in order to fulfill the targets on enhancement of stability and growth on continued basis which can further lead to the sustainable growth of business.



(Mr. Watchai Vilailuck)

Executive Chairman

Samart Digital Public Company Limited



# Report of the Audit Committee

Dear Shareholders

The Audit Committee of Samart Digital Public Company Limited consists of 3 independent directors with combined experience in finance, accounting, and business administration named Dr. Chotivid Chayavadhanangkur as Chairman of the Audit Committee, Mr. Piyapan Champasut and Mr. Kunthit Arunyakananda as committee members. All members possess adequate qualifications as required by the Audit Committee Charter and the regulations of the Securities and Exchange Commission of Thailand and the Stock Exchange of Thailand.

The Audit Committee operates independently and performs its duties and responsibilities as assigned by the Board of Directors in overseeing the corporate governance and the internal control systems to ensure that the Company's business operations are carried out for the interests of its shareholders and other stakeholders and that the Management execute their duties with integrity, accountability, and in accordance with the Company's policies. The Audit Committee conducted 5 meetings in 2018, to discuss and share opinions with management, internal auditors and external auditor on matters related to the meeting agenda which was summarized below:

- The Audit Committee reviewed the quarterly and yearly financial statements and Management Discussion and Analysis of the Company and its subsidiaries throughout the significant accounting policies in consultation with management and external auditors. The Audit Committee's opinion was that the financial reporting was in accordance with Thai Financial Reporting Standards and present fairly, reliability and adequate disclosure. In addition, the Audit Committee also conducted 1 exclusive meeting with the external auditor to freely discuss important issues and significant information to prepare the financial statements.
- The Audit Committee reviewed the adequacy and effectiveness of risk management, internal control systems and internal audit from the internal audit report to ensure that the Company's operation was operated, controlled and monitored efficiently, effectively and achieved the goal.
- The Audit Committee reviewed internal audit activities by considering the independent of Internal Audit Department, the sufficiency of manpower and also evaluate the performance of the Internal Audit Head and internal audit function in addition to provide recommendation to support the internal audit activities perform independently effectively and efficiency.
- The Audit Committee reviewed the Company's compliance with the Securities and Exchange Act, regulations of the Securities and Exchange Commission, the Stock Exchange of Thailand and other laws related to the Company's business operations as well as business commitments with third party agreements. The Audit Committee's opinion was that the Company fully complied with the aforementioned regulatory requirements in all material respects.
- The Audit Committee considered the nomination and proposed for the appointment of the external auditor and annual audit fee for 2018. This process entailed assessment of the current external auditor for its independence, performance from the year before, competency, experience and with competitive audit fee. After careful consideration, the Audit Committee therefore proposed the Board of Directors and shareholders meeting to appoint EY Office Limited as the external auditor of the Company and its subsidiaries for 2018.
- The Audit Committee reviewed and approved the annual internal audit plan of which based on the Company's strategies and risk based approach. The internal audit activities emphasized on the evaluation of the effectiveness of key preventive control as well as reviewed the evaluation of the Company's internal control system from internal audit report and internal control assessment results according to the internal Control Integrated Framework of The Committee of Sponsoring Organizations of the Tread Way Commission - Enterprise Risk Management (COSO - ERM) according to the SEC guideline. In addition, the Audit Committee also continuously reviewed and monitored the implementation of the recommendations in the report of the internal audit and the auditor in order to aware the root causes of issues and provide guidelines to prevent future potential loss to the Management. Furthermore, the

Audit Committee also held one formal meeting with the head of internal audit and auditors to give suggestion according to the annual internal audit plan, risk management and internal audit.

- The Audit Committee reviewed the connected transactions or the transactions which might have conflicts of interest as well as disclosure of such transactions to ensure the compliance with rules and regulations prescribed by the Securities and Exchange Commission and other regulatory bodies and to certify that such aforementioned transactions were reasonable, transparent with adequate disclosure pursuant to the Good Governance Principles and for maximum benefits of the Company. The Audit Committee's opinion was that the Management conducted these transactions at an arm's length basis, with general business trading condition and reasonable price.
- The Audit Committee reported its activities to the Board of Directors by quarterly and provided useful recommendations, which were properly adopted.
- The Audit Committee conducted its self-assessment, the results in overall areas of assessment were excellent. This was shown that the Audit Committee perform all duties completely as assigned by the Board of Directors with knowledge, accountability with due care and be sufficient independence as well as give creatively opinion and recommendation for the benefit of all stakeholders.

In summary, the Audit Committee determined that the Board of Directors, Management, and Executive Directors had performed their duties with integrity and diligence in pursuit of the Company's goals. And the Company demonstrated commitment to effective and transparent Corporate Governance which included appropriate risk management and internal control system.



(Dr. Chotivid Chayavadhanangkur)  
Chairman of the Audit Committee  
Samart Digital Public Company Limited

# Report of the Corporate Governance Committee

Dear Shareholders

The Company realizes on the importance and utmost emphasizes on corporate governance, code of business conduct, and Company's framework of sustainable development to improve corporate governance for greater efficiency. The Board of Directors has established written Corporate Governance Policy and Business Ethics for practices of directors, executives and employees in order to create more transparency, competitiveness and strengthen the confidence to shareholders, investors and all related parties. Hence, the Corporate Governance Committee, which the Chairman is an Independence Director, is assigned to oversee and monitor the business operations in compliance with the Corporate Governance Principles of the Stock Exchange of Thailand.

In 2018, the Corporate Governance Committee conducted 3 meetings to follow up and consider various matters to support and promote the Company's Good Corporate Governance Practices. The Corporate Governance Committee had subsequently reported to the Board of Directors, which could be summarized below:

- Review the Company's corporate governance policy and business ethics to comply with the Principle of Good Corporate Governance. The Corporate Governance Committee has considered and reviewed the appropriateness of applying good corporate governance principles by means that are suitable for the Company's business to ensure that the Corporate Governance Policy conforms to related rules, regulations and international corporate governance criteria as well as beneficial to creating value for sustainable business.
- Review all committee charters to comply with the Principle of Good Corporate Governance, other related regulations and the Company policies.
- Monitor performances of the Sub-Committees to ensure the compliance with the Company's corporate governance policy and the Principle of Good Corporate Governance by specifying that all Committees should from time to time report their performances to the Board of Directors and provide annual performances report to shareholders in the Annual Report.
- Encourage the minority shareholders to propose the agenda and submitted any enquiries for consideration in the Annual General Meeting of Shareholders to comply with the Securities and Exchange Act and the Principle of Good Corporate Governance.
- Encourage the Board of Directors to conduct self-assessment of the Board of Directors, individual director, sub-committees including CEO assessment and Corporate Secretary Assessment annually. Results and recommendations from such assessments will be considered for further improvement.
- Review the Company's Corporate Governance Report disclosed in the Annual Report to comply with the regulations of the SEC and the SET.

The Corporate Governance Committee carries out duties and responsibilities as assigned by the Board of Directors, and continues to review, update and develop the Company's Corporate Governance as well as emphasizes and recognizes the importance of the rights of all stakeholders equitably to achieve the objective and target with accuracy and transparency. Due to the continual monitor and development of the Company's Corporate Governance Practices, the Company scored "Excellent" or "5 Stars" in the 2018 Corporate Governance Report and was ranked in Top Quartile of the group of companies with market capitalization of more than Baht 3,000-9,999 million surveyed by Thai Institute of Directors Association (IOD). In addition, the Company scored "Very Good" (4TIA) from the survey on quality in convening the 2018 AGM surveyed by Thai Investors Association.



(Dr. Chotivid Chayavadhanangkur)  
Chairman of the Corporate Governance Committee  
Samart Digital Public Company Limited

# Report of the Sustainable Development Committee

Dear Shareholders

The Board of Directors of Samart Digital Public Company Limited recognizes the importance of sustainable development that will lead to the business' sustainable growth and must develop in parallel with the recognition of social and environmental responsibility as well as corporate governance. Thus, the Board of Directors has appointed the Sustainable Development Committee to formulate policy framework and operational guideline regarding social and environmental responsibility of the Company.

In 2018, the Sustainable Development Committee conducted 2 meetings to follow up and consider various matters to ensure the compliance with the sustainable development policy and charter of the committee. The significant matters considered during the year were summarized below:

- Review the Company's sustainable development policy.
- Build up corporate culture that could encourage all employees to had conscious mind and devoted their efforts and personal time for benefits of communities as a whole, and promoted and educated the employees at all levels on social and environmental awareness to serve as guidelines on social and environmental conservation and development throughout the organization.
- Follow up the Corporate Social Responsibility activities during the year 2018.
- Conduct self-assessment of the Sustainable Development Committee and reported to the Board of Directors for development.
- Report performance to the Board of Directors and provided annual performances report to shareholders in the Annual Report.

The Sustainable Development Committee carries out the duties and responsibilities as assigned by the Board of Directors with utmost effort and focuses on developing the Corporate Social Responsibility activities coupled with managing the Company's business with the recognition of the Principles of Good Corporate Governance. The implementation of the sustainable development will not meet the target unless the valuable support from all stakeholders; shareholders, directors, management and employees including community and society associated with the operation of the Company ultimately leading to the sustainable growth of business.



(Mrs. Sukanya Vanichjakvong)

Chairman of the Sustainable Development Committee  
Samart Digital Public Company Limited

# Report of the Risk Management Committee

Dear Shareholders

The Company’s Risk Management Committee, which has been appointed by the Board of Directors, comprised of the Company’s Executive Chairman as the Chairman and 3 directors as the members. In addition, top management has been assigned as working group.

The Company puts strong emphasis on management of risks of its businesses in order to accomplish the specified objectives and targets, as well as to prevent and reduce loss which may occur during business operations.

The Risk Management Committee has complied with such risk management policies and recommend various risk management guidelines to the management of the group of companies. In 2018, the Risk Management Committee held 3 meeting can be summarized as follows:

- Consider risk, impacts, risk management measures for 2018 and follow-up progress on risk management of the Group of Companies.
- Give recommendation to eliminate and reduce potential risks as well as instruct the management of each department to report its operating results to the Risk Management Committee continually and regularly.
- Review new risks to make them correspond to the current change of businesses in order to reduce material risks of the Company.

The Risk Management Committee determines to manage the Company to ensure that it has corporate governance and that risks are in acceptable levels with aims to enhance confidence that the Company’s risk management is adequate and can cover all business operations and it could achieve the targets specified.



(Mr. Watchai Vilailuck)

Chairman of the Risk Management Committee  
Samart Digital Public Company Limited



# Report of the Nominating and Compensation Committee

Dear Shareholders

The Company realizes the importance of recruiting candidates to assume the positions of directors and top level executives as well as their appropriate remuneration packages. Consequently, the Board of Directors has appointed the Nominating and Compensation Committee, of which the Chairman is an Independence Director, to be responsible for screening and nominating candidates who are highly knowledgeable in their fields, capability, and have appropriate qualifications for director and top level executive positions, and setting policies and guidelines for remuneration package for directors, committee members and top executives.

In 2018, the Nominating and Compensation Committee conducted 4 meetings to consider numerous matters concerning the Company. The member who has an interest in any agenda shall be refrained from voting and not attend the meeting to consider that agenda. Results from the meeting, including the comments and recommendations, have been reported to the Board of Directors for consideration. The significant matters considered during the year were summarized below:

- Nominate and propose candidates who had knowledge and experience in business related to the Company's operation, and had full qualifications as the regulations of the SEC and the SET in order to assume the position of the Company's directors and committees in case of vacancy and retiring by rotation.
- Screen the remuneration packages for directors and committees, any directors who have been assigned to take more responsibilities in any committee would receive additional compensation as appropriated.
- Consider criteria of annual salary increment and bonus in consultation with the Human Resource Department and the Executive Committee. The annual salary increment and bonus were determined at an appropriate level and suitable with the Company's business performance.
- Conduct self-assessment of the Nominating and Compensation Committee for 2018 and reported to the Board of Directors for development.
- Report performance to the Board of Directors and provided annual performances report to shareholders in the Annual Report.

The Nominating and Compensation Committee performs duties carefully, prudently, reasonably, transparency and independence as well as a commitment based on principles of equality, justice, transparency and accountability for comply with the principles of good corporate governance and international recognition for the highest benefits to shareholders and all stakeholders. The remuneration of the directors and management is considered at the appropriate level to create incentive to obtain work efficiency as well as retain knowledgeable and capable persons to work with the Company. The consideration is based on the authority, assigned responsibility, and operating results, as well as growth and the Company's performance, business liquidity and factors which may affect the Company or overall economic situation. The methods are in accordance with the Charter and related regulations and be comparable to other companies in the same industry.



(Mr. Kunthit Arunyananda)

Chairman of the Nominating and Compensation Committee  
Samart Digital Public Company Limited

# Corporate Social Responsibility

## Overall Policy

The Company conducts business by considering on responsibility to society and environment as well as good corporate governance for the sustainable growth of both the Company’s business and society. Apart from CSR after process, which do continuously in form of various projects to promote innovation, charity events and donations, the Company concretes more action by setting up working group on social and environmental responsibility for sustainability of the business. The quorum consists of director, management and/or any qualified candidates to define policy framework and operational guideline on social and environmental responsibility so that they can use as guidelines on monitoring their progress and assessment of CSR operations to report to the Board of Directors. The Sustainable Development Committee shall convene the meeting at least twice a year.

### Roles and Responsibilities of the Sustainable Development Committee

1. Set policy and action plan for sustainable development to comply with the Company’s business operation in term of economy, society and environment.
2. Encourage and support the Company’s activities to achieve the SD policy.
3. Monitor, review, follow up the operational progress and evaluate the effectiveness of SD policy implementation.
4. Report the Company’s SD operation to the Board of Directors.

### The Sustainable Development Policy

1. To conduct business based on good governance principle as well as social and environmental responsibility including others relating to sustainable development by primarily taking into consideration benefits of all stakeholders.
2. To build up corporate culture that can encourage all employees to have conscious mind while performing duties and also to have volunteer spirit which is willing to devote efforts and personal time for benefits of communities as a whole.
3. To promote and educate the employees at all levels on social and environmental awareness to serve as guidelines on social and environmental conservation and sustainable development throughout the organization.
4. To encourage on creation of social and environmental projects or activities including others relating to sustainable development.

As target to sustainable growth, the Company conducts business based on good governance principle and recognizes the importance of all stakeholders. The Company has considered and prioritized stakeholders as well as provided appropriate strategies for sustainable development of business as follows:

Stakeholder	Policies and Strategies
1. Customer	Provide trendy, high-quality, reasonable price of product and service to meet the customers’ diversity of needs as well as strengthen and maintain the good relationship between customers and the Company.
2. Employee	Respect for the individual privacy, provide fairly employment, develop the employees’ skills and capability, provide both in-house and external training and educating course for more capability of employees, be aware of occupational safety and health of employee and also provide the appropriate compensation.
3. Trade partner	Systematically provide goods and services with the highest standard based on trading condition, contract and business ethics.
4. Shareholder	Operate all business affairs according to the principles of good Corporate Governance and Equitable Treatment for the highest benefits of every shareholder.

Stakeholder	Policies and Strategies
5. Creditors	Strictly follow to the agreements or any specific conditions
6. Society as a whole and communities	Give support to society and community in all activities, strengthen good relationship and give corporation for community sustainable development and concrete basis, to cultivate consciousness to the Company's employees on responsibility to the society, community and environment via media and internal activities continually.
7. Environment	Operate the business by considering on environmental conservation and security standard, support environment activities and conservation campaign as well as provide knowledge and training to the employees regarding environmental conservation.
8. Counterpart/Competitor	Conduct all business affairs under just rules and competitions, support free trading.

Details of policies for all stakeholders and implement of policies in the previous year disclose in the section "Corporate Governance" under the topic "Business Ethics".

The Company prioritizes stakeholders in order to allocate resources as the defined priority for the highest efficiency and effectiveness of sustainable growth of business. Stakeholders who directly affect from the Company's operation are customers and employees. Therefore, the Company set vision, mission and Corporate Culture, aim to the Company's customers by providing trendy, high-quality, reasonable price of products and services and select the integrated innovative products and services to meet the customers' needs as normal operation of the Company as follows:

#### **VISION**

Sustainable growth through Integrated Broadband Communication to ease everyday life

#### **Mission**

- Focusing on great customer experience on products through all touch points including software solutions and service to create beyond customer expectation
- Creating innovative content and application platform through various digital mediums in order to serve customer needs where as seeking for developing mutual sustainable growth with potential partners

#### **Corporate Culture**

- Think Ahead
- Customer Focus
- Team of Professionals
- Commit to excellence

The later significant stakeholder is the Company's employees. The Company realizes that all employees are valuable and crucial fundamental for the Company's sustainable success and growth. Thus, the Company provides fairly employment, tries to improve the employees' skills and capability, and provides both in-house and external training as well as educating course for more capability of employees. This includes educating and training courses related to CSR and anti-corruption as shown in "5. Fair Labor Practices", as well as setting up the Human Management and Development Policy as shown in the section "Management Structure" under the topic "Human Resources Management and Development Policy".

## **Progress and Reporting**

The Company conducts business in comply with the SD Policy and take into consideration all stakeholders. The policies regarding treatments to all stakeholders are defined in the Company's Business Ethics. Details were disclosed in the section "Corporate Governance" under the topic "Business Ethics" and were posted on the Company's website at [www.samartdigital.com](http://www.samartdigital.com). The SD policy comprises of 9 operating conduct principles as follows:

1. Organization Governance
2. Fair Operating Practices
3. Anti-Corruption
4. Respect of Fundamental Human Rights
5. Fair Labor Practices
6. Consumer Responsibility
7. Contribution to the Community and Society
8. Environmental Conservation
9. Innovation and Publication of Innovation from the operations based on responsibility in society, environment and stakeholders

Progress of the above 9 operating principles of conduct are as follows:

## **1. Organization Governance**

**Promote and make good governance principle become corporate culture, adhere to responsibilities for all stakeholders with transparency and auditability.**

The Company realizes on the importance of the Good Corporate Governance that will be the fundamental factor for improving standard of business operation to create more transparency, competitiveness and strengthen the confidence of all shareholders, investors and other related parties. Thus, written Corporate Governance Policy and Business Ethics, which comply with the Corporate Governance Principles of the Stock Exchange of Thailand (“SET”), have been set up for practices of directors, managements and employees of the Company. The Company Secretary Division is responsible for compliance unit to supervise, oversee and ensure that the operations of the Company, directors and managements have been correctly complied with the regulations of the SET, the SEC and the Public Company Limited Act including other relevant laws. More details of the 2018 Corporate Governance undertaken by the Company were shown in “Corporate Governance”.

In past years, as the Company has proceeded to the principles of corporate governance, the Company scored “Excellent” or “5 Stars” in the 2018 Corporate Governance Report that was the highest score. There were only 142 listed companies from 657 listed companies or 21.61% of listed companies that got this highest score. The Company was also ranked in Top Quartile of the group of companies with market capitalization of more than Baht 3,000-9,999 million surveyed by Thai Institute of Directors Association (IOD). The Company will put the best effort to improve corporate governance even further. In addition, the Company scored “4 TIA” or “Very Good” from the survey on quality in convening the 2018 Annual General Meeting of Shareholders by Thai Investors Association.

## **2. Fair Operating Practices**

**Determine to operate business with fairness and with ethical behavior, observe the laws and respect all social rules.**

The Company conducts business and manages work ethically. The Board of Directors has provided the business ethics manual for the Company’s directors, managements and employees to adhere as their practical guidelines on integrity, honesty, standardization, quality, moral and fairness. It also covers the administration of all stakeholder groups, i.e. shareholder, employee, customer, competitor, business partner, creditor including society and the environment. The practical guidelines including rights and benefits to all stakeholders have been specified in the Business Ethics for directors, managements and employees to comply. Such Business Ethics has been posted on the Company’s website at [www.samartdigital.com](http://www.samartdigital.com). Moreover, the Board of Directors also assign the Corporate Governance Committee to oversee performance of directors, managements and employees to ensure that they strictly adhere to this principle. For more details, please see in the section “Corporate Governance” under the topic “Business Ethics”.

### 3. Anti-Corruption

#### **Define the Anti-Corruption Policy and corporate into the Company's Code of Business Ethics Manual**

The Company recognizes the importance of conducting business with transparency, and anti-corruption in all aspects. The Corporate Governance Committees' Meeting has continual reviewed the Anti-Corruption Policy and propose to the Board of Directors' Meeting to approve and used the policy as the general practical guideline throughout the Company. The current anti-corruption policy covered the following issues:

- Political neutrality and political assistance
- Donation for charity and support fund
- Receiving and giving present, property or other benefits policies

Furthermore, General Operating Guidelines are as follows:

- The process of risk assessment and risk management.
- Protection
- Training and Communication
- Reporting Channels
- Regulatory and monitoring of the implementation of the policy.

Result of the implementation of such policy in 2018 caused the following matters:

- No case of misconduct on corruption or breach of the Ethics. It found only fault that not complied with the Company's regulation and it was amended and clarified the correct procedures to the employees.
- No director and executive resigned due to the issues of corporate governance.
- No case of the Company's negative reputation as a failure result in the monitoring function of the Board of Directors.

The Company disclosed the policy in the Company's Business Ethics manual and posted it on website at [www.samartdigital.com](http://www.samartdigital.com) for all employees to adhere. Details of the Anti-Corruption policy, Operating Guidelines, result of the implementation of such policies and training course regarding protection and prevention of corruption were disclosed in the section "Anti-Corruption".

### 4. Respect of Fundamental Human Rights

**Put emphasis on fundamental human rights, promote and respect rights, freedom and equality. Do not support discrimination based on gender and social status and strongly prohibit child labor/forced labor.**

The Company adheres to human rights principle as a mutual operating principle. All employees shall not undertake any action or shall by no means support any action to violate any human rights. On the contrary, the Company shall create the knowledge-based-organization on human rights as well as cultivate consciousness to the Company's employees to make them adhere to and follow. The policy on non-human right violation has been stated in the Business Ethics manual as follows:

- Personal right and freedom:
  - The Company has policies that employee's personal information is the secret and shall not be sent or disseminated to unauthorized parties;
  - Disclosure or transfer of personal information only upon the owner's consent;
  - The human has right and freedom so long as not violate the right and freedom of others.



- Equal treatment:
  - All employees shall be treated equally and there shall not be and discrimination against race, nationality, language, religion, gender, age and education;
  - The employees shall value and respect each other and shall behave oneself appropriated with his/her duty pursuant to the regulations of the Company and the tradition and shall not damage the Company's image;
  - The Company allows the employees to express their potentials fully and shall fix appropriated remuneration pursuant to the Company's regulations and also provide opportunity to the employees to further their education both in university level as well as short term and long term training course;
  - Deliberation related to hiring and judgment of performance should be accurate and fair;
  - When performing the work, avoid expressing opinions that have to do with differences of physical and mind, race, nationality, language, religion, gender, age, education, or any other attribute likely to cause conflict;
  - Contribute to making the work environment free of oppression and injustice;
  - The employee shows respect and tolerance for each other's opinions.

## 5. Fair Labor Practices

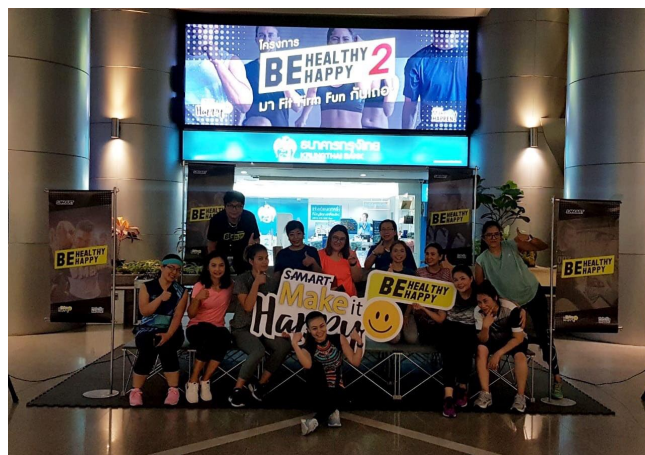
**Create safety and healthy workplace, implement the employment conditions which are appropriated with fundamental labor laws as well as enhance skills of personnel on continued basis so that they can have better quality of life.**

The Company always realizes that all employees are the most valuable assets of the Company and they are the successful factors in making the Company achieve its objectives. The Company must respect and obey the laws and ethics in order to establish justice, stability and peace in the society. Therefore, the Company takes good care of and equally treats them with regarding to the opportunity, compensation, appointment, transfer including fair and appropriated welfares in various aspects as follows:

1. Respect for the right to work pursuant to the fundamental human right principles. Details are provided under “Corporate Governance” under the topic “Business Ethics” in “Non violation of human rights policies and practices”.
2. Set up “Compensation & Benefit Policy” with comply with principles to employee motivation, internal impartiality and compensation standards, and job value to company. The Company essentially determines corporate compensation, benefit and welfare policy being compatible to position accountability, knowledge, and competence with business operation and up-to-date compare to leading companies in the same and diversified industry. The Company ensures that compensation, benefit and welfare policy aligned to legal regulation. The Company also set up reasonable remuneration packages according to market situations, business competitions, job descriptions, work qualities including assessment of company's performance on short term and long term based on company's capability to pay for that remuneration packages. In addition, the Company provides opportunities for employees to express opinions and file complaints related to their jobs. Those suggestions and complaints will be taken into consideration seriously for solutions to draw benefits to all parties and build up good relationship.

For welfare to the employees, the Company has group health insurance in case of in-patient for employees as well as group life insurance which covered all kinds of death, annual medical check-up and provident fund to secure their working life security. The Company also provides social security fund, loan for accident or sickness to employees, grant in case of the employee or his/her family died, fitness center and special discount for Company's products. More details were shown in the section “Corporate Governance” under the topic “Employee Policies”.

3. Set up “Safety and Health Policy”, the Company develops policy and system of safety and health of employees in accordance with the requirements of law and performs all necessary measures to ensure the safety of life and health of employees such as Be Healthy...Be Happy Project provided dance class every Wednesday evening after work to employees: Body Combat, Zumba and Body Jam during October to November 2018. Furthermore, the Company also has the practical guidelines concretely such as appointment of the safety officers, training and cultivate consciousness of safety, occupational health and working environment for employees, annual evacuation drill in case of fire, fingerprint scanning system, medical examination, provide basic medical services as well as serving modern medicine and annual health check. More details were shown in the section of “Corporate Governance” under the topic of “Business Ethics” in “Employee policies”.



4. Set up “Human Resources Management and Development Policy” as below:
  - Recruitment & Selection Policy: The Company set up strategy and HR policy by focus on optimizing the management and development of human resources. It also based on “Knowledge, Ability, Coupled with the Good People” with transparent recruitment process that is suitable for the right position and focus on success career to employee for sustainable growth of the Company.
  - Employee Relation & Engagement Policy: The Company encourages people to work together as a team. Our focus is to create a corporate culture that values and the coordination and collaboration efficiency.
  - Career Development Policy: The Company applied to categorize required business capabilities to Generic competency, Managerial Competency and Functional Competency for analyzing, planning, and leading to individual competency development with diversified development tools for all employee levels.
  - Employee Training & Development Policy: The Company provides both in-house and external training to support and develop the executives and employee’s capabilities.
  - Talent Management Policy and Succession Planning: The Company provides courses and/or tools to manage and develop the employees with excellent performance potential and career planning.

Details regarding Human Resources Management and Development Policy were shown in the section “Management Structure” under the topic “Human Resources” in “Human Resources Management and Development Policy”.

The Company is well aware that its existence and prosperity today owing to the support from the employees hence, the Company places emphasis and support on development of quality life of employees. In the past year, the activity undertaken by the Company was Lunch & Learn Project : emphasis on relationship among top executives and employees in form of two-way communication as a mean to communicate top management direction to all employees closely and directly percept employee’s innovative, improvement and other open-mind ideas to enhance SAMART business operations and other processes.

Moreover, in 2018 there were a various employee relation and employee engagement programs and activities to build synergy among employees, executives and organization i.e., Internal Survey Improvement Project and D-Club (CSR program) and etc.

## **6. Consumer Responsibility**

### **Place importance on manufacturing products and provision of service with good quality and safety.**

The Company strongly believes in building confidence and bringing satisfaction to all customers. Since their trusts are critical to our business, the Company promotes the following policies:

1. Determine to provide and produce commodities and services that are trendy to satiate customers' needs;
2. Provide high-quality products and services at reasonable price;
3. Provide accurate information without any exaggeration that may cause misunderstandings on product's quality and quantity, or special conditions for each product and service;
4. Formulate procedures that permit customers to inform about drawbacks of the products or improper services, because those complaints are valuable for the Company to come up with immediate remedy and improvement for problematic products and services;
5. Provide effective after-sale services for customer's convenience;
6. Guard all customers' information as top secret and refuse to use them for personal benefits;
7. Support all activities that will strengthen, maintain, lasting and good relationship between the Company and customer.

Details were shown in the section “Corporate Governance” under the topic “Business Ethics” in “Treatment of Customers”.

## **7. Contribution to the Community and Society**

### **Support and develop quality of life as well as prosperity of the community and society.**

The Company is well aware that its existence and prosperity today is owing to the support from the communities and the society, hence, the Company places robust emphasis and support on the development of quality of life, prosperity of the communities and Thai society. The regularly activities undertaken by the Company under such scope and practical guideline are as follows:

1. Strengthen good relationship in the organizations, both from public and private sectors, as well as the community leaders in various levels so that the works for community development can be harmoniously coordinated on sustainable and concrete basis;
2. To provide the buildings, materials including funds to oversee the livelihood condition and safety of the communities, for instance the construction of bus shelter in front of the Company's office building, donation of rain coats and reflective coats to the traffic police in the areas of Pakkred Local Police Station and Pak Klong Rangsit Local Police Station, support the learning materials and sport equipment to the schools in nearby areas, restoration of the temples and donation of money to the poor in the communities;
3. To raise funds and supply the necessities to help the disaster victims;
4. To cultivate consciousness to the Company's employees on responsibility to the society, community and environment via media and internal activities continually.

All related activities were shown in “Activities for society and environment”.

## 8. Environmental Conservation

**Conduct business by always taking into consideration of the environmental conservation and the use of resources in the meaningful way.**

The Company recognizes the duties and responsibilities to environment, the Company has policies to:

1. Operate the business by taking into consideration of conservation and security standard, and also be civility to follow the law and related regulations;
2. Be responsible to utilize natural resources in form of raw materials, investments, human resources, and energies in prudent manners;
3. Support care taking environment activities and conservation campaign continually.

The Company has a policy to strengthen and provide knowledge and training on environment to the employees in the organization, in order to be aware of environmental responsibility as follows:

1. The Company has arranged campaign to cultivate conscious mind on environment and natural resources through employee participation activities;
2. The Company supports environment conservation to social and other organizations as well as disseminating news and information on environment in order to build up image and good understanding on environmental management;
3. The Company has policies to foster the guideline of responsibility to environment for understanding the importance of environment by training the employee continuously for efficient environment system.

In 2018, the activities arranged by the Company included:

### **Development of products and services valuable to the environment**

The Company has developed products and services in line with environmental conservation and environmental safety standards as well as offering telecommunication services with care of environment.

### **Making employee aware of the valuable resources usage**

The Company has promoted environmental care and efficient use of resources among its employees via both internal communications and continuous energy-saving campaigns through interesting means that corresponds with the current situation, yielding maximum benefit to the employees every year.

In 2018, the Company promoted the following activities:

- **SAMART SAVE** : Promotes resource utilization with staff understanding by collaborating to reduce common charges, including saving electricity and using papers with appreciation
- **Clean & Clear** : Promotes good workplace environment and creates a good waste-separation habit for garbage, rubbish, and recyclable waste in order to maximize the value of resources and optimize them
- **Big Cleaning Day** : Promotes hygiene and good workplace environment
- **Grow Back Trees Activity** : Promotes forest conservation with volunteer employees planting trees which will grow into a forest at the Forest Product Research Center in Nakhon Ratchasima

## 9. Innovation and Publication of Innovation with the operational responsibility for society, environment and stakeholders

**Determine to develop and present innovation on technology application to uplift the standard of living, conserve environment and use resources in the most meaningful way.**

Samart Innovation Award Project is an important activity that Samart Group of Companies conducted continually for more than 16 years with aim to encourage the youth and the new generation entrepreneurs to develop their creativity and capability that can lead to technology innovation. After the end of the contest in each year, the Company has disseminated qualified and winning projects to the public via activities and public relations media constantly. This project is not only for commercial promotion to the contestants but also the motivation of Thai new innovative developers. For the past year, there were 95 news coverage publicized via newspaper, radio, television and on-line media.

## Business impact to social responsibility

As the Company conducts business in comply with the SD Policy through 9 operational principles, in 2018, the Company and its subsidiaries had not been audited or investigated by the competent authority or any law in any way and the business of the Company and its subsidiaries had not been accused of having negative impacts on society and environment.

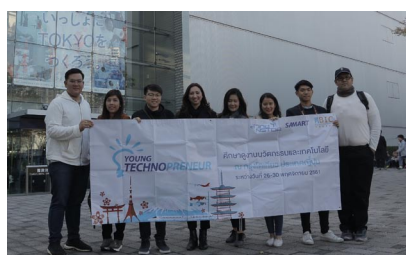
## Activities for society and environment

In 2018, Samart Group set up the policy and practical guidelines under the promotion framework of the “Quality People and Moral Society” which comprise of the following projects and activities:

### Creation of quality people

1. **Samart Innovation:** This project covers a Technology Innovation Contest, Scholarships, and Technology Training to enhance telecommunication-technology knowledge and work skills namely:

- **Samart Innovation Award 2018:** The annual contest was conducted in its the 16<sup>th</sup> years. In 2018, Samart Group joined force with National Science and Technology Development Agency (NSTDA) in organizing “The Young Technopreneur Project” which have benefits to the program participants as follows:
  - Japan field trip for top 3 winners to visit the government and private organization which support a Start-up business.
  - The winner of Samart Innovation Award 2018 or the “Outstanding Inventor of Innovative Prototype” received Baht 200,000 while the first and second runners-up got Baht 100,000 and Baht 50,000 respectively and additional Startup Funds to 16 outstanding teams, each receiving Baht 30,000.
  - Commercial opportunity: During the past 7 years, Samart Group have the new developer for technology business sector over 1,000 person which have created more than 500 proposals and has expanded to the business more than 45 affairs. Samart Group also strive to find Thai people who are ready to join us in the future.





## 2. Sponsorship for knowledge-Sharing Conferences

- **UNDERGRADUATE SCHOLARSHIPS** for students with good academic performance but are lack of fund in Rajabhak Buriram, Buriram, consisting of 4 scholarships.
- **ACADEMIC EQUIPMENT SPONSORING**
  - Distance education support by donating satellite and equipment and sports equipment to 30 schools in Sakaew.
  - Educational fund for school bus repair for primary school students in Ban Nong Kae School and Ban Dong Klang School in Lopburi.
- **Sponsorship for FOOTBALL CAPABILITIES**
  - FOOTBALL FOR THAI YOUTHS PROJECT a collaboration with KING POWER to support the FOX HUNT project in which selected Thai youths to practice football at Leicester City Football Club in England. Moreover, children between 12-14 years old of employees are sent to practice football skills to prepare for participation in the FOX HUNT project.
  - FOOTBALL TRAINING FOR TEACHERS PROJECT a professional football teaching development training activity for teachers to help children and youths improve their football skills.
  - FOOTBAL CLUB SPONSORSHIP : including Buriram United and Prae United.
- **Sponsorship for SPORT CAPABILITIES**
  - PEA TABLE TENNIS JUNIOR AND CADET 2018 Support for “PEA Table Tennis Junior and cadet 2018” table tennis competition, organized by the Provincial Electricity Authority Table Tennis Club, the Table Tennis Association of Thailand, and the Photographer and News Reporter Association of Thailand Under the Royal Patronage for youths.
  - MOTORSPORTS Support for “Bangsean Grand Prix 2018” international road racing competition in Chonburi.
  - PETANQUE COMPETITION Support for the 6<sup>th</sup> Petanque Competition activity cost and prizes sponsorship.
  - RUNNING Support for the 9<sup>th</sup> PEA Mini Marathon, held by the Provincial Electricity Authority, Prizes were sponsored and over 50 employees participated.
  - BIKE FOR CHILD Support for the Thai Chamber of Commerce Bike for Children in Samutprakan activity, a collaboration with the Thai Chamber of Commerce in Bangkrajao District, Samutprakan.
- **Other EDUCATIONAL SUPPORTS**
  - Support for Thammasat University’s academic conference.
  - Forest conservation support, with over 70 employees planting forest and a sponsorship for 450 sprouts and equipment, for the Forest Product Research Center, Klangdong Sub-district, Nakhon Ratchasima.

## Promotion of the Moral Society

The promotion focused on extending help and relief to the underprivileged or social works, which was conducted via “Samart D Club” activities. The “Samart Foundation”, meanwhile, was in charge of promoting Buddhism and charity causes.



- **LOYALTY AND GRATITUDE TO THAILAND ROYAL SPEACIAL EVENTS** dedicated to His Majesty the King to honor his birthday, including merit making and praying-meditation activities dedicated to the King, wearing yellow shirts and participation of management and employees in the “Love and Warmth Biking” and “Love and Warmth at Winter’s End” Events.
- **SAMART MIND POWER** for the promotion of morality, Dhamma and conscience
  - Dhamma Activities “Conscious, Concentration, and Wisdom Development” activity due to important Buddhist event
  - Dhamma Radio Program titled “Voice of Dhamma” for bringing Dhamma doctrinal open on the internal radio every Monday
- **GOODWILL KNITTING PROJECT** Creating for 4 consecutive years, the project gives employees an opportunity to knit 500 hats for the Police Border Patrol students in Tak province
- **FUNDS FOR “DOING GOOD” PROJECT** A volunteering project held for 5 consecutive years. Volunteers from “Samart D-Club” participate in community and 7 society service activities, including 2 projects for animals, 2 project for children, a project for people with multiple disabilities, a Thai culture support project, and a water purification reservoir project.
- **BLOOD DONATION** Samart Group collaborated with the conjunction of Thai Red Cross Society institutes to organize Annual Blood donation activity 3 times per year.
- **DISASTER VICTIM SUPPORTING** Donation for disaster victim in Laos through Thai Pueng Thai Foundation and 300 sacks of rice.



## Prevention and protection of corruption

The Company has established policies and general practices of anti-corruption channel to express their opinions and suggestions including channel to report concerns and procedures to protect employees who report such abuse. Anti-corruption policy and practical guidelines including procedures were disclosed in the Business Ethics and were posted on the Company’s website at [www.samartdigital.com](http://www.samartdigital.com).

Moreover, a trip to visit Anti-Corruption Museum of the National Anti-Corruption Commission (NACC) was organized for the Company’s management and employees to develop an attitude of honesty that they can pass on to their colleagues in the organization.

In addition, the Company maintains system of internal control and risk management to prevent the Company from participating with corruption. Details were disclosed in the section “Internal Control and Risk Management”. The business and financial risks were disclosed in the section “Risk Factors” and “Risk Management Policy” under the topic “Internal Control and Risk Management” and were posted on the Company’s website at [www.samartdigital.com](http://www.samartdigital.com).

# Financial Highlights

	2016	2017	2018
		(Restated)	
<b>Result of Operation</b> (Million Baht)			
Sales and Service Revenue	3,366	1,334	743
Sales Support Revenue	19	1	2
Total Revenue	3,461	1,364	770
Gross Profit <sup>(1)</sup>	335	(33)	20
Net Profit (Loss)	(720)	(1,925)	(1,596)
<b>Financial Position</b> (Million Baht)			
Total Assets	7,974	6,385	5,926
Total Liabilities	5,458	5,835	4,909
Total Shareholders' Equity	2,516	550	1,017
<b>Financial Ratio</b>			
Net Profit Margin (%)	(20.79)	(141.10)	(207.33)
Return on Equity (%)	(26.09)	(134.81)	(230.70)
Return on Assets (%)	(8.01)	(26.81)	(25.94)
Debt to Equity Ratio (Times)	2.17	10.60	4.83
Earnings (Loss) per Share (Baht)	(0.16)	(0.44)	(0.19)
Dividend per Share (Baht)	-	-	-
Dividend Payout Ratio (%)	-	-	-
Book Value per Share (Baht)	0.57	0.13	0.09
Par Value per Share (Baht)	0.10	0.10	0.10
Number of issued and paid up shares (Million Shares)	4,400.25	4,400.25	11,324.42

Remark <sup>(1)</sup> Gross Profit was calculated by including sales support revenue.

# Policy and Overview of Business

## Policy and Overview of Business Operation

The Company is engaged in the distribution of communications and electronics equipment. In addition, the Company also provides interactive media and varieties of most updated information, news and edutainment contents in the form of voice and non-voice services including operates entertainment business, producing TV programs broadcasted through new media platforms via mobile application, Facebook, YouTube and website in both iOS and Android Operating System. The Company has conducted 2 lines of business, Mobile and Non-Mobile Business. Since 2017, the Company changed its business structure and transformed the business into a full digital service such as Digital Trunked Radio System (“DTRS”) services and Co-Tower rentals for Mobile Operators in the Nationwide National Parks in collaboration with CAT Telecom Public Company Limited (“CAT”). The Company still focus on doing business with recurring income.

## Vision, Mission, Corporate Culture and Business Direction

### Vision

Sustainable growth through Integrated Broadband Communication to ease everyday life

### Mission

- Focusing on great customer experience on products through all touch points including software solutions and service to create beyond customer expectation
- Creating innovative content and application platform through various digital mediums in order to serve customer needs where as seeking for developing mutual sustainable growth with potential partners

### Corporate Culture

- Think Ahead
- Customer Focus
- Team of Professionals
- Commit to excellence

### Business Direction

Focusing on updated digital business development to harmonize consumer rapid trend with new distribution channel and new content media channel continuously

### Highlight of Change and Development

Samart Digital Public Company Limited (“SDC”), formerly known as Samart I-Mobile Public Company Limited, was established by Samart Corporation Public Company Limited (“SAMART”) in 1995 with a registered capital of Baht 50 million in the name of Samart Easy Pay Company Limited. The primary objective was to operate telecommunication business. The business operation of the Company has continually growth.

In 2003, the Company has changed the name to be Samart I-Mobile Company Limited and restructured its business and shareholding structures to facilitate the development to be fully integrated Mobile Multimedia services. On September 18, 2003, the Company’s par value was split from Baht 10 per share to Baht 1 per share. Additionally, the Company increased its registered capital of Baht 110 million by issuing 110 million new ordinary shares at a par value of Baht 1 totaling Baht 110 million for initial public offering. The new registered capital of the Company was Baht 430 million. The Company was approved to be a public company on September 30, 2003 and the Company’s ordinary shares were listed in the Stock Exchange of Thailand on December 9, 2003. On May 6, 2008, the Company approved the alteration of par

value from par value of Baht 1.00 per share to Baht 0.10 per share in order to achieve greater liquidity in the Company's stock trading as its price was higher than the other stocks in the same type of business. The Company also approved the increase of its registered capital of Baht 14 million from Baht 430 million to Baht 444 million for the issuance of warrants offering to the Company's directors and the employees of the Company and its subsidiaries.

In terms of international cooperation, in 2006, Axiata Group Berhad formerly known as TM International Sdn Bhd., a wholly owned subsidiary of Telekom Malaysia Berhad ("TM") who is the largest mobile operator in Malaysia and had a worldwide comprehensive network of services, acquired 24.42% stake in SIM from SAMART. Key benefits of alliance with TM were the opportunity to expand its business in the territories where TM has presence as an operator. In 2014, Axiata Group Berhad sold the whole amount of the Company's shares to SAMART.

In 2016, the Company reorganized management structure in order to be competitive under the transition to the digital era. The Company proceeded in various way such as decreased numbers of mobile phone model to the suitable level, focused on the market need models, reduced inventory level to the appropriate level and pushed sale volume by various promotions. In addition, the Company approved to dissolve and/or sell the inactive subsidiaries both in Thailand and overseas. In 2016, the Company also combined MVNO Business with Mobile Business, thus, there are 2 lines of business, Mobile and Non-Mobile Business.

2017 was the year of big changes of the Company, its name was changed to Samart Digital Public Company Limited ("SDC"). The highly-competitive mobile handset business was reduced to a complete digital services business with Digital Trunked Radio System ("DTRS") services and Co-Tower rentals for Mobile Operator in the Nationwide National Parks in collaboration with CAT Telecom Public Company Limited ("CAT"). For content business providing lifestyle, food & drinks, travel contents and sports services, the Company has changed towards digital platform. Moreover, the Company has undergone this major reorganization to acknowledge the changing digital age, improve the quality of life through products and services, and create excellent innovations as stated in the Digital Thailand strategic plans.

Continuing from the year 2017 that the Company ceased to operate i-mobile handset business and left only retail business of other brands, and finally, the Company closed down its handset business in 2018 and then shift to complete digital services. To support business changes and new business operations, the shareholders' meeting approved the increase in its registered share capital to be offered to the existing shareholders of the Company in proportion to their respective shareholdings (Rights Offering) and to accommodate the exercise of the warrants. The Company received money from the capital increase totaling Baht 2,077 million, therefore, the Company's issued and paid-up capital increased from Baht 440 million to Baht 1,132 million with shares premium of Baht 1,385 million. The 1,731,043,303 units of warrants (SDC-W1) were issued in this regard. The exercise ratio is 1 warrant: 1 share, with an exercise price of Baht 0.5 per 1 ordinary share. The warrants have a life of 5 years and are exercisable on the last business day of the June and December of each year throughout the life of the warrants, commencing from December 28, 2018.

## Change and development during the past 3 years

### 2018

- On February 15, 2018, an Extraordinary Meeting of Samart Multimedia Co., Ltd., a subsidiary company, passed a special resolution approving the change of the subsidiary's name from "Samart Multimedia Co., Ltd." to "Samart Digital Media Co., Ltd.". The subsidiary registered the change of its name with the Ministry of Commerce on February 20, 2018.
- On April 27, 2018, an Annual General Meeting of the Company's shareholders passed a resolution approving the cancellation of the relevant existing resolution of the Extraordinary General Meeting of the Company's shareholders No. 1/2017 on September 27, 2017, relating to the registered share capital increase and approved the reduction and the increase in the Company's registered share capital as follows:



#### Registered share capital

	Number of shares (shares)	Amount (Baht)	Registration date with the Ministry of Commerce
Balance as at December 31, 2017	9,900,562,500	990,056,250	
Decrease in registered share capital	(5,500,312,500)	(550,031,250)	
	4,400,250,000	440,025,000	May 17, 2018
Increase in registered share capital	11,000,625,000	1,100,062,500	
Balance as at December 31, 2018	15,400,875,000	1,540,087,500	May 18, 2018

In addition, the meeting approved the allocation of not more than 8,800,500,000 newly-issued ordinary shares, at the par value of Baht 0.1 per share, for the purpose of offering for sale to the existing shareholders of the Company in proportionate to their respective shareholdings (Rights offering), at the allocation ratio of 1 existing ordinary share to 2 newly-issued ordinary shares, at Baht 0.3 per share.

#### Issued and fully paid-up capital

	Number of shares (shares)	Amount (Baht)	Shares premium (Baht)	Registration date with the Ministry of Commerce
Balance as at December 31, 2017	4,400,250,000	440,025,000	1,230,452,034	
Increase from share offering to existing shareholders	6,924,173,218	692,417,322	1,384,834,644	
Balance as at December 31, 2018	11,324,423,218	1,132,442,322	2,615,286,678	June 4, 2018

#### Warrants

Such Annual General Meeting of the Company's shareholders passed a resolution to issue warrants no. 1 (SDC-W1) up to 2,200,125,000 units of warrants to the existing shareholders of the Company who subscribe to and are allocated newly issued shares by offering to them in proportion to their shareholdings (rights offering) at the ratio of 4 newly issued shares to 1 warrant, without any cost. The exercise ratio is 1 warrant : 1 share, with an exercise price of Baht 0.5 per 1 ordinary share. The warrants have a life of 5 years and are exercisable on the last business day of the June and December of each year throughout the life of the warrants, commencing from December 28, 2018.

- On April 30, 2018, an Annual General Meeting of the shareholders of I-Sport Media Co., Ltd., a subsidiary company, passed a resolution to dissolve the company. The subsidiary company registered its dissolution on May 9, 2018 and its liquidation was registered with the Ministry of Commerce on June 12, 2018.
- On December 18, 2018, the Company entered into an agreement to enter into a consortium with Samart Telcoms Public Co, Ltd. named SS Consortium, for the purpose of entering into a price proposal of Mobile Switching Office equipment for Digital Trunked Radio System with CAT Telecom Public Co., Ltd. The Company was appointed as the lead company of SS Consortium and is authorized to act on behalf of SS Consortium. The agreement is effective from the date that the agreement is signed and will terminate when SS Consortium has fully discharged its responsibilities under the sale agreement or the SS Consortium's price proposal has not accomplished. The Company is obliged to comply with certain conditions and pay fees for the project as stated in the agreement.

Subsequently, on December 26, 2018, SS Consortium entered into a sales agreement with CAT Telecom Public Co., Ltd. to sell Mobile Switching Office equipment. The agreement will terminate when SS Consortium has fully discharged its responsibilities under the sale agreement with CAT Telecom Public Co., Ltd.

**2017**

- On February 21, 2017, a meeting of the Board of Directors of the Company, passed a resolution approving the purchase of 100,000 ordinary shares with a par value of Baht 100 each of Thai Base Station Co., Ltd. from the existing shareholders, representing a 100 percent interest in that company, for an amount not exceeding Baht 50 million. Thai Base Station Co., Ltd. provides space rental and other services and distributes telecommunication equipment and systems. On September 1, 2017, the Company purchased ordinary shares of Thai Base Station Co., Ltd. from the former shareholder of that company at the mutually agreed price of Baht 50 million.
- On March 1, 2017, the subsidiary company submitted a letter to TOT Public Co., Ltd. and the NBTC to notify of the termination of i-mobile 3GX service because the 3GX cellular phone system was frequently disrupted and TOT Public Co., Ltd. was unable to permanently fix the problem. In addition, TOT Public Co., Ltd. has not expanded its base station following its business plan in order to expand the coverage across the country. However, the subsidiary company has prepared a recovery plan for users of i-mobile 3GX service in accordance with the conditions imposed by the NBTC. Subsequently, on June 22, 2017, the NBTC submitted to the subsidiary a letter of the termination of the Telecommunications Business License type 1 and agreed with the Company's recovery plan for the users of i-mobile 3GX. Subsequently, on July 7, 2017, the subsidiary submitted a letter notifying the NBTC that it had jointly concluded with TOT Public Company Limited that the date of discontinuing the i-mobile 3GX service would be July 18, 2017.
- On March 10, 2017, the Company entered into an agreement to enter into a consortium with Samart Communication Services Co, Ltd. named SISC Consortium, for the purpose of entering into an alliance service agreement for Digital Trunked Radio System with CAT Telecom Public Co., Ltd. (CAT). The Company was appointed as the lead company of SISC Consortium and is authorized to act on behalf of SISC Consortium. The agreement is effective from the date that the agreement is signed and will terminate when SISC Consortium has fully discharged its responsibilities under the agreement. The Company is obliged to comply with certain conditions and pay fees for the project as stated in the agreement. Subsequently, on August 24, 2017, SISC Consortium entered into a business alliance agreement with CAT Telecom Public Co., Ltd. (CAT) in order to increase its capability to provide Digital Trunked Radio System (DTRS) services. The agreement terminates on July 31, 2025. In October 2017, the Company entered into a three-year agreement with CAT Telecom Public Co., Ltd. (CAT) for wholesale and resale of digital trunked radio system services. The Company is obliged to comply with terms and conditions and make payments as stated in the agreement.
- On June 26, 2017, the Company submitted a letter to CAT Telecom Public Co., Ltd. (CAT) to notify it of the cancellation of the wholesale agreement to provide mobile phone services, OPEN by i-mobile, because the telecommunications industry has remained intensely competitive over the past 2-3 years and there are no signs that the situation will improve in the future. The Company is unable to implement its plans and in line with its newly-developed business plan. On July 11, 2017 and July 14, 2017, the Company submitted a letter to notify NBTC and CAT Telecom Public Co., Ltd., respectively, of the cancellation of the wholesale agreement to provide mobile phone services with CAT Telecom Public Co., Ltd., requested permission to close the mobile phone signal for the OPEN by i-mobile service. On December 14, 2017, the NBTC notified the Company regarding the approval for the return allocated numbering of the mobile phone service under brand OPEN by i-mobile and approved the Company to cancel the connection of such allocated numbering on December 20, 2017 which was agreed with CAT Telecom Public Co., Ltd.

- On September 27, 2017, an Extraordinary Meeting of the Company’s shareholders passed a resolution approving the following.

#### Change of the Company’s name

The meeting approved the change of the Company’s name from “Samart I-Mobile Public Company Limited” to “Samart Digital Public Company Limited”. The Company registered the change of the Company’s name with the Ministry of Commerce on October 6, 2017.

#### Issuance of warrants of the Company

The meeting approved the issue of up to 1,100,062,500 units of warrants no. 1 to be allocated at an offering price of Baht 0 per unit to existing shareholders of the Company who subscribe to and were allocated newly issued shares offered to them in proportion to their shareholdings (rights offering) at the ratio of 4 newly issued shares to 1 warrant. The warrants have an exercise ratio of 1 warrant: 1 share, an exercise price of Baht 0.9 per 1 ordinary share and a term of five years. The first exercise date is 2 years after the issue date, and the warrants can then be exercised, on the last business day of each June and December throughout the term of the warrants.

#### Increase in share capital of the Company

The meeting approved the increase in its registered share capital from Baht 440 million (4,400,250,000 ordinary shares of Baht 0.1 per share) to Baht 990 million (9,900,562,500 ordinary shares of Baht 0.1 per share) through the issuance of additional 5,500,312,500 ordinary shares of Baht 0.1 each for the allocation of not more than 4,400,250,000 newly-issued ordinary shares with a par value of Baht 0.10 per share, to be offered to the existing shareholders of the Company at a price of Baht 0.50 per share in proportion to their respective shareholdings (rights offering), with an allocation ratio of 1 existing ordinary share to 1 newly-issued ordinary share, and the allocation of not more than 1,100,062,500 shares, with a par value of Baht 0.10 per share, to accommodate the exercise of the warrants as described above. The Company registered the increase of share capital with the Ministry of Commerce on October 6, 2017.

- On December 1, 2017, an Extraordinary Meeting of the shareholders of Teleconnex Co., Ltd., a subsidiary company, passed a resolution to dissolve the company. The subsidiary company registered its dissolution on December 13, 2017 and its liquidation was registered with the Company Registry in Hong Kong on August 8, 2018.
- On December 14, 2017, Thai Base Station Company Limited (“Thai Base”), a subsidiary, entered into the Business Alliance Agreement with CAT Telecom Public Company Limited (“CAT”). The essence of the Agreement provide that Thai Base, experience and expertise in construction and management of the telecommunications towers area, agree to ensure the procurement, installation and management of the telecommunications towers area to CAT according to the right for management of the telecommunications towers area in the Co-Tower Project from the Department of National Parks Wildlife and Plant Conservation to improve the capability of telecommunications services covering in the Nationwide National Parks and other areas. Term of the Business Alliance Agreement is 10 years from the date of signing. CAT agreed to pay service fee to Thai Base on a monthly basis at a mutually agreed rate of service fee of which CAT collects from their customers.

## 2016

- On March 2, 2016, the Company jointly invested with People Media Group Co., Ltd. (PMG) under shareholder structure at 51%:49% in Mall (Thailand) Co., Ltd. (MT) in order to operated E-Commerce business by launching E-Marketplace under the name “Thailandmall.com”. Then, on December 20, 2016, the Company disposed all investment in MT to PMG, another shareholder of MT, at the investment cost of Baht 15.3 million.

- On April 1, 2016, Samart Multimedia Co., Ltd. (BUG), a subsidiary company, acquired the wholly owned shares of Phoinikas Co., Ltd. (PK) from the former shareholders at Baht 5.6 million. Then, on January 12, 2017, the Board of Directors' Meeting of BUG approved to dispose all investment in PK to the former shareholders of PK at the investment cost of Baht 5.6 million.
- On August 9, 2016, the Board of Directors of the Company passed a resolution to dissolve or sell the inactive subsidiaries in order to reorganize the group structure for more suitability and effectiveness as the following details:

Company	Registered date for dissolution	Registered date for liquidation
1. I-Mobile International Co., Ltd.	September 30, 2016	November 28, 2016
2. Samart Interactive Media Co., Ltd.	September 30, 2016	November 28, 2016
3. The Nest Bangkok Co., Ltd.	October 6, 2016	November 29, 2016
4. Brain Source Co., Ltd.	December 29, 2016	March 28, 2017
5. I-Mobile Direct Co., Ltd.	December 29, 2016	March 28, 2017

- On August 9, 2016, the Board of Directors of the Company passed a resolution to approve the establishment of a new company named SIM2ASSET Co., Ltd. to provide real estate agent services through online platform to enable property sellers and buyers to deal the transactions with safe, fast, spontaneous response, transparency and accountability to property owners and investors. As this business is traditional and not widespread to public, it caused the property owners loss their advantage from high interest rate and related service charge. The investor also cannot access the appropriate source of real estate agent sales. The Company oversees this gap, thus, SIM2ASSET Co., Ltd. is set up as a subsidiary of which major shareholder is SDC. It develops the 1<sup>st</sup> Thai real estate agent online services through Fintech Startup online platform. It offers e-marketplace services under brand ZAZZET for step forward to the digital 4.0 era that powered by innovation and technology to meet seller and buyer needs and online posts about know-how of real estate agent sales for everyone.
- On August 24, 2016 and September 30, 2016 respectively, the Company sold all investment in the 2 non-operated overseas subsidiaries named Pt. Samart I-Mobile Indonesia and Samart I-Mobile (Malaysia) Sdn. Bhd. to the third parties at the negotiable price.
- On November 15, 2016, the Extraordinary General Meeting of shareholders No. 2/2016 of I-Mobile Inter Trade Co., Ltd. passed a resolution to approve the change of company's name to ZECUREASIA Co., Ltd. due to change on business operation. It distributes mobile phones bundling with information and entertainment content services including security products and solution covered everywhere and every time of security and privacy protection in the customer's data, life and property through mobile application. It can work and connect with all smart devices to protect any customer's privacy data.

# Nature of Business

The Company and subsidiaries have 2 lines of business as follows:

## Mobile Business

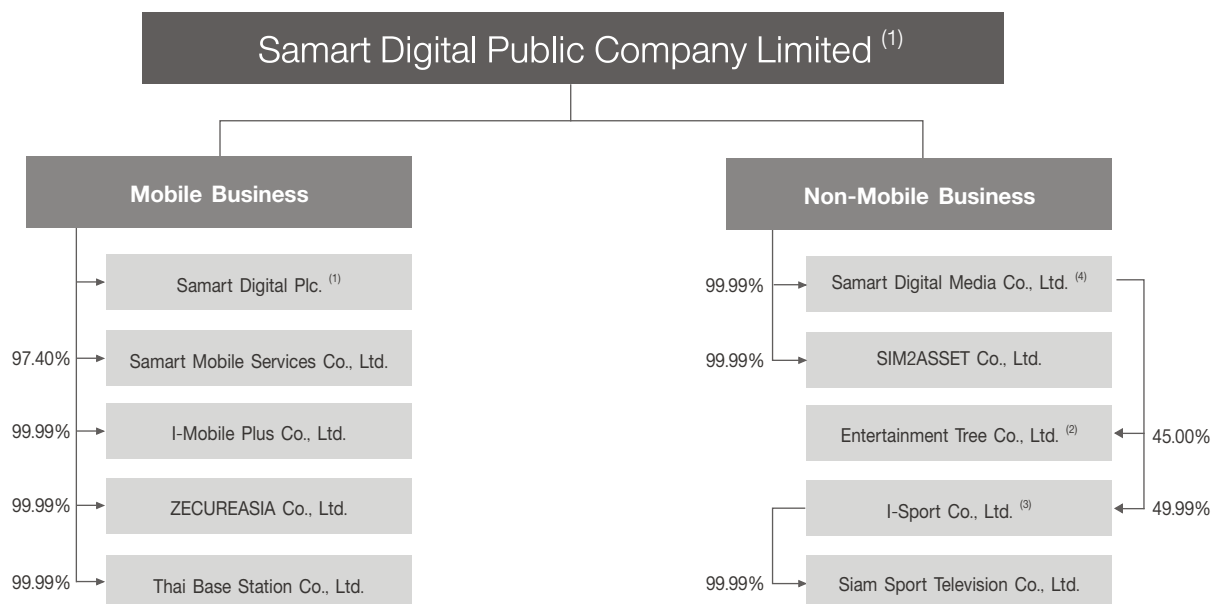
The Company is engaged in the distribution of communications and electronics equipment as well as provides integrated businesses in digital network and solution. Since 2017, the Company has transformed the business into a full digital service such as Digital Trunked Radio System (“DTRS”) services and Co-Tower rentals for Mobile Operators in the Nationwide National Parks in collaboration with CAT Telecom Public Company Limited (“CAT”). The Company still focus on doing business with recurring income.

## Non-Mobile Business

The Company provides varieties of most updated information, news and edutainment contents that address to everyone’s need and fit with their lifestyles in the form of voice and non-voice including multimedia services via multi-devices, for example, sports update reporting, [www.Horoworld.com](http://www.Horoworld.com) - the center of the fortune-teller and horoscope, [www.EDTGuide.com](http://www.EDTGuide.com) - the center of “Eat-Drink-Travel” lifestyle and “TRiPPointz” the comprehensive travel planner application.

# Business Structure

As of December 31, 2018



**Remarks:** (1) Formerly known as Samart I-Mobile Public Company Limited, changed the Company's name to Samart Digital Public Company Limited on October 6, 2017.

(2) The remaining portion of 55% held by 2 ordinary persons who have business expertise in such company.

(3) The remaining portion of 37.50% and 12.51% held by Siam Sport Syndicate Plc. and 9 ordinary persons respectively.

(4) Formerly known as Samart Multimedia Co., Ltd., changed its name to Samart Digital Media Co., Ltd. on February 20, 2018.



# Revenue Structure

The revenue structure of the Company and subsidiaries as of December 31, 2016 - 2018 is as follows:

(Unit: Million Baht)

Revenue	Operated by	% of shareholding	2016		2017		2018	
			Revenue	%	Revenue	%	Revenue	%
Mobile Business	SDC, TCN	100.00	2,555	75.91	791	59.30	256	34.45
	SMS	97.40						
	ZA, IMP, TBS	99.99						
Non-Mobile Business	SDM, S2A	99.99	811	24.09	543	40.70	487	65.55
	I-SPORT, SSTV	49.99						
	ENT	45.00						
Total Revenue from Sales and Services			3,366	100.00	1,334	100.00	743	100.00

SDC = Samart Digital Plc. <sup>(1)</sup>

SDM = Samart Digital Media Co., Ltd. <sup>(2)</sup>

SMS = Samart Mobile Services Co., Ltd.

IMP = I-Mobile Plus Co., Ltd.

I-SPORT = I-Sport Co., Ltd.

TCN = Teleconnex Company Limited

S2A = SIM2ASSET Co., Ltd.

ENT = Entertainment Tree Co., Ltd.

TBS = Thai Base Station Co., Ltd.

SSTV = Siam Sport Television Co., Ltd. <sup>(3)</sup>

ZA = ZECUREASIA Co., Ltd.

**Remarks** <sup>(1)</sup> Formerly known as Samart I-Mobile Public Company Limited, changed the Company's name to Samart Digital Public Company Limited on October 6, 2017.

<sup>(2)</sup> Formerly known as Samart Multimedia Co., Ltd., changed its name to Samart Digital Media Co., Ltd. on February 20, 2018.

<sup>(3)</sup> I-SPORT holds 99.99% shares in SSTV, therefore, the Company holds 49.99% indirect shareholding in SSTV.

# Information of Subsidiary Companies

As of December 31, 2018

Name of Company	Type of Business	Shareholder	Registered Capital	Total Ordinary Share	Company's shareholding	
					Number of shares	%
<b>Samart Digital Media Co., Ltd.</b> 99/10 Moo 4, Software Park, 26 <sup>th</sup> Fl., Chaengwattana Rd., Klong Gluar, Pak-kred, Nonthaburi 11120 Tel. 0-2502-6000 Fax. 0-2502-8136	Provide content services via fully integrated wire and wireless technologies both voice services via Audiotext and Call Center, and non-voice services including content producer and developer.	SDC	200 Million Baht	2,000,000	1,999,997	99.99
<b>Samart Mobile Services Co., Ltd.</b> 37/1 Moo 2, Phaholyothin Rd., Klong 1, Klongluang, Pathumthanee 12120 Tel. 0-0502-6000 Fax. 0-2502-6496	Provide wholesale and resale 3G mobile services including telecommunication services.	SDC	490 Million Baht	49,000,000	47,724,999	97.40
<b>I-Mobile Plus Co., Ltd.</b> 99/10 Moo 4, Software Park, 26 <sup>th</sup> Fl., Chaengwattana Rd., Klong Gluar, Pak-kred, Nonthaburi 11120 Tel. 0-2502-6200 Fax. 0-2502-8532	Provide wholesale and resale 3G mobile services including telecommunication services.	SDC	100 Million Baht	10,000,000	9,999,997	99.99
<b>ZECUREASIA Co., Ltd.</b> 99/10 Moo 4, Software Park, 26 <sup>th</sup> Fl., Chaengwattana Rd., Klong Gluar, Pak-kred, Nonthaburi 11120 Tel. 0-2502-6200 Fax. 0-2502-8532	Distribute mobile phones bundling with content services including security products and solution.	SDC	1.25 Million Baht	125,000	124,997	99.99
<b>SIM2ASSET Co., Ltd.</b> 99/10 Moo 4, Software Park, 26 <sup>th</sup> Fl., Chaengwattana Rd., Klong Gluar, Pak-kred, Nonthaburi 11120 Tel. 0-2502-6000 Fax. 0-2502-6491	Provide real estate agent services to match sellers and buyers (Matching), as well as provide consulting services	SDC	5 Million Baht, Paid-up capital of 2.5 Million Baht	500,000	499,997	99.99
<b>Thai Base Station Co., Ltd.</b> 99/2 Moo 4, Software Park, 34 <sup>th</sup> Fl., Chaengwattana Rd., Klong Gluar, Pak-kred, Nonthaburi 11120 Tel. 0-2502-6000 Fax. 0-2502-6491	Provide space rental and services as well as distributes telecommunication equipment and system.	SDC	10 Million Baht	100,000	99,998	99.99

Name of Company	Type of Business	Shareholder	Registered Capital	Total Ordinary Share	Company's shareholding	
					Number of shares	%
<b>Entertainment Tree Co., Ltd.</b> 99/10 Moo 4, Software Park, 26 <sup>th</sup> Fl., Chaengwattana Rd., Klong Gluar, Pak-kred, Nonthaburi 11120 Tel. 0-2502-6103 Fax. 0-2502-6361	Produce, distribute and provide variety of entertainment media through television, telephone, internet, satellite and others including provide installation of equipment, network, facilities and other related services	SDM	5 Million Baht	500,000	225,000	45.00
<b>I-Sport Co., Ltd.</b> 99/37 Moo 4, Software Park, 2 <sup>nd</sup> Fl., Chaengwattana Rd., Klong Gluar, Pak-kred, Nonthaburi 11120 Tel. 0-2502-6000 Fax. 0-2502-8136	Provide a full range of sport businesses from sport information services via digital channel, event organizer, e-commerce of sport products, sport education, sport technology and benefit management to sport athletes, sport clubs and associations.	SDM	120 Million Baht	12,000,000	5,999,996	49.99
<b>Siam Sport Television Co., Ltd.</b> 99/37 Moo 4, Software Park, 2 <sup>nd</sup> Fl., Chaengwattana Rd., Klong Gluar, Pak-kred, Nonthaburi 11120 Tel. 0-2502-6000 Fax. 0-2502-8136	TV Program and sport channel owner on digital TV, Production outsource, Live Broadcast and taped sporting events.	I-SPORT	60 Million Baht	6,000,000	5,999,994	99.99

Remarks: SDC = Samart Digital Plc.  
 (Formerly known as Samart I-Mobile Plc.)

SDM = Samart Digital Media Co., Ltd.  
 (Formerly known as Samart Multimedia Co., Ltd.)

I-SPORT = I-Sport Co., Ltd.

# Changes during the Year

In the past 2 years, there were changes in the organization structure and the business itself to enhance the services in accordance with the global trend and the government's digital Thailand strategic plan which focuses on building the foundation for the infrastructure and the people in order to move towards Thailand 4.0: Digital age for the economy and the society. The Company ceased to operate i-mobile handset business and left only retail business of other brands in 2017, and finally closed down its handset business in 2018 and then shift to complete digital services. To support business changes and new business operations, the shareholders' meeting approved the increase in its registered share capital to be offered to the existing shareholders of the Company in proportion to their respective shareholdings (Rights Offering) and to accommodate the exercise of the warrants. The Company received money from the capital increase totaling Baht 2,077 million, therefore, the Company's issued and paid-up capital increased from Baht 440 million to Baht 1,132 million with shares premium of Baht 1,385 million. The 1,731,043,303 units of warrants (SDC-W1) were issued in this regard. The exercise ratio is 1 warrant: 1 share, with an exercise price of Baht 0.5 per 1 ordinary share. The warrants have a life of 5 years and are exercisable on the last business day of the June and December of each year throughout the life of the warrants, commencing from December 28, 2018.

Significant changes of each business in the past year are summarized below:

## Mobile Business

The Company underwent a major business transformation, closing down its mobile phone business and shifting to complete digital services. The Company provides digital communication services by signing a contract for Digital Trunked Radio System ("DTRS") installation project with CAT Telecom Public Company Limited ("CAT") to expand its capability in DTRS services and sufficiently serve the consumer needs in necessary areas. The main target group is public organizations that need secure telecommunication. In addition, there is another collaboration with CAT to install Co-Tower in National Park areas. Both projects are expected to generate consistent income to the Company in the future. In 2018, the Company installed the network equipment as planned. The Company still focus on doing business with recurring income.

## Non-Mobile Business

This business is also affected by digital disruption. Content service business has changed towards digital platform that offers eat, drink and travel content and comprehensive travel planner services. Meanwhile the sports business is aiming towards complete digital sports business that serves the digital trend and the upcoming age of sports and healthy lifestyle. This is to enhance the livelihood by providing quality products and services derived from technology advancement and excellent innovations of the digital age.

# Industry and Competition

In 2018, Thai economy expanded by 4.1%, increasing from 4.0% in 2017 and considered the highest expansion in 6 years, mainly supported by export value growing by 7.7% while private consumption increasing at 4.6% and total investment up by 3.8% which was from private investment expansion rate at 3.9% and public investment growing by 3.3%. Furthermore, the total number of foreign tourists in 2018 was at 38.28 million persons increasing by 7.5% and total tourism receipts were at Baht 3.075 trillion growing by 9.0%. Headline inflation averaged at 1.1% increased by 0.7% from 2017 due to higher domestic consumption and average oil price in global market rising by 29.7% compared to that in 2018.

For Information Technology (IT) market in 2018, International Data Corporation (IDC) estimated IT spending at Baht 424 billion increasing from spending in 2017 at Baht 414 billion with the expansion rate of 2.4% due mainly to increase of IT service, IT infrastructure and software. Telecommunication providers and industry sector has invested and spent in IT continuously.

According to Telecommunications Market Report, for the telecommunication market, at the end of 3rd quarter 2018 by Office of The National Broadcast and Telecommunications Commission, the overall expansion is higher with slowdown growth rate due to intense competition in the market. The report indicated the slowdown of revenue from fixed line services of telecommunication providers and the growth of mobile phone services at 4.9% based on year-on-year (YoY) comparison. Average revenue per user (ARPU) was at Baht 240 per month increasing from Baht 237 per month compared to that at the same period in 2017. The competition in mobile phone services market expanded slightly indicated by Herfindahl-Hirschman Index (HHI) that was higher 0.6% (YoY) and 1.6% compared to that in second quarter of 2018 (QoQ). Fixed Internet broadband market grew by 13.2 (YoY) with 9.08 million registered users mainly consisting of xDSL users at 40.52% and Fiber Optic users at 41.12% (Fiber Optics users increased by 31.3% (YoY)). For International Internet Gateway market, the total bandwidth connection was at 2,191 Gbps growing by 7.7% YoY.

In 2019, global economy is expected to grow by 3.8%, gradually slowing down from the 3.9% growth in 2018. Key risks in global economy and financial system are still high causing turbulence and impact to Thai economy. The Thai economy in 2019 is forecasted to expand in the range of 3.5% - 4.5%, supported mainly by public investment expected to grow 6.2% due to progresses of major infrastructure projects, private investment projected to grow 5.1% contributed by increase of capacity utilization and private consumption that will grow by 4.2%. Despite of global economic slowdown especially major trading partners such as United States of America and China resulting in lower growth rate of export value expected to grow by 4.1% compared to that in 2018 at 7.7%, the recovery driver in tourism sector will support the Thai economy in 2019 with revenue only from foreign tourists at Baht 2.24 trillion increasing by 9.2% from Baht 2.05 trillion in 2018 contributed by the number of foreign tourists in 2019 expected at the range of 39.0-39.8 million persons growing by 2.1% - 4.1% from 2018. The headline inflation is forecasted to be in the range of 0.7% - 1.7%. Additionally, total government budget disbursement in the first quarter of fiscal year 2019 (fourth quarter of calendar year 2018) was at Baht 1.03 trillion increased by 1.1% compared to that of the same quarter of fiscal year 2018 however the disbursement was from public investment only Baht 75.23 billion lower by 16.2% compared the that in the previous year.

For Thailand IT market in 2019, IDC forecasted that the spending will be at Baht 452 billion increased by 6.6% from that in 2018 and also expected that from 2017 to 2022, average growth will be 5.4% with IT spending at Baht 489 billion in 2020, Baht 516 billion in 2021 and Baht 540 billion in 2022 due to acceleration of digital transformation. Despite expansion of IT spending at 5.4%, Public Cloud services will grow by 20% and Big Data Analytics will expand at average growth of 18.6% along with spending in Internet of Things (IoT) that will increase 11.4%. Spending in application of Robotics, Cognitive and Artificial Intelligent System, IoT, Augmented Reality (AR) and Virtual Reality (VR) will continuously to grow. Traditional IT investment such as hardware investment will slow down while platform service will rise. In addition, portion of IT spending coming from consumer sector will be close to that from enterprise sector.

Key factors driving ICT market expansion will still be government policies and public investment, for example, Thailand 4.0 enabling technology to create innovation in every industry promoting Digital Economy and Digital Government that encourages investment and spending in infrastructure for government's e-services, data integration through centralized network and technology and information integrated for analytics to improve performance in labor, agriculture, manufacturing sector, tourism, etc. Such major technologies applied to develop Digital Government are AR/VR, Big Data Analytics, Open Any Data, Smart Machine/AI, IoT, Cloud Computing, Cyber Security and more application in Block Chain / Distributed Ledger Technology will be deployed for validation of transaction. Moreover, government will encourage development of smart cities for major provinces continuously and also promote Eastern Economic Corridor (EEC) resulting in vast investment in transportation and logistics infrastructure including related ICT infrastructure. Business enterprises will emphasize ICT investment to increase competitiveness and more enterprises will embrace digital transformation (DX). IDC estimated that over 30% of enterprises would turn their organization into Digital Native and would adopt technologies to efficiently drive their business. IDC also unveiled its prediction that by 2022 more than 61% of the country's gross domestic product (GDP) will be digitalized.

Competition in ICT market will rise due to rapid changes in technologies and applied innovation from ICT providers and business enterprises transforming in digital era. In addition to more intense competition in price and marketing, technology and innovation will drive ICT providers to compete in creating new products, services, business models including increasing quality and speed in order to provide customers with better experience, to deliver different values, to solve problems and to truly increase customers' operation efficiency and competitiveness resulting in increase of customer satisfactions. Not only ICT providers but also Digital Tech Startups have played major parts in competition. Several Digital Tech Startups will be in collaboration to deliver solutions responding to customer demands continuously. Large enterprises in every sector not in ICT industry have founded and promoted their Digital Tech Startup and brought their successful platform to provide services in the market not only raising competition but also market expansion which support growth of the country's Digital Economy. ICT market may not expand as forecasted if efficiency in government budget disbursement fails the target and rising internal and external risks affect private consumption and investment or have direct impact to the ICT market.



# Risk Factors

Risk factors may have an impact on the Company's operation are as follows:

## 1. Business Risks

### 1.1 Risks from Content Business

Result from technological change and more influence in role of internet in consumer's daily life, they can easily data access with free of charge. Additionally, mobile operators set up mobile content service unit to serve their customers and the related government sectors increase more criteria to subscribe mobile content services. All the mentioned factors, the Company has transformed its services into new applications such as VDO streaming, real-time services, or one-on-one services of which the customer satisfaction feedback was very good. In order to match with consumer behavior change, the Company plans to develop new applications to serve needs of premium customers.

### 1.2 Risks from Digital Trunked Radio System Services

For the services of Digital Trunked Radio System, the Company is still exposed to the risk of counterparty's default in terms of delay in performance or the inability to complete the project operation, which will result in the Company's delay in operation. The Company may need to seek new project with the capability and readiness for operation. Furthermore, the Company's revenue depends on CAT's capacity to collect payments from the users, which the Company will be affected in terms of payment collection from CAT, under the terms of the said agreement. However, the Company believes that this will not significantly affect the operation of the project because the majority of the users are government agencies, state-owned enterprises and large private entities.

## 2. Financial Risk

### 2.1 Foreign Currency Risk

The Company and subsidiaries have imports, that are denominated in foreign currencies that expose to the risk from foreign exchange fluctuation. However, the foreign exposures have been hedged under forward contracts and the Company has closely monitored financial market and foreign exchange. As of December 31, 2018, the Company and subsidiaries have foreign currency assets and liabilities of USD 17.4 million (separated financial statement presented USD 17.4 million). The Company seeks to reduce this risk by entering into forward exchange contracts of USD 5.4 million.

### 2.2 Interest Rate Risk

The fluctuation of interest rate in the market can affect cost of funds through the Company and subsidiaries' short-term and long-term loans from financial institutions that have the interest rate based on money market. As of December 31, 2018, the Company and subsidiaries had total loans from financial institutions of Baht 3,700.8 million, in which 87.5% is in short-term. However, the Company and subsidiaries have closely monitored the interest rate in financial market and selected appropriate borrowing terms in order to minimize the financial costs.

### 2.3 Credit Doubtful Debt

The Company and subsidiaries may have risk associated with the unpaid trade receivables. As of December 31, 2018, the Company and subsidiaries enclosed trade receivable (unrelated parties) of Baht 1,477.0 million, representing 24.9% of total assets. The Company and subsidiaries have reserved the allowance for doubtful debts amount of Baht 666.2 million, increased from 2017 by Baht 868.8 million. Having credit control procedures and substantial monitoring of debt collection, therefore the Company and its subsidiaries do not expect to incur material financial losses.

#### **2.4 Guarantee to subsidiary companies**

The Company has contingent liabilities with respect to the guarantee of subsidiaries' credit facilities which are working capital line and joint credit line with the Company. Accordingly, the Company may expose to risk associate with the default on the guaranteed loans. However, as a regular business monitoring especially on financial position of subsidiaries, the management is confident that there will be no any event of defaults. As of December 31, 2018, subsidiaries' outstanding loans guaranteed by the Company were Baht 40.6 million.

### **3. Risk from major shareholders holding over 50% of the shares**

As of December 31, 2018, Vilailuck Group including Samart Corporation Public Company Limited and its subsidiaries hold 9,537,956,500 shares or 84.22% of the Company's issued and paid-up capital. It can control most of the shareholders' resolutions on various important matters such as the appointment of directors, or other resolutions that need majority votes of the shareholders, except for those resolutions that require three - fourths of the shareholders' votes, as specified by the law or the Company's Articles of Association. As a result, other shareholders may not be able to gather enough votes to offset the major shareholders' influence. However, the Company appointed 3 independent directors to be the Audit Committee to review the connected transactions or the transactions that may lead to conflicts of interests to ensure that they are in compliance with the law and the regulations of the SET and the SEC, and are reasonable and for the highest benefit of the Company.

# Shareholders

As of December 31, 2018, the top ten shareholders were as follows:

No.	Shareholder's Name	Number of Shareholding	%
1.	Vilailuck Group <sup>(1)</sup>	9,537,956,500	84.22
	- Samart Corporation Public Company Limited <sup>(2)</sup>	9,364,737,000	82.70
	- Samart Telcom Public Company Limited	85,861,200	0.76
	- Vilailuck International Holding Co., Ltd.	30,605,300	0.27
	- Mr. Watchai Vilailuck <sup>(3)</sup>	23,343,000	0.21
	- Samart U-Trans Co., Ltd.	15,160,000	0.13
	- Mrs. Sukanya Vanichjakvong <sup>(3)</sup>	14,900,000	0.13
	- One to One Contacts Public Company Limited	3,000,000	0.03
	- Ms. Srintip Vilailuck	350,000	0.00
2.	Mr. Nuttapol Jurangkool	298,085,100	2.63
3.	Mr. Thaveechat Jurangkool	222,544,300	1.97
4.	Mr. Rachot Poompanmoung	172,350,000	1.52
5.	Ms. Chomkamol Poompanmoung	89,708,100	0.79
6.	Mr. Somchai Saeung	72,961,100	0.64
7.	Mr. Preeda Attaviniitrakan	27,129,600	0.24
8.	Mr. Apisak Theppadungporn	26,826,900	0.24
9.	Thai NVDR Co., Ltd	18,998,150	0.17
10.	Mr. Suriya Dejchanchaiyuth	15,621,100	0.14
<b>Total shares of top ten shareholders</b>		<b>10,482,180,850</b>	<b>92.56</b>
<b>Total shares of the minority shareholders</b>		<b>842,242,368</b>	<b>7.44</b>
<b>Grand total</b>		<b>11,324,423,218</b>	<b>100.00</b>

Source: Thailand Securities Depository Co., Ltd. as of December 30, 2018

**Remarks:** <sup>(1)</sup> Samart Corporation Public Company Limited, Samart Telcom Public Company Limited, Vilailuck International Holding Co., Ltd., Mrs. Sukanya Vanichjakvong, Mr. Watchai Vilailuck, Samart U-Trans Co., Ltd., One to One Contacts Public Company Limited and Ms. Srintip Vilailuck are acting in concert regarding the determination of the relationship or Behavior as an act with another person and comply with Section 246 and 247.

<sup>(2)</sup> A holding company of which Vilailuck International Holding Co., Ltd. and Vilailuck family hold 15.14% and 27.25% of the total shares respectively.

<sup>(3)</sup> Includes holding by spouse and minor children.

# Dividend Payment Policy

The Company has a policy to pay dividend to shareholders of no less than 50% of its net profit after deduction of all reserves as stated in the Company's Articles of Association and related laws. However, the dividend payment is subject to the Company's future investment plans and business expansion, including other necessity and suitability.

In consideration of dividend payment for profit from disposal of investment or fixed assets of the Company or subsidiaries, it is at the discretion of Management and the Board of Directors to consider whether or not to pay dividend or amount to be paid by taking into account the Company's future investment plans and business expansion, including other necessity and suitability.

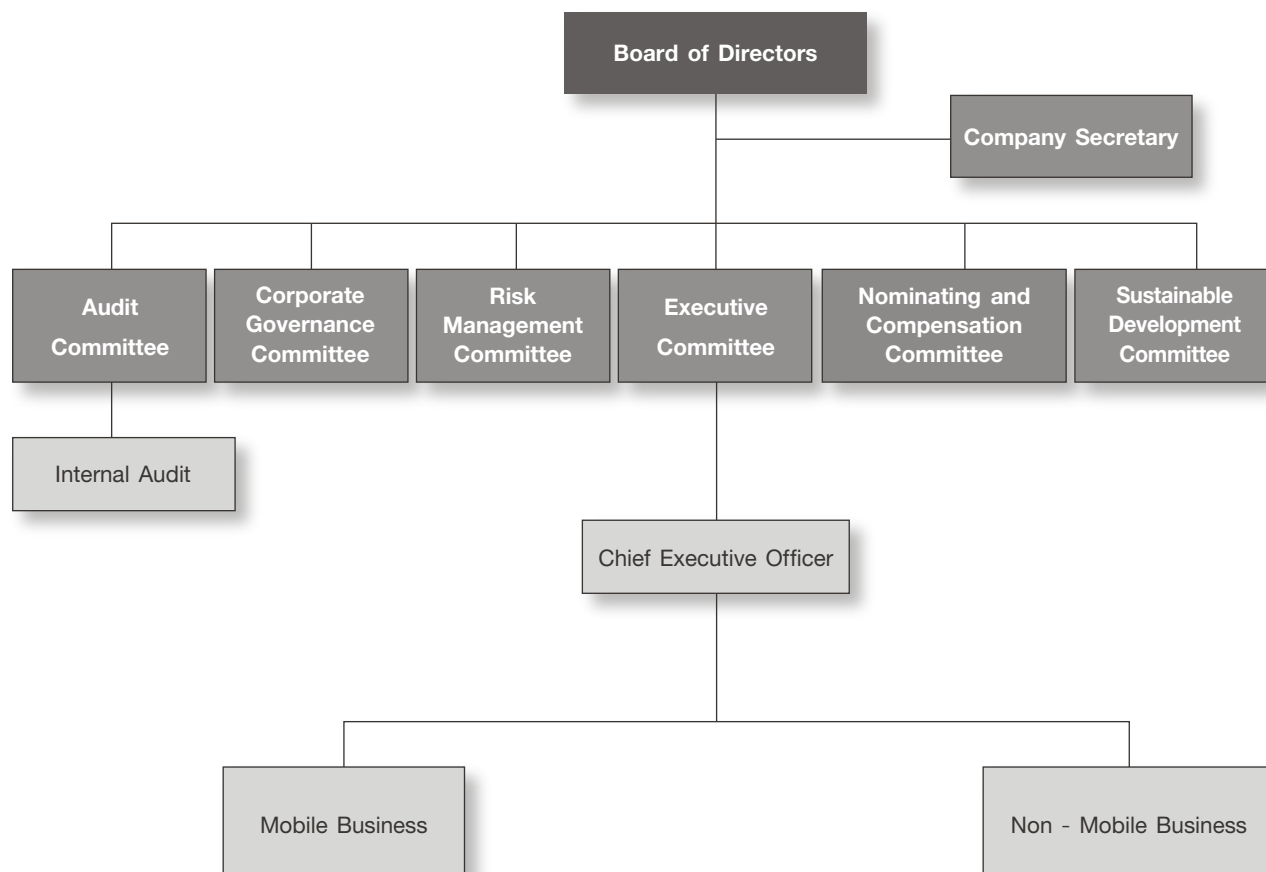
The dividend payment of subsidiaries should base on policy of the Company.

Detail of dividend payment

Financial Ratio		2016	2017	2018
Earnings (Loss) per Share	(Baht)	(0.16)	(0.44)	(0.19)
Dividend per Share	(Baht)	-	-	-
Dividend Payout Ratio	(%)	-	-	-

# Management Structure

The management structure of the Company as of December 31, 2018 consisted of the Board of Directors and 6 Sub-Committees; Audit Committee, Corporate Governance Committee, Risk Management Committee, Executive Committee, Nominating and Compensation Committee and Sustainable Development Committee, to oversee management and internal control systems to be comply with the Company’s policy as follows:



Remark: Head of Accounting and Finance are under Chief Executive Officer.

## 1. Board of Directors

As of December 31, 2018, the Board of Directors comprised of 7 members as the following details:

Name	Position
1. Mr. Piyapan Champasut	Chairman of the Board of Directors / Independent Director / Audit Committee Member
2. Dr. Chotivid Chayavadhanangkur	Independent Director / Chairman of the Audit Committee / Chairman of the Corporate Governance Committee / Nominating and Compensation Committee Member
3. Mr. Kunthit Arunyananda	Independent Director / Audit Committee member / Chairman of the Nominating and Compensation Committee / Corporate Governance Committee Member
4. Mr. Charoenrath Vilailuck <sup>(1)</sup>	Director / Risk Management Committee Member
5. Mr. Watchai Vilailuck <sup>(1)</sup>	Authorized Director / Chief Executive Officer / Executive Chairman / Chairman of the Risk Management Committee
6. Mrs. Sukanya Vanichjakkong <sup>(1)</sup>	Authorized Director / Chairman of the Sustainable Development Committee / Executive Committee Member / Risk Management Committee Member / Corporate Governance Committee Member / Nominating and Compensation Committee Member
7. Mr. Teerachai Phongpanangam <sup>(1)</sup>	Director

**Remark:** <sup>(1)</sup> Representative directors from Samart Corporation Plc., a major shareholder, with 82.70% stake holding.

The number of directors is in line with the Company's Articles of Associations that the Board of Directors should have at least 7 members. Not less than one a half of such members shall have residence within the Kingdom and the directors of the Company shall have qualification as specified by law. All 3 members of the Audit Committee have adequate knowledge and experience to review creditability of the Company's financial statements.

Education and working experience of each director including position in subsidiaries and related companies as of December 31, 2018 were disclosed in the section "Directors, Management, Company Secretary and Head of Internal Audit". Details of Sub-Committee were disclosed in the section "Corporate Governance" under the topic "Sub-Committees".

Details of number of director's meeting attendance, date of appointment as director, term of post and the resigned directors during year were disclosed in the section "Corporate Governance" under the topic "Meeting of the Board of Directors and Sub-Committees".

### Authorized Directors as of December 31, 2018:

Mr. Watchai Vilailuck and Mrs. Sukanya Vanichjakkong are authorized to sign on behalf of the Company with the Company's seal affixed.



## Roles and Responsibilities of the Board of Directors

### Qualifications of Director

1. Have qualifications that comply to Public Company Act B.E. 2535 or related laws including regulations of the Stock Exchange of Thailand, the Securities and Exchange Commission, and Company's Articles of Association.
2. Do not run any business, which is competed with the Company, and not being a shareholder of any legal entities whose business are the Company's competitors except obtained approval from the shareholders meeting.
3. Have leadership, vision, and independent consideration for best benefit of the Company and the shareholders.
4. Have various knowledge, experience, and specific skill that suitable for the Company business.
5. Have responsibility, carefulness, integrity, and business ethics.
6. Have sufficient time for fully participated as a Director of the Company.

### Qualifications of Independent Director

1. Holding share not exceeding 0.5 percent of the total number of shares with voting rights of the Company, parent company, subsidiaries, associate company, major shareholder or controlling person of the Company, including shares held by related persons of such independent director.
2. Neither being nor used to be an executive director, employee, staff or advisor who receives a salary; or controlling person of the Company, parent company, subsidiaries, associate company, same-level subsidiaries, major shareholder or controlling person of the Company unless the foregoing status has ended not less than 2 years prior to the date of appointment.
3. Not being a person related by blood or legal registration such as father, mother, spouse, sibling and child, including spouse of child of executive, major shareholder, controlling persons, or persons to be nominated as executive or controlling person of the Company or subsidiaries.
4. Neither having nor used to have a business relationship with the Company, parent company, subsidiaries, associate company, major shareholder or controlling person, in the manner which may interfere with his independent judgment, and neither being nor used to be a significant shareholder or controlling person of any person having a business relationship with the Company, parent company, subsidiaries, associate company, major shareholder or controlling person, unless the foregoing relationship has ended not less than 2 years prior to the date of appointment.
5. Neither being nor used to be an auditor of the Company, its parent company, subsidiary company, associate company, major shareholder or controlling person, and not being a significant shareholder, controlling person, or partner of an audit firm which employs auditors of the Company, its parent company, subsidiary company, associate company, major shareholder or controlling person, unless the foregoing relationship has ended not less than 2 years prior to the date of appointment.
6. Neither being nor used to be a provider of any professional services including those as legal advisor or financial advisor who receives service fees exceeding 2 million baht per year from the Company, parent company, subsidiary company, associate company, major shareholder or controlling person, and not being a significant shareholder, controlling person or partner of the provider of professional services, unless the foregoing relationship has ended not less than 2 years prior to the date of appointment.
7. Not being a director who has been appointed as a representative of the Company's director, major shareholder or shareholder who is related to the Company's major shareholder.
8. Not undertaking any business in the same nature and in significant competition to the business of the Company or subsidiaries or not being a partner in a partnership or being an executive director, employee, staff, advisor who receives salary or holding shares exceeding 1 percent of the total number of shares with voting rights of other company which undertakes business in the same nature and in significant competition to the business of the Company or subsidiaries.
9. Not having any characteristic which make him incapable of expressing independent opinions with regard to the Company's business affairs.

**Terms of positions**

Pursuant to the Public Company Acts B.E. 2535, at first Annual General Meeting of Shareholders after the registration of the Company and at the first Annual General Meeting of Shareholders in every subsequent year one-third of the directors, who have been longest in office, shall retire. The retired directors are eligible to be re-elected for another term by obtaining majority vote from the Nominating and Compensation Committee. However, the independent directors shall be in post no longer than 3 consecutive terms except getting a unanimous approval from the Nominating and Compensation Committee due to his/her contribution to the Company. In addition, the Committee ensures that the extra term will not cause or has an impact to the independent of such director, and shall be approved from the resolution of the Board of Directors' and/or the shareholders' meetings.

**Roles and Responsibilities of the Board of Directors**

The Board of Directors will focus and ensure that the Company's business will achieve its target and in the direction that create value and best benefit to the shareholders as well as all stakeholders. Any conflict of interest with the Company and its subsidiaries will be prohibited. The Board will also comply with the Company's Ethics with responsibility, due care, and integrity to ensure all Company's businesses are run under Company's objectives, Articles of Association, resolutions of the Board of Directors' and shareholders' meetings as well as laws and regulations of the SET, the SEC and other related laws. Their duties include:

1. Conduct business with responsibility, due care, and integrity uphold the duties according to the law, and the Company's objectives, Articles of Association, resolutions of the Board of Directors' and shareholders' meeting as well as disclosure sufficient information to the shareholders.
2. Formulate policies and directions for the Company's operations. The Board must also supervise managerial and administrative departments to deliver all policies and strategies with effectiveness and efficiency.
3. Set and review Company's vision, mission, strategies and ensure company-wide communication to drive the business in the same direction.
4. Approve annual budget and investment of the Company and ensure proper resource allocation and effective systems and controls as well as monitor the implementation of the Company's strategies and annual plans.
5. Appoint directors and sub-committee members to replace of those who retire by rotation as well as consider the remuneration package for such directors and sub-committee members, which have responsibility, carefulness, integrity and business ethics, proposed by Nominating and Compensation Committee, for further consideration of the shareholders' meeting.
6. Appoint sub-committees to oversee administrative process and internal system to coincide with Company's policies namely, Audit Committee members, Executive Committee, Risk Management Committee, Corporate Governance Committee, Nominating and Compensation Committee and Sustainable Development Committee.
7. Appoint top executives and company secretary including remuneration package for top executives proposed by the Nominating and Compensation Committee.
8. Summarize financial statements of the Company every end of the fiscal year. Authorize the statements for further consideration of the Annual General Meeting of Shareholders.
9. Nominate appropriated auditor and its remuneration from proposal of the Audit Committee for further consideration of the Annual General Meeting of Shareholders.
10. Ensure that the Company has written Corporate Governance Policy and Business Ethic as well as to ensure that there will be no conflicts of interest at the same time to establish systematic plans for internal control and risk management.
11. Ensure that good corporate governance is implemented to demonstrate the Company's commitment to operate the business with ethics and to bring fair treatment to all stakeholders.
12. In case of entering into any direct or indirect transaction with the Company and subsidiaries, such director has to immediately inform his/her or related parties' interest to the Company.
13. Supervise to ensure that development and succession plans for Chief Executive Officer and key executives are in place.
14. Encourage and promote innovation including social and environmental responsibilities.

The Company conducted business and manage the Company’s operation ethically and transparently with honesty and due care for the benefit of shareholders and all stakeholders. The Board of Directors has provided the Business Ethics manual for the Company’s directors and executives to adhere as their practical guidelines and posted on the Company’s website at [www. samartdigital.com](http://www.samartdigital.com).

#### **Delegation of Authorities of the Board of Directors**

1. Approve the annual budget and business plan of the Company.
2. Approve the undertaking of financial obligations of the Company, i.e. execution of loan agreement, loan guarantee.
3. Approve the investment project in large business.
4. Approve the establishment of new company.
5. Approve the purchase and disposal of the Company’s assets pursuant to the Capital Market Supervisory Board.
6. Approve the undertaking the related transaction of the Company pursuant to the Capital Market Supervisory Board.
7. Approve the policy on increase of annual remuneration and bonus.
8. Approve financial statement of the Company.
9. Approve the opening or closing accounts with the banks.
10. Approve the appointment of the Sub-Committee.
11. Approve the appointment of new director to replace the director who is retired by rotation.

The Board of Director also has duties to approve other transactions pursuant to the notification of the Office of the Securities and Exchange Commission, the Stock Exchange of Thailand and other related laws.

#### **Delegation of Authorities between the Board of Directors and the Management**

The Company has specified the delegation of authorities clearly which have been firstly applied since 1995 by specifying approval authority on credit line of the Board of Directors and the Management pursuant to the transaction types, such as finance/accounting/budget, human resources, procurement, general management/ administration, marketing and public relations. However, the Company revised such policies and operating guidelines to make them more appropriated with the current situation.

## **2. Management**

The Management as of December 31, 2018:

- |    |                            |  |
|----|----------------------------|--|
| 1. | Mr. Watchai Vilailuck      | Chief Executive Officer and Acting Head of Mobile Business |
| 2. | Mrs. Sukanya Vanichjakvong | Acting Head of Non - Mobile Business                       |
| 3. | Mr. Suchat Satprasert      | Vice President - Network Communication                     |
| 4. | Ms. Sirintra Saipawan      | Vice President - Digital Network                           |
| 5. | Mrs. Sumonthip Srimek      | Vice President - Account                                   |
| 6. | Mr. Hiran Phanbanlaem      | Assistant Vice President - Finance                         |

Details of Education, working experience including and position in subsidiaries and related company as of December 31, 2018 were disclosed in the section “The Board of Directors, Management, Company Secretary and Head of Internal Audit”.

### 3. Company Secretary

The Nominating and Compensation Committee considered and appointed a potential and experienced person as Company Secretary proposed for further approval of the Board of Directors. The Board of Directors has appointed Miss Boonrut Mongkolratanakorn as Company Secretary since October 31, 2003. In addition, she has been appointed as secretary to Sub-Committees. The Company has specified qualifications, roles and responsibilities of Company Secretary as follows:

**Qualifications of Company Secretary:**

1. Have well-rounded knowledge and understanding of the Company's businesses.
2. Understand roles and duties of Company Secretary.
3. Have knowledge and understanding concerning legal matters, regulations of the SEC and the SET.
4. Do not exploit the Company's business opportunity for personal benefits as well as preserve the confidential information of the Company.
5. Have good human relationship and can coordinate and contact with other agencies inside and outside the Company.
6. Possess English proficiency.
7. Have working experiences on Company Secretary at least 3-5 years.

**Roles and responsibilities of Company Secretary:**

1. Perform his/her duty with accountability, duty of care and duty of loyalty as well as has to comply by laws and any other related regulation.
2. Support the Board of Directors for their activities included providing consultation in related to the Company's Articles of Association, and any other regulations from related authorities.
3. Arrange meetings for the Board of Directors, Committees and Shareholders as well as coordinate to ensure all resolutions have been implemented complying with Company's Objectives, Articles of Association and the resolutions of the Board of Directors' and the shareholders' meetings as well as laws and related regulations.
4. Prepare and keep the Company's documents such as register of directors, notice calling directors' and shareholders' meetings as well as the minutes of such meetings and the annual report, etc.
5. Keep a report on interest filed by a director and executive as well as submit a copy of the report to the Chairman of the Board of Directors and Audit Committee within 7 business days from the date on which the Company has received such report.

In addition, Company Secretary Division is assigned to be compliance unit to supervise and oversee the operation of the Company, directors and executives to ensure that they been correctly complied with the regulations of the SET, the SEC, the Public Company Limited Act., and other related laws.

In case Company Secretary vacates the position or incapable to perform duty, the Nominating and Compensation Committee shall select the candidate to propose for consideration and approval of the Board of Directors to appoint a new company secretary within 90 days since the date that company secretary has vacated the position or has been incapable to perform duty. In this regards, the Board of Directors shall be empowered to assign any director to perform the duty as the substitutes during such period.

Profile and experience of Miss Boonrut Mongkolratanakorn was shown in “Directors, Management, Company Secretary and Head of Internal Audit”. During the past year, Company Secretary has attended the training courses and seminars to strengthen knowledge as follows:

- How Telecom Infrastructures will Enhance Thailand’s Digital Transformation
- Innovation - Towards Possibilities
- Smart Disclosure Program
- Social Impact Day 2018
- Meet the Thai Capital Market-Technology change the World
- Digital PR & Content Strategy
- Enhance Efficiency and Growth through Process Innovation
- Professional Development for Company Secretary
- Driving Proactive Sustainability
- Preparation for New TFRS: TFRS 15-Revenue From Contract with Customers and TFRS 16- Leases
- Enhancing Good Corporate Governance based on CGR Scorecard
- Building Trust in Transforming Economy
- Digital Channel for PR 4.00
- Innovative toward future society with AI and IoT
- Thailand SEC Policy Dialogue 2018: Regulating by Market Forces
- QR Code & Listed Company Solution

## 4. Remuneration of Directors and Management

### **Directors’ Remuneration Policy**

Policy of Directors’ Remuneration has been clearly and transparent set to be comparable to the general practice in same industry consistent with the Company’s strategies and long-term objective, and be appealing enough to attract and retain qualified directors. The directors who also be appointed to be the member of any sub-committees will be paid appropriately more in accordance with the extra work. The Nominating and Compensation Committee will consider the remuneration and propose for consideration of the Board of Directors prior to further approval from the shareholders. The Company discloses criteria and remuneration of each director in Annual Report and Form 56-1.

Remuneration of directors consists of Meeting allowance and bonus without other benefits. Meeting allowance will be approved by shareholders’ meeting and will be paid to the director who attends in the meeting. All members in the Board of Directors and the Audit Committee will have the same rate of meeting allowances. The meeting allowance rate for the Chairman of the 2 mentioned committees shall be 2 times higher than the other directors. The meeting allowance rate for the Chairman of Nomination and Remuneration Committee and the Corporate Governance Committee is 33.33% higher than other sub-committee member. There is no consideration of meeting allowance for the Executive Committee, the Risk Management Committee and the Sustainable Development Committee since all members are the Company’s executives. Remuneration of directors will be consideration based on the suitability of various reasons and to be comparable to the general practice in same industry as well as the Company’s operating result, roles & responsibilities of the Board of Directors and the overall business.

The remuneration of Directors and Committees’ members of the Company was approved from the 2018 Annual General Meeting at the amount of not exceeding Baht 4 million which consists of meeting allowance and bonus without other benefits. The meeting allowance for each meeting participated of Directors and Committees was shown below:

The Board of Directors and the Audit Committee

- Chairman Baht 30,000 per time
- Member Baht 15,000 per time

The Nominating and Compensation Committee and the Corporate Governance Committee

- Chairman Baht 20,000 per time
- Member Baht 15,000 per time

#### **Top Management's Remuneration Policy**

Remuneration of the top management shall be in accordance with principles and policies specified by the Nominating & Compensation Committee. Such remuneration is in the appropriated level and can be comparable with the rate of the same industry by taking into consideration duties, responsibilities and performance of the Company as well as performance of each top management. In addition, it must be able to motivate and retain the qualified and capable personnel.

Annual remuneration and bonus of the top managements shall have the fixed consideration criteria by based on performance of the Company, overall economic conditions and performance of each top managements. These criteria shall be explained in advance before they can be used for the assessment at the end of the year. The Nominating and Compensation Committee shall consider prior propose to the Board of Directors for approval.

#### **Chief Executive Officer's Remuneration Policy**

Remuneration of the CEO is not only consideration in accordance with Management's Remuneration Policy, but the Board of Directors also set the performance evaluation of Chief Executive Officer annually by each Director in order to be a reference for remuneration consideration. The policy of remuneration are as follows:

Category		The purpose & link to the principle of remuneration
Fixed Pay	Salary & other benefits, such as, Provident fund	To motivate and retain the competent Chief Executive Officer.
Short Term Incentive	Annual bonus	To reward for the success of achieving the goals as defined for each year.
Long Term Incentive	Compensation according to Stock Option* & provident fund in the part that the Company contributes and increases according to year of work experience	<ul style="list-style-type: none"> <li>• To motivate and retain the competent Chief Executive Officer.</li> <li>• To ensure alignment between interests of Chief Executive Officer and shareholder.</li> <li>• To promote the growth and value to shareholders in long term.</li> </ul>

Remark \* The Stock Option will be depend on the Board of Directors' consideration which will be based on the appropriate time and situation.



In 2018, the Company paid remuneration to directors and management as follows:

**1. Monetary and other remunerations of Directors and Sub-Committees’ Members:**

Directors	Monetary (Baht)						Other
	Meeting Allowance				Bonus	Total	
	Board of Directors	Audit Committee	Corporate Governance Committee	Nominating and Compensation Committee			
1. Mr. Piyapan Champasut Chairman of the Board of Directors / Independent Director	210,000	75,000	-	-	-	285,000	-
2. Dr. Chotivid Chayavadhanangkur Independent Director	105,000	150,000	60,000	60,000	-	375,000	-
3. Mr. Kunthit Arunyananda Independent Director	105,000	75,000	45,000	80,000	-	305,000	-
4. Mr. Charoenrath Vilailuck Director	105,000	-	-	-	-	105,000	-
5. Mr. Watchai Vilailuck Director	105,000	-	-	-	-	105,000	-
6. Mrs. Sukanya Vanichjakvong Director	105,000	-	45,000	60,000	-	210,000	-
7. Mr. Pracha Phathayakorn <sup>(1)</sup> Director	75,000	-	-	-	-	75,000	-
8. Mr. Teerachai Phongpanangam <sup>(2)</sup> Director	15,000	-	-	-	-	15,000	-
Total	825,000	300,000	150,000	200,000	-	1,475,000	-

Remarks: <sup>(1)</sup> Resigned from Director on October 1, 2018. There were 5 meetings during his directorship.

<sup>(2)</sup> Has been appointed as Director on November 13, 2018.

Details of number of meeting attendance of directors in the Board of Directors and Sub-Committees were disclosed in the section “Corporate Governance” under the topic “Meeting of the Board of Directors and Sub-Committees”.

**2. Monetary Remuneration of 6 managements are as follows:**

Type	Amount (Baht)
Salary	11,599,000
Bonus	556,380
Provident Fund	888,400

Remark: Provident fund to the executives have been provided by the Company at the rate of 3-10% of salary related to year of services.

## 5. Human Resource

Number of employees of the Company and subsidiaries classified by line of business for the past 3 years are as follows:

Line of business	Number of Employees (persons)		
	2016	2017	2018
1. Mobile Business	323	144	22
2. Non-Mobile Business	607	466	499
3. Support Business	97	88	72
Total	1,027	698	593

Remark: In 2017 - 2018, the number of employees decreased, due to the changes in structure and business operation.

The remuneration of employees of the Company and subsidiaries for the past 3 years which comprise of salary, bonus, provident fund and others such as special grant, O/T and commission are as follows:

Remuneration	Amount (Million Baht)		
	2016	2017	2018
Salary	312.33	239.49	173.36
Bonus	5.06	7.04	2.96
Provident Fund	13.23	9.87	8.42
Others (special grant, O/T and commission)	18.67	13.65	8.90

## Human Resources Management and Development Policy

The Company always regards that employees are the most valuable and crucial fundamental for the Company's sustainable success becoming a leading Telecommunication Technology and Digital Technology Company in the competitive industry. The Company practically initiated corporate HRM & HRD policy emphasizing on analyzing proper manpower planning, increasing performance efficiency and improving working procedure to cope with business working environmental and digital technology change as well as performance management and potential assessment, developing individual capabilities at all levels progressively to prepare for business extension and competition, new company business and any changes. Indeed, these have to be compatible to the Company's business, policy, vision, missions and corporate culture simultaneously.

### 1. Human Resources Management Policy

For responding to Corporate HR Policy, Human Resources Management Policy has mainly been concentrated on the following:

- **Manpower Planning Policy**

To support all lines of business, the Company has applied a variety of HR indicators and tools in optimizing manpower planning also balancing among functional workloads to increase HRM & HRD policy more efficiencies. These would enhance organizational design and restructuring as well as enable HR manpower policy and costing most effective to company leading to success in new company business meet company's vision and mission sustainably.

- **Recruitment & Selection Policy**

Proactive recruitment approaches have been applied in acquiring capable people at all levels including of sourcing and attracting all levels of candidates by launching Campus Tour and Activities Programs in leading universities, coordinating with business recruitment agency and allied business network to build the Company’s branding to all external candidates. In Selection Policy, the Company places importance on the selection process, focusing on the most appropriate knowledge, ability and attribute by which their virtues recruitment & selection combines cooperation among original affiliation, expertise in various careers and human resources department to ensure the process of recruitment & selection the most equitable and best efficiency. Furthermore, the Company has relevantly applied new digital technology connection and social media to support this process. These would be capable people at all levels and lead them to success their owned career at SAMART leading to be the Company’s sustainable success.

- **Performance Management and Development Policy**

The Company ensures an equitable and appropriate performance management system through applying KPIs approach cascading organization objectives through division to individual goals and corporate competencies methodologies aligning to business strategic planning at all levels throughout the Company. In 2018, the Company has applied new global standard technology SAP success factor to support Goal/KPIs and Performance Management i.e. closed monitoring, solution consulting and organizing arrange their owned and subordinators’ Goal/KPIs, etc. at individual through top management level leading to be the Company’s sustainable success efficiently and effectively in organizational strategic management.

- **Human Resources Management and Development Policy with Information Technology**

The Company conducts information technology developed by Human Resources Information Systems to support both HRM & HRD functions to increase speed of work, data accuracy, and decreasing operation cost including employee recruitment and selection application online, E-Document Workflow application, and payroll services with E-Payslip systems. By the way, the Company has also applied for human resource development, such as knowledge management systems including managing competency assessment systems and individual development plan (IDP) system. Furthermore, the Company would fully utilize HRIS data to support in HRM & HRD Policy decision making for sustainable organization achievement and preparing for leading digital company in the future.

- **Compensation & Benefit Policy**

The Company wisely formulates compensation, benefit and welfare scheme by job analyzing and evaluating all positions, responsibilities and their performances at all levels throughout the Company. By the way, the Company essentially determines corporate compensation, benefit and welfare policy being compatible to organizational position including skill, accountability, knowledge, and competence related to business operation and economic situation with comparative analysis among related businesses as well as strictly complying to labor law and compliance. These might ensure that our employees would be in the appropriate and equitable compensation, benefit and welfare package being competitive in labor market or among leading companies in the industry.

- **Employee Relation & Engagement Policy**

The Company places strong emphasis on employee relationship among top executives and employees as well as two-way communication as a mean to communicate top management direction to all employees closely and directly percept employee’s innovative, improvement and other open-mind ideas to enhance the Company’s business operations and other processes known as “Lunch & Learn Project” and “CEO suggestion box”.

Furthermore, the Company concentrates on the employee relation and engagement at all levels of employees throughout the Company and also implants them into corporate value along with corporate culture by building synergy professional working-style (Team of Professionals). Hence, these initiate the best cooperation among individual level through corporate level. In 2018, there were a various ER&EE programs and activities to build synergy among employees, executives and organization i.e., SAMART Management Meeting twice a year, Team Building activities at all levels, and D-Club (CSR programs) etc.

## 2. Human Resources Development Policy

The Company has a consolidated HRD policy to continuously develop the knowledge and ability of employees being appropriate to their owned position at all levels for leading them to success their owned career at the Company and also achieving business's needs and preparing staff for domestic and oversea digital business expansion. Therefore, the Company aspires to develop employees in all careers at all levels by harmonizing a wide range of development tools for increasing their owned skill, knowledge, capability through corporate culture and code of conduct according with the Company's strategy and operation not only for present day but the future business as well.

- **Career Development Policy**

The Company defines career development policy by which the Company further supports employees in all careers to be continuously developed in their qualifications, knowledge and abilities. Particularly, competency approach has been applied to categorize required business capabilities to Generic competency, Managerial Competency and Functional Competency for analyzing, planning, and leading to individual competency development with diversified development tools for all employee levels. Thus, our employees might be developed to create their high potential specified by both corporate and Line of business (LOB) levels to support sustainable growth and prepare for business expansion throughout the Company.

- **Employee Training & Development Policy**

The Company regards the employees as a key success factor and fundamental to success as "Learning & Growth Aspect" in order to achieve business strategies and goals, resulting in corporate sustainable growth and business competitive advantage. Hence, the Company has HRD policy to continuously develop all employees among qualifications, knowledge and ability in parallel with the human resources development system at all levels as summarized below:

### **In-house Training**

To encourage and develop the employees to facilitate the organization's strategies and goals most effectively and efficiently. The Company therefore conducts training courses deemed necessary as follows:

#### For management

The managerial competency program, courses have been designed for management level in order to develop in managerial competency to strengthen leadership and management skills for executives as well as prepare promotion qualification in the future for pre-executive or talent employees. Moreover, this program would elaborately lead executives to support organization's business growth and prepare the Company to become business leader in the industry existed. These courses provide innovated and practical knowledge to be applied to arrange managerial work such as Creating & Strategic Implementation Plan, Modern Supervisory, etc.

For operational staffs

The functional competency program, courses have been designed for developing and enhancing functional knowledge and functional capability related to operational responsibilities and increasing skill of employees for each career and division concerned such as Risk Management course, Project Management courses, Compliance and Law course, Financial and Accounting Standard courses, Computer skill and Technology related course, Marketing and Sales Management course, Information Technology & ISO standard courses, Administrative Management and Training and Assessments for Building Electricians, etc.

For all employees

The Generic Competency Program, courses have been designed to ensure that the employees could perform their work in accordance with the corporate culture at the most efficiency such as Orientation course for new employees, Effective communication, Courses for corporate culture, etc.

Furthermore, to accommodate business expansion, develop employee in English communication skill and achieve their competence continuously, the Company thus developed English communication skills both Classroom Training and E-Learning being used to support a large group of learner both new and current employees. This has enabled employee at all levels developing for this skill more conveniently at anywhere and anytime.

**External Training**

In addition to In-house Training, the Company supports all executives and employees to acquire external standard knowledge and skill from training certified courses conducted or instructed by external reputable institutes both local and international in order to enhance their expertise, knowledge, ability and also updating and exchanging new aspect with other organizations to apply some appropriate approach to organization relevantly.

- **Knowledge Management**

For human resources developing in long term and adding business value, the Company thus considers information technology as an important tool for improving staff management efficiency, Project "SAMART knowledge sharing" has been implemented, this promotes knowledge management throughout organization and responds to business' mission continuously and sustainably.

- **Talent Management Policy and Succession Planning**

The Company designed special HRM & HRD programs and tools to prepare excellent performance and high potential employee (talent) for their succession planning including of Job rotation, Job Enlargement & Enrichment, Job assignment, Talent monitoring, and fast-track program preparation. By encouraging them through employee engagement programs as well, these would motivate talent to full utilize their owned skill, knowledge, competence and potential to dedicate performing all missions to achieve the Company's goals most efficiently.

Furthermore, the Company always recognizes the importance of having a succession plan, especially at the top management level, to ensure continuity when there is a vacancy or to support expansion of business.

### Summary of training to management and employees of the Company and its subsidiaries in 2018

Training	Frequency	Number of Participants
In-House Training		
Management	6	104
Employees	11	103
<b>Total</b>	<b>17</b>	<b>207</b>
External Training		
Management	7	9
Employees	11	18
<b>Total</b>	<b>18</b>	<b>27</b>
<b>Grand Total</b>	<b>35</b>	<b>234</b>

### The Cost of training for 2018

The cost of training for In-House and External Training of the Company and subsidiaries was totaling Baht 262,389.54 Total training hours were 1,197 hours per year. The sample in-house and external training programs for 2018 were as follows:

#### In-House Training in 2018

1. Business Plan
2. CMMI Training
3. Contract Alert System
4. Document Management (Alfresco)
5. Internal Coaching:Legal
6. Modern New Manager
7. PM, SAP Success Factor and Competency Assessment
8. PR Workflow
9. SAP Inventory Management
10. SAP-Control Budgeting
11. TFRS 15 Revenue from Contract with Customers
12. Purchasing, Procurement, and Management of Public Organization
13. First Aid Program
14. Techniques for contracting labor wages and hire service contract
15. Opportunities to increase returns for Provident Fund
16. SAMART Management Meeting # 1 and 2

#### External Training in 2018

1. 108 VAT issues
2. E-Learning for Android developers in 24 hours
3. Reactive web application development
4. Smart Disclosure Program
5. TFRS for 2018
6. Tax and Accounting Update
7. Workshop Advanced Docker
8. Professional Recruitment Strategy
9. Business Integration and Preparation for Advanced Consolidated Financial Statements
10. Important Steps for Financial Transactions
11. Skill Development Project in the Workplace
12. Training Program for Audit Certificate
13. Prepare for change in financial reporting
14. Employment Contract
15. Impact from new financial reporting standards
16. Financial Reporting Standards for NPAEs
17. Labor Protection Laws
18. Withholding Tax

# Corporate Governance

The Board of Directors realizes on the importance of the good Corporate Governance that is the fundamental factor to enhance business operational standard to create transparency, competitiveness and strengthen the confidence of all shareholders, investors and other related parties for sustainable growth of business. Thus, the Company sets the written Corporate Governance Policy and Business Ethics manual comply with the SET's Principles of Good Corporate Governance for listed companies and CSR Concept to business as the general practices guidelines for directors, management and employees under the principle of being a good corporate citizen, who is accountable to employees, customers, shareholders and support to society. In addition, the Company continuously reviews the Corporate Governance Policy and Business Ethics and discloses the latest version on the website at [www.samartdigital.com](http://www.samartdigital.com). The Company Secretary Division take a responsibility as a compliance unit to supervise and oversee the operation of the Company, directors and executives to ensure that they are correctly complied with the regulations of the SET, the SEC, the Public Company Limited Act., and other related laws. The results from intention to carry on Good Corporate Governance for sustainable growth, the Company got the highest score “Excellent” or “5 Stars” in the 2018 Corporate Governance Report and was ranked in Top Quartile for 9 consecutive years.

In 2017, the SEC issued the Principles of Good Corporate Governance for Listed Companies or Corporate Governance Code (CG Code) as practice principles for the Board of Directors, the leader or governing person of the organization, to apply the CG Code to the Company's business in the interest of long-term sustainable value creation and fulfil all stakeholders' expectation. Therefore, the Corporate Governance Committee conducted self-assessment of the Company's Corporate Governance Practices compared to the CG Code to apply appropriate practices in the Company's business before proposing to the Board of Directors' Meeting for approval. The Corporate Governance Committee considered and reviewed the appropriateness of applying good corporate governance principles by means that are suitable for the Company's business to ensure that the Corporate Governance Policy conforms to related rules, regulations and international corporate governance criteria as well as beneficial to creating value for sustainable business.

## 1. Corporate Governance Policy and Business Ethics

### Corporate Governance Policy

The Board of Directors realizes on the importance of Good Corporate Governance that will create transparency, competitiveness and strengthen the confidence to shareholders, investors and all related parties. The written Corporate Governance Policy has been provided in both Thai and English since 2006 and posted on the Company's website at [www.samartdigital.com](http://www.samartdigital.com) for acknowledgement of employees and publics. The policy focuses on internal control and internal audit system, and the overseeing of the operation of the management to comply with policy effectively for long-term benefits of shareholders under the terms of the law and business ethics. The Corporate Governance Committee strictly oversees the employees to comply with the policy and also reviews and revises the policy annually to comply with new regulations and the Principles of Good Corporate Governance for listed companies of the SET and the SEC. The Board of Directors' Meeting No. 1/2019 on February 26, 2019 approved the latest revision of the Corporate Governance Policy as follows:

#### 1. Rights of Shareholders

The Company emphasizes and recognizes the importance of the rights of all shareholders equitably; minority shareholders, major shareholders, institutional investors or foreigners. The Company does not hinder or create barriers to allow shareholders to communicate with each other.



All rights that the Company's shareholders obtained in 2018 were as follows:

- **Rights to get share certificate, sell, purchase or transfer the Company's shares**

Thailand Securities Depository Co., Ltd. ("TSD") has been appointed as the Company's registrar to provide all services for all transactions related to registration of the Company's shares.

- **Rights to propose agenda and send question in advance of the Shareholders' Meeting**

The Company is aware of the shareholders' rights and equitable treatment to the shareholders under the good corporate governance and comply with laws. It is the Company policy to allow the shareholders to propose agenda of the shareholders' meeting and submit the enquiries concerning the Company's operation prior to the meeting date. They must comply with criteria on proposing of meeting agenda for shareholders' meeting as specified by the Board of Directors.

In the 2019 Annual General Meeting of Shareholders, the Company allowed shareholders to propose agenda or submit the enquiries at least 3 months in advance prior to the end of the fiscal year from September 27, 2018. The period time for proposing agenda ended January 31, 2019. Any questions can send to the Company prior to the date of the 2019 General Meeting of Shareholders. The Company notified and disclosed contact channels and period for proposing agenda and enquiries via the SET on September 27, 2018 and also provided details of the procedures on the Company's website, under "Investor Relation" on the topic "Proposal question and additional agenda concerning the Company's operation in advance of the AGM".

- **Participation in the Shareholders' Meeting.**

The Company is aware of the shareholders' rights and equitable treatment to participate in the shareholders' meeting, be informed conditions and procedures of meeting as well as having proxy to vote and comment in the meeting on behalf of the shareholders. With realize on convenience to shareholders and to encourage them to attend the shareholders' meeting, the Company is prior to notify and specify date, time and place that comfort the shareholders to participate in the meeting.

There was a shareholders' meeting in 2018, the 2018 Annual General Meeting of Shareholders held on April 27, 2018, at Miracle Grand Convention Hotel, Vibhavadee-Rangsit Road, Laksi, Donmuang, Bangkok, where was convenience for transportation and capability to cover with number of shareholders. The Company prior notified date, time and place that comfort the shareholders to participate in advance of the meeting. In addition, the Company scored "Very Good" (4TIA) from the survey on quality in convening the 2018 AGM by Thai Investors Association. The rights of shareholders to participate in the meeting are as follows:

#### **Before the Meeting Date**

The 2018 Annual General Meeting of Shareholders, the shareholders would be informed the date and agenda of the shareholders' meeting via the SET's communication system 45 days prior to the meeting date. At the same time, the Company also disclosed the notice of shareholders meeting as well as related documents including Annual Report in both Thai and English on the Company's website on the section "Investor Relations" under the topic "Shareholder Information" 23 days prior to the meeting date for the shareholders to have sufficient time for consideration. Same documents were directly delivered to the shareholders by TSD, the Company's registrar, 15 days prior to the meeting date of which better than what required by laws. The notice of shareholders meeting contain fact, rationales, an opinion of the Board of Directors for each agenda, conditions and procedures of meeting as well as other related document with sufficient information for shareholders' consideration. Moreover, the notice of shareholders meeting was published on the newspaper 3 consecutive days and 9 days prior to the meeting date to be in line with law.

To facilitate the institutional investors to participate in the shareholders' meeting, the Company tries to contact them in advance to assist them in proxy preparation and registration.

#### **On the Meeting Date**

Meeting procedures has been set to conform to laws and considering on shareholders' convenience. The Company is aware of the equitable of shareholders' right and their comfort to participate in the shareholders' meeting. Appropriated technology and equipment are sufficient for registration to review on required documents more than 1 hour prior to commencement of the meeting by arrangement of Barcode system in vote counting for faster voting result. There were 7 directors attended in the 2018 Annual General Meeting of Shareholders. Moreover, Chairman of all committees, the Company's management and external auditors were also present in the meeting in order that the shareholders could ask questions during the meeting. The Chairman of the Board of Directors was Chairman of the meeting introduced all Board members and management, total shareholders attending in the meeting both in person and by proxy and total shares that entitled to vote to the shareholders for acknowledgement. In the 2018 Annual General Meeting of Shareholders, there were 91 shareholders attending the meeting classified to 10 shareholders in person and 81 shareholders by proxy. In addition, the Company asked for volunteer from shareholders or proxy to be the counting vote inspector. The Chairman declared vote casting, counting procedures and other related matters for shareholder's acknowledgement before commencement of the meeting including the results of an invitation to propose agenda of the 2018 AGM and sending question prior to the 2018 AGM. In addition, the directors who were the Company's shareholders requested for abstention their vote in the agendas they had interest therein. Then, the Chairman proceeded the meeting to be in line with the agenda without any additional topic from the invitation letter. Voting cards were provided for significant agenda. Voting result in term of approval, disapproval or abstain for each agenda were transparently presented to the meeting. In the Meeting, the shareholders were encouraged to express their opinions and raise questions either in the agenda or other questions related to the Company's business. All questions and replies included significant opinions and suggestions from the shareholders were recorded in the minutes of Meeting. After the meeting, the shareholders were requested to return the voting cards to keep as evidence.

#### **After the Shareholders' Meeting**

Resolution of the meeting was publicized via the SET portal with all voting details in approval, disapproval and abstention of each agenda on the meeting date. The Full Minutes of the Shareholders' Meeting, of which disclosed the attendance and absence of directors and management, summary of significant questions and answers during the meeting in both Thai and English, has been sent to the SET and related parties by 14 days after the meeting date. It was also posted on the Company's website for consideration of shareholders.

- **Appointment / Dismissal of Directors of the Company and Approve their Remuneration**

According to the Company's Articles of Association, at the Annual General Meeting of Shareholders, one-third (1/3) of the Directors has to be retired by rotation. Election for replacement is required. The retired directors are eligible to be re-elected for another term. The election of the Board of Directors shall be in accordance with the rules and procedures as follows:

- Each shareholder shall have one vote on each share.
- In voting, a shareholder shall vote in accordance with the number of votes each shareholder for one or several directors. The said shareholder may not allot any number of his/her votes to any person.
- The person obtaining the highest and higher votes respectively shall be elected as directors equal to the number of directors required or ought to be elected at such a meeting. In the event that persons receiving votes in respective orders receive equal votes and the number of directors exceeds the positions required or ought to be, the Chairman of the meeting shall have a casting vote.

Apart from the appointment of Directors, the shareholders also have rights to remove any director from the office before the expiration of his/her term of office by having votes of not less than three quarters (3/4) of the number of shareholders attending the meeting and having the rights to vote. The aggregate number of shares shall be not less than one half (1/2) of the shares held by all the shareholders attending the meeting and having the rights to vote.

In every General Meeting of Shareholders, the shareholders have the rights to consider and approve the remuneration for all directors and members of sub-committees. Adequate information of all candidates were delivered to shareholders for consideration.

- **Appointment of Auditors and approval of their remuneration**

In every Annual General Meeting of Shareholders, one of the agenda is the appointment of Company's auditors and consideration of their remuneration. The Company will propose name of the auditors with sufficient details and remuneration for consideration of the shareholders.

- **Regularly and timely obtained adequate information, business performance and management policy**

The Company concerns on Shareholders' rights and not only disclosed Company's information via the SET's communication system but also posted all significant and updated information on the Company's website at [www.samartdigital.com](http://www.samartdigital.com).

- **Profit Sharing**

The Company has a policy to pay dividend to shareholders of no less than 50% of its net profit after deduction of all reserves as stated in the Company's Articles of Association and related laws. However, the dividend payment is subject to the Company's future investment plans and business expansion, including other necessity and suitability.

In consideration of dividend payment for profit from disposal of investment or fixed assets of the Company or subsidiaries, it is at the discretion of Management and the Board of Directors to consider whether or not to pay dividend or amount to be paid by taking into account the Company's future investment plans and business expansion including other necessity and suitability.

The dividend payment of subsidiaries should base on policy of the Company.

As reported net loss for 2017, the 2018 Annual General Meeting of Shareholders resolved to approve the omission of dividend payment for 2017.

Details of dividend payment policy of the Company and subsidiaries including dividend payment in the past 3 years were shown in the section "Dividend Payment Policy".

Apart from such shareholders' rights, the Company does not prevent or obstruct any opportunities to allow the shareholders to communicate with each other.

## **2. Equitable Treatment of Shareholders**

The Company realizes to protect and due care for the interests of all major and minor shareholders as fairly basis. In addition, the Company sets policy for equitably treatment to all shareholders for attending and vote in the shareholders' meetings, sharing in profits, regularly and timely obtained adequate information, business performance and management policy. In the shareholders' meeting, each shareholder shall have one vote on

each ordinary share. Proxy form and requiring documents are delivered together with the invitation letter for shareholders who would like to appoint a proxy. Proxy form, which contains detail of voting as approve, disapprove or abstain, as well as details of 3 independent directors also are attached for shareholders consideration as alternative proxy and also required document, evidence and proxy method, has been prepared in Thai and English for convenience of the shareholders.

In the 2018 Annual General Meeting of Shareholders, there were 72 shareholders assigned the Company's independent directors to be their proxy to attend and vote in the meeting. In addition, voting cards were provided for each agenda, especially, the agenda of appointment of directors of which been appointed by individual. In every shareholders meeting, the meetings will conduct to be in line with the agenda without any additional topic from the invitation letter in order to prevent the restraining rights of the shareholders who could not participate in the meeting by themselves. In addition, the Company set criteria about Inside Information Monitoring of which details shown in the section “Inside Information Control”.

### **3. Attention to Stakeholders**

The Company is aware that the support from each stakeholder should increase the competitiveness and ability to generate more benefit for long-term success and also realizes the importance of all stakeholders i.e. shareholders, employees of the Company and its subsidiaries, customers, competitors, trade partners, lenders, societies and environment. Therefore, the Company provides more channels for the stakeholders to contact directly to the Company in order to provide either comments or recommendations of which will be benefit to the Company. Thus, general rules and practices have been set for directors, management and employees in the Company's Business Ethics to cover rights and equitable benefits to all stakeholders and posted on the Company's website at [www.samartdigital.com](http://www.samartdigital.com).

The latest revision of the Business Ethics was approved from the Board of Directors' Meeting No. 1/2019 on February 26, 2019. Details regarding Attention to Stakeholders were shown in the section “Business Ethics”.

### **4. Disclosure and Transparency**

The Company has strong determination to reveal accurate complete, consistent and updated information, both financial and general information that related to Company's business. The complete, consistent and updated information will truly reflect the Company's financial performance and future business direction. The Company has a policy to disclose information of any significant and future business directions, so that shareholders and stakeholders can access information comfortably and speedily as follows:

- To submit the financial report and Management Discussion and Analysis (MD&A) to the Stock Exchange of Thailand (“SET”) and the Securities and Exchange Commission Thailand (“SEC”) within the specified timeframe. The financial report did not have any transactions where the auditor opinioned with qualified, the financial statement has also never been revised under the order of the SET and the SEC. In order to make the investors are more well informed and understand the changes occurred to the financial position and operating results of the Company in each quarter and post it on the Company's website at [www.samartdigital.com](http://www.samartdigital.com) and the SET's communication system.
- Criteria on provision of remuneration to directors and executives have been clearly disclosed. More details were shown in “Management Structure” under the topic “Remuneration of Directors and Management”.
- Details on connected transactions have been clearly disclosed to prevent a conflict of interest. More details were shown in “Connected Transactions”.
- Shareholding information of directors and executives has been disclosed in the Annual Report and the Annual Disclosure information. In addition, the Company has a policy requiring directors and executives

to report the change in their securities holding within 3 business days from the date the securities have been purchased, sold, transferred or accepted transfer. The Company Secretary unit shall coordinate on submission of such report to the SET and the SEC. Moreover, directors and executives should report their securities holding in every board's meeting.

Securities holding information of the directors and the executives in 2018 were as follows:

Director / Executive	Ordinary Share (shares)				
	1/1/2018 or appointment date	Acquisition during the year	Disposal during the year	31/12/2018	Increase (Decrease)
1. Mr. Piyapan Champasut	-	-	-	-	-
Spouse and minor children	-	-	-	-	-
2. Dr. Chotivid Chayavadhanangkur	3,000,000	6,000,000	-	9,000,000	6,000,000
Spouse and minor children	-	-	-	-	-
3. Mr. Kunthit Arunyananda	800,000	-	-	800,000	-
Spouse and minor children	-	-	-	-	-
4. Mr. Charoenrath Vilailuck	-	-	-	-	-
Spouse and minor children	-	-	-	-	-
5. Mr. Watchai Vilailuck	7,781,000	15,562,000	-	23,343,000	15,562,000
Spouse and minor children	-	-	-	-	-
6. Mrs. Sukanya Vanichjakvong	13,400,000	-	-	13,400,000	-
Spouse and minor children	1,500,000	-	-	1,500,000	-
7. Mr. Teerachai Phongpanangam	50,000	-	-	50,000	-
Spouse and minor children	-	-	-	-	-
8. Mrs. Sumonthip Srimek	-	-	-	-	-
Spouse and minor children	-	-	-	-	-
9. Mr. Suchat Satprasert	1,265,600	-	-	1,265,600	-
Spouse and minor children	-	-	-	-	-
10. Ms. Sirintra Saipawan	-	-	-	-	-
Spouse and minor children	-	-	-	-	-
11. Mr. Hiran Phanbanlaem	20,000	-	-	20,000	-
Spouse and minor children	-	-	-	-	-

Furthermore, the Company also has a policy to report the transaction may has conflict of interest of directors and executives as follows:

- 1) Director and executive shall submit their first report on transaction with interest within 30 days from the date of appointment as director or executive pursuant to the specified report form.
- 2) Director and executive shall report a change of transaction with interest within 30 days from the date of such change pursuant to the specified report form.
- 3) Report on transaction may has conflict of interest shall be kept at the Company Secretary and the Company secretary shall arrange to submit a copy of such report to the Chairman of the Board and the Chairman of the Audit Committee within 7 business days from the date of receipt such report.

The Company discloses to shareholders, investors and any related parties via the SET's Communication system, the Company's website at [www.samartdigital.com](http://www.samartdigital.com), press release, the Company's Annual Report, Form 56-1 and the Opportunity Day.

The Board of Directors has supervised to ensure that any person involved in the preparation and disclosure of any information of the Company has relevant knowledge, appropriate skills and experience needed for their responsibilities, and sufficient resources as well as ensure that the Company’s disclosures are transparency and strictly complied by laws, the Company’s and any related regulations. The Board has major concerned on transparency and disclosure in the following area:

- **Information Disclosure Policy**

The Company appreciates on management and business operations in accordance with the principles of good corporate governance. In order to ensure that the information disclosure is accurate, complete transparency and equal, complied with laws and the relevant regulations. Therefore, the Company has established information disclosure policy to be a guideline for directors and employees as follows:

1. Information disclosure in both financial and non-financial should be accurate, complete, sufficient, reliable and on time to ensure that shareholders and stakeholders of the Company receive the information equally.
2. Information disclosure of the Company must be prepared carefully, clearly, accurately and transparently.
3. Be careful to disclose important information that affects the price or value of the Company’s securities and complying with the regulations and announcement of the SET.
4. Clearly appoint a responsible person to disclose the Company’s information to public.

The persons who have the right to disclose important information not yet disclosed to the public are as follows:

1. Executive Chairman
2. Chief Executive Officer (CEO) or President
3. Manager of Investor Relation of the Company
4. Authorized person from Executive Chairman or Chief Executive Officer or President

Those who do not relevant or assigned duties cannot provide information or interview to the media or public about the Company’s business.

- Provide multi channels for disclosure of information apart from the SET’s communication system

- **Annual Report and Form 56-1**

The Board of Directors has to ensure that Annual Report and Form 56-1 contains adequate information with accuracy, clarity and could create understanding to the shareholders and related parties on the Company’s operation and its performance for the previous year as well as the management structure, nature of business, financial status, performance of the Board of Directors and all Committees.

- **Company’s website**

The Board of Directors is aware of the efficiency of website disclosure to the shareholders and related persons as well as equitably and easily of getting information. The Board of Directors therefore ensures the Company not only provides all significant information of the Company in the Company’s Annual Report but also on the Company’s website at [www.samartdigital.com](http://www.samartdigital.com) in both languages, Thai and English. The disclosed information comprised of Corporate Governance Policy, Business Ethics, General News, Financial Statement as well as Annual Report, Form 56-1, etc.

- **Investors Relation**

The Company has also set up an Investors Relation section to provide Company's information and activities for investors, shareholders, analysts and general public via Company's website, Roadshow, analysts meetings, conference calls, etc. The Company's Investor Relations can be contacted at phone number 0-2502-6583 or via [www.smartdigital.com](http://www.smartdigital.com) or e-mail address at [InvestorRelations@smartdigital.com](mailto:InvestorRelations@smartdigital.com). Ethics of the investor relations are as follows:

1. Conduct duties with integrity.
2. Disclose necessary information completely and fairly to all relevant groups equally.
3. Allow all relevant groups to access and enquire the information.
4. Perform duties by mainly adhering to benefits of the shareholders and the stakeholders.
5. Preserve confidential information of the Company and must not use inside information for personal gain.
6. Perform duties at his/her best and professionally.
7. Keep on studying to develop efficiency of the work.
8. Observe the principle on not accepting the appointment during the period close to financial statement announcement and the practical guidelines on securities trading specified by the Company.

In addition to the above, the announcement on the Company's financial performance has been arranged for shareholders, investors, analysts and public on a quarterly basis with participation of the executives.

Number of meetings with investors and analysts in 2018 were summarized below:

- |   |    |       |
|---|----|-------|
| - Analyst Meeting and Road Show         | 12 | Times |
| - Announcement of Company's Performance | 6  | Times |

• **Disclosure of Information of the Board of Directors and Committees**

- Structure, Roles and Responsibilities of the Board as well as performance of the Board and each Committee.
- Directors' Remunerations: Policy of Directors' Remuneration has been clearly and transparently set to be comparable to the general practice in same industry and consistent with the Company's strategies and long-term objective as being appealing enough to attract and retain qualified directors. The directors who also be appointed to be the member of any Committees will be paid appropriately more in accordance with the extra work. The Nominating and Compensation Committee will consider the remuneration and propose for consideration of the Board of Directors prior to further approval from the shareholders.

The above information and remuneration of each board member have been disclosed on the Company's Annual Report and Form 56-1 in "Management Structure" under the topic "Remuneration of Directors and Management".

• **Accountability to the Financial Statement**

The Board of Directors is responsible for the consolidated financial statements of the Company and its subsidiaries and any financial information that appears in the Annual Report of which consistent with the Company's strategies and long-term objective. The financial statements are prepared in accordance with Thai Financial Reporting Standard. Appropriate accounting policies are used and practiced regularly.



Careful consideration and best estimates are made with sufficient disclosure of information in the notes to the financial statements. This is to ensure transparency and benefits to the shareholders and investors. The financial statements have been audited and commented independently by the authorized auditors of the SEC to increase confidence and reliability of the report. Additionally, the Company has no record to amend financial statement from the SET and the SEC.

The Board of Directors also set out and maintained for the efficiency of the Company's internal control system to ensure that the financial information had been correctly and accurately booked and sufficient to maintain the Company's assets and be aware of weak points in order to prevent whether from any dishonesty or significant error. The Board of Directors had appointed the Audit Committee of which comprised independent directors to be responsible for the quality of the financial statements and the internal control system and disclosed such opinion in the Annual Report under the Report of the Audit Committee. Moreover, Report of the Board of Directors' responsibility on the Company's Financial Statements was also attached in the Company's Annual Report.

## **5. Roles and Responsibilities of the Board of Directors**

As the Board of Directors is the key success of Corporate Governance practice for the highest benefit of the Company, thus, the Company sets policies relating to roles and responsibilities of the Board i.e. composition, qualification of directors in order that the Board performs duty effectively in the following details:

### **5.1 Composition of the Board of Directors**

The Board of Directors comprise of directors who have various knowledge, experience, transparent working background, nobility and integrity and have occupational diversification. In addition, they have the skills that are beneficial to the Company's business operation, such as accounting & finance, management, strategic planning, laws and corporate governance and other without any gender discrimination. The Board will also have leadership and vision to carry on the Company's business and achieve its objectives. The Company has 7 directors who complied with the qualification that been described under “Management Structure”. In addition, all of the Directors have contributed their best to the Company from their participation in the meeting. Details of directors' qualification and number of attendance in the meeting were shown in “Meeting of the Board of Directors and Sub-Committees”

### **5.2 The Independent of the Board of Directors**

- **Separation of Chairman and CEO**

For the best benefit of shareholders and balance of power within the Company, the Chairman of the Board of Directors is not the same person as CEO. The Company's Chairman of the Board of Directors is an independent director who has the qualifications of independent director in accordance with the SET's notification and has no business relation with any management of the Company.

#### **Roles and Responsibilities of the Chairman of the Board of Directors**

1. Oversee, monitor, and ensure that the Board of Directors efficiently carries out its duties to achieve the Company's objectives.
2. Ensure that all directors contribute to the Company's ethical culture and good corporate governance.
3. Set the board meeting agenda by discussing with the Chief Executive Officer which important matters should be included.
4. Allocate sufficient time for management to propose topic, and for directors to debate important matters thoroughly. Encourage directors to exercise independent judgement in the best interest of the Company.

5. Promote a culture of openness and debate through ensuring constructive relations between executive and non-executive directors, and between the board and management.

**Roles and Responsibilities of Chief Executive Officer**

1. Manage and control general business operation of the Company to comply with its objectives, policy and the Articles of Association.
2. Consider investment plans before proposing to the Executive Board and the Board of Directors for further approval.
3. Consider the criteria and procedures for nomination and recruiting person to be top management together with the Nomination and Compensation Committee.
4. Act on behalf or in the name of the Company as delegation of authorities defined in the Company's policy and practice.
5. Carry out any assignment from the resolutions of the Board of Directors and/or the Company's shareholders meetings.

The delegation of authorities, duties and responsibilities of CEO shall not be delegated or further assigned that authorize CEO or its attorney to approve any transactions that CEO or connected persons or any persons who may have conflict of interest have done with the Company or its subsidiaries unless such transactions are complied with the Company's policy or principle approved by the Board of Directors. Such connected transactions shall be proposed to the meeting of the Board of Directors and/or shareholders for approval to comply with the notification of the Stock Exchange of Thailand, the Securities and Exchange Commission or related law.

- **Balance between members**

More than half of the members of the Board of Directors are not a part of executive team. Within this half, one third of the directors and shall at least 3 members are independent members who have no relations, business or personal, with the Company's executives. Free from executives' influences, they oversee the Company's direction with neutrality and pay careful attention to the rights of shareholder and stakeholder. To strike a balance of power within the Company, the positions of Chairman of the Board of Directors and Executive Chairman must not be the same person. The Chairman of the Board of Directors should be an independent member.

The Board of Directors of the Company as of December 31, 2018 comprised of 7 members with various qualifications, skills, experience and expertise. Composition of the members is as follows:

- 3 Independent Directors (equal to 42.86% of the Board of Directors)
- 2 Executive Directors (representatives from major shareholders)
- 2 Non-Executive Directors (representatives from major shareholders)

The 3 Independent Directors have working experience relating to the Company's business.

The shareholders could have confidence that the directors as representatives of the shareholders could perform their duty without any influence or control by management of the Company by the above structure.

- **Roles and Responsibilities of the Board of Directors and CEO**

The Company has clearly set the separate roles and responsibilities of the Board of Directors and CEO. The Board of Directors will focus and ensure that the Company's business will achieve its target and in the direction that create value and best benefit to the shareholders as well as all

stakeholders. Any conflict of interest with the Company and its subsidiaries will be prohibited. The Board will also comply with the Company's Ethics with responsibility, due care, and integrity to ensure all Company's businesses are run under Company's objectives, Articles of Association, resolutions of the Board of Directors' and shareholders' meetings as well as laws and regulations of the SET, the SEC and other related laws. At the same time, CEO who is the management's leader will focus on general management of the Company.

### **5.3 Being Director in other Listed Companies**

- **Policy for directors to serve as directors in other listed companies**

For efficiency of being the director, the Board of Directors of the Company has set the policy for all directors to be the director in any listed companies not exceeding 5 companies. However, there is not any of the existing 7 directors of the Company is being the director in listed companies over than 5 companies and also could participate and contribute to the Company with efficiency of which better than not exceed 5 companies according to guideline of Corporate Governance.

- **Policy for top executives to serve as directors in other companies**

The top executives of the Company will also be obtained approval from the Executive Committee prior to be a director in any companies of which are not have either similar business or being the Company's competitors.

### **5.4 Transparency of Nomination of Directors and Top Management**

The Board of Directors ensures the Company to provide transparency process of nomination of directors and top management of the Company of which the details are disclosed under "Nomination of Directors and Management"

### **5.5 Board of Director's Activities in the previous year**

#### **5.5.1 Set Policy and Business Direction**

The Board of Directors has clearly established the Company's Vision & Mission are which details are provided under "Policy and Overview on business Operation" in the topic of "Corporate Vision, Mission, Goals and Strategies"

#### **Monitoring on Business Ethics**

The Company conveyed business ethics practices via various channels and the Company also specified that all directors, executives and employees have responsibility to acknowledge and comply with the Company's policies and regulations. The supervisors or the superior officers at all level have to monitor the compliance with the business ethics as well as to give recommendation and advise in case there is a problem on making decision or performing the works concerning the business ethics which have not been specified elsewhere. However, such recommendation must be based on the legal rules and it must not against the policy or business ethics of the Company, must not have negative impact to the Company's image including must not cause negative effect to the Company's stakeholders. The Company shall revise and improve its business ethics policy continually to make it always appropriate and up-to-date.

In the event that it is found that there is a violation of the business ethics, the supervisor shall undertake the necessary measures to solve or make good of such action or may issue a warning notice, as the case may be. The wrongdoer shall be subject to disciplinary penalty and may also be faced with legal penalty, if such action is against the law.

Moreover, to comply with the principle of the sufficient internal control assessment and accordance with good corporate governance of the Company. In 2018, the Company conducted self-assessment of the Company's business ethic for executive to evaluate the proceeds of the business ethic and reported to the Audit Committee to consider in the following areas:

1. Conflict of interest
2. Accountability to shareholders
3. Employee policies
4. Employee ethics
5. Customer policies
6. Trade partner policies
7. Creditors policies
8. Counterpart/Competitor policies
9. Anti-Corruption policy
10. Money Laundering policy
11. Tax policy
12. Sustainable Development policy
13. Responsibility to societies
14. Responsibility to communities
15. Responsibility to environment
16. Non-violation of human rights policy
17. Operating policy on non-infringement of intellectual property or copyright

From the above self-assessment covering 17 areas, the Company's executive completely proceeds to the defined business ethic.

Moreover, the Company also has one more channel to receive the misconduct information or complaint or opinion on violation of law or ethics including on the behavior which may lead to the corruption or inequality treatment, the details on procedures and methods on informing such information, as well as the protection of the informant can be found in "Business Ethics" in the Subject of Procedures and methods on "Notifying the information on misconduct and the protection of the informant".

#### **5.5.2 Leadership and Vision**

The Board of Directors reviews, revises and approve the Company's vision, mission, Corporate Governance Policy, Business Ethics annually and co-considers in strategies, goal, direction, business plan, budget, internal control and internal audit systems, and risk management. The Audit Committee will follow up progress of such matters regularly reports to the Board of Directors. The Board of Directors also governs the management to follow such business plan and budget with efficiency and profitability for the highest economic value to the Company and the best stability to the shareholders. The Board of Directors has not only ensure the Company and its management to oversee the value of all stakeholders, neither derive personal benefit nor create any competition with the Company and its subsidiaries. The Board of Directors also conduct the business with great awareness in ethical, moral and compliance to the Company's Articles of Associations, laws and regulations of the SET and the SEC. The Board of Directors has provided effective internal control system, internal auditing and risk management measures for the Company, and assigned the Audit Committee to monitor and regularly report to the Board of Directors.

The Company's vision, mission, business direction, Corporate Governance Policy, Risk Management Policy and Business Ethics have been posted on the Company's website at [www.samartdigital.com](http://www.samartdigital.com) and disclosed in the Annual Report under the governance of the Corporate Governance Committee to have all employees to strictly conform and practice.

In addition, the Company has communicated vision, mission, objective and business goals throughout the Company in order to drive the business in the same direction. The Company has organized management meeting for manager level up twice a year and communicated the matters to all employees in the organization through various media such as e-mail, computer screen saver, message on public relations board and company’s elevator and other online media in the Company.

### 5.5.3 Appointment of Sub-Committees

For governing the management to comply with the approved policies and having better efficiency, the Board of Directors appointed the following 6 committees to help the Board for consideration in significant matters:

- Audit Committee
- Executive Committee
- Corporate Governance Committee
- Nominating and Compensation Committee
- Risk Management Committee
- Sustainable Development Committee

Roles and responsibilities of each committee were disclosed in “Sub-Committees”. In addition, the Charters of all Sub-Committees have been set and disclosed on the Company’s website at [www.samartdigital.com](http://www.samartdigital.com).

### 5.5.4 Meeting of the Board of Directors and Sub-Committees

#### 1) The Board of Directors

The Board of Directors’ Meeting schedule has been set at least 7 times a year with certain agenda. The annual meeting schedule will be sent to each director by Company Secretary for preparation, arrangement and participation. However, additional unscheduled board meetings may be called upon appropriate notice at any time to address specific needs of the Company. The operating results will be regularly reviewed. The notice of the Board of Directors’ meeting with the meeting materials will be delivered by Company Secretary to all directors at least 5 working days prior to the meeting date for consideration. In addition, if directors would like to propose the agenda, they will inform prior to the meeting date or propose as other matters in the meeting. At a meeting of the Board of Directors, the presence of not less than one-half of the total number of directors is required to constitute a quorum. In addition, the Board of Directors set a minimum quorum at the time of voting to be at least two-thirds of all directors attending the meeting.

The average length of the meeting is approximately 2 hours. In 2018, there were 7 meetings as follows:

Directors	Position	Date of appointment	Term of position (year/ month)	Number of attendance / total number of meeting
1. Mr. Piyapan Champasut	Chairman of the Board of Directors / Independent Director / Audit Committee Member	March 1, 2016	2/10	7/7
2. Dr. Chotivid Chayavadhanangkur	Independent Director / Chairman of the Audit Committee / Chairman of the Corporate Governance Committee / Nominating and Compensation Committee Member	September 30, 2003	15/3	7/7

Directors	Position	Date of appointment	Term of position (year/ month)	Number of attendance / total number of meeting
3. Mr. Kunthit Arunyananda	Independent Director / Audit Committee member / Chairman of the Nominating and Compensation Committee / Corporate Governance Committee Member	September 30, 2003	15/3	7/7
4. Mr. Charoenrath Vilailuck <sup>(1)</sup>	Director / Risk Management Committee Member	September 30, 2003	15/3	7/7
5. Mr. Watchai Vilailuck <sup>(1)</sup>	Authorized Director / Chief Executive Officer / Executive Chairman / Chairman of the Risk Management Committee	September 30, 2003	15/3	7/7
6. Mrs. Sukanya Vanichjakvong <sup>(1)</sup>	Authorized Director / Chairman of the Sustainable Development Committee / Executive Director / Risk Management Committee Member / Corporate Governance Committee Member / Nominating and Compensation Committee Member	November 12, 2015	3/1	7/7
7. Mr. Pracha Phathayakorn <sup>(1), (2)</sup>	Authorized Director / Executive Director / Risk Management Committee Member / Sustainable Development Committee Member	August 13, 2015	3/1	5/5
8. Mr. Teerachai Phongpanangam <sup>(1), (3)</sup>	Director	November 13, 2018	0/1	1/1

Remarks: <sup>(1)</sup> Representative directors from Samart Corporation Plc., a major shareholder, with 82.70% stake holding.

<sup>(2)</sup> Resigned from Director on October 1, 2018. There were 5 meetings during his directorship.

<sup>(3)</sup> Has been appointed as Director on November 13, 2018.

In 2018, the Board of Directors considered the following matters:

- Acknowledged the change in Securities holding of directors and executives from last meeting
- Certified the Minutes of the previous Board of Directors' Meeting
- Considered and approved the 2017 Company's financial statement and the 2018 quarterly financial statements
- Approved the 2017 MD&A and the 2018 quarterly MD&A
- Considered the connected transactions on receiving financial assistance
- Acknowledged the performances of Sub-Committees
- Acknowledged the assessment result of the Board of Directors, Sub-Committees, CEO and Company Secretary
- Acknowledged the result of proposing agenda from minority shareholders and sending question relating to the Company prior to the AGM date
- Considered the evaluation of the adequacy of internal control system
- Reviewed and revised the Company's Corporate Governance Policy, Business Ethics and Sub-Committee's Charters
- Approved the appointment of director to replace the vacant position and replace of those who would retire by rotation
- Considered and approved the remuneration of the Board of Directors and Sub-Committees
- Considered and approved the appointment of the Company's auditor and fixing audit fee

- Considered and approved the Directors and Officers Liabilities and Corporate Reimbursement Insurance
- Considered and approved subjects relating to the AGM prior to the shareholders’ meeting
- Considered and approved the date, time, place and agendas of the AGM
- Considered and approved the appointment of the members in each Sub-Committee to replace of those who retire by rotation
- Acknowledged the progress of new business
- Acknowledged the 2018 CGR of Listed Companies
- Acknowledged the survey on quality in convening the 2018 AGM
- Considered Annual Business Plan
- Considered and approved salary increment rate and bonus policy
- Considered and approved criteria for self-assessment of the Board of Directors and Sub-Committees
- Considered and approved criteria for CEO and Company Secretary Assessment
- Considered and approved the 2019 meeting schedule of the Board of Directors, Sub-Committees and Shareholders
- Considered and approved for dissolution of non-operated subsidiary companies
- Considered and approved the amendment of the dividend payment policy
- Considered and approved the use of credit facilities from the financial institutions
- Considered and approved the restructure of credit facilities with the financial institutions

The minutes for all meetings are recorded in written, kept and be ready for verification by the directors or any related parties.

## 2) Sub-Committees

In 2018, numbers of each meeting and time attendance of each member were summarized below:

Directors	Number of Attendance / Total Number of Meeting					
	Audit Committee	Executive Committee	Corporate Governance Committee	Nominating and Compensation Committee	Risk Management Committee	Sustainable Development Committee
1. Mr. Piyapan Champasut	5/5					
2. Dr. Chotivid Chayavadhanangkur	5/5		3/3	4/4		
3. Mr. Kunthit Arunyananda	5/5		3/3	4/4		
4. Mr. Charoenrath Vilailuck					3/3	
5. Mr. Watchai Vilailuck		12/12			3/3	
6. Mrs. Sukanya Vanichjakvong		12/12	3/3	4/4	3/3	2/2
7. Mr. Pracha Phathayakorn <sup>(1)</sup>		9/9			2/2	1/1
8. Miss Boonrut Mongkolratanakorn						2/2

Remark: <sup>(1)</sup> Resigned from Director on October 1, 2018.

## 3) Meeting among members of non-executive directors

During the year, the Company arranged a meeting among only member of non-executive directors convened non-executive directors without any participation of management in order to discuss any management issue freely.



All sub-committees carried out their duties assigned by the Board of Directors, regularly report the performance to the Board of Directors, and provide annual performances report to shareholders in the Annual Report.

#### **5.6 Conflicts of Interest**

To prevent conflicts of interest, the Company has drawn out guidelines for directors and employees to perform as details in “Business Ethics”.

#### **5.7 Internal Control, Internal Audit and Risk Management**

Please see details in “Internal Control and Risk Management” and “Anti-Corruption”.

#### **5.8 The Assessment of the Board of Directors, Sub-Committees, CEO, Company Secretary and Head of Internal Audit**

##### **5.8.1 Board Self-Assessment and Director Self-Assessment**

The Corporate Governance Committee is responsible for self-assessment of the Board of directors and individual director to annually review and evaluate directors’ performance to comply with Corporate Governance of the Company. Comments and recommendations from the assessments are further considered in the Board of Directors’ Meeting for improvement.

##### **Board Self-Assessment**

The Corporate Governance Committee has initiated the Self-Assessment form for board members to review and evaluate their performance for 2018 as a whole. The assessment form, approved by the Board of Directors’ Meeting No. 7/2018 on December 18 2018, was submitted to all directors for assessment. The questionnaire covered the following areas:

1. Structure and qualifications
2. Roles, duties and responsibilities
3. Meeting
4. Performance
5. Relationship with management
6. Director’s self-development and management training

The 2018 Board Self-Assessment, evaluated by 7 directors in the above 6 areas, has an excellent evaluation by obtaining average score of 94.85%.

##### **Director Self-Assessment**

The Corporate Governance Committee has initiated the Self-Assessment form for director to evaluate their performance individually. The result of assessment was used to develop the performance of director. The assessment form, approved by the Board of Directors’ Meeting No. 7/2018 on December 18, 2018, was submitted to all directors for assessment. The questionnaire covered the following areas:

1. Structure and qualifications
2. Meeting
3. Roles, duties and responsibilities
4. Self-development

The 2018 Director Self-Assessment, evaluated by 7 directors in the above 4 areas, has an excellent evaluation by obtaining average score of 95.63%.

### 5.8.2 Sub-Committee Self-Assessment

The Corporate Governance Committee has initiated the Self-Assessment form of Sub-Committees annually. The assessment result is considered to continuously improve the performance of the committee and to comply with roles and responsibilities as assigned by the Board of Directors. The assessment form, approved by the Board of Directors' Meeting No. 7/2018 on December 18, 2018, was submitted to all sub-committees members for assessment. The criteria for self-assessments of Executive committee, Corporate Governance Committee, Nominating and Compensation Committee, Risk Management Committee and Sustainable Development Committee covered the following areas:

1. Structure and qualifications
2. Meeting
3. Roles, duties and responsibilities
4. Development and training

The Audit Committee Self-Assessment is implemented for the Audit Committee to evaluate its own performance in the past year with regards to the compliance with prudent practices and effectiveness. The questionnaire covered the following areas:

1. Structure and qualifications
2. Meeting
3. Roles, duties and responsibilities
4. Development and training
5. Activities of the Audit Committee
6. Relationship between head of internal audit, external auditors and executives

The results of each Sub-Committee Self-Assessment were shown below:

	Result	Average Score (%)
1. Executive Committee	Excellent	91.45
2. Risk Management Committee	Excellent	95.54
3. Nominating and Compensation Committee	Excellent	95.83
4. Corporate Governance Committee	Excellent	93.42
5. Audit Committee	Excellent	98.10
6. Sustainable Development Committee	Very Good	81.25

### 5.8.3 CEO Assessment

The Corporate Governance Committee has initiated CEO Assessment annually. The assessment form was approved by the Board of Directors' Meeting No. 7/2018 on December 18, 2018 and was submitted to all directors for assessment. Assessment result would be considered for remuneration adjustment. The questionnaire covered the following areas:

1. Leadership
2. Strategy formulation
3. Financial planning and performance
4. Board relations
5. Risk management and internal control
6. Human resources management
7. Succession Plan
8. Product and service knowledge
9. Good corporate governance and code of business conduct

The 2018 CEO Assessment, evaluated by the Company's 6 directors in the above 9 areas, has an excellent evaluation by obtaining average score of 94.85%.

#### **5.8.4 Company Secretary Assessment**

The Corporate Governance Committee conducts the Company Secretary assessment annually. Results of the assessment will use to develop working performance of Company Secretary to support the Board of Directors in compliance with the roles and regulations of the SET and the SEC. In 2018, the Board of Directors considered the criteria of Company Secretary Assessment in its meeting No. 7/2018 on December 18, 2018. The form of Assessment was submitted to each director for assessment in the following areas:

1. Knowledge
2. Compliance
3. Communication and Coordination
4. Documentation
5. Meeting
6. Corporate Governance

The 2018 Company Secretary Assessment, evaluated by 7 directors in the above 6 areas, has an excellent evaluation by obtaining average score of 97.14%.

#### **5.8.5 Head of Internal Audit Assessment**

The Audit Committee is assigned by the Board of Directors to assess performance of Head of Internal Audit annually. Results of the assessment will use to develop working performance of Head of Internal Audit and Internal Audit Office in both audit work and independent consulting on governance, risk management and other control. The form has been approved by the Audit Committee in its meeting No. 5/2018 on December 18, 2018 and was submitted to each member for assessment in the following areas:

1. Purpose, Authority and Responsibility
2. Independence and Objectivity
3. Qualification and Professional
4. Continuous Improvement
5. Internal Audit Office Management
6. Knowledge and Competency

The 2018 Head of Internal Audit Assessment, evaluated by 3 Audit Committee members in the above 6 areas, has an excellent evaluation by obtaining average score of 99.00%.

### **5.9 Development of Directors and Management**

#### **Development of Directors**

The Company provides orientation for all new directors to acknowledge sufficient information before his or her post. In addition, director's manual, document and useful information beneficial to perform the duties of directors are prepared for new directors to get ready to conduct his/her duty. The Company Secretary shall be a coordinator for the orientation with the following matters:

- Matters that should be known: Nature of business, business structure, directors' structure, scope of power and duty, related laws as well as policies and practical guidelines for supervising the Company's business.
- General knowledge of the business: Business operation guidelines to enhance knowledge and understanding on business and various operations of the Company.
- Arrange to have a meeting with the Chairman and the Executive Chairman/CEO to enquire in-depth information about business operation of the Company.

In addition to support and increase knowledgeable of directors, the Company also encourages all directors to strengthen their skills and knowledge for performing their duties including knowledge and understanding of relevant law and standards, and other applicable obligations, risk factors, and the Company’s business environment. The board should receive accurate, timely and clear information, including timely and regular updates. As of December 31, 2018, 3 directors had joined DCP program, 3 directors had joined DAP program and 1 directors had joined both DCP and DAP program. IOD training course of each director was shown in “Directors, Management, Company Secretary and Head of Internal Audit”. Each year, the Company submits training courses arranged by various institutes to directors for their own consideration on attendance.

In 2018, the following 4 directors attended the training courses as shown below:

No.	Director	Training course
1.	Mr. Piyapan Champasut Chairman of the Board/ Independent Director / Audit Committee Member	- Environmental Governance for Executive Office (Class 6) Department of Environmental Quality Promotion (DEQP) - Advanced Master of Management Program (AMM) (Class 1) Public Administration, NIDA
2.	Mr. Charoenrath Vilailuck Director / Risk Management Committee Member	- Advanced Master of Management Program (AMM) (Class 1) Public Administration, NIDA
3.	Mr. Watchai Vilailuck Authorized Director / Chief Executive Officer / Executive Chairman / Chairman of the Risk Management Committee	- Ultra Wealth Group (Class 4), Capital Market Academy - Top Executive Program in Commerce and Trade (TepCot) (Class 11), The Thai Chamber of Commerce University - Advanced Master of Management Program (AMM) (Class 2), National Institute of Development Administration (NIDA)
4.	Mrs. Sukanya Vanichjakvong Authorized Director / Executive Director / Risk Management Committee Member / Corporate Governance Committee Member / Nominating and Compensation Committee Member / Chairman of the Sustainable Development Committee	- Tourism Management Program for Executives (TME), TAT Academy

#### Development of Management

The managerial competency program, courses have been designed for management level in order to develop in managerial competency to strengthen leadership and management skills for executives as well as prepare promotion qualification in the future for pre-executive or talent employees. Moreover, this program would elaborately lead executives to support organization’s business growth and prepare the Company to become business leader in the industry existed. These courses provide innovated and practical knowledge to be applied to arrange managerial work such as Creating & Strategic Implementation Plan, Modern Supervisory, etc.

## Business Ethics

As the Company conducts the business with great awareness in ethical issues, the Board of Directors has provided the written Thai-English Business Ethics for directors, management and employees of the Company and subsidiaries since 2005. It is set as the practical working guidelines with honesty, to be in standard, quality and integrity which including an attention of all stakeholders, related transaction, compliance with the laws, assets prevention and conflict of interest. The Company’s directors, management and employees must perform and comply with strictly. It is also posted on the Company’s website for employees and public acknowledgement. The Company reviews Business Ethics annually. In addition to monitor the proceeding with the general practices as

stipulated in the Business Ethics, the Company also provided the business ethics assessment. The senior management level were requested to perform self-assessment to evaluate on proceed with the business ethics. The result of the evaluation concluded that the Company and management completely complied with the Business Ethics and Code of Conduct.

The latest issue of the Company's Business Ethics has approved by the Board of Directors' Meeting No. 1/2019 on February 26, 2019. The Company's Business Ethics covered the following topics:

- **Conflict of Interest**

To prevent conflicts of interest, the Company has drawn out guidelines for directors and employees in the Company's Business Ethics to follow:

1. Avoid all actions that may cause conflicts of interest with the Company.
2. In case that directors or employees commit any action related to the Company, the particular director and employee will be treated like an outsider, and will play no part in decision-making process.
3. Refuse to use Company's information obtained in their posts for an opportunity to derive personal benefits by creating rivalry with the Company or involving in related businesses.
4. Refuse to use Company's information for securities purchase for personal benefits or to leak Company's information to outsiders for their benefits. Any trading of the Company's securities within 1 month prior to disclosure of either the Company's financial performance or any other information that may affect securities' price is prohibited.
5. During and after their posts, refuse to reveal Company's classified information e.g. electronic information, financial situation, work's plans, business information, Company's plan or others.

On any conflict of interest transaction, before entering into the transaction, the Company specified that the Board of directors, Managements, Employees and relevant parties must disclose the transactions with interest to the Audit Committee to consider the appropriateness of such transactions. The Audit Committee will carefully review prior to submit with opinion on such conflict or connection to the Board of Directors for further review and to ensure that the transaction has to be complied with the SET's regulations. Information and value of the transaction, party involved and necessity has been disclosed in the Company's Annual Report, Form 56-1 and the auditor's notes to the financial statements. Any consideration of the connected transaction, the directors who may have conflict of interest will neither participate nor vote in such meeting both in the Board of Directors' Meeting and the Shareholders' Meeting. Details of the transactions that might have conflict of interest in 2018 were shown in the topic "Related Transactions".

- **Responsibilities to shareholder**

The Company is aware of its role to protect and due care for the interests of all major and minor shareholders. Therefore, the Company grants rights to all shareholders to propose an agenda and send a question in advance, attend, vote and have comments in the shareholders' meeting, to share in profits, regularly and timely obtained adequate information, business performance and management policy. Details of shareholders' rights were shown in the topic "1. Rights of Shareholders".

- **Employee policies**

The Company highly regards all of the employees as invaluable resources and indispensable factor that propel the Company to meet all objectives and future successes. Henceforth, the Company is responsible to provide

just opportunity, reasonable remuneration, promotion, appointment, transfer and development of potential by:

1. Treat every employee with respect to his/her right, honor and privacy.
2. Maintain working atmosphere that is conducive to promote better safety for their lives and properties.
3. Promoting, transferring, awarding and punishing, of employees are conducted with sincerity and be based on each employee's knowledge, potential, and appropriateness.
4. Pay importance on developing skills and potential of employees by constantly organizing various activities, for instance; seminars, training, and handing out scholarships for employees.
5. Avoid all unfair actions that may cause instability of employee's position.
6. Propose reasonable remuneration packages according to market situations, business competitions, job descriptions, work qualities including assessment of company's performance on short term and long term based on company's capability to pay for that remuneration packages.
7. Provide the appropriate compensation such as medical fee, life insurance, annual checkup, reserve allowance fund, accommodation, subvention in case death of employees or employees' family, bus, fitness, and discount for the Company's products.
8. Provide opportunities for employees to express opinions and file complaints related to their jobs. Those suggestions and complaints will be seriously taken into consideration for formulating solutions. This important policy is meant to draw benefits to all parties and spawn camaraderie in the office.

- **Policies on the safety of life and health of employees**

1. The Company is committed to developing and creating safety and health of employees in accordance with the requirements of the law.
2. The Company will perform all necessary measures to ensure the safety of life and health of employees.
3. The Company seeks to control and prevent losses caused by fire, accidents and illness from working and maintain a safe working environment for employees as well as promoting and raising awareness of health care workers.
4. The Company will support adequate and appropriate resources in accordance with the requirements of the law and commit to develop human resources with knowledge and awareness of safety and health of employees.
5. The Company is aware that a safety and health of employees is very important, it was the duties and responsibilities of executive, supervisors at all levels and employee to comply with the rules and the requirements of the law.

Apart from the policy, the Company also took care and provided the concretely practices to all employees in term of employment opportunity, reasonable remuneration, promotion, and other suitable welfare that is higher than that regulated by laws.

1. **Medical treatment, annual health checkup and life insurance**

There is always be the nurse(s) stationed in the infirmary everyday at the Company's office building and the doctor shall visit and treat sick employees twice a week. The Company also has the medical treatment welfare for the employees (in case of out-patient) who are treated at the government and private hospitals. The employees shall be entitled to the annual medical treatment fee pursuant to their level. In 2018, total amount of medical treatment fee reimbursed by the employees of the Company and its subsidiaries totalling Baht 505,788.88

It also provides an annual health checkup of which classified the plan for each employee depending on age, working year, working risk and position level. Moreover, the Company also has group health insurance for the Company's employees which are made with Allianz Ayudhya Assurance Plc. (Allianz AYUDHYA) as well as group life insurance which cover all kinds of death. Besides group life insurance,

the Company also provides accident and disability insurance which are made with Allianz Ayudhya Assurance Plc. (Allianz AYUDHYA). It covers all kinds of accident, all over the world and with 24 hours. In case the employee get an accident and caused death or dismemberment, he/she will get compensation from those case as stipulated in the policy.

## **2. Fund**

The Company set provident fund to secure the employee working life under the name of “the Registered Samart Group Provident Fund”. The Company also has the social security fund and provision of loan in case of the accident or sickness to the employees. Provident fund to the employees that provided by the Company is at the rate of 3-10% of salary related to year of services. Moreover, the Company provides compensation fund.

## **3. Loan**

The Company provides benefits for housing loans, various purpose loan for member of provident fund, loan for medical treatment in case of accidents or illness etc.

## **4. Employee development**

Development programs, both internal through e-learning and external training courses, are continually provided for all levels of employees. In addition, the Company has provided educational support by awarding scholarship to employees with aims to enhance their knowledge and skills. Please see more details about the employees on the section “Management Structure” under the topic “Human Resources Management and Development Policy”.

## **5. Other benefits**

1. To appoint the safety officers and the relevant persons in all levels to take responsibility, supervise and monitor the strictly compliance with safety, occupational health and working environment policy.
2. To fortify the employees at all levels with knowledge, consciousness and joint responsibility, for instance, to arrange for the training and cultivate consciousness of safety, occupational health and working environment for the employees, as well as to arrange for the training on health by arranging the Healthy Week and the Safety Week and etc.
3. To conduct the annual evacuation drill in case of fire as well as to designate the assembly points of all offices.
4. To use the fingerprint scanning system so only the eligible persons can enter and exit the office building for safety of life and properties of the employees and the Company.
5. To arrange for the fitness center and to encourage for the sport competition, both inside and outside the Company to promote health of the employees.
6. To provide travelling expenses and allowance in case of working at upcountry or aboard, operating risk allowance in the 3 southernmost provinces. Welfare for employee who admits in the hospital.
7. Special grants when employees or member family of the employee is death
8. Uniforms
9. Mobile phone to executives and employees, special price of products that sell to employees.
10. Scholarships for employees based on the Company’s regulation
11. The Company trained and informed the prudent operating guidelines standards with regard to good manner and ethics of the employees via the orientation for new employees, Employee Manual and HR website at [www.samarthre.com](http://www.samarthre.com). Such ethics have been written in the Company’s regulations for employee’s adherence and disclosed on the Company’s website at [www.samartdigital.com](http://www.samartdigital.com).



Record on the 2016-2018 accident, absence and illness at work of the Company and its subsidiaries

Line of business year	Lost Time at work								
	Accident			Absence			Illness		
	2016	2017	2018	2016	2017	2018	2016	2017	2018
1. Mobile Business	-none-	-none-	-none-	-none-	-none-	-none-	-none-	-none-	-none-
2. Non-Mobile Business	-none-	-none-	-none-	-none-	-none-	-none-	-none-	-none-	-none-
3. Support Business	-none-	-none-	-none-	-none-	-none-	-none-	-none-	-none-	-none-

- **Treatment of Customers**

The Company has policy to build up satisfaction and confidence on continued basis to the Company's valued customers and disclose such practices in the Company's Business Ethics. The Company provides modern and quality products and services for customers' satisfaction as well as providing product and equipment from factory where has been certified as international standard. The Company provides service centers to offer repair services with technicians to oversee the repair works, upgrade software and other services. In addition, the Company provides training course to our employees who work at service centers continuously in order to give more understanding of products and services and expertise to answer questions and solve problem of customers in a timely manner and Drop Points to service customers. Moreover, the call center responsible for receiving customers' complaints provides for our customers to the highest satisfaction in the Company's products and services.

- **Treatment of Trade partners**

The Company has policy in equitably and fairly treatment its trade partners by taking into consideration of the Company's interest and on mutual benefits basis and disclose such practices in the Company's Business Ethics. The Company has clearly defined the policies to evaluate and select trade partners, develop and maintain good relationship between all partners with trust and confidence, keep in touch with customer to share each other opinion, refuse to accept any personal benefit offered by partners, and refuse to fabricate or falsify information that will cause misunderstandings to partners. The Company also avoids purchase products and/or services from partner who violates human rights or infringe intellectual property as well as follows up information whether the partner infringes human right or intellectual property or not. If found such behavior, the Company will avoid purchase products and/or services from the partner who has such illegal behavior.

Moreover, the Company has strictly complied with the trade partners treatment policy by selecting the qualified business partners to enter into the Approved Vendor List and prices have been compared before the purchase order has been made. The business partners have been evaluated by using the auditable standard criteria pursuant to the international standards of ISO 9001 and CMMI as the policy of Samart Group. The Company also has the policy not to corrupt, extort, embezzle or not tolerate such action. The business partner must not propose or take bribery or any illegal reward from the Company and the business partner must not give the reward or propose personal benefit in whatsoever form to the employee as a result of business undertaking. Such policy has been inspected by the management under the document and the supporting and it also has been audited by the independence auditor both from the inside and outside the organization.

- **Treatment of Creditors**

The Company conforms to its Principle of Business Operation in order to the respect and admission of the Creditors and strictly comply with contracts, terms and the covenanted condition as agreed with creditors strictly, transparently and equally. In case the Company could not comply with the covenanted condition or has financial risk or difficulties, the Company will foregone notify to creditor for solving problem. Provide sound financial mitigation plans that consider stakeholder rights including creditor rights including monitor

management's handling of financial risk or difficulties and regularly report to the Executive Committee. Provide any actions to improve the Company's financial position carefully and reasonably.

- **Counterpart/Competitor policies**

The Company has policy to conduct all business affairs under rules and fair competitions to encourage trading without fraudulently and inappropriately seeking confidential information of its competitors, or damage competitors' reputations by abusive accusation. The Company will not intervene or has a secret transaction that give negative impact to competitors and give benefit to the Company. The Company also refuses to violate intellectual property rights of business' counterparts /competitors. The policy has been disclosed in the Company's Business Ethics. In addition, the Company sets the policy that all employees shall acknowledge and sign in the agreement of non-disclosure confidential information, non-violation of concealment of computer related and non-infringement of intellectual property.

- **Anti-Corruption policies**

The Company operates business by adhering to good corporate governance principle. Anti-corruption policy has been specified as fraudulent act might occur from operation and transaction with the stakeholders, that directors, executives and employees of the Company, subsidiaries and affiliated companies shall strictly comply with. The Company disclosed the policy in the Company's Business Ethics manual and posted on website at [www.samartdigital.com](http://www.samartdigital.com) for all employees to adhere. Details of Anti-Corruption policy, Guidelines to perform of anti-corruption and the result of the implementation of such policies are shown in the section "Anti-Corruption".

- **Money Laundering Policy**

The Company recognizes the importance and compliances to the related rules and laws relating to money laundering. The Company will adhere to the law and regulation regarding the provisions of the Anti-Money Laundering Act B.E. 2542 and its amendment.

- **Tax policies**

The Company's tax practices shall be fully and currently pursuant to the laws as follows:

1. Manage tax planning to comply with laws.
2. Remit tax within the timeframe as prescribed by laws.
3. Provide risk assessment that may impact on tax exposure.

- **The Sustainable Development Policy**

The Company recognizes the importance of sustainable development that will lead to the business' sustainable growth and must develop in parallel with the recognition of social and environmental responsibility as well as corporate governance. Thus, the sustainable development policy is set of which its details are as follows:

1. To conduct business based on good governance principle as well as social and environmental responsibility including others relating to sustainable development by primarily taking into consideration benefits of all stakeholders.
2. To build up corporate culture that can cultivate the employees' operational consciousness, volunteer spirit and devotion of personal time and effort for benefits of the whole community.
3. To promote and educate the employees at all levels for social and environmental awareness as guidelines for social and environmental conservation and sustainable development throughout the organization.
4. To encourage the creation of social and environmental projects or activities including others relating to sustainable development.

Moreover, the Company provides Corporate Social Responsibility Report or Sustainable Development Report as a part of the Annual Report in preliminary. If the Company has more readiness, then such CSR report will consider to be separated from the Annual Report.

General practical guideline for responsibility to societies, communities and environment are as follows:

- **Responsibility to societies and communities**

The Company recognizes that it can survive and grow in a society that is vigorous and prosperous. Therefore, to bring about societal progress, the Company participated in societal improvements with financial support to all activities that aim to maintain beneficial cultures, customs and rituals. Moreover, the Company will involve in religious activities regularly. The Company also participated in many activities for development of society, education, vocation, athletic ability as well as sanction for outreach people and victims. In addition, the Company has strengthened the closed relationship with the surrounding and nearby communities by building up good relationship with the private and public organizations as well as the community leaders in many levels, so that the cooperation from all parties can be smoothly coordinated for sustainable and concremented development of the communities.

In 2018, Samart Group has continued our efforts to promote “People of Quality, Society of Morality” and implemented a variety of activities for public benefits. Details of the projects and activities were shown in “Corporate Social Responsibility”

- **Responsibility to environment**

The Company conducts business with recognition of environmental conservation and standard management of safety. It is also the Company’s policy to become a responsible corporate citizen to comply with all relevant laws and regulations and be responsible for utilizing natural resources in prudent manners. For motivation of the employees to continually conform to the Company’s policy, announcement via the Company’s PR boards, e-mail, internal radio, mobile media, newsletter and road show are provided. In addition, the Company educates employees on environmental awareness as details shown in the section “Corporate Social Responsibility” under “Environmental Conservation”.

- **Non-violation of human right policies and practices**

The Company sets non-violation of human right policies and practices in the Company’s Business Ethics and emphasize on human right principles as a common practices. All employees are strictly prohibited to act or to support any act relating to human rights violations. The Company has policies that employee’s personal information, i.e. medical treatment record, working experience, is confidential and shall not be sent or disseminated to unauthorized parties. Disclosure or transfer of personal information is only upon the owner’s consent. Furthermore, the Company treats all employees equitable without any discrimination against race, nationality, language, religion, gender, age and education. The Company has provided opportunity for the employee to show their potential by set appropriate remuneration for their individual capability. The employees has been provided opportunity for more education in university level and both short-term/long-term training courses. Deliberation on work performance shall be made fairly and appropriate as well as avoid comments or any other matters that may lead to conflict.

In addition, the Company communicates such policies to employees through HR website at [www.samarthre.com](http://www.samarthre.com). In case any employee deemed to be treated unfair in any matter, the Company allows employees to submit suggestion, complaint about the abuses and other related matters. The Company will resolve such problems for benefits to all parties and create good working relationships in working together.

- **Operating policy and practice on non-infringement of intellectual property or copyright**

The Company has an operating policy on non-infringement of intellectual property or copyright. The method employed by the Company regarding this matter is that all employees are required to sign their names in memorandum of understanding to not commit any computer crime and to not infringe any intellectual property. The Company has specified the policy on usage of information technology system of Samart Group and software program of the employee shall be inspected to prevent any usage of piracy software and software which is unrelated to work.

- **Suggestions and complaints**

The Board of Directors respects the importance of all stakeholders in participation of the Company's success and discloses related important information to stakeholders sufficiently and transparently. The Company provides channels for all stakeholders to send suggestions and complaints that is beneficial to the Company. Those channels consist of direct mail or E-mail as informed at the Company's website ([www.samartdigital.com](http://www.samartdigital.com)) under "Contact Us" with the following details:

Mailing Address: Internal Audit Department  
Samart Corporation Public Company Limited  
99/10 Moo 4, Software Park, 34th Fl., Chaengwattana Rd.,  
Klong Gluar, Park-kred, Nontaburi 11120.  
or E-mail address: [InternalAudit@samartdigital.com](mailto:InternalAudit@samartdigital.com)

The Internal Audit Department will collect the suggestion and complain, then, inspect and analyze the information according to the procedures and methods on "Notifying the information on misconduct and the protection of the informant"

- **Procedures and methods on "Notifying the information on misconduct and the protection of the informant"**

The Company adheres to good corporate governance principles and encourages its stakeholders to examine and oversee any action which is against the corporate governance principles, ethics, rules and regulations of the Company, laws, corruption or any action which might cause damages to the Company including rights violation. If such action is found, the stakeholders can notify the clue on misconduct behavior to the Company by sending information and/or document and/or concerned evidence (as the Company's form to notify the information on misconduct) to Internal Audit Department. If the name and surname of the informant is specified, it will be more beneficial to the Company for convenience on enquiry and/or contact for more information.

#### **The process of information inspection and analysis**

The Internal Audit Department is responsible for preliminary investigation of offenses, both from documentary witness and witness. If misconduct is happened, they will propose the matter to the Chief Executive Officer (CEO) for consideration and setting up an investigation committee.

The investigation committee consists of supervisor or representative from Internal Audit Department, Legal Department, Human Resources Department, and the original affiliation, responsible for investigating the facts, including collecting all evidences in order to know details of the damage and impact to the Company.

The investigation committee will propose the results of the investigation to the Chief Executive Officer (CEO) to consider and proceed and then the Internal Audit Department will propose the matter to the Audit Committee for acknowledgement, respectively.

The Company shall protect the informant or whistle-blower by not disclosing the name of the informant or whistle-blower to any person.

The Company has publicized Vision, Mission, Corporate Governance Policy and Business Ethics on the Company’s website at [www.samartcorp.com](http://www.samartcorp.com). Corporate Governance Policy and Business Ethics have been communicated to management and employees via e-mail in the form of weekly corporate governance tips and poster on public relations board of the Company. Moreover, the Company also assigns the Corporate.

## 2. Sub-Committees

### Composition

The Company’s sub-committee consists of 6 sub-committees; Audit Committee, Executive Committee, Corporate Governance Committee, Nominating and Compensation Committee, Risk Management Committee and Sustainable Development Committee. Details of directors, qualification, term of positions and roles and responsibilities are as follows:

#### 1) **Audit Committee** as of December 31, 2018:

- |    |                                |                                 |
|----|--------------------------------|---------------------------------|
| 1. | Dr.Chotivid Chayavadhanangkur  | Chairman (Independent Director) |
| 2. | Mr. Piyapan Champasut          | Member (Independent Director)   |
| 3. | Mr.Kunthit Arunyananda         | Member (Independent Director)   |
|    | Miss Boonrut Mongkolratanakorn | Secretary                       |

### Qualifications of the Audit Committee

1. The Audit Committee members shall be appointed by the Board of Directors’ and/or Shareholders’ Meetings.
2. All members should be Independent Directors as the definition of independent director qualification from the SEC.
3. Not being a director assigned by the Board of Directors to take part in the business decision of the Company, parent company, subsidiaries, associate company, same-level subsidiaries, major shareholder or controlling person of the Company.
4. Not being a director of parent company, subsidiaries, and same-level subsidiaries that is a listed company.
5. Having sufficient knowledge, experience, and time to perform duties as the Audit Committee members.
6. At least 1 member of the Audit Committee shall have sufficient knowledge and experience to review the reliability of financial statements. The Company has to define in filing form, Form 56-1 and Form 56-2 for name of the Audit Committee member who has that qualification, and has to define his/her qualification in the certification of the Audit Committee profile sent to the SET.

### Terms of positions

Term of the Audit Committee member is 3 years. All members shall be in post no longer than 3 consecutive terms except getting an unanimous approval from the Nominating and Compensation Committee and the Committee ensures that the extra term will not cause or impact to the independent of such director, and shall be approved from the Board of Directors and/or the shareholders’ meetings.

### Roles and Responsibilities of the Audit Committee

1. Review the Company’s financial statement to ensure its accuracy and adequacy.
2. Review the Company’s internal control, and internal audit system to ensure that they are suitable and efficient, to determine the independence of internal audit unit, as well as to propose the appointment, transfer and dismissal of the chief of an internal audit unit or any other unit in charge of an internal audit.
3. Review the Company’s compliance with the Securities and Exchange Act, the regulations of the SET and the laws relating to the Company’s business.
4. Propose for consideration and approval of the Board of Directors’ and Shareholders’ Meeting on the appointment, termination of the external auditor and propose their remuneration for further consideration.

5. Attend a non-management meeting with an auditor at least once a year.
6. Review the connected transactions or the transactions that may lead to conflicts of interests to ensure the compliance with the law and the regulations of the SET, and are reasonable and for the highest benefit of the Company.
7. Prepare report of the Audit Committee disclosed in the Annual Report with at least information defined in the notification of the SET.
8. Audit and investigate including access to the relevant records, information or personnel within the scope of authority.
9. Engage the specialist for competent advice and assistance auditing as considered by the Audit Committee with Company's expenses.
10. Perform any other activities as assigned by the Board of Directors.

**2) Executive Committee** as of December 31, 2018:

- |    |                                |                                    |
|----|--------------------------------|------------------------------------|
| 1. | Mr. Watchai Vilailuck          | Chairman / Chief Executive Officer |
| 2. | Mrs. Sukanya Vanichjakvong     | Member                             |
|    | Miss Boonrut Mongkolratanakorn | Secretary                          |

**Terms of positions**

Term of each member is 1 year. The Nominating and Compensation Committee will annually consider and select appropriate persons from the members of the Board of Directors and management propose for further consideration and appointment from the Board of Directors in the first board meeting after the Annual General Meeting of Shareholders. However, the retired members are eligible to be re-elected for another term. CEO of the Company will be the Chairman of the Executive Committee.

**Roles and Responsibilities of the Executive Committee**

1. Set and review Company's vision, mission, strategies and business plan as well as the Company's management structure and delegation of authorities for further approval of the Board of Directors.
2. Review and monitor the operating performance of the Company and subsidiaries to achieve the goal.
3. Audit, monitor and implement the Company's policies and management practices to conform to the assignment from the Board of Directors efficiently.
4. Consider and approve annual budget and investment of the Company for further approval of the Board of Directors.
5. Consider remuneration policy and salary structure and propose to the Nominating and Compensation Committee for consideration prior to further approval of the Board of Directors.
6. Act on behalf or in the name of the Company as delegation of authorities defined in the Company's policy and practice.
7. Carry out other work as assigned by the Board of Directors.

Roles and Responsibilities of Chief Executive Officer were shown in the topic "5.2 The Independent of the Board of Directors"

The delegation of authorities, duties and responsibilities of the Executive Committee shall not be delegated or further assigned that authorize the Executive Committee or its attorney to approve any transactions that the Executive Committee or connected persons or any persons who may have conflict of interest have done with the Company or its subsidiaries unless such transactions are complied with the Company's policy or principle that is approved by the Board of Directors. Such connected transactions shall be proposed to the Board of Directors' and/or Shareholders' Meetings for approval to comply with the notification of the Stock Exchange of Thailand, the Securities and Exchange Commission (SEC) or related law.

**3) Corporate Governance Committee** as of December 31, 2018:

- |    |                                |                                 |
|----|--------------------------------|---------------------------------|
| 1. | Dr. Chotivid Chayavadhanangkur | Chairman (Independent Director) |
| 2. | Mr. Kunthit Arunyananda        | Member (Independent Director)   |
| 3. | Mrs. Sukanya Vanichjakvong     | Member                          |
|    | Miss Boonrut Mongkolratanakorn | Secretary                       |

**Terms of positions**

Term of each member is 1 year. The Nominating and Compensation Committee will annually consider and select appropriate persons from the members of the Board of Directors and/or any qualified candidates propose for further consideration and appointment from the Board of Directors in the first board meeting after the Annual General Meeting of Shareholders. The Chairman of the Committee has to be nominated from the Company's Independent Director. However, the retired members are eligible to be re-elected for another term.

**Roles and Responsibilities of the Corporate Governance Committee**

1. Responsible for governing and monitoring business operation and performance of committees, management and employees of the Company to comply with the principles of good corporate governance, Company's policies and related laws.
2. Establish and review the Company's significant procedures and practices to comply with the principles of good corporate governance.
3. Regularly review the Company's policies, principles and practices.
4. Provide suggestions relevant to business ethics and best practices to the Company's directors, management and employees.
5. Ensure that the principles of good corporate governance are performed on practice continuously and appropriately.
6. Report to the Board of Directors the Company's good corporate governance along with its opinions for the practices and recommendations for appropriate improvements.

**4) Nominating and Compensation Committee** as of December 31, 2018:

- |    |                                |                                 |
|----|--------------------------------|---------------------------------|
| 1. | Mr. Kunthit Arunyananda        | Chairman (Independent Director) |
| 2. | Dr. Chotivid Chayavadhanangkur | Member (Independent Director)   |
| 3. | Mrs. Sukanya Vanichjakvong     | Member                          |
|    | Miss Boonrut Mongkolratanakorn | Secretary                       |

**Terms of positions**

One-third of the Nominating and Compensation Committee, who have been longest in office, shall retire by rotation every year. The retired directors are eligible to be re-elected for another term by obtaining majority vote from the Board of Directors. In case of vacancy, the Nominating and Compensation Committee will consider an appropriate person from the members of the Board of Directors and/or any qualified candidates and propose to the Board of Directors for appointment.

**Roles and Responsibilities of the Nominating and Compensation Committee**

1. Recruit, select, and nominate appropriate candidates for independent directors, Chairman of the Board of Directors and directors, proposed for consideration and approval of Board of Directors' and/or the shareholders' meetings when those positions are vacant due to termination of terms or other reasons.
2. Recruit, select, and nominate appropriate candidates for position members of each committee, CEO, top management and company secretary proposed for consideration of Board of Directors when such position is vacant as well as propose criteria for selecting candidates for the succession plan.
3. Review the criteria and procedures for nomination of directors and top management of the Company to propose for consideration and approval of the Board of Directors.



4. Propose to the Board of Directors the guidelines and reasonable remuneration packages for all members of the boards, sub-committees, CEO and top management of which must be complimented to their duties and consistent with the Company's strategies and long-term objective as well as conform to the Company's operating performance and market's atmosphere.
5. Evaluate the Company's performance for consideration of the annual bonus and merit increase.
6. Review the Company's salary structure and any other remuneration.
7. Screen and verify the list of the candidates proposed to the director with the relevant agencies to ensure that they are not blacklisted or have been revoked from the list of such agencies.
8. In case the director who is retired by rotation is proposed to be re-elected to resume the position, his/her contribution and track record on attendance of the Board of Directors' meeting and the Shareholders' meeting must also be taken into consideration.

**5) Risk Management Committee** as of December 31, 2018:

- |                                |           |
|--------------------------------|-----------|
| 1. Mr. Watchai Vilailuck       | Chairman  |
| 2. Mr. Charoenrath Vilailuck   | Member    |
| 3. Mrs. Sukanya Vanichjakvong  | Member    |
| Miss Boonrut Mongkolratanakorn | Secretary |

**Terms of positions**

Term of each member is 1 year. The Nominating and Compensation Committee will annually consider and select appropriate persons from the members of the Board of Directors for further consideration and appointment from the Board of Directors in the first board meeting after Annual General Meeting of Shareholders. However, the retired members are eligible to be re-elected for another term.

**Roles and Responsibilities of the Risk Management Committee**

1. Set clear business directions, identify, analyze and investigate significant risk factors as well as specify strategies to manage those risks.
2. Set up risk management standards and practices for use as guidelines in each working unit.
3. Supervise to ensure that such measures are fully communicated, and employees have complied with them.
4. Provide for a systematic and continuous assessment and analysis of damage that may occur to ensure that risk exploration covers all processes of business operations.
5. Support and develop risk management to cover throughout the organization and ensure that it is complied with the international standard.

In addition, the Company has set the Risk management working team of which members consisted of the Company's directors and management to take responsibilities as follows:

1. Classify the significant risk and provide the effectively and efficiently method to control all company's risks to the appropriate level.
2. Monitor and follow up all practices to comply with the risk management policy and general guideline as approved by the Board of Directors.
3. Regularly report to the Board of Directors regarding the Company's risk management, general practices, action plan, status of risk and any changes including corrective and preventive measures to comply with the specified policy and strategy.

**6) Sustainable Development Committee** as of December 31, 2018:

1. Mrs. Sukanya Vanichjakvong Chairman
2. Miss Boonrut Mongkolratanakorn Member and Secretary

**Terms of positions**

Term of each member is 1 year. The Nominating and Compensation Committee will annually consider and select appropriate persons from the members of the Board of Directors and management and/or any qualified candidates propose for further consideration and appointment from the Board of Directors in the first board meeting after the Annual General Meeting of Shareholders. However, the retired members are eligible to be re-elected for another term.

**Roles and Responsibilities of the Sustainable Development Committee**

1. Set policy, strategy and action plan for sustainable development to comply with the Company's business operation in term of economy, society and environment.
2. Encourage and support the Company's activities to achieve the SD policy.
3. Monitor, review, follow up the operational progress and evaluate the effectiveness of SD policy implementation.
4. Report the Company's SD operation to the Board of Directors.

All sub-committees carry out their duties and convene the meeting with written minutes regularly. The significant issues of the previous year including number of meeting of each sub-committee were shown in “Meeting of the Board of Directors and Sub-Committees”.

### 3. Nomination of Directors and Management

**Nomination of Directors**

The Nominating and Compensation Committee has been appointed by the Board of Directors in order to select, and nominate appropriate candidates for positions of Chairman of the Boards, members of the Boards and other committees, CEO, other executives and company secretary as well as consider the appropriate remuneration for such directors and management with the following criteria and procedures:

1. The Nominating and Compensation Committee will select and nominate the appropriate candidate with regard to qualifications, experience, knowledge, ability that will beneficial to the Company and consider the diversification in the board's structure, including gender, age, ethnicity and nationality. The Nominating and Compensation Committee will also consider the necessary skills that are still lacking to achieve the Company's business strategy and using the database of IOD. The appropriate candidates, who have qualifications as specified by the relevant laws, will propose to the Board of Directors' or the Shareholders' Meeting for approval in accordance with the Company's Articles and Association.
2. For election of independent directors, the Nominating and Compensation Committee will nominate any person who is fully complied with the qualifications of Independent Directors under the Company's policy and requirements of the SEC and the SET to propose to the Board of Directors' and/or the Shareholders' Meeting for approval in case of rotation or others.
3. Determining whether to recommend a director for re-election, the Nomination and Compensation Committee will consider relevant factors such as past performance, directors' dedication, history of attendance and participation in meeting, number of listed companies that each director holds tenure in of not exceeding five listed companies, and other contributions to the activities undertaken by the Board of Directors. In the case of independent directors, their respective independent qualifications shall also be considered.
4. The appointment of the Board members shall comply with the Company's Articles of Association and all relevant laws. Selection of the directors shall be transparent and clear through initially consider of the Nomination and Corporate Governance Committee with the following criteria and procedures in the shareholders' meeting:

- (1) Each shareholder shall have one vote on each share.
- (2) In voting, a shareholder shall vote in accordance with the number of votes each shareholder has under (1) for one or several directors. The said shareholder may not allot any number of his votes to any person.
- (3) The person obtaining the highest and higher votes respectively shall be elected as directors equal to the number of directors required or ought to be elected at such a meeting. In the event that persons receiving votes in respective orders receive equal votes and the number of directors exceeds the positions required or ought to be, the chairman of the meeting shall have a casting vote.

The Company proposed shareholders to elect the directors on an individual basis to allow shareholders to elect the desirable directors.

In case a directorship becomes vacant by any reason other than the expiration of the term, the Board of Directors shall elect a person possessing the qualifications and being under no prohibitions under the relevant laws as a replacing director at the Board of Directors' Meeting, unless the remaining term of such director is less than two months. The replacing director shall hold office only for the remaining term of the replaced director. The resolution of the Board of Directors' Meeting must be passed by votes of not less than three-fourths of the remaining directors.

5. For nomination of sub-committee, the Nominating and Compensation Committee will consider appropriate knowledge and ability, composition of the entire committees, criteria of directorship and independence of director prior to propose to the Board of Directors for approval.

#### **Nomination of Top Management**

The Company has criteria and procedures for nomination of top management with the process start from recruiting internal and external persons who have leadership skills, ability to manage the organization and good understanding of company's products and services. The Nominating and Compensation Committee will select and nominate appropriate candidates to be top management and propose to the Board of Directors for approval.

#### **Executive Succession Plan**

The Company is aware of the importance of executive succession plan in case any executive position is vacant. In addition to the appointment of the Nominating and Compensation Committee to select and nominate appropriate candidates for directors and top executive, the Company also provides Executive Succession Plan to create confidence for investors, shareholders and employees on the continuity operation of the Company. The potential candidate will be selected, trained and developed to ready for accommodate the vacant position in the future. The Company will review the succession plan for top management on an annual basis.

In addition, the Company should encourage the Chief Executive Officer to invite key management to attend the Board of Directors' meetings and/or the Executive Committee's meetings to present details on the agenda items related to matters that they are directly responsible for, and to allow the board to gain familiarity with key management and assist succession planning.

#### 4. Supervision on Operation of the Subsidiary and the Associated Company

Before establishment of any new company, the responsible managing department shall propose such matter to the Board of Directors' Meeting for consideration and approval before the registration of the new company. The Board of Directors shall consider appointing the executives who hold the positions of directors and management of such subsidiary and the associated company and defining the scope of authority and responsibility of the directors and the management who shall be the Company's representatives in such company. The management of the subsidiary and the associated company shall report business performance of the company they are responsible to the Executive Committee every month. Any investments or substantial operations as per specified in the delegation of authorities must be performed pursuant to the policies specified and they must be presented to the Executive Committee's Meeting as well. The management of the subsidiary and the associated company must present the annual business plan to the Executive Committee's and the Board of Directors' Meeting for consideration and approval every year. If performance of any company has not achieved the targeted plan, the management must clarify to the Executive Committee's Meeting. In case business operation encountered many problems, the management is required to clarify to the Executive Committee's Meeting as the watch list so that precaution and corrective measures can be closely monitored and resolved.

The subsidiary and the associated company must have an internal control system or measure that the Company's Internal Audit Department can audit and report to the Audit Committee and the Executive Committee. If internal control system of any company is becoming defective that may likely cause risks and damage to the Company, the Executive Committee shall order such company to improve and rectify defects in such internal control system immediately. In case of any transaction required to comply with the regulations of the Company or the relevant laws and needed to get an approval from the Shareholders' Meeting of such subsidiary, such transaction shall be proposed to the Executive Committee's Meeting for consideration and approval on voting guideline during the Shareholders' Meeting of such subsidiary.

For establishment of a new company or investing in significant portion in other businesses between 20% and 50% of shares with voting rights, and the amount of investment or may have to more invest significantly, the Board of Directors should ensure that shareholder agreements or other agreements are in place to enable the Company's performance monitoring and participation in management, including for approval of significant transactions and decisions. This is to ensure that the Company has sufficient, accurate, and timely information for the preparation of its financial statements that conform to the relevant standards.

In the event where the subsidiary performs any transaction about acquisition or disposal of assets, the Company shall treat the same way as criteria on acquisition and disposal of assets of its own which must be pursuant to criteria on undertaking the significant transaction on asset acquisition or disposal as per specified by the Capital Market Supervisory Board. In case the subsidiary has performed any transaction with its related persons, the Company shall not involve in such matter, except the subsidiary has performed any transaction with the related person of the Company, then the Company shall comply with the criteria on related transaction announced by the Capital Market Supervisory Board.

## 5. Inside Information Control

The Company will inspect to ensure no inside information of which is material, undisclosed and confidential leak to public or be used from unauthorized for personal benefit. IT system has been implemented for a secure access for all users inside and outside the firewall in conjunction with the Company's own user authentication and security system. In addition, the Company sets as policy that all employees shall acknowledge and sign in the agreement of non-disclosure confidential information, non-violation of concealment of computer related and non-infringement of intellectual property. New employees shall sign this agreement together with employment contract. It was also set forth in the Company's Business Ethics to refuse the directors, management and employees of the Company to use Company's inside information for personal benefits. Any trading of the Company's securities within one month prior to disclosure of either Company's financial performance or any other information that may affect securities' price is prohibited. To ensure that the policy is acknowledge and complied, the Company will notify the year plan schedule of such periods in advance to all directors and executives. Every quarter, the Company has also delivered such notice to directors and executives to acknowledge. In 2018, there is no case of insider trading from the Company's directors and executives. The press releases for the corporate governance are published on a weekly basis to all employees via email, tips and poster in the Company's promotion board. The Directors and management had been informed on their duties and punishment to disclose report to the SEC on each person holding securities and derivatives as well as the holding and changes to the holding of their spouse, cohabiting couple and minor children within 3 days from the transaction date according to section 59 of the Securities and Exchange Act B.E. 2535. The report shall include the holding of securities and derivatives by a juristic person whose shares exceeding thirty percent of the total voting rights held by the aforementioned persons, including the spouse or cohabiting couple, and minor children of such persons. Any change in securities and derivatives holdings, such directors and managements have to report the Company Secretary for coordination and preparing report submit to the SEC. In addition, the Company has set as a policy to report on securities and derivatives holdings of directors and management in every meeting of the Board of Directors. In case that any director or management violate the regulations, the warning notice will be made to that director or management to avoid re-misconduct.

In case of conflict of interest, it is the Company's Policy to have the directors, management, employees and related parties to disclose such interests to the Audit Committee for consideration to be complied with the SET's regulations and any governing laws and regulations prior to further submit for consideration of either the Board of Directors' or the Shareholders' Meetings. The directors who have conflict of interest will not participate in any agenda that they have conflict of interest. Moreover, any conflict of interest transactions has been considered to disclose in "Connected Transaction".

General practices for conflict of interest protection have been set not only in the Company's Business Ethics but also in "5. Roles and Responsibilities of the Board of Directors" under the topic "Conflict of Interest". Such practices have been delivered to all directors, management and employees. The Corporate Governance Committee will monitor and ensure that Company's regulations, Corporate Governance Policy and Business Ethics have been strictly and continually complied.

Moreover, the Corporate Governance Committee has been established to ensure that good corporate governance is being conducted continuity at all levels in accordance to legal requirement and the Company's Articles of Associations.

## 6. The Compliance with the Principles of Good Corporate Governance in Other Areas

The Company conducts the business in comply with the Principles of Good Corporate Governance and best practices in the international standard as well as ASEAN CG Scorecard criteria. For some areas that the Company has not yet followed such regulations, the Company applies principles or other practices to suitable for the Company’s business as the following areas:

### **Equity Treatment of Shareholders**

1. The Company has not yet allowed the minority shareholders to nominate candidates for directorship. However, the Board of Directors has appointed the Nomination Committee and Compensation Committee to recruit and nominate the qualified candidate to be director by taking into consideration from IOD’s Director Pool. The Nomination Committee and Compensation Committee also considers qualification as the relevant laws and regulations, experience, knowledge and ability that is advantage and needed to the Company of the candidate to propose to the Board of Directors’ and/or the Shareholder’s Meeting for further approval.
2. The Company has not yet determined to perform the election of directors by cumulative voting. However, the Company entitled the shareholders to vote for the election of directors individually. Each shareholder shall have one vote for each share as stipulated by the Company’s Articles of Associations so that the shareholders shall truly elect their desired director.
3. The Company has not yet established the policy regarding directors and top executives to declare their trading transaction of the Company’s shares at least 1 day prior to the trading date to the Board of Directors or the assigned person. However, the Company has a policy that director and top executives shall report the change of their ownership of the Company’s securities and derivatives in every board meeting.

### **Roles and Responsibilities of the Board of Directors**

1. The Company has no policy for executive directors to serve as directors of not exceeding 2 listed companies in the other business group. However, the Company has set the policy for all directors not to hold director position of not exceeding 5 companies. In addition, top executives of the Company will also be obtained approval from the Executive Committee prior to hold director position in any companies of which are not have either similar business or being the Company’s competitors. The Nomination Committee and Compensation Committee are responsible to consider and nominate the candidate by taking into consideration of knowledge, capability and adequate time to perform his duty.
2. There is no independent woman director in the Board of Directors. However, one of the Company’s executive director is woman named Mrs. Sukanya Vanichjakvong, she has qualification, knowledge and capability to manage the Company’s operation and hold the position of Director. This shows that no gender discrimination at all.
3. As of December 31, 2018, the portion of independent directors in the Board of Directors are equivalent to 42.86% of total directors less than 50% as stipulated by the Principles of Good Corporate Governance.
4. The Company has not yet participated in Thailand’s Private Sector Collective Action Coalition against Corruption (CAC). However, the Company has joined the Partnership against Corruption for Thailand (PACT) to attend the training course and gather recommendation on anti-corruption procedures. The Company regularly monitors and informs seminars from the network and is in the process of reviewing the Anti-Corruption Policy, general practical and operational guidelines to prepare for further joining with the CAC.

# Internal Control and Risk Management

## Internal Control

The Company puts emphasis on adequacy, appropriateness and coverage of its internal control system for all activities of its business operations in order to increase efficiency and effectiveness. Such internal control system has been continually developed by applying the principles and guidelines of The Committee of Sponsoring Organization of the Treadway Commission (COSO) and the Enterprise Risk Management (ERM) to ensure that all of its operation procedures can have proper internal control and risk management systems which comprised of 8 components as follows:

### 1. Control Environment

The Company intends to operate businesses by clearly adhering to Good Corporate Governance Principles, integrity and ethics. Responsibility as well as approval authority have been clearly segregated and they have been revised to make them constantly conform to the changes of the businesses. Key performance indicators (KPIs) have been used to follow up and compare the works performed with the targets set.

### 2. Objective Setting

The Company established strategic objectives and targets in the annual operation plan so that the works performed can be achieved as per the set targets. It also has a policy to encourage all divisions/units within the Company to prepare the operation manual and improve it to make it always up-to-date. The Internal Audit Unit shall strictly audit the compliance with the Company's regulations.

### 3. Event Identification

The Company specified risks which may likely to impact the achievement of the Company's objectives and targets, both risks from external factors and internal factors and sorted out priority of risks from high to low. In addition, methods and plans for management of such risks have been specified and reported to the meeting of the Risk Management Committee.

### 4. Risk Assessment

The Risk Management Committee will supervise and prescribe risk management measures as well as assess risks which may impact business operations and targets of the Company. Such risks have been followed up, measured and reported to the executives for their acknowledgement every quarter in order to find preventive measures on time.

### 5. Risk Response

The Company has proper internal control measures which are appropriated with the risks of the changing business. Risks in each operating procedures have been adjusted. The Company's internal control measures included the segregation of responsibilities and approval authority for purpose of check and balance. The Internal Audit Unit shall review the adequacy and appropriateness of the internal control system.

### 6. Control Activities

The Company specified that internal control should be applied to all levels and operation manual must be prepared so that lines of business, divisions and departments can strictly follow. The Company also has a written information technology security policy, for instance, access to computer center must be controlled and data including work systems in the computers must be backed up so that they can be available for usage in case of emergency.



## **7. Information and Communication**

The Company's information technology system can link data throughout the organization and it will be developed continually to assure that the system is proper and enough for data transmission and receiving. Data Center has been established as the Group of Company's operation center and its application has been controlled by the international standards. The Group of Company also has accredited certification to ISO 27001 (Information Security Management System) standards.

## **8. Monitoring**

The Internal Audit Unit has responsibilities to audit the operations pursuant to the specified internal control system and directly report such results to the Audit Committee, who shall hold the meeting every quarter. In case material defects have been found, the Company's management team will be immediately notified for consideration on corrective and preventive measures in the future.

The Company arranged the management meeting every month to monitor performance and compare them with the specified targets as well as jointly find the corrective measures in case the target has not been achieved as per specified

## Opinions of the Board of Directors regarding the Company's Internal Control System

Based on the above assessment, the Board of Directors' Meeting No. 1/2019 on February 26, 2019, in which all 3 Audit Committee members attended, has evaluated the Company's internal control system by using the Securities and Exchange Commission evaluation questionnaire and concluded that the Company had a sufficient internal control system. The Company provided sufficient manpower to ensure that the operation would proceed efficiently. Internal control system could be strengthened in monitoring not only the operation of the Company but also the operation of the subsidiaries in safe guarding of assets from wrong usage or used by unauthorized persons. Business transaction with related persons and the persons who had conflict of interest with the Company were prohibited. The Board of Directors also concluded that internal control system for other topics was done sufficiently.

Furthermore, the Company's auditors, Ms. Sarinda Hirunprasurtwutti, an auditor license no. 4799, audited the financial statements of the Company and subsidiaries for the year ended December 31, 2018 without any comment on the Company's internal control system as significant error.

## Internal Audit

The Internal Audit Office performs its duties independently and objectively and reports functionally and directly to the Audit Committee. The Internal Audit Charter and Manual are regularly updated as its primary source of reference. This ensures that the Internal Audit Office conforms to the International Standard for the Professional Practices of Internal Auditing (Standard) and delivers a high standard of service with due professional care to support the Company's good corporate governance policy and practice, adding value to both the Company's stakeholders and the Company's sustainable development.

The Internal Audit Office evaluates and improves the effectiveness of internal control, risk management and governance processes according to annual audit plan. The Internal Audit Office creates an annual audit plan, approved by the Audit Committee, after consideration of overall objectives, strategies, mission, and the Risk Based Audit Approach, including key control points and management opinions. The Internal Audit Office also consults and advises on the preparation of internal control measures and risk management, etc. to ensure that Company performance follows its strategies and achieves its goal and objectives. Furthermore, the Internal Audit Office regularly performs monitoring activities to ensure the planned system can be performed continually and it has been revised and updated regularly. The Company also supports the sufficiency of manpower to fit for work load.

In assessing the effectiveness of Risk Management, the Internal Audit Office reviews event identification and risk factors which affect the Company's objectives, and then reviews the Risk Management approach. This ensures the accuracy of both event identification and risk assessment, and ensures that a systematic Risk Management approach exists. It also ensures that risk is managed at the appetite level, is reported timely to all relevant personnel, and is reviewed continuously.

In assessing external and internal fraud risks management, the internal audit Office performs fraud risk assessment and events identification and then evaluates the possibility of external and internal fraud. The Internal Audit Office also considered the most effective measures to prevent and control risk to ensure that the Company achieves its objectives.

The Head of Internal Audit acts as the secretary to the Audit Committee to enhance the effective achievement of its responsibilities and ensure accountability as assigned by the Board of Directors and also provide recommendations and suggestions in various aspects which are beneficial to the organization. Moreover, the Audit Committee also emphasized quality and development of internal audit task and also encouraged the internal audit personnel to develop themselves on continued and regular basis.

## Head of Internal Audit and Compliance Unit

### Head of Internal Audit

The Audit Committee proposed the Board of Directors to appoint Miss Boonrut Mongkolratanakorn who had adequate education, working experience and training courses as the Company's Head of Internal Audit on November 13, 2018.

Additionally, the Audit Committee is responsible for consideration the independence of the Internal Audit unit as well as the appointment, transfer and dismissal of the head of internal audit or any other unit in charge of an internal audit.

In 2018, the Audit Committee assessed performance of the head of internal audit and was of the opinion that the head of Internal Audit has suitable qualifications and can effectively perform his or her duties with the following details:

1. To supervise the audit works to make them conform to the plans approved by the Audit Committee.
2. To report important issues concerning internal control systems of the Company which have been found upon audit process.
3. To give suggestion to the Company's executives and employees on efficient performance.
4. To control the audit work to ascertain that the Company's performance meet legal requirements, regulations of the SEC and the SET or regulations of the relevant government agencies.
5. To coordinate, supervise and control on various aspects, such as risk management, code of conducts and etc.

Details about education, experience and training of the head of internal audit are shown in the section "The Board of Directors, Management, Company Secretary and Head of Internal Audit". Result of Internal Auditor Assessment is shown in the section "Corporate Governance" under the topic of "Head of Internal Audit Assessment".

Furthermore, Head of Internal Audit is able to give useful information, recommendation to any department in the Company regarding general practice in accordance with the laws and regulations as well.

### Head of Compliance Unit

The Company does not have a separate Compliance Unit, however, the Company’s Compliance Unit is the responsibility of Company Secretary to ensure that the Company correctly complied with rules and regulations of the SEC, the SET, the Public Company Limited Act and other relevant laws. Responsibilities of Company Secretary as Head of Compliance Unit are as follows:

- Perform duty with responsibility, caution and honesty as stipulated by laws and other relevant regulations.
- Supervise and oversee the operation activities of the Board of Directors and propose recommendations to the Board concerning the Company’s regulations and the regulations of the related department.

## Risk Management

The Company established risk management policy which included the analysis of possible risks which may have materials impacts, preparation of risk mitigation plan as well as improvement of internal control systems in order to be able to effectively control and manage risks and report the results to the Board of Directors. These methods can ensure that the Company will have proper risk management and the risks can be effectively and efficiently managed as posted on the Company’s website at [www. samartdigital.com](http://www.samartdigital.com).

Criteria for risk assessment in each level has been clearly defined, both at corporate level and operation level, so that risks in all operation procedures can be thoroughly identified. Risks will be considered in 2 aspects, i.e. likelihood and impacts. Risks will be ranked as high, medium and low.

The Company has appointed the Risk Management Committee by electing appropriate persons from the members of the Board of Directors, simultaneously, to consider and appoint the chairman of Risk Management Committee from the committee members to assess and review risks of various departments as well as propose the policies related to risk management. During 2018, the Risk Management Committee conducted 3 meetings.

In addition, the Company has set the Risk management working team of which members consisted of the Company’s director and management to take responsibilities as follows:

1. Classify the significant risk and provide the effectively and efficiently method to control all company’s risks to the appropriate level.
2. Monitor and follow up all practices to comply with the risk management policy and general guideline as approved by the Board of Directors.
3. Regularly report to the Board of Directors regarding the Company’s risk management, general practices, action plan, status of risk and any changes including corrective and preventive measures to comply with the specified policy and strategy.

# Anti-Corruption

The Company operates business by placing importance on anti-corruption and adherence to integrity, ethics, transparent and auditable management as well as accountability to all stakeholders. The Company prescribed suitable code of conduct guidelines for the Board of Directors, the executives and the employees with regards to business ethics and employee ethics. Compliance with the policy has been reviewed continually.

## Duties and Responsibilities

- The Board of Directors is responsible for specifying the anti-corruption policy.
- The Audit Committee is responsible to audit the accounting and financial report, internal control and internal audit including risk management system to ensure that they are compliance with the international standards, concisely and effectively.
- The management team is responsible for promotion and support the anti-corruption policy and convey such policy to all employees and relevant parties.

In addition, the Company has set the written Anti-Corruption policy and its General Operating guidelines and has been disclosed to the organization and posted it on the Company's website at [www.samartdigital.com](http://www.samartdigital.com). Details was shown in "Anti-Corruption".

## Anti-Corruption Policy

The Company conducts all business affairs under principles of good corporate governance. Anti-Corruption Policy is set to prevent all corruptions that may arise from operating activities and contacts with stakeholders. Directors, executives and employees of the Company, its subsidiaries and associated companies must strictly adherence. Details of the policy are as follows:

### 1. Political neutrality and political assistance

The Company is a politically neutral business entity that supports lawful operations and democratic form of government with the King as Head of State. Directors, executives, and employees enjoy their political rights and freedom under the law. However, they must not deprive Company of neutrality and compromise it though their involvement in politics or use its resources to do so.

### 2. Donation for charity and support fund

The Company supports community and social development to upgrade the quality of life, enhance the economy, and strengthen communities and society through business processes or donation for charity used for public charity only. Moreover, the support fund for Company's business must have a clear proof of documents in compliance with the Company's regulations.

### 3. Receiving and giving present, property or other benefits policies

Receiving or giving any benefits as tradition and morality to express gratitude or maintaining business relation as usual should be done with appropriateness. The Company will not encourage or expect the receiving person to ignore his/her duty and/or return favor from giving inappropriate present, property or other benefits with the following practices:

1. Receiving and giving property or other benefits that could improperly influence decision making;
  - The employee of company shall not receive or give money, property, merchandise or any benefits involving anyone whose intention is to persuade the employee to commit or omit anything contrary to duty.

- Receiving present or property shall be compliance with morals, and shall not be illegal as well as such gift or property shall not be illegal.
  - Paying for business expenses such as meals and other forms of hospitality that are directly connected to performance of business commitments is acceptable, but such expenses must be reasonable.
  - Giving present, property or other benefits to government officer in Thailand and other countries must be sure that it shall not against the law and local tradition.
2. Receiving or giving present and memento:
- Before receiving or giving present or memento, should make sure that such an action does not violate the law and the Company's regulations. Gifts exchanged in the normal course of business should be inexpensive and appropriate to the occasion.
  - Avoid receiving or giving present or memento that could unfairly influence a decision in the performance of one's duties. If it is necessary to receive a gift of unusually high value from someone doing business with the Company, report the matter to the superior.
  - Keep records of expenses as evidence of the value of present or memento given, so that can be examined later.
  - If the employee has been assigned or permitted by the superior to assist an outside agency, the employee may receive money, item, or present according to the guidelines or standards that agency has set.
3. Transactions with the government sector:
- Conduct properly and honestly when in contact with government officials or agencies.
  - Always remember that the laws, rules, and customs of each place may have diverse conditions, procedures, or methods of proceeding.
  - Comply with the laws of each country or locality in matters pertaining to hiring government employees as consultants or employees of the Company. Such hiring must be transparent and appropriate.

## General Operating Guidelines

### 1. The process of risk assessment and risk management

The Company has an internal audit unit to audit operations that may trend to have risks of all departments of each company, including risks from corruption to ensure that all departments have appropriated internal control system in place, both on preventive control and detective control. If it is found that any department does not have adequate internal control system or there is a corruption case, such matter shall be reported to the Audit Committee and the high level executives. Preventive guidelines must have also been reported in order to improve the internal control system.

### 2. Protection

To ensure that the remuneration provided to the employees is adequate, focused on creation of consciousness and it must not be the source for corruption. The Human Resource Department shall compile the survey results report on wage adjustment in each year from the well-known institutes, both domestically and internationally as well as exchange information with the Human Resource Department of other companies in the telecommunication and computer businesses. The information gained shall be used for consideration on provision of remuneration to the employees.

### 3. Training and Communication

To encourage operations pursuant to anti-corruption policies by providing training to employees to promote honesty, integrity and best practices on good conduct and ethics for employees including code of business ethics of the Company during the orientation of the new employees. All employees can access to such information via HR Website ([www.samarthre.com](http://www.samarthre.com)).

**4. Reporting Channels**

In order to oversee the implementation of anti-corruption policy, the Company encourages its employees and all stakeholders to report the violation of Company's policies and unfair practices by providing the channels for stakeholders to inform any actions which are against the corporate governance principle, ethics, rules and regulations of the Company, laws or any action which may cause damage to the Company to the Internal Audit Department by direct mail or E-mail as informed at the Company's website ([www.samardigital.com](http://www.samardigital.com)). The Internal Audit Department will inspect and analyze the information according to the procedures and methods on "Notifying the information on misconduct and the protection of the informant". The Company shall protect the informant or whistle-blower by not disclosing the name of the informant or whistle-blower to any person.

**5. Governing and monitoring of the policy**

The internal audit unit shall summarize the audit result only the corruption issues of each department during the previous year and report to the Audit Committee annually with recommendations to solve the problems.

Result of the implementation of such policies in 2018 caused the following matters:

- No case of misconduct on corruption or breach of the ethics. It found only fault that not complied with the Company's regulation and it was amended and clarified the correct procedures to the employees.
- No director and executives resigned due to the issues of corporate governance.
- No case of the Company's negative reputation as a result of failure in the monitoring function of the Board of Directors.

# Connected Transactions

Related transactions which might have conflicts of interest for the year ended December 31, 2018 are as follows:

Related Parties	Transaction Type	Value of Transaction (Million Baht)	Necessity of Transactions
<p>1. Samart Corporation Plc. A Major shareholder of Samart Digital Plc. with 82.695% stake owner.</p> <p><u>Related Directors</u></p> <p>1. Mr. Charoenrath Vilailuck 2. Mr. Watchai Vilailuck 3. Mr. Teerachai Phongpanangam</p>	<p>Samart Digital Plc. and its subsidiaries paid rental and utility service fees to Samart Corporation Plc. as follows;</p> <ul style="list-style-type: none"> <li>- Samart Digital Plc.</li> <li>- Samart Digital Media Co., Ltd.</li> <li>- Entertainment Tree Co., Ltd.</li> <li>- I-Sport Co., Ltd.</li> </ul> <p>(Total outstanding as of December 31, 2018 was Baht 9.310 million)</p>	<p>17.002</p> <p>10.127</p> <p>0.107</p> <p>0.215</p>	<p>The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that the rental and service charge for public utilities were reasonable compared to market price in nearby area and the same price compared with other renters.</p>
	<p>Samart Digital Plc. sold mobile phone and accessories to Samart Corporation Plc. and its subsidiaries as follows;</p> <ul style="list-style-type: none"> <li>- Samart Engineering Co., Ltd.</li> <li>- One to One Contacts Plc.</li> <li>- Vision and Security System Co., Ltd.</li> <li>- Samart U-Trans Co., Ltd.</li> <li>- Teda Co., Ltd.</li> <li>- Samart Communication Services Co., Ltd.</li> <li>- Samart Comtech Co., Ltd.</li> </ul> <p>(Total outstanding as of December 31, 2018 was Baht 0.001 million)</p>	<p>0.014</p> <p>0.012</p> <p>0.007</p> <p>0.007</p> <p>0.006</p> <p>0.069</p> <p>0.287</p>	<p>The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of goods according to the general trade conditions.</p>
	<p>Samart Digital Plc. and its subsidiaries paid Information Technology fee to Samart Corporation Plc. as follows;</p> <ul style="list-style-type: none"> <li>- Samart Digital Plc.</li> <li>- Samart Digital Media Co., Ltd.</li> <li>- I-Mobile Plus Co., Ltd.</li> <li>- Entertainment Tree Co., Ltd.</li> <li>- I-Sport Co., Ltd.</li> </ul>	<p>5.937</p> <p>4.382</p> <p>0.004</p> <p>0.028</p> <p>0.929</p>	<p>The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of services according to the general trade conditions.</p>
	<p>Samart Digital Plc. and its subsidiaries paid SAMART Cloud IAAS to Samart Corporation Plc. as follows;</p> <ul style="list-style-type: none"> <li>- Samart Digital Plc.</li> <li>- Sim2Asset Co., Ltd.</li> </ul>	<p>0.010</p> <p>0.120</p>	<p>The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of services according to the general trade conditions.</p>
	<p>Samart Digital Plc. and its subsidiaries paid miscellaneous expenses to Samart Corporation Plc. as follows;</p> <ul style="list-style-type: none"> <li>- Samart Digital Plc.</li> <li>- Samart Digital Media Co., Ltd.</li> </ul>	<p>0.015</p> <p>0.034</p>	<p>The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of services according to the general trade conditions.</p>



Related Parties	Transaction Type	Value of Transaction (Million Baht)	Necessity of Transactions
	Samart Digital Plc. sold equipment to Samart Telcoms Plc. (Total outstanding as of December 31, 2018 was Baht 8.020 million)	49.847	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was purchase of goods according to the general trade conditions.
	Samart Digital Plc. bought equipment for base station from Samart Comtech Co., Ltd. (Total outstanding as of December 31, 2018 was Baht 243.423 million)	308.128	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of goods according to the general trade conditions.
	Samart Digital Plc. and its subsidiaries paid contact center management fee to One to One Contacts Plc. as follows: - Samart Digital Plc. - Samart Digital Media Co., Ltd. (Total outstanding as of December 31, 2018 was Baht 0.088 million)	1.594 0.144	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of services according to the general trade conditions.
	Samart Digital Plc. and its subsidiaries paid internet service to Samart Infonet Co., Ltd. as follows: - Samart Digital Plc. - Samart Digital Media Co., Ltd. (Total outstanding as of December 31, 2018 was Baht 0.503 million)	1.559 1.805	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of services according to the general trade conditions.
	Samart Digital Plc. bought equipment from Samart Engineering Co., Ltd.	36.465	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of goods according to the general trade conditions.
	Samart Digital Plc. paid survey and installation of equipment fees for DTRS to Samart Communication Services Co., Ltd. (Total outstanding as of December 31, 2018 was Baht 16.529 million)	67.012	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of services according to the general trade conditions.
	Samart Digital Plc. hired a truck from Samart Engineering Co., Ltd.	0.006	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for services according to the general trade conditions.
	Samart Digital Plc. sold office equipment to Teda Co., Ltd.  (Total outstanding as of December 31, 2018 was Baht 0.006 million)	0.021	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of used asset at the market price.

Related Parties	Transaction Type	Value of Transaction (Million Baht)	Necessity of Transactions
	Samart Digital Media Co., Ltd. sold office equipment to - Samart Engineering Co., Ltd. - Teda Co., Ltd.	0.023 0.030	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of used asset at the market price.
	Samart Digital Media Co., Ltd. hired One to One Contacts Plc. to prepare and provide information for products and services. (Total outstanding as of December 31, 2018 was Baht 7.249 million)	11.007	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of services according to the general trade conditions.
	I-Mobile Plus Co., Ltd. sold office equipments to Posnet Co., Ltd.	0.011	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of used asset at the market price.
	Samart Digital Media Co., Ltd. sold books and shirts to One to One Contacts Plc.  (Total outstanding as of December 31, 2018 was Baht 0.038 million)	0.039	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of goods according to the general trade conditions.
	Samart Digital Media Co., Ltd. provided SMS services to One to One Contacts Plc.	0.859	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of services according to the general trade conditions
	Samart Digital Media Co., Ltd. hired Samart Communication Services Co., Ltd. to prepare and provide QR Code (Total outstanding as of December 31, 2018 was Baht 0.642 million)	0.600	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of services according to the general trade conditions.
	Siamsport Television Co.,Ltd. paid interest on car according to the hire purchase contract to Samart Comtech Co., Ltd.	17.958	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of services according to the general trade conditions.
	Samart Digital Plc. paid Interest and fee to Samart Corporation Plc. as follows : <ul style="list-style-type: none"> <li>Interest on loans</li> <li>Guarantee fee</li> </ul>	10.783 1,074	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that the Interest rate and the rate of guarantee fee were complied with the group's policy.
	I-Sport Co., Ltd. sold sport shirt to Samart Engineering Co., Ltd.	0.002	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of goods according to the general trade conditions.

Related Parties	Transaction Type	Value of Transaction (Million Baht)	Necessity of Transactions
	Thai Base Station Co., Ltd. provided space and tower rental to Samart Communication Services Co., Ltd. (Total outstanding as of December 31, 2018 was Baht 3.378 million)	40.698	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of according to the general trade conditions.
2. Vilailuck International Holding Co., Ltd. A major shareholder of Samart Corporation Plc. with 18.42% stake owner and SAMART is the major shareholder of Samart Digital Plc.	Samart Digital Plc. and its subsidiaries paid space rental, utility service fee, parking fee, property tax to Vilailuck International Holding Co., Ltd. as follows; - Samart Digital Plc. - Samart Digital Media Co., Ltd. - Entertainment Tree Co., Ltd. - I-Sport Co., Ltd. - Sim 2 Asset Co., Ltd. - Thai Base Station Co., Ltd. (Total outstanding as of December 31, 2018 was Baht 0.253 million)	2.136 0.009 0.001 2.577 0.001 0.001	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that the rental and service charge for public utilities were reasonable compared to market price in nearby area and the same price compared with other renters.
<u>Related Directors</u> 1. Mr. Charoenrath Vilailuck 2. Mr. Watchai Vilailuck			
3. CSV Asset Co., Ltd. whose major shareholder of 99.97% stake owner is Vilailuck International Holding Co., Ltd. and VIH is a major shareholder of SAMART and SAMART is a major shareholder of Samart Digital Plc.	Samart Digital Plc. paid space rental, services for public utilities and property tax to CSV Asset Co., Ltd. (Total outstanding as of December 31, 2018 was Baht 0.027 million)	3.043	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that the rental and service charge for public utilities were reasonable compared to market price in nearby area and the same price compared with other renters.
<u>Related Directors</u> 1. Mr. Charoenrath Vilailuck 2. Mr. Watchai Vilailuck			
4. Thai Ticket Pro Co., Ltd. A director is connected person.	Samart Digital Plc. bought air ticket from Thai Ticket Pro Co., Ltd.	0.201	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of according to the general trade conditions.
<u>Related Directors</u> 1. Mr. Watchai Vilailuck			
5. Win Performance Co., Ltd. A director is connected person.	Samart Digital Plc. provided maintenance agreement services to Win Performance Co., Ltd. (Total outstanding as of December 31, 2018	4.800	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of according to the general trade conditions.
<u>Related Director</u> 1. Mr. Watchai Vilailuck	Samart Digital Media Co., Ltd. sold bulk of SMS to Win Performance Co., Ltd.	4.763	The Audit Committee meeting No. 1/2019 on February 26, 2019 resolved that it was a normal business transaction for sale and purchase of according to the general trade conditions.

## **Summary of guidelines for considering on the related transactions which might have conflicts of interest.**

### **Necessity and Rationale of transactions**

The Audit Committee had the opinion that the inter-company transactions above were reasonable and necessary for the Company's operations. The conditions were set according to the general trade conditions.

### **Measures and Steps of Approval for Connected Transactions**

The connected transactions were verified by the Audit Committee to protect and avoid conflict of interest then proposed for consideration and approval in the Board of Directors' and Shareholders' meetings respectively depended on conditions and values of transactions according to the SET's regulation. Meanwhile, the directors, management and the stakeholders who had conflict of interest would not participate in the such connected transactions. The approval on the connected transaction would be complied with the regulations and notifications of the Stock Exchange of Thailand. Principles on entering into the normal business transactions with general trading conditions and without general trading conditions are as follows:

- **Normal business transaction with general trading conditions**

Related transaction which is normal business transaction with general trading conditions is required to have an approval in principle from the Board of Directors. The management can approve such transaction if it has the same trading conditions as those an ordinary person would agree with any unrelated counterparty under the same circumstances on the basis of bargaining power which is without any dependent interest resulted from the status of the director, executive or related person.

Additionally, the Company shall summarize such transactions and report at the meeting of the Audit Committee and the meeting of the Board of Directors on quarterly basis.

- **Normal business transaction without general trading conditions**

Normal business transaction without general trading conditions is required to be considered and have an opinion from the Audit Committee before it can be proposed to the Board of Directors and/or the shareholders' meeting for further consideration. In addition, it must be complied with the laws on securities and stock exchange as well as regulations, notifications, orders and requirements of the Capital Market Supervisory Board and the Stock Exchange of Thailand including the regulations on disclosure of information concerning the connected transactions.

In the case where the Audit Committee does not have expertise in considering any of the related transaction to be incurred, the Company shall appoint the independent expert or the Company's auditor to express opinion on it. Such opinion shall be taken into account by the Audit Committee and/or the Board of the Directors and/or the shareholders, as the case may be, when making decision. The reasons are to ensure that such transaction is necessary and reasonable by taking into consideration the best interest of the Company. Moreover, the Company shall disclose the related transactions in an annual information disclosure form and in notes to the financial statement which has been audited/reviewed by the Company's auditor.

### **Policy and Trend in Future Connected Transactions**

The Company may have any connected transaction as appropriate based on normal business conditions and can be referred the same transaction made with outside parties with the necessity and the maximized benefit to the Company. However, the Company will strictly comply with the SET's regulations and notifications. In case of any conflict of interest transaction occurred in the future, opinion from the Audit Committee on its necessity and appropriateness will be required and disclosed in the Company's audited/reviewed noted to the financial statement.

# Management Discussion and Analysis

## Financial Statements

Summary of financial positions and operating results of Samart Digital Public Company Limited and its subsidiaries are as follows:

(Unit: Million Baht)

Item	As of December 31		
	2016	2017	2018
Cash and cash equivalents	119	242	374
Account receivables - net	5,681	2,986	1,489
Inventories	469	128	0.2
Land, building and equipment - net	700	1,154	2,558
Total assets	7,974	6,385	5,926
Overdrafts and loans from financial institutions	4,730	4,048	3,946
Account payables	113	88	19
Total liabilities	5,458	5,835	4,909
Paid up capital	440	440	1,132
Retained earnings (Deficit)	817	(1,101)	(2,690)
Non-controlling interests of the subsidiaries	120	91	92
Shareholders' equity	2,516	550	1,017
Revenue from sales and services	3,366	1,334	743
Selling support income	19	1	2
Total revenues	3,461	1,364	770
Cost of sales and services	3,050	1,368	726
Selling and Administrative expenses include other expenses	1,067	2,223	1,193
Finance Cost	182	191	222
Net profit (loss)	(720)	(1,925)	(1,596)
Earning (loss) per share (Baht)	(0.16)	(0.44)	(0.19)
Cash flow from (used in) operating activities	759	337	487
Cash flow from (used in) investing activities	5	(399)	(1,003)
Cash flow from (used in) financing activities	(787)	186	647
Net increase (decrease) in cash and cash equivalents	(30)	123	131
Par value per share (Baht)	0.10	0.10	0.10
Ordinary shares outstanding (Million shares)	4,400.25	4,400.25	11,324.42
Weighted average number of ordinary shares (Million shares)	4,400.25	4,400.25	8,613.84
Book value per share (Baht)	0.57	0.13	0.09
Dividend per share (Baht)	-	-	-

Financial ratios of Samart Digital Public Co., Ltd. and its subsidiaries are as follows:

Financial Ratio		As of December 31		
		2016	2017	2018
<b>LIQUIDITY RATIO</b>				
Current ratio	(Times)	1.31	0.80	0.63
Quick ratio (1)	(Times)	1.14	0.62	0.47
Cash turnover	(Times)	0.13	0.06	0.10
Receivable turnover ratio	(Times)	0.53	0.31	0.33
Average collection period	(Days)	682	1,170	1,084
Inventory turnover ratio	(Times)	4.58	4.59	11.36
Average sale period	Days	79	79	32
Payable turnover ratio	(Times)	10.01	13.60	13.45
Payment period	(Days)	36	27	27
Cash conversion cycle	(Days)	725	1,222	1,089
<b>PROFITABILITY RATIO</b>				
Gross profit <sup>(2)</sup>	(%)	9.90	(2.44)	2.62
Operating profit margin <sup>(3)</sup>	(%)	(24.77)	(181.09)	(183.88)
Other profit margin	(%)	2.18	2.15	3.26
Operating cash flow to profitability	(%)	(90.52)	(13.92)	(35.58)
Net profit margin	(%)	(20.79)	(141.10)	(207.33)
Return on equity	(%)	(26.09)	(134.81)	(230.70)
<b>EFFICIENCY RATIO</b>				
Return on assets	(%)	(8.01)	(26.81)	(25.94)
Return on fixed assets	(%)	(72.19)	(185.28)	(74.18)
Asset turnover	(Times)	0.39	0.19	0.13
<b>FINANCIAL POLICY RATIO</b>				
Debt to equity	(Times)	2.17	10.60	4.83
Interest coverage <sup>(4)</sup>	(Times)	(2.63)	(10.75)	(4.22)
Commitment coverage <sup>(4)</sup>	(Times)	(1.21)	(3.40)	(0.30)
Dividend payout ratio	(%)	-	-	-

**Remarks** <sup>(1)</sup> Quick ratio was calculated by including restricted cash deposits.

<sup>(2)</sup> Gross profit was calculated by including sales support revenue.

<sup>(3)</sup> Operating profit was defined as earnings before tax and non-controlling interests of the subsidiaries.

<sup>(4)</sup> Earnings before interest, tax, non-controlling interests of the subsidiaries, and depreciation & amortization was used instead of net cash flows from operation.

## Operation Overview

In 2018, the Company and subsidiaries reported total revenues of Baht 743 million, a decrease of Baht 590 million or 44.3% compared with 2017. This was primarily resulted from stop of mobile business unit. In addition, there was a decrease in revenues of Non-Mobile Business through Mobile content Business.

Operating loss of Baht 1,370 million, decreased by Baht 1,048 million or 43.3% compared with 2017 as the incline in gross profit margin together with lower of selling expenses and also other expenses which is mainly allowance for doubtful accounts. As a result, net loss was Baht 1,597 million, a decrease of Baht 328 million from the previous year.

## Results of Operation of the Company and Subsidiaries

### Sales and service income including gross profit

(Unit: Million Baht)

	Mobile Business		Non-Mobile Business		Total	
	2018	2017	2018	2017	2018	2017
Sales and service income	256	791	487	543	743	1,334
Selling support income	2	1	-	-	2	1
Cost of sales and services	(318)	(832)	(407)	(536)	(725)	(1,368)
Gross profit	(60)	(40)	80	7	20	(33)
Selling and Administrative expenses and other expenses					(1,193)	(2,223)
Other income					25	29
Finance cost					(222)	(191)
Corporate income tax					(226)	464
Non-controlling interests of the subsidiaries					(1)	29
Net loss					(1,597)	(1,925)

#### Mobile Business

Revenue of Mobile Business, including selling support income, was Baht 258 million, reduced by Baht 534 million or 67.4% compared with 2017. This was mainly resulted from the stop of mobile business in this period. In addition, gross profit dropped by 20 million or 50.0%, related to the decrease in revenues and stock clearance.

#### Non-Mobile Business

Revenue of Non-Mobile Business was Baht 487 million, a decrease of Baht 56 million or 10.3% compared with 2017, mainly from the decrease in revenues of both Mobile content business compared with the previous year. Gross profit was Baht 80 million, an increase an Baht 73 million

#### Other Income

Other income was Baht 25 million, representing 3.3% of total revenues in 2018, a decrease of Baht 4 million or 14.5% compared with the previous year

#### Selling and Administration Expenses including Other Expenses

Selling and administration expenses including other expenses were Baht 1,193 million, a decrease of Baht 1,030 million or 46.3% compared with 2017. This was primarily from allowance for doubtful accounts Baht 869 million for the certain receivable that have repayment problems whilst selling expenses decreased Baht 207 million as the declining in revenue

#### Finance Cost

Finance cost was Baht 222 million, an increase of Baht 30 million or 15.9% compared with 2017, due to the increase in interest rate.

#### Income Tax

Income tax expenses were totally Baht 226 million, an increase from 2017 of Baht 690 million, corresponding to deferred tax asset reversal of temporary differences in 2018.



## Financial Position

### Assets

As of December 31, 2018, total assets were Baht 5,926 million, a considerable decrease of Baht 459 million or 7.2% compared with the end of 2017. This was contributed primarily by the decline in trade receivables and inventories corresponding to the stop mobile business unit. The portion of trade receivables were 25.1% of total assets.

Total non-current assets were Baht 3,279 million, an increase of 1,139 million or 53.3% compared with the end of 2017, representing 55.3% of total assets, in which equipment was a major component with 43.2% of total assets which mainly are assets under installation of digital trunked radio system project (DTRS). Return on Asset (ROA) inclined from (26.81%) to (25.94%) in 2018.

### Trade Receivables

As of December 31, 2018, trade receivables were Baht 1,530 million, a significant decrease of Baht 1,610 million or 51.3% compared with the end of 2017. Allowance for doubtful accounts was provided through an estimation of uncollectible receivables, which based on the Company's collection experience, analysis of debtors, and current status of receivables outstanding at balance sheets date. The management of the Company and its subsidiaries believe that the allowance for doubtful debts is reasonable and adequate.

### Inventories

As of December 31, 2018, net inventories were Baht 0.2 million, significantly decreased by Baht 127 million or 99.8% compared with the end of 2017. This was mainly contributed by the decline in finished goods and supplies of Mobile Business as the stop of Mobile Business in this year. An allowance for obsolescence has complied with the Company's policy. The Company and subsidiaries recorded a reversal of 16 million for the allowance during 2018. The average sales period is 32 days.

### Other Current Assets

As of December 31, 2018, other current assets were Baht 742 million, an increase of Baht 7 million or 0.9% compared with the end of 2017, the outstanding balances are mainly advance for purchase of inventories for new projects.

### Non-Current Assets

As of December 31, 2018, non-current assets were Baht 3,279 million, increased by Baht 1,139 million or 53.3% from the end of 2017. This was mainly contributed by the increase in assets under installation which are mainly digital trunked radio project.

### Liquidity

As of December 31, 2018, cash and cash equivalents were Baht 374 million, an increase of Baht 131 million or 54.3% compared with the end of 2017. Sources and uses of fund are as follows:

- Net cash flows from operating activities of Baht 487 million was mainly attributed to the decline in trade receivables and inventories corresponding to trade receivables repayment and stop of Mobile Business.
- Net cash flows use in investing activities of Baht 1,003 million was mainly attributed to given the purchase of equipment of digital trunked radio system project.
- Net cash flows from financing activities of Baht 647 million was mainly attributed to capital injection during the year and repayment of short term loans from related companies.

Compared with 2017, the Company's liquidity ratio, quick ratio, declined from 0.80 times to 0.63 times, from 0.62 times to 0.47 times, respectively, while cash ratio increased from 0.06 times to 0.10 times.

**Sources of Funds**

As of December 31, 2018, total shareholders' equity was Baht 1,017 million, an increase of Baht 467 million or 84.8% compared with the end of 2017.

Total liabilities as of December 31, 2018 were Baht 4,909 million, decreased Baht 926 million or 15.9% compared with the end of 2017. Total liabilities consist of current liabilities of Baht 4,214 million, and non-current liabilities of Baht 695 million, representing 71.1% and 11.7% of total assets respectively. Major components are as follows:

- Bank overdrafts and loans from financial institutions were totally Baht 3,946 million, representing 80.4% of total liabilities or 66.6% of total assets, a considerable decrease of Baht 102 million or 2.5% compared with the end of 2017.
- Trade payables and other payables were Baht 905 million, representing 18.4% of total liabilities or 15.3% of total assets, increased by Baht 500 million or 123.5% compared with the end of 2017.
- Short-term loans were Baht 22 million, representing 0.5% of total liabilities or 0.4% of total assets, decreased by Baht 1,310 or 98.3% compared with the end of 2017.

Regarding above liabilities and shareholders' equity, the Company's debt to equity ratio decreased from 10.60 times to 4.83 times in 2018.

# Report of the Board of Directors’ Responsibilities for the Financial Reports

The Company’s Board of Directors is responsible for the financial statements of Samart Digital Public Company Limited and the consolidated financial statements of the Company and its subsidiaries as well as the information that appears in the Annual Report. The financial statements are prepared in accordance with Thai Financial Reporting Standards. Appropriate accounting policies have used and practiced regularly. Careful consideration and best estimates have made with sufficient disclosure of information in the notes to the financial statements. This is to ensure transparency and benefits to the shareholders and investors.

The Board of Directors has provided for and maintained appropriate and effective internal control system to obtain reasonable assurance that the accounting information is accurate, complete and sufficient to maintain the Company’s assets and to prevent fraud or significant unusual transactions.

In this regard, the Board of Directors appoints the Audit Committee to examine the accounting policies and the quality of the financial reports as well as the internal control and internal audit systems. The opinions of the Audit Committee on these matters appear in the Report of the Audit Committee in this Annual Report.

The financial statements of Samart Digital Public Company Limited and its consolidated financial statements were audited by EY Office Limited, the Company’s auditor. During the audit, the Board of Directors supported the auditor with various information and documents so that the auditor could audit and express its opinions according to the accounting standards. The opinions of the auditor appear in the Report of Independent Auditor in this Annual Report.

The Board of Directors was of the opinion that the overall internal control system of the Company was at a satisfactory level. The financial statements of Samart Digital Public Company Limited and its consolidated financial statement as of December 31, 2018 was creditable presentation in accordance with Thai Financial Reporting Standards and compliance with related laws and regulations.



(Mr. Watchai Vilailuck)

Director

Samart Digital Public Company Limited



(Mrs. Sukanya Vanichjakvong)

Director

Samart Digital Public Company Limited

# Independent Auditor's Report

To the Shareholders of Samart Digital Public Company Limited

## Opinion

I have audited the accompanying consolidated financial statements of Samart Digital Public Company Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at 31 December 2018, and the related consolidated statements of income, comprehensive income, changes in shareholders' equity and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, and have also audited the separate financial statements of Samart Digital Public Company Limited for the same period.

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Samart Digital Public Company Limited and its subsidiaries and of Samart Digital Public Company Limited as at 31 December 2018, their financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

## Basis for Opinion

I conducted my audit in accordance with Thai Standards on Auditing. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the Group in accordance with the Code of Ethics for Professional Accountants as issued by the Federation of Accounting Professions as relevant to my audit of the financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

## Emphasis of matters

I draw attention to the following notes to the financial statements:

- a) Note 9 and 32 of the financial statements, in relation to an uncertainty of changing current situation that may affect trade accounts receivable and deferred tax assets.
- b) Note 6 to the financial statements, in relation to significant business transactions with the related parties, relevant to purchase of equipment, purchase and sales of goods, services and loans. Such transactions have been conducted on the terms and basis mutually agreed by Samart Digital Public Company Limited and those related parties.

My opinion is not modified in respect of these matters.

## Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial statements of the current period. These matters were addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

I have fulfilled the responsibilities described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report, including in relation to these matters. Accordingly, my audit included the performance of procedures designed to respond to my assessment of the risks of material misstatement of the financial statements. The results of my audit procedures, including the procedures performed to address the matters below, provide the basis for my audit opinion on the accompanying financial statements as a whole.

Key audit matters and how audit procedures respond for each matter are described below.

### **Revenue recognition**

The Group has disclosed its policies on revenue recognition from sales and service income in Note 4.1 to the financial statements. Sales and service income represent significant amounts in the financial statements and directly affect profit or loss of the Group. In addition, the Group has entered into agreements with a large number of customers and there are a variety of conditions, pertaining to matters such as sales promotions, discounts and special discounts to boost sales. I therefore gave significant attention to revenue recognition of the Group.

I examined the Group’s revenue recognition by assessing and testing the Group’s IT system and its internal controls with respect to the revenue cycle by making enquiry of responsible executives, gaining an understanding of the controls and selecting representative samples to test the operation of the designed controls. On a sampling basis, I selected sales and service agreements, examined supporting documents for sales transactions occurring during the year and near the end of the accounting period, and reviewed credit notes that the Group issued after the period-end. I also performed analytical procedures on disaggregated data to detect possible irregularities in sales transactions throughout the period, particularly for accounting entries made through journal vouchers.

### **Allowance for doubtful accounts**

As at 31 December 2018, the Group had significant balances of trade accounts receivable (accounting for 25% and 25% of total assets in the consolidated and separate financial statements, respectively). Determining the net realisable value of trade accounts receivable, as disclosed in Note 4.3, 5.2 and 9 to the financial statements, requires significant judgement of management, particularly with regard to the estimated losses that may be incurred from uncollectible debts when debtors are unable to pay, and the timing of such recognition. This impact the amounts of allowance for doubtful accounts to be set aside. I therefore gave significant attention to allowance for doubtful accounts.

I assessed and gained an understanding of the internal controls of the Group relevant to the determination of allowance for doubtful accounts by making enquiry of the responsible executives, gaining an understanding of the basis applied in determining the allowance for doubtful accounts and reviewing the consistency of the application. I also reviewed the debtor aging analysis report, tested the correctness of aging therein and, for long outstanding debts, considered the credit terms given and assessed collectability by taking into account historical debt collection experience. Moreover, I analysed financial information of debtor to assess the financial status of major and long outstanding trade accounts receivable, considered subsequent collections after the period-end date, tested the calculation of the allowance for doubtful accounts according to the policy set by the management, and enquired about the rationale for the recording of specific allowances. I also considered the reasonableness and adequacy of the allowance for doubtful accounts.

### **Deferred tax**

The Group has disclosed its accounting policy and details relating to deferred tax in Notes 4.16, 5.6 and 32 to the financial statements. A deferred tax asset is recognised when it is highly probable that the Group’s taxable profit will be sufficient to allow utilisation of the deferred tax in the future. Determining whether there will be sufficient future taxable profit to utilise temporary differences or taxable losses requires significant management judgement with respect to preparation of business plans and projections of future taxable profit based on approved business plans. There is a risk with respect to the amount of deferred tax assets. I therefore gave significant attention to deferred tax assets.

I assessed and gained an understanding of the key related controls over the preparation and approval of the estimates of future taxable profit for the purposes of deferred tax asset recognition by making enquiry of responsible executives, and gaining an understanding of the Group’s designed controls. I assessed the estimates of future taxable profit by checking the required information and key economic assumptions used in the projections against information from both internal and external sources, with particular consideration given to information and assumptions that directly affect revenue growth and gross profit margin. Furthermore, I performed comparative analysis based on industry information from external sources, and compared past profit projections with actual taxable profits to assess the exercise of management judgement in estimating taxable profits. I also tested the calculation of future taxable profit based on the

above information and assumptions, and considered the effects of changes to key assumptions on the projected future taxable profits, especially in respect of long-term revenue growth. In addition, I reviewed the disclosure of information regarding temporary differences and unused tax losses for which deferred tax assets were not recognised by the Company.

**Allowance for diminution in value of inventory**

As technology products are constantly developing, any changes in technology could affect the inventory value. Estimating the net realisable value of inventory, as disclosed in Note 4.4, 5.3 and 11 to the financial statements, is an area of significant management's judgement, particularly with regard to the estimation of provision for diminution in value of slow-moving and obsolete inventory. This requires detailed analysis of the product life cycle, the competitive environment, economic circumstances and the situation within the technology industry. There is a risk with respect to the amount of provision set aside for allowance for diminution in the value of inventory. I therefore gave significant attention to allowance for diminution in value of inventory.

I assessed and gained an understanding internal controls of the Group relevant to the determination of allowance for diminution in the value of inventory by making enquiry of the responsible executives, gaining an understanding of the criteria applied in determining the allowance for diminution in value of inventory, and reviewing the consistency of the application, and the rationale for the recording of specific provisions. I compared the inventory holding periods and inventory movements to identify product lines with indicators of lower than normal inventory turnover. I performed analysis to compare the net proceeds from sales transactions occurring after the date of the financial statements with the cost of inventory for each product line. I also compared historical data of losses on sales and write-offs of inventory during the year with the allowance for diminution in value of inventory recorded at the preceding year-end.

**Compliance with loan covenants**

As disclosed in Note 22 to the financial statements, as at 31 December 2018 the Company has long term loan amounting to Baht 1,052 million. Under the loan agreements, the Company has to comply with certain conditions including maintaining financial ratios as stipulated in the agreements. As the long term loan has significant balances in the financial statements (accounting for 21% and 22% of total liabilities in the consolidated and separate financial statements, respectively), there is a risk that the Company could not comply with the certain conditions or maintain financial ratios in accordance with the loan covenants. This could resulted in the loan becoming payable on demand and reclassification from non-current liabilities to current liabilities and also the going concern of the Company.

I have checked the condition and loan covenants as stipulated in the agreements and tested the correctness of the calculation of financial ratios whether they were complied with the loan covenants. I have inquired with the management regarding the process for tracking the condition and loan covenants as well as the process of the waiver in case of breaching the loan covenants. In addition, I have reviewed the appropriateness of the classification of loans and assessed the adequacy of information disclosed in notes to the financial statements with respect to the compliance with the loan covenants, as well as the appropriateness of the going concern basis used in preparing the financial statements of the Company.

**Other Information**

Management is responsible for the other information. The other information comprise the information included in annual report of the Group, but does not include the financial statements and my auditor's report thereon. The annual report of the Group is expected to be made available to me after the date of this auditor's report.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated.

When I read the annual report of the Group, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance for correction of the misstatement.

#### **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group’s financial reporting process.

#### **Auditor’s Responsibilities for the Audit of the Financial Statements**

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Thai Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Thai Standards on Auditing, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group’s ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor’s report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

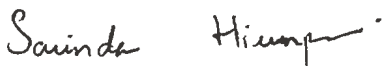


- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit. I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

I am responsible for the audit resulting in this independent auditor's report.



Sarinda Hirunprasurtwutti

Certified Public Accountant (Thailand) No. 4799

EY Office Limited

Bangkok: 25 February 2019

# Financial Statements

Samart Digital Public Company Limited and its subsidiaries

Statement of financial position

As at 31 December 2018

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		31 December 2018	31 December 2017	31 December 2018	31 December 2017
<b>Assets</b>			(Restated)		(Restated)
<b>Current assets</b>					
Cash and cash equivalents	7	373,615,974	242,176,635	321,932,295	188,247,969
Temporary investments	8	1,818,666	1,124,533	1,818,666	1,124,533
Trade and other receivables	6, 9	1,530,224,611	3,139,960,976	1,453,649,915	3,046,222,795
Short-term loans	6, 10	-	-	205,500,000	205,000,000
Inventories	11	235,432	127,507,611	-	128,945,957
Other current assets	12	742,123,011	735,253,120	481,171,768	456,886,208
<b>Total current assets</b>		2,648,017,694	4,246,022,875	2,464,072,644	4,026,427,462
<b>Non-current assets</b>					
Restricted bank deposits	7, 13	104,164,539	103,266,396	104,164,539	103,266,396
Available-for-sale investments	14	17,572,558	39,333,789	13,200,000	17,100,000
Investments in subsidiaries	15	-	-	561,990,091	625,209,905
Equipment	16	2,557,512,732	1,153,671,111	2,210,632,611	726,611,889
Goodwill	17	59,323,000	59,323,000	-	-
Intangible assets	18	42,866,557	48,063,314	-	-
Deferred tax assets	32	481,715,600	704,449,381	441,714,184	665,106,635
Other non-current assets		15,537,090	30,971,655	9,823,461	24,020,120
<b>Total non-current assets</b>		3,278,692,076	2,139,078,646	3,341,524,886	2,161,314,945
<b>Total assets</b>		5,926,709,770	6,385,101,521	5,805,597,530	6,187,742,407

The accompanying notes are an integral part of the financial statements.

**Samart Digital Public Company Limited and its subsidiaries**
**Statement of financial position (continued)**
**As at 31 December 2018**

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		31 December 2018	31 December 2017	31 December 2018	31 December 2017
<b>Liabilities and shareholders' equity</b>			(Restated)		(Restated)
<b>Current liabilities</b>					
Bank overdrafts and short-term loans					
from financial institutions	19	2,649,311,860	3,513,080,671	2,599,180,000	3,459,567,276
Trade and other payables	6, 20	905,373,907	405,448,645	725,401,685	190,906,760
Short-term loans	6, 21	22,140,000	1,332,140,000	493,000,000	1,806,500,000
Current portion of long-term loans from financial institutions	22	588,282,333	30,000,000	588,282,333	30,000,000
Current portion of liabilities under finance lease agreements	23	37,184,761	39,808,478	-	-
Income tax payable		541,638	476,138	-	-
Other current liabilities		11,450,626	14,998,185	2,211,761	4,041,357
<b>Total current liabilities</b>		4,214,285,125	5,335,952,117	4,408,075,779	5,491,015,393
<b>Non-current liabilities</b>					
Long-term loans from financial institutions, net of current portion	22	463,222,800	220,000,000	463,222,800	220,000,000
Liabilities under finance lease agreements, net of current portion	23	207,906,945	245,091,706	-	-
Provision for long-term employee benefits	24	23,900,435	33,082,129	8,843,960	17,741,978
Other non-current liabilities		42,578	836,677	-	235,666
<b>Total non-current liabilities</b>		695,072,758	499,010,512	472,066,760	237,977,644
<b>Total liabilities</b>		4,909,357,883	5,834,962,629	4,880,142,539	5,728,993,037

The accompanying notes are an integral part of the financial statements.

**Samart Digital Public Company Limited and its subsidiaries**

**Statement of financial position (continued)**

**As at 31 December 2018**

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		31 December 2018	31 December 2017	31 December 2018	31 December 2017
<b>Liabilities and shareholders' equity (continued)</b>			(Restated)		(Restated)
<b>Shareholders' equity</b>					
Share capital	25				
Registered					
15,400,875,000 ordinary shares of Baht 0.1 each (2017: 9,900,562,500 ordinary shares of Baht 0.1 each)		1,540,087,500	990,056,250	1,540,087,500	990,056,250
Issued and fully paid-up					
11,324,423,218 ordinary shares of Baht 0.1 each (2017: 4,400,250,000 ordinary shares of Baht 0.1 each)		1,132,442,322	440,025,000	1,132,442,322	440,025,000
Share premium	25	2,615,286,678	1,230,452,034	2,615,286,678	1,230,452,034
Surplus on changes in percentage of shareholding in subsidiary		569,584	569,584	569,584	569,584
Retained earnings					
Appropriated - statutory reserve	26	44,400,000	44,400,000	44,400,000	44,400,000
Unappropriated (deficit)		(2,734,247,101)	(1,145,577,543)	(2,734,247,101)	(1,145,577,543)
Other components of shareholders' equity		(132,996,492)	(111,119,705)	(132,996,492)	(111,119,705)
Equity attributable to owners of the Company		925,454,991	458,749,370	925,454,991	458,749,370
Non-controlling interests of the subsidiaries		91,896,896	91,389,522	-	-
<b>Total shareholders' equity</b>		1,017,351,887	550,138,892	925,454,991	458,749,370
<b>Total liabilities and shareholders' equity</b>		5,926,709,770	6,385,101,521	5,805,597,530	6,187,742,407

The accompanying notes are an integral part of the financial statements.

**Samart Digital Public Company Limited and its subsidiaries**
**Income statement**
**For the year ended 31 December 2018**

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2018	2017	2018	2017
<b>Revenues</b>			(Restated)		(Restated)
Sales		211,788,548	759,153,447	211,332,061	722,365,329
Service income	27	531,437,744	574,432,711	1,459,521	11,497,433
Other income	28	26,900,174	30,588,017	41,177,208	43,034,387
<b>Total revenues</b>		770,126,466	1,364,174,175	253,968,790	776,897,149
<b>Expenses</b>	29				
Cost of sales		283,254,230	810,907,735	284,240,680	800,213,475
Cost of services		442,276,766	556,894,073	729,221	7,768,213
Selling and distribution expenses		126,360,838	333,715,782	105,252,380	290,107,318
Administrative expenses		252,121,576	300,102,538	169,316,409	190,766,387
Other expenses	30	814,564,900	1,589,077,844	813,051,362	1,577,778,692
<b>Total expenses</b>		1,918,578,310	3,590,697,972	1,372,590,052	2,866,634,085
<b>Loss before share of loss from investments in subsidiaries, finance cost and income tax income (expenses)</b>		(1,148,451,844)	(2,226,523,797)	(1,118,621,262)	(2,089,736,936)
Share of loss from investments in subsidiaries	15	-	-	(50,091,942)	(95,386,696)
<b>Loss before finance cost and income tax income (expenses)</b>		(1,148,451,844)	(2,226,523,797)	(1,168,713,204)	(2,185,123,632)
Finance cost	31	(221,521,191)	(191,104,566)	(205,715,009)	(187,483,136)
<b>Loss before income tax income (expenses)</b>		(1,369,973,035)	(2,417,628,363)	(1,374,428,213)	(2,372,606,768)
Income tax income (expenses)	32	(226,211,707)	463,646,069	(222,255,461)	447,487,572
<b>Loss for the year</b>		(1,596,184,742)	(1,953,982,294)	(1,596,683,674)	(1,925,119,196)
<b>Earnings (loss) attributable to:</b>					
Equity holders of the Company		(1,596,683,674)	(1,925,119,196)	(1,596,683,674)	(1,925,119,196)
Non-controlling interests of the subsidiaries		498,932	(28,863,098)		
		(1,596,184,742)	(1,953,982,294)		
<b>Basic loss per share</b>	33				
Loss attributable to equity holders of the Company		(0.19)	(0.44)	(0.19)	(0.44)
Weighted average number of ordinary shares (shares)		8,613,843,125	4,400,250,000	8,613,843,125	4,400,250,000

The accompanying notes are an integral part of the financial statements.

**Samart Digital Public Company Limited and its subsidiaries**

**Statement of comprehensive income**

**For the year ended 31 December 2018**

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2018	2017	2018	2017
<b>Loss for the year</b>		(1,596,184,742)	(Restated) (1,953,982,294)	(1,596,683,674)	(Restated) (1,925,119,196)
<b>Other comprehensive income:</b>					
<i>Other comprehensive income reclassified or to be reclassified to profit or loss in subsequent periods</i>					
Exchange differences on translation of financial statements in foreign currencies		-	(236,492)	-	(236,492)
Reclassification of exchange differences on translation of financial statements in foreign currencies of disposed subsidiaries to profit or loss		(4,467,802)	-	(4,467,802)	-
		(4,467,802)	(236,492)	(4,467,802)	(236,492)
Loss on changes in value of available-for-sale investments	14	(21,761,231)	(26,666,607)	(21,761,231)	(26,666,607)
Reclassification of loss on changes in value of disposed available-for-sale investments to profit or loss	14	-	3,060,789	-	3,060,789
Income tax effect	32	4,352,246	4,721,164	4,352,246	4,721,164
		(17,408,985)	(18,884,654)	(17,408,985)	(18,884,654)
<b>Other comprehensive income reclassified or to be reclassified to profit or loss in subsequent periods, net of tax</b>		(21,876,787)	(19,121,146)	(21,876,787)	(19,121,146)
<i>Other comprehensive income not to be reclassified to profit or loss in subsequent periods:</i>					
Reversal of actuarial gain on defined benefit plan from the subsidiaries' liquidation		-	(282,349)	-	(282,349)
Reversal of actuarial gain on defined benefit plan from the employee transferral	24	(2,356,870)	-	-	-
Actuarial gain	24	12,380,017	8,616,432	10,012,595	8,394,576
Income tax effect	32	(2,000,589)	(1,666,816)	(1,998,479)	(1,622,445)
		8,022,558	6,667,267	8,014,116	6,489,782
<b>Other comprehensive income not to be reclassified to profit or loss in subsequent periods - net of income tax</b>		8,022,558	6,667,267	8,014,116	6,489,782
<b>Other comprehensive income for the year</b>		(13,854,229)	(12,453,879)	(13,862,671)	(12,631,364)
<b>Total comprehensive income for the year</b>		(1,610,038,971)	(1,966,436,173)	(1,610,546,345)	(1,937,750,560)
<b>Total comprehensive income attributable to:</b>					
Equity holders of the Company		(1,610,546,345)	(1,937,750,560)	(1,610,546,345)	(1,937,750,560)
Non-controlling interests of the subsidiaries		507,374	(28,685,613)		
		(1,610,038,971)	(1,966,436,173)		

The accompanying notes are an integral part of the financial statements.

**Samart Digital Public Company Limited and its subsidiaries**  
**Statement of changes in shareholders' equity**  
**For the year ended 31 December 2018**

(Unit: Baht)

Consolidated financial statements												
Equity attributable to owners of the Company											Equity attributable to non-controlling interests of the subsidiaries	controlling shareholders' Total equity
Issued and paid-up share capital	Share premium	Surplus on changes in percentage of shareholding in subsidiary	Retained earnings		Other components of shareholders' equity			Total equity attributable to owners of the Company				
					Appropriated - statutory reserve	Unappropriated (deficit)	Exchange differences on translation of financial statements in foreign currencies		Deficit on changes in value of available-for-sale investments	Total other components of shareholders' equity		
			440,025,000	1,230,452,034								
Loss for the year (Restated)	-	-	-	-	(1,925,119,196)	-	-	-	-	(1,925,119,196)	(28,863,098)	(1,953,982,294)
Other comprehensive income for the year	-	-	-	-	6,489,782	(236,492)	(18,884,654)	(19,121,146)		(12,631,364)	177,485	(12,453,879)
Total comprehensive income for the year	-	-	-	-	(1,918,629,414)	(236,492)	(18,884,654)	(19,121,146)		(1,937,750,560)	(28,685,613)	(1,966,436,173)
<b>Balance as at 31 December 2017</b>	440,025,000	1,230,452,034	569,584	44,400,000	(1,145,577,543)	4,467,802	(115,587,507)	(111,119,705)		458,749,370	91,389,522	550,138,892
<b>Balance as at 31 December 2017 - as previously reported</b>	440,025,000	1,230,452,034	569,584	44,400,000	(1,145,278,840)	4,467,802	(115,587,507)	(111,119,705)		459,048,073	91,389,522	550,437,595
Effect from assessed the fair values from acquisition of investment in subsidiary (Note 15.5)	-	-	-	-	(298,703)	-	-	-		(298,703)	-	(298,703)
<b>Balance as at 31 December 2017 - as restated</b>	440,025,000	1,230,452,034	569,584	44,400,000	(1,145,577,543)	4,467,802	(115,587,507)	(111,119,705)		458,749,370	91,389,522	550,138,892
Loss for the year	-	-	-	-	(1,596,683,674)	-	-	-		(1,596,683,674)	498,932	(1,596,184,742)
Other comprehensive income for the year	-	-	-	-	8,014,116	(4,467,802)	(17,408,985)	(21,876,787)		(13,862,671)	8,442	(13,854,229)
Total comprehensive income for the year	-	-	-	-	(1,588,669,558)	(4,467,802)	(17,408,985)	(21,876,787)		(1,610,546,345)	507,374	(1,610,038,971)
Increase share capital (Note 25.2)	692,417,322	1,384,834,644	-	-	-	-	-	-		2,077,251,966	-	2,077,251,966
<b>Balance as at 31 December 2018</b>	1,132,442,322	2,615,286,678	569,584	44,400,000	(2,734,247,101)	-	(132,996,492)	(132,996,492)		925,454,991	91,896,896	1,017,351,887

The accompanying notes are an integral part of the financial statements.

**Samart Digital Public Company Limited and its subsidiaries**  
**Statement of changes in shareholders' equity (continued)**  
**For the year ended 31 December 2018**

(Unit: Baht)

	Separate financial statements							
	Issued and paid-up share capital	Share premium	Surplus on changes in percentage of shareholding in subsidiary	Retained earnings		Other components of shareholders' equity		
						Unappropriated (deficit)	Total other components of shareholders' equity	Total shareholders' equity
				Appropriated - statutory reserve				
<b>Balance as at 31 December 2016</b>	440,025,000	1,230,452,034	569,584	44,400,000	773,051,871	4,704,294	(96,702,853)	2,396,499,930
Loss for the year (Restated)	-	-	-	-	(1,925,119,196)	-	-	(1,925,119,196)
Other comprehensive income for the year	-	-	-	-	6,489,782	(236,492)	(18,884,654)	(12,631,364)
Total comprehensive income for the year	-	-	-	-	(1,918,629,414)	(236,492)	(18,884,654)	(1,937,750,560)
<b>Balance as at 31 December 2017</b>	440,025,000	1,230,452,034	569,584	44,400,000	(1,145,577,543)	4,467,802	(115,587,507)	458,749,370
<b>Balance as at 31 December 2017 - as previously reported</b>	440,025,000	1,230,452,034	569,584	44,400,000	(1,145,278,840)	4,467,802	(115,587,507)	459,048,073
Effect from assessed the fair values from acquisition of investment in subsidiary (Note 15.5)	-	-	-	-	(298,703)	-	-	(298,703)
<b>Balance as at 31 December 2017 - as restated</b>	440,025,000	1,230,452,034	569,584	44,400,000	(1,145,577,543)	4,467,802	(115,587,507)	458,749,370
Loss for the year	-	-	-	-	(1,596,683,674)	-	-	(1,596,683,674)
Other comprehensive income for the year	-	-	-	-	8,014,116	(4,467,802)	(17,408,985)	(13,862,671)
Total comprehensive income for the year	-	-	-	-	(1,588,669,558)	(4,467,802)	(17,408,985)	(1,610,546,345)
Increase share capital (Note 25.2)	692,417,322	1,384,834,644	-	-	-	-	-	2,077,251,966
<b>Balance as at 31 December 2018</b>	1,132,442,322	2,615,286,678	569,584	44,400,000	(2,734,247,101)	-	(132,996,492)	925,454,991

The accompanying notes are an integral part of the financial statements.



**Samart Digital Public Company Limited and its subsidiaries**
**Statement of cash flows**
**For the year ended 31 December 2018**

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2018	2017	2018	2017
<b>Cash flows from operating activities</b>			(Restated)		(Restated)
Loss before tax		(1,369,973,035)	(2,417,628,363)	(1,374,428,213)	(2,372,606,768)
Adjustments to reconcile loss before tax to net cash provided by (paid from) operating activities:					
Unrealised (gain) loss on exchange		(1,877,672)	11,220,302	(1,877,672)	11,802,892
Gain on disposal of temporary investments in trading securities	8	-	(252,980)	-	(252,980)
Loss (gain) on change in value of temporary investments in trading securities	8	(594,133)	200,828	(594,133)	200,828
Loss on disposals of available-for-sale investments	14	-	3,134,673	-	101,650
Gain on change in fair value of forward exchange contracts	37	(712,754)	-	(712,754)	-
Write-off trade accounts receivable		1,510,196	164,103	1,510,196	1,447,561
Write-off other receivables		131,871,385	30,471,605	131,871,385	30,471,605
Increase in allowance for doubtful accounts - trade accounts receivable		666,227,821	1,535,030,726	664,714,283	1,535,058,931
Increase (decrease) in allowance for diminution in value of other receivables and sales promotion receivables		(19,435,099)	(9,044,705)	(19,435,099)	(9,044,705)
Increase in allowance for diminution in value of deposit		13,252,487	-	13,252,487	-
Increase (decrease) in reduction cost of inventory to net realisable value	11	(16,340,640)	70,130,520	13,838,700	90,386,401
Write-off inventories		279,152	3,188,875	279,152	3,179,810
Write-off withholding tax deducted at sources	12.1	1,412,277	1,664,993	1,401,006	-
Write-off other current assets		10,136,692	-	10,136,692	-
Decrease in allowance for diminution in value of other current assets	12	(7,033,439)	-	(7,033,439)	-
Share of loss from investments in subsidiaries	15.2	-	-	50,091,942	95,386,696
Loss on disposals of investments in subsidiaries	15.8	-	6,947,712	-	22
Exchange differences on translation of financial statements in foreign currencies		-	-	-	236,492
Loss (gain) from the subsidiaries liquidation	28	(4,465,018)	1,309	(4,468,359)	-
Write-off goodwill		-	513,500	-	-

The accompanying notes are an integral part of the financial statements.

**Samart Digital Public Company Limited and its subsidiaries**

**Statement of cash flows (continued)**

**For the year ended 31 December 2018**

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2018	2017	2018	2017
			(Restated)		(Restated)
<b>Cash flows from operating activities (continued)</b>					
Gain on disposal of equipment	28	(2,716,794)	(140,994)	(809,081)	(116,024)
Transfer equipment to expenses		14,887,733	1,009,295	14,885,208	-
Depreciation	16	214,254,989	207,585,665	131,874,853	132,836,063
Loss on impairment of equipment	16	3,147,648	7,962,507	3,147,648	7,962,507
Amortisation of intangible assets	18	5,948,757	1,930,550	-	-
Loss on write-off intangible assets		-	1,392,825	-	-
Amortisation of deferred interests under finance lease agreements		18,385,432	5,129,153	-	-
Provision for warranty		(73,000)	(5,928,000)	(73,000)	(5,928,000)
Provision for long-term employee benefits	24	841,452	4,682,199	686,930	2,437,528
Interest income	28	(2,801,077)	(1,266,235)	(12,758,611)	(6,515,811)
Interest expenses	31	194,267,595	182,655,932	197,330,329	185,017,817
Loss from operating activities before changes in operating assets and liabilities		(149,599,045)	(359,244,005)	(187,169,550)	(297,937,485)
Operating assets (increase) decrease					
Trade and other receivables		829,562,062	1,184,770,241	821,191,944	1,225,090,530
Inventories		143,333,667	267,954,087	114,013,707	243,134,110
Other current assets		(4,524,096)	(469,022,571)	(33,040,873)	(395,364,471)
Other non-current assets		2,182,078	45,386	944,172	444,755
Operating liabilities increase (decrease)					
Trade and other payables		(101,545,824)	(122,358,341)	(67,493,318)	(188,067,916)
Other current liabilities		(3,474,559)	(8,200,407)	(1,756,596)	(9,345,822)
Other non-current liabilities		(794,099)	(136,300)	(235,666)	(136,300)
Cash flows from operating activities		715,140,184	493,808,090	646,453,820	577,817,401
Proceeds from sales of temporary investment in trading securities	8	-	1,185,730	-	1,185,730
Cash paid for acquisition of temporary investment in trading securities	8	(100,000)	-	(100,000)	-
Cash paid for interest expenses		(218,892,051)	(159,948,286)	(221,155,280)	(164,405,422)
Cash paid for income tax		(22,995,077)	(26,355,594)	(748,218)	(2,845,739)
Cash paid for long-term employee benefits	24	-	(211,300)	-	-
Cash received from withholding tax refundable	12.1	14,308,467	28,105,251	3,989,548	9,344,932
<b>Net cash flows from operating activities</b>		<b>487,461,523</b>	<b>336,583,891</b>	<b>428,439,870</b>	<b>421,096,902</b>

The accompanying notes are an integral part of the financial statements.

Samart Digital Public Company Limited and its subsidiaries

Statement of cash flows (continued)

For the year ended 31 December 2018

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2018	2017	2018	2017
<b>Cash flows from investing activities</b>			(Restated)		(Restated)
Cash paid to provide short-term loans to related parties	6	-	-	(3,500,000)	(106,500,000)
Cash received from repayment of short-term loans to related parties	6	-	-	3,000,000	77,748,914
Cash received for interest income		2,801,077	1,266,235	5,478,783	7,532,436
Decrease (increase) in restricted bank deposits	7	(898,143)	1,652,146	(898,143)	1,652,146
Proceeds from sales of available-for-sale investments	14	-	4,197,234	-	598,350
Cash paid for acquisition of investment in a new subsidiary	15.5	-	(45,639,306)	-	(50,000,000)
Cash flows from disposal of investments in subsidiaries		-	19,209,932	-	15,299,750
Cash outflow from liquidation of investments in subsidiaries		(13,541)	(77,568)	-	-
Cash paid for acquisition of equipment		(1,007,876,276)	(381,721,058)	(1,005,235,112)	(364,124,877)
Cash paid for acquisition of intangible assets		(376,000)	(1,591,800)	-	-
Proceeds from disposal of equipment		3,546,321	3,219,231	1,529,105	208,202
Cash received from liquidation of subsidiaries		-	-	-	371,254
<b>Net cash flows used in investing activities</b>		<b>(1,002,816,562)</b>	<b>(399,484,954)</b>	<b>(999,625,367)</b>	<b>(417,213,825)</b>

The accompanying notes are an integral part of the financial statements.

**Samart Digital Public Company Limited and its subsidiaries**

**Statement of cash flows (continued)**

**For the year ended 31 December 2018**

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2018	2017	2018	2017
			(Restated)		(Restated)
<b>Cash flows from financing activities</b>					
Decrease in bank overdrafts		(3,381,535)	(86,372,689)	-	(52)
Proceeds from short-term loans from banks		100,000,000	662,600,000	-	562,600,000
Cash paid to settle short-term loans from banks		(343,915,889)	(1,412,200,000)	(243,915,889)	(1,312,200,000)
Decrease in trust receipts		(57,677,276)	(124,248,388)	(57,677,276)	(124,248,388)
Proceeds from short-term loans from related parties	6	46,000,000	1,495,000,000	46,000,000	1,610,000,000
Repayment of short-term loans from related parties	6	(1,356,000,000)	(325,000,000)	(1,359,500,000)	(571,500,000)
Repayment of short-term loans from unrelated parties		-	(2,600,000)	-	-
Proceed from long-term loan from financial institution	22	243,000,000	-	243,000,000	-
Cash paid to settle long-term loans from financial institutions	22	(288,978)	(2,946,823)	(288,978)	-
Cash paid to settle liabilities under finance lease agreements		(58,193,910)	(17,839,087)	-	-
Proceeds from increase in share capital	25.2	2,077,251,966	-	2,077,251,966	-
<b>Net cash flows from financing activities</b>		646,794,378	186,393,013	704,869,823	164,651,560
<b>Translation adjustments</b>		-	(211,902)	-	(236,492)
<b>Net increase in cash and cash equivalents</b>		131,439,339	123,280,048	133,684,326	168,298,145
Cash and cash equivalents at beginning of year		242,176,635	118,896,587	188,247,969	19,949,824
<b>Cash and cash equivalents at end of year</b>		373,615,974	242,176,635	321,932,295	188,247,969
<b>Supplemental disclosures of cash flows information</b>					
Non-cash items for operating activities					
Transfer provision for long-term employee benefit to other payables	24	736,000	-	-	-
Non-cash items for investing activities					
Transfer inventories to equipment		-	58,139	-	58,139
Increase in accounts payable for purchase of equipment		626,087,006	17,827,822	626,039,106	59,989,905
Assets acquired under hire purchase agreements		-	265,098,907	-	-
Capitalises borrowing cost as cost of equipment		3,374,236	-	3,374,236	-
Transfer equipment to intangible assets		376,000	-	-	-
Non-cash items for financing activities					
Convert short-term loan to long-term loan	22	558,794,111	-	558,794,111	-

The accompanying notes are an integral part of the financial statements.

**Samart Digital Public Company Limited and its subsidiaries**
**Notes to consolidated financial statements**
**For the year ended 31 December 2018**

## 1. General information

Samart Digital Public Company Limited (“the Company”) is a public company incorporated and domiciled in Thailand. Its parent company is Samart Corporation Public Company Limited, which was incorporated in Thailand. The Company is principally engaged in the distribution of communications and electronics equipment. Its registered address is 99/10, Moo 4, Software Park Building, 26<sup>th</sup> Floor, Chaengwattana Road, Klong Gluar, Pak-kred, Nonthaburi.

## 2. Basis of preparation

2.1 The financial statements have been prepared in accordance with Thai Financial Reporting Standards enunciated under the Accounting Professions Act B.E. 2547 and their presentation has been made in compliance with the stipulations of the Notification of the Department of Business Development dated 11 October 2016, issued under the Accounting Act B.E. 2543.

The financial statements in Thai language are the official statutory financial statements of the Company. The financial statements in English language have been translated from the Thai language financial statements.

The financial statements have been prepared on a historical cost basis except where otherwise disclosed in the accounting policies.

### 2.2 Basis of consolidation

a) The consolidated financial statements include the financial statements of Samart Digital Public Company Limited (“the Company”) and the following subsidiary companies (“the subsidiaries”):

#### *Subsidiaries directly held by the Company*

Company's name	Nature of business	Country of incorporation	Percentage of shareholding	
			2018 Percent	2017 Percent
Samart Digital Media Co., Ltd. (formerly known as “Samart Multimedia Co., Ltd.”)	Provision content services via audiotext and call center	Thailand	100	100
I-Mobile Plus Co., Ltd.	Provision of wireless telecommunication business	Thailand	100	100
Zecureasia Co., Ltd.	Distributor of mobile phones	Thailand	100	100
Samart Mobile Services Co., Ltd.	Temporarily ceased its business	Thailand	97.4	97.4
SIM2ASSET Co., Ltd.	Real estate agent services	Thailand	100	100
Thai Base Station Co., Ltd.	Provision space rental and other service and distribute telecommunication equipment and systems	Thailand	100	100
Teleconnext Co., Ltd.	Liquidation was completed during the year (2017: In process of liquidation)	Hong Kong	-	100

*Indirect subsidiaries held by the Company's subsidiaries*

Company's name	Nature of business	Country of incorporation	Percentage of indirect shareholding	
			2018 Percent	2017 Percent
Investments through Samart Digital Media Co., Ltd. (formerly known as “Samart Multimedia Co., Ltd.”)				
I-Sport Co., Ltd.	Provision of information of sports via full option interactive multimedia	Thailand	50	50
Entertainment Tree Co., Ltd. (The Company has control and sets policies for operation and financial management over this company)	Production, sale and provision of all kinds of entertainment-related content through multiple channels	Thailand	45	45
Investments through I-Sport Co., Ltd.				
Siam Sport Television Co., Ltd.	Television media, sport license and sport-related business	Thailand	50	50
I-Sport Media Co., Ltd.	Liquidation was completed during the year (2017: Temporarily ceased its business)	Thailand	-	50

- b) The Company is deemed to have control over an investee or subsidiaries if it has rights, or is exposed, to variable returns from its involvement with the investee, and it has the ability to direct the activities that affect the amount of its returns.
- c) Subsidiaries are fully consolidated, being the date on which the Company obtains control, and continue to be consolidated until the date when such control ceases.
- d) The financial statements of the subsidiaries are prepared using the same significant accounting policies as the Company.
- e) The assets and liabilities in the financial statements of overseas subsidiary companies are translated to Baht using the exchange rate prevailing on the end of reporting period, and revenues and expenses translated using monthly average exchange rates. The resulting differences are shown under the caption of “Exchange differences on translation of financial statements in foreign currencies” in the statement of changes in shareholders’ equity.
- f) Material balances and transactions between the Company and its subsidiary companies have been eliminated from the consolidated financial statements.
- g) Non-controlling interests represent the portion of profit or loss and net assets of the subsidiaries that are not held by the Company and are presented separately in the consolidated profit or loss and within equity in the consolidated statement of financial position.
- h) In recording the acquisition of additional shares of subsidiaries (repurchase of shares from non-controlling interests) when the fair value of the net assets acquired is higher than the cost of the investment the difference has been presented in shareholders’ equity under the caption of “Surplus on change in percentage of shareholding in subsidiary”.

2.3 The separate financial statements present investments in subsidiaries under the equity method.

### 3 New financial reporting standards

#### (a) Financial reporting standards that became effective in the current year

During the year, the Company and its subsidiaries have adopted the revised financial reporting standards and interpretations (revised 2017) which are effective for fiscal years beginning on or after 1 January 2018. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes and clarifications directed towards disclosures in the notes to financial statements. The adoption of these financial reporting standards does not have any significant impact on the Company and its subsidiaries' financial statements.

#### (b) Financial reporting standards that will become effective for fiscal years beginning on or after 1 January 2019

The Federation of Accounting Professions issued a number of revised and new financial reporting standards and interpretations (revised 2018) which are effective for fiscal years beginning on or after 1 January 2019. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The management of the Company and its subsidiaries believe that most of the revised financial reporting standards will not have any significant impact on the financial statements when they are initially applied. However, the new standard involves changes to key principles, as summarised below.

##### **TFRS 15 Revenue from Contracts with Customers**

TFRS 15 supersedes the following accounting standards together with related Interpretations.

TAS 11 (revised 2017) Construction contracts

TAS 18 (revised 2017) Revenue

TSIC 31 (revised 2017) Revenue - Barter Transactions Involving Advertising Services

TFRIC 13 (revised 2017) Customer Loyalty Programmes

TFRIC 15 (revised 2017) Agreements for the Construction of Real Estate

TFRIC 18 (revised 2017) Transfers of Assets from Customers

Entities are to apply this standard to all contracts with customers unless those contracts fall within the scope of other standards. The standard establishes a five-step model to account for revenue arising from contracts with customers, with revenue being recognized at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. The standard requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model.

#### (c) Financial reporting standards related to financial instruments that will become effective for fiscal years beginning on or after 1 January 2020

During the current year, the Federation of Accounting Professions issued a set of TFRSs related to financial instruments, which consists of five accounting standards and interpretations, as follows:

Financial reporting standards:

TFRS 7 Financial Instruments: Disclosures

TFRS 9 Financial Instruments

Accounting standard:

TAS 32 Financial Instruments: Presentation

Financial Reporting Standard Interpretations:

TFRIC 16 Hedges of a Net Investment in a Foreign Operation

TFRIC 19 Extinguishing Financial Liabilities with Equity Instruments

These TFRSs related to financial instruments make stipulations relating to the classification of financial instruments and their measurement at fair value or amortised cost (taking into account the type of instrument, the characteristics of the contractual cash flows and the Company's business model), calculation of impairment using the expected credit loss method, and hedge accounting. These include stipulations regarding the presentation and disclosure of financial instruments. When the TFRSs related to financial instruments are effective, some accounting standards, interpretations and guidance which are currently effective will be cancelled.

The management of the Company and its subsidiaries is currently evaluating the impact of these standards to the financial statements in the year when they are adopted.

## 4. Significant accounting policies

### 4.1 Revenue recognition

#### *Sales of goods*

Sales of goods are recognised when the significant risks and rewards of ownership of the goods have passed to the buyer. Sales are the invoiced value, excluding value added tax, of goods supplied after deducting discounts and allowances.

#### *Rendering of services*

Service revenue is recognised when services have been rendered taking into account the stage of completion.

#### *Unearned revenue from telephone service of prepaid phone cards*

Unearned revenue from telephone service of the prepaid system represents the unused portion of the face value of prepaid phone cards. It is deferred and recognised based on actual usage or upon expiration of the usage as stated on cards, depending on which comes first.

#### *Revenue from telephone services*

Revenue from telephone services is recognised when the telephone services have been rendered.

#### *Selling support income*

Selling support income is recognised as income on an accrual basis.

#### *Advertising income*

Advertising income is recognised upon the broadcasting of such programs.

#### *Interest income*

Interest income is recognised on an accrual basis based on the effective interest rate.

### 4.2 Cash and cash equivalents

Cash and cash equivalents consist of cash in hand and at banks, and all highly liquid investments with an original maturity of three months or less and not subject to withdrawal restrictions.

### 4.3 Trade accounts receivable

Trade accounts receivable are stated at the net realisable value. Allowance for doubtful accounts is provided for the estimated losses that may be incurred in collection of receivables. The allowance is generally based on collection experiences and analysis of debt aging.

### 4.4 Inventories

Inventories are valued at the lower of average cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs necessary to make the sale.



Reduce cost of inventories to net realisable value will be set up for old, obsolete, slow moving or deteriorated inventories.

#### **4.5 Investments**

- a) Investments in securities held for trading are stated at fair value. Changes in the fair value of these securities are recorded in profit or loss.
- b) Investments in available-for-sale securities are stated at fair value. Changes in the fair value of these securities are recorded in comprehensive income, and will be recorded in profit or loss when the securities are sold.
- c) Investments in subsidiaries are accounted for in the separate financial statements using the equity method.

The fair value of marketable securities is based on the latest bid price of the last working day of the year as quoted on the Stock Exchange of Thailand. If the last bid price of the last working day of the year as quoted on the Stock Exchange of Thailand is not available, the basis used by the Company and its subsidiaries to determine the fair value of marketable securities is the amount for which an asset can be exchanged or liability settled between knowledgeable, willing parties in an arm's length transaction.

The weighted average method is used for computation of the cost of investments.

In the event the Company and its subsidiaries reclassify investments from one type to another, such investments will be readjusted to their fair value as at the reclassification date. The difference between the carrying amount of the investments and the fair value on the date of reclassification are recorded in profit or loss or recorded as other components of shareholders' equity, depending as the type of investment that is reclassified.

On disposal of an investment, the difference between net disposal proceeds and the carrying amount of the investment is recognised in profit or loss.

#### **4.6 Equipment/Depreciation**

Condominium and equipment are stated at cost less accumulated depreciation and allowance for loss on impairment of assets (if any).

Depreciation of condominium and equipment is calculated by reference to their costs on the straight-line basis over the following estimated useful lives:

Condominium	-	20 years
Network equipment and network improvement	-	5 years
Transmission equipment	-	5 - 10 years
Furniture, fixture and office equipment	-	3 - 10 years
Furniture of sound recording room	-	3 - 10 years
Motor vehicles	-	5 and 7 years

Depreciation is included in determining income.

No depreciation is provided on assets under installation.

An item of equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on disposal of an asset is included in profit or loss when the asset is derecognised.

#### 4.7 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the respective assets. All other borrowing costs are expensed in the period they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

#### 4.8 Intangible assets

Intangible assets acquired through business combination are initially recognised at their fair value on the date of business acquisition while intangible assets acquired in other cases are recognised at cost. Following the initial recognition, the intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses (if any).

Intangible assets with finite lives are amortised on a systematic basis over the economic useful life and tested for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method of such intangible assets are reviewed at least at each financial year end. The amortisation expense is charged to profit or loss.

A summary of the intangible assets with finite useful lives is as follows:

	<u>Useful lives</u>
Computer software	- 5 years and agreement term
Right for air time	- 5 years
Right for telecommunication tower service	- 10 years

#### 4.9 Business combinations and goodwill

Business combinations are accounted for using the acquisition method with the cost of the acquisition being the fair value at the acquisition date of consideration transferred, and the amount of any non-controlling interest in the acquiree. For each business combination, the acquirer measures the non-controlling interest, if any, in the acquiree either at fair value or at the proportionate share of the acquiree’s identifiable net assets.

Acquisition-related costs are accounted for as expenses in the periods in which the costs are incurred and the services are received.

Goodwill is initially recorded at cost, which equals to the excess of cost of business combination over the fair value of the net assets acquired. If the fair value of the net assets acquired exceeds the cost of business combination, the excess is immediately recognised as gain in the profit or loss.

Goodwill is carried at cost less any accumulated impairment losses. Goodwill is tested for impairment annually and when circumstances indicate that the carrying value may be impaired.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the Company’s and its subsidiaries’ cash generating units (or group of cash-generating units) that are expected to benefit from the synergies of the combination. The Company and its subsidiaries estimate the recoverable amount of each cash-generating unit (or group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit is less than the carrying amount, an impairment loss is recognised in profit or loss. Impairment losses relating to goodwill cannot be reversed in future periods.

#### 4.10 Related party transactions

Related parties comprise individuals or enterprises that control, or are controlled by, the Company, whether directly or indirectly, or which are under common control with the Company.

They also include associated companies, and individuals or enterprises which directly or indirectly own a voting interest in the Company that gives them significant influence over the Company, key management personnel, directors and officers with authority in the planning and direction of the Company's operations.

#### **4.11 Long-term leases**

##### *Finance leases*

Leases of equipment which transfer substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the lower of the fair value of the leased assets and the present value of the minimum lease payments. The outstanding rental obligations, net of finance charges, are included in long-term payables, while the interest element is charged to profit or loss over the lease period. The assets acquired under finance leases are depreciated over the useful life of the assets.

##### *Operating leases*

Leases of equipment which do not transfer substantially all the risks and rewards of ownership are classified as operating leases. Operating lease payments are recognised as an expense in profit or loss on a straight line basis over the lease term.

#### **4.12 Foreign currencies**

The consolidated and separate financial statements are presented in Baht, which is also the Company's functional currency. Items of each entity included in the consolidated financial statements are measured using the functional currency of that entity.

Transactions in foreign currencies are translated into Baht at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Baht at the exchange rate ruling at the end of reporting period.

Gains and losses on exchange are included in determining income.

#### **4.13 Impairment of assets**

At the end of each reporting period, the Company and its subsidiaries perform impairment reviews in respect of the condominium and equipment and other intangible assets whenever events or changes in circumstances indicate that an asset may be impaired. The Company and its subsidiaries also carry out annual impairment reviews in respect of goodwill. An impairment loss is recognised when the recoverable amount of an asset, which is the higher of the asset's fair value less costs to sell and its value in use, is less than the carrying amount. In determining value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used. These calculations are corroborated by a valuation model that, based on information available, reflects the amount that the Company and its subsidiaries could obtain from the disposal of the asset in an arm's length transaction between knowledgeable, willing parties, after deducting the costs of disposal.

An impairment loss is recognised in profit or loss.

In the assessment of asset impairment if there is any indication that previously recognised impairment losses may no longer exist or may have decreased, the Company and its subsidiaries estimate the asset's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The increased carrying amount of the asset attributable to a reversal of an impairment loss shall not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in profit or loss unless the asset is carried at a

revalued amount, in which case the reversal, which exceeds the carrying amount that would have been determined, is treated as a revaluation increase.

#### **4.14 Employee benefits**

##### **Short-term employee benefits**

Salaries, wages, bonuses and contributions to the social security fund are recognised as expenses when incurred.

##### **Post-employment benefits**

###### *Defined contribution plans*

The Company, its subsidiaries and their employees have jointly established a provident fund. The fund is monthly contributed by employees and by the Company and its subsidiaries. The fund's assets are held in a separate trust fund and the Company's and its subsidiaries' contributions are recognised as expenses when incurred.

###### *Defined benefit plans*

The Company and its subsidiaries have obligations in respect of the severance payments they must make to employees upon retirement under labor law. The Company and its subsidiaries treat these severance payment obligations as a defined benefit plan.

The obligation under the defined benefit plan is determined by a professionally qualified independent actuary based on actuarial techniques, using the projected unit credit method.

Actuarial gains and losses arising from post-employment benefits are recognised immediately in other comprehensive income.

##### **Provision for vacation**

The Company and its subsidiaries have set up provision for vacation which is calculated in accordance with the Company's and its subsidiaries' policy and formula, taking into consideration the employee's salary, the number of service years and the unused vacation days.

#### **4.15 Provisions**

Provisions are recognised when the Company and its subsidiaries have a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation

#### **4.16 Income tax**

Income tax expense represents the sum of corporate income tax currently payable and deferred tax.

##### **Current income tax**

Current income tax is provided in the accounts at the amount expected to be paid to the taxation authorities, based on taxable profits determined in accordance with tax legislation.

##### **Deferred tax**

Deferred income tax is provided on temporary differences between the tax bases of assets and liabilities and their carrying amounts at the end of each reporting period, using the tax rates enacted at the end of the reporting period.

The Company and its subsidiaries recognise deferred tax liabilities for all taxable temporary differences while they recognise deferred tax assets for all deductible temporary differences and tax losses carried forward to the extent that it is probable that future taxable profit will be available against which such deductible temporary differences and tax losses carried forward can be utilised.

At each reporting date, the Company and its subsidiaries review and reduce the carrying amount of deferred tax assets to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

The Company and its subsidiaries record deferred tax directly to shareholders' equity if the tax relates to items that are recorded directly to shareholders' equity.

#### **4.17 Derivatives**

##### ***Forward exchange contracts***

Forward exchange contracts are stated at fair value, which is calculated by reliable financial institutions. Gains or losses arising from changes in the fair value of the contracts are recognised in profit or loss.

#### **4.18 Fair value measurement**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between buyer and seller (market participants) at the measurement date. The Company and its subsidiaries apply a quoted market price in an active market to measure their assets and liabilities that are required to be measured at fair value by relevant financial reporting standards. Except in case of no active market of an identical asset or liability or when a quoted market price is not available, the Company and its subsidiaries measure fair value using valuation technique that are appropriate in the circumstances and maximises the use of relevant observable inputs related to assets and liabilities that are required to be measured at fair value.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy into three levels based on categorise of input to be used in fair value measurement as follows:

- Level 1 - Use of quoted market prices in an observable active market for such assets or liabilities
- Level 2 - Use of other observable inputs for such assets or liabilities, whether directly or indirectly
- Level 3 - Use of unobservable inputs such as estimates of future cash flows

At the end of each reporting period, the Company and its subsidiaries determine whether transfers have occurred between levels within the fair value hierarchy for assets and liabilities held at the end of the reporting period that are measured at fair value on a recurring basis.

## **5. Significant accounting judgements and estimates**

The preparation of financial statements in conformity with financial reporting standards at times requires management to make subjective judgements and estimates regarding matters that are inherently uncertain. These judgements and estimates affect reported amounts and disclosures; and actual results could differ from these estimates. Significant judgements and estimates are as follows:

#### **5.1 Consolidation of subsidiary is held less than half of shares**

The management of Samart Digital Media Co., Ltd. (formerly known as “Samart Multimedia Co., Ltd.”), a subsidiary company, determined that it has control over Entertainment Tree Co., Ltd., even though it holds 45% of shares and voting rights that is less than half of shares and voting rights. This is because it has the ability to direct the significant activities. As a result, Entertainment Tree Co., Ltd., is deemed to be a subsidiary of Samart Digital Media Co., Ltd. (formerly known as “Samart Multimedia Co., Ltd.”) and has to be included in the consolidated financial statements from the date on which Samart Multimedia Co., Ltd. assumed control.

#### **5.2 Allowance for doubtful accounts**

In determining an allowance for doubtful accounts, the management needs to make judgement and estimates based upon, among other things, past collection history, aging profile of outstanding debts and the prevailing economic condition.

#### **5.3 Reducing cost to net realisable value of inventories**

Determining the reduce cost to net realisable value of inventories requires management to exercise judgement in term of estimating losses on outstanding inventories, based on the selling price expected in the ordinary course of business less the estimated additional costs to be incurred in preparing the inventory for sale; and reduce cost of inventories for obsolete, slow-moving and deteriorated inventories, and taking into account the approximate useful life of each type of inventory and current changes in technology.

#### **5.4 Equipment and depreciation**

In determining depreciation of equipment, the management is required to make estimates of the useful lives and residual values of the equipment and to review estimate useful lives and residual values when there are any changes.

In addition, the management is required to review equipment for impairment on a periodical basis and record impairment losses when it is determined that their recoverable amount is lower than the carrying amount. This requires judgements regarding forecast of future revenues and expenses relating to the assets subject to the review.

#### **5.5 Goodwill and intangible assets**

The initial recognition and measurement of goodwill and intangible assets, and subsequent impairment testing, require management to make estimates of cash flows to be generated by the asset or the cash generating units and to choose a suitable discount rate in order to calculate the present value of those cash flows.

#### **5.6 Deferred tax assets**

Deferred tax assets are recognised for deductible temporary differences and unused tax losses to the extent that it is probable that taxable profit will be available against which the temporary differences and losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of estimate future taxable profits.

#### **5.7 Post-employment benefits under defined benefit plans**

The obligation under the defined benefit plan is determined based on actuarial techniques. Such determination is made based on various assumptions, including discount rate, future salary increase rate, mortality rate and staff turnover rate.

### 5.8 Contingent liabilities

The subsidiaries have contingent liabilities as a result of claims for payment. The management has exercised judgement to assess the situation and believes that no liabilities will result. Therefore, no contingent liabilities are recorded as at the end of reporting period.

## 6. Related party transactions

During the years, the Company and its subsidiaries had significant business transactions with related parties, principally in respect of the purchase and sales of goods, and the provision of services and loans. Such transactions, which were summarised below, were concluded on terms and bases agreed upon between the Company and its related parties. The pricing policies for these related party transactions are summarised as follows:

1. Sales prices are determining at market price, if there is unknown market price, sales price will be determined at cost plus a margin not over 15 percent. However, the pricing policy is subject to change depending on the type of business and market competition at the time being.
2. Rental expenses are charged at the amount stated in the agreement.
3. Management service income is charged at the amount stated in the agreement.
4. Other service income and expenses are charged at a mutually agreed price.
5. Interest on loans to the subsidiary companies are charged at cost of fund plus 0.25 percent per annum.
6. Interest on loans from subsidiary companies are charged at 12-month fixed deposit rate of commercial banks that the subsidiary companies frequently use and at cost of fund plus 0.25 percent per annum.
7. Interest on loans from parent company is charged at cost of fund plus 0.25 percent per annum.
8. IT service fees expenses to parent company are charged at the amount stated in the agreement which parent company sets base on cost plus a margin not over five percent.
9. Fixed assets are sold and purchased at their net book value plus a margin, depending on the condition of assets.
10. Guarantee fee is charged between the parties at a rate of 0.3 percent per annum.
11. Directors and management's benefit expenses are charged as approved by the shareholders' meeting or contractually agreed price.

Significant business transactions between the Company and its related parties were summarised below.

(Unit: Million Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
<b>Transactions with parent company</b>				
Sales	-	1	-	-
Interest expenses	11	24	11	24
IT service fee expense	11	12	6	7
Rental and other expenses	29	29	18	19
<b>Transactions with subsidiary companies</b> (eliminated from the consolidated financial statements)				
Sales	-	-	-	9
Purchases of equipment	-	-	-	16
Return of goods	-	-	-	2
Management fee income	-	-	9	13
Interest income	-	-	10	5
Interest expenses	-	-	5	7
Advertising income	-	-	-	11
Other expenses	-	-	-	1
<b>Transactions with related companies</b>				
Sales	50	26	50	21
Service income	46	8	-	2
Rental income	-	15	-	-
Other income	5	3	5	3
Purchase of goods	36	15	36	15
Purchase of services	12	18	-	-
Purchases of equipment	375	266	375	1
Rental and other expenses	13	20	9	16
Interest expenses	18	5	-	-

As at 31 December 2018 and 2017, the balances of the accounts between the Company and those related parties were as follows:

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
<b>Trade accounts receivable - related parties (Note 9)</b>				
Parent company	-	33	-	33
Subsidiary companies	-	-	5,496	5,456
Related companies (related by shareholder)	12,219	27,541	8,061	19,770
Total trade accounts receivable - related parties	12,219	27,574	13,557	25,259
<b>Amounts due from and advance to related parties (Note 9)</b>				
Subsidiary companies	-	-	15,832	8,708
Related companies (related by shareholder)	434	1,025	434	1,025
Total amounts due from and advance to related parties	434	1,025	16,266	9,733



(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
<b>Trade accounts payable - related parties (Note 20)</b>				
Related companies (related by shareholder)	7,964	23,156	22	15,858
Total trade accounts payable - related parties	7,964	23,156	22	15,858
<b>Amounts due to and advance from related parties (Note 20)</b>				
Parent company	14,723	48,941	5,041	41,673
Subsidiary companies	-	-	1,305	585
Related companies (related by shareholder)	261,033	2,968	260,073	2,645
Total amounts due to and advance from related parties	275,756	51,909	266,419	44,903
<b>Accrued expenses - related parties (Note 20)</b>				
Related companies (related by shareholder)	817	2,446	-	329
Total accrued expenses - related parties	817	2,446	-	329

**Short-term loans to related parties and short-term loans from related parties**

As at 31 December 2018 and 2017, the balances of short-term loans between the Company and those related parties and the movement were as follows:

(Unit: Thousand Baht)

Short-term loans to related parties (Note 10)	Related by	Separate financial statements			
		Balance as at 31 December 2017	During the year		Balance as at 31 December 2018
			Increase	Decrease	
I-Mobile Plus Co., Ltd.	Subsidiary	119,500	-	-	119,500
Zecureasia Co., Ltd.	Subsidiary	2,000	-	-	2,000
SIM2ASSET Co., Ltd.	Subsidiary	3,000	3,500	-	6,500
Thai Base Station Co., Ltd.	Subsidiary	80,500	-	(3,000)	77,500
Total		205,000	3,500	(3,000)	205,500

(Unit: Thousand Baht)

Short-term loans to related parties (Note 21)	Related by	Consolidated financial statements			
		Balance as at 31 December 2017	During the year		Balance as at 31 December 2018
			Increase	Decrease	
Samart Corporation Public Co., Ltd.	Parent company	1,310,000	46,000	(1,356,000)	-
Total		1,310,000	46,000	(1,356,000)	-

(Unit: Thousand Baht)

Short-term loans to related parties (Note 21)	Related by	Separate financial statements			
		Balance as at 31 December 2017	During the year		Balance as at 31 December 2018
			Increase	Decrease	
Samart Corporation Public Co., Ltd.	Parent company	1,310,000	46,000	(1,356,000)	-
Samart Mobile Services Co., Ltd.	Subsidiary	493,000	-	-	493,000
Samart Digital Media Co., Ltd. (formerly known as “Samart Multimedia Co., Ltd.”)	Subsidiary	3,500	-	(3,500)	-
Total		1,806,500	46,000	(1,359,500)	493,000

#### Directors and management’s benefits

During the years ended 31 December 2018 and 2017, the Company and its subsidiaries had employee benefit expenses payable to their directors and management as below.

(Unit: Million Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Short-term employee benefits	14.5	17.9	14.5	17.9
Post-employment benefits	0.2	0.2	0.1	0.1
Total	14.7	18.1	14.6	18.0

#### Significant agreements with related parties

##### Long-term rental agreements

In September 2018, the Company and its subsidiary companies entered into a two-years sub-office space rental agreements with Samart Corporation Public Co., Ltd., its parent company, for use in their operations. The Company and its subsidiary companies have to pay monthly rental fees approximately Baht 0.5 million (Separate financial statements: Baht 0.3 million).

The commitment under the operating lease agreements with the related party are disclosed in Note 36.1 to the financial statements.

##### Service and management agreements

- In November 2018, the Company and Samart Digital Media Co., Ltd. (formerly known as “Samart Multimedia Co., Ltd.”), a subsidiary company, entered into one-year information technology management agreements with Samart Corporation Public Co., Ltd., the parent company. The Company and its subsidiary companies have to pay a monthly service fees totaling approximately Baht 0.5 million (Separate financial statements: Baht 0.1 million).
- In September 2018, the Company and its subsidiary companies entered into the two-years facility service agreements with Samart Corporation Public Co., Ltd., the parent company, under which they have to pay monthly facility service fees at the rates stipulated in the agreements.

#### Guarantee obligations with related parties

The Company has outstanding guarantee obligations with its related parties, as described in Note 36.2.2 to the financial statements.

## 7. Cash and cash equivalents

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Cash	838	957	185	357
Bank deposits	476,943	344,486	425,912	291,157
Total cash and bank deposits	477,781	345,443	426,097	291,514
Less: Restricted bank deposits	(104,165)	(103,266)	(104,165)	(103,266)
Total cash and cash equivalents	373,616	242,177	321,932	188,248

As at 31 December 2018, bank deposits carried interests between 0.05 and 1.00 percent per annum (2017: between 0.05 and 1.00 percent per annum).

## 8. Temporary investments

As at 31 December 2018 and 2017, the Company had temporary investments in trading securities as follows:

(Unit: Thousand Baht)

	Consolidated financial statements/ Separate financial statements			
	2018		2017	
	Cost	Fair value	Cost	Fair value
Common stocks/Warrants	42,270	1,819	44,130	1,125
Less: Change in value	(40,451)		(43,005)	
Total temporary investments in trading securities	1,819		1,125	

Movements in the short-term investments in trading securities account during the years ended 31 December 2018 and 2017 are summarised below.

(Unit: Thousand Baht)

	Consolidated financial statements / Separate financial statements	
	2018	2017
<b>Balance at beginning of year</b>	1,125	2,258
Purchases during the year		
Cash paid for short-term investment in trading securities - at cost	100	-
Fair value of converted warrants classified as trading securities at conversion date	366	-
Total	466	-
Disposal during year		
Cash received from disposal of short-term investment	-	(1,185)
Gain from disposal of short-term investment (Note 28)	-	253
Total	-	(932)
Decrease in warrants due to conversion to trading securities - at fair value:		
At cost	(1,955)	-
Loss on change in value until conversion date	1,589	-
Total	(366)	-
Gain (loss) on change in value (Note 28, 30)	594	(201)
<b>Balance at end of year</b>	1,819	1,125

## 9. Trade and other receivables

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
<b>Trade accounts receivable - related parties (Note 6)</b>				
<i>Aged on the basis of due dates</i>				
Not yet due	12,181	26,558	9,926	20,590
Past due				
Up to 3 months	-	44	22	44
3 - 6 months	-	769	-	852
6 - 12 months	-	164	-	3,734
Over 12 months	38	39	3,609	39
Total trade accounts receivable - related parties	12,219	27,574	13,557	25,259
<b>Trade accounts receivable - unrelated parties</b>				
<i>Aged on the basis of due dates</i>				
Not yet due	46,989	51,867	4,472	3,755
Past due				
Up to 3 months	10,937	9,660	4	1,065
3 - 6 months	1	1,983	1	1,579
6 - 12 months	43	53,731	-	53,731
Over 12 months	3,623,740	4,379,638	3,620,973	4,372,810
Total	3,681,710	4,496,879	3,625,450	4,432,940
Less: Allowance for doubtful debts	(2,204,758)	(1,538,530)	(2,201,933)	(1,537,219)
Total trade accounts receivable - unrelated parties, net	1,476,952	2,958,349	1,423,517	2,895,721
Total trade accounts receivable - net	1,489,171	2,985,923	1,437,074	2,920,980
<b>Other receivables</b>				
Amounts due from and advance to related parties (Note 6)	434	1,025	16,266	9,733
Accrued service income	33,281	30,252	-	-
Other receivables - unrelated parties	7,166	141,771	137	134,520
Sales promotion receivables	3,548	3,800	3,548	3,800
Total	44,429	176,848	19,951	148,053
Less: Allowance for diminution in value of other receivables and sales promotion receivables	(3,375)	(22,810)	(3,375)	(22,810)
Total other receivables - net	41,054	154,038	16,576	125,243
Trade and other receivables - net	1,530,225	3,139,961	1,453,650	3,046,223

- a) As at 31 December 2018 and 2017, the Company and its subsidiaries had outstanding accounts receivable from unrelated parties past due over 12 months of approximately Baht 3,624 million and Baht 4,380 million, respectively (separate financial statements: Baht 3,621 million and Baht 4,373 million, respectively).

During the year 2017, the Company and its subsidiaries received a repayment of Baht 723 million (separate financial statements: Baht 723 million). Since the inability to repay as agreed, the Company and its subsidiaries have evaluated the accounts receivable collectability and set aside an allowance for and its subsidiaries doubtful debts of approximately Baht 1,539 million (separate financial statements: Baht 1,537 million). As a result, net receivable as at 31 December 2017 was approximately Baht 2,841 million (separate financial statements: Baht 2,836 million).

During the year 2018, the Company and its subsidiaries had continually received repayments of approximately Baht 756 million (separate financial statements: Baht 752 million). The Company and its subsidiaries have re-evaluated the accounts receivable collectability and set aside an additional allowance for doubtful debts of approximately Baht 666 million (separate financial statements: Baht 665 million). As a result, net receivable as at 31 December 2018 was approximately Baht 1,419 million (separate financial statements: Baht 1,419 million).

The Company and its subsidiaries have evaluated and believed that they will receive repayments from debtors because they have been doing business together for a long time and the customers are trustworthy considering their continuing repayments. The Company and its subsidiaries have evaluated the accounts receivable collectability and believed that the allowance for doubtful debts, considering the current situation, as at 31 December 2018 was sufficient and appropriate and it would be able to collect the remaining debt after deducting the allowance for doubtful debts. Although the Company and its subsidiaries have evaluated and exercised its best estimate, there is still uncertainty about the changing situation, which is normal for future events that have not yet occurred.

- b) In addition, in 2018, the Company and its subsidiaries wrote-off trade accounts receivable and other receivables approximately Baht 133 million (2017: nil) and separate financial statements: Baht 133 million (2017: Baht 1 million).

## 10. Short-term loans

(Unit: Thousand Baht)

	Separate financial statements	
	2018	2017
Short-term loans to related parties (Note 6)	205,500	205,000
Total short-term loans	205,500	205,000

## 11. Inventories

(Unit: Thousand Baht)

	Consolidated financial statements					
	Cost		Reduce cost to net realisable value		Inventories-net	
	2018	2017	2018	2017	2018	2017
Finished goods	76,373	204,792	(76,138)	(166,526)	235	38,266
Supplies	250,037	264,967	(250,037)	(175,989)	-	88,978
Goods in transit	-	264	-	-	-	264
Total	326,410	470,023	(326,175)	(342,515)	235	127,508

(Unit: Thousand Baht)

	Separate financial statements					
	Cost		Reduce cost to net realisable value		Inventories-net	
	2018	2017	2018	2017	2018	2017
Finished goods	66,679	166,593	(66,679)	(126,889)	-	39,704
Supplies	250,037	264,967	(250,037)	(175,989)	-	88,978
Goods in transit	-	264	-	-	-	264
Total	316,716	431,824	(316,716)	(302,878)	-	128,946

During the current year, the Company and its subsidiary companies reversed the write-down of cost of inventories by Baht 16 million and reduced the amount of inventories recognised as expenses during the year (2017: reduced cost of inventories by Baht 70 million) (Separate financial statements: the Company reduced cost of inventories by Baht 14 million (2017: Baht 90 million). This was included in cost of sales).

## 12. Other current assets

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Advance to employee	179,837	238,974	175,212	222,494
Advance for purchase of equipments	201,355	236,887	125,860	162,862
Input tax refundable	167,383	68,941	160,909	54,784
Prepaid expenses	77,840	74,834	1,760	493
Withholding tax deducted at sources (Note 12.1)	79,788	73,575	3,594	8,236
Advance for purchase of inventories	12,607	14,073	10,507	11,973
Undue input tax	21,093	29,943	2,110	2,648
Others	4,083	6,922	3,083	2,292
Less: Allowance for diminution in value of other current assets	(1,863)	(8,896)	(1,863)	(8,896)
Total other current assets - net	742,123	735,253	481,172	456,886

### 12.1 Withholding tax deducted at sources

The balances of withholding tax deducted at sources as at 31 December 2018 and 2017, aged on years, were summarised below.

(Unit: Thousand Baht)

Year	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
2011	226	226	-	-
2012	4,092	4,092	-	-
2013	3,467	3,467	-	-
2014	9,535	9,535	-	-
2015	4,998	4,998	-	-
2016	7,526	23,240	-	5,391
2017	28,011	28,017	2,845	2,845
2018	21,933	-	749	-
Total	79,788	73,575	3,594	8,236

The Company and its subsidiaries regard withholding tax deducted at sources as an asset since they have the right to claim for refund of it. However, the net realisable value of withholding tax depends on the exercise right to claim it, and the results of any tax audit by the Revenue officials.

During the year 2018, the Company and its subsidiary companies received the refund of the withholding tax of 2016 totaling approximately Baht 14 million and wrote off the withholding tax deducted at sources of 2016 amounting to Baht 1 million (2017: the subsidiary companies received the refund of the withholding tax of 2014 to 2015 totaling approximately Baht 28 million). However, the management has used judgement to assess the outcome of the refund claims and believes that no loss will result. Therefore, no allowance for diminution in value of withholding tax deducted at sources is recorded as at the end of reporting period.

### 13. Restricted bank deposits

These represent fixed deposits pledged with the banks to secure credit facilities.

### 14. Available-for-sale investments

As at 31 December 2018 and 2017, the Company and its subsidiary had available-for-sale investments as follows:

(Unit: Thousand Baht)

Common stock/Warrant	Consolidated financial statements					
	2018			2017		
	No. of shares (Thousand shares)	Cost	Fair value	No. of shares (Thousand shares)	Cost	Fair value
Siam Sport Syndicate Public Co., Ltd.	29,150	76,068	4,373	29,150	76,068	22,234
Seven Utilities and Power Public Co., Ltd. (formerly known as "Ferrum Public Co., Ltd.")	30,000	107,750	13,200	30,000	107,750	17,100
Total		183,818	17,573		183,818	39,334
Less: Change in value		(166,245)			(144,484)	
Total available-for-sale investments		17,573			39,334	

(Unit: Thousand Baht)

Common stock	Separate financial statements					
	2018			2017		
	No. of shares (Thousand shares)	Cost	Fair value	No. of shares (Thousand shares)	Cost	Fair value
Seven Utilities and Power Public Co., Ltd. (formerly known as "Ferrum Public Co., Ltd.")	30,000	107,750	13,200	30,000	107,750	17,100
Total		107,750	13,200		107,750	17,100
Less: Change in value		(94,550)			(90,650)	
Total available-for-sale investments		13,200			17,100	

Movements of available-for-sale investments account during the years ended 31 December 2018 and 2017 were summarised below.

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
<b>Net book value at beginning of the year</b>	39,334	70,272	17,100	26,400
Disposals during the year				
Proceed from sales	-	(4,197)	-	(598)
Less: Loss on disposals (Note 30)	-	(3,136)	-	(102)
Total	-	(7,333)	-	(700)
Reclassification of loss on changes in value previously recorded in other comprehensive income to profit or loss	-	3,061	-	-
Loss on changes in value	(21,761)	(26,666)	(3,900)	(8,600)
<b>Net book value at end of the year</b>	17,573	39,334	13,200	17,100

## 15. Investments in subsidiaries

### 15.1 Details of investments in subsidiaries

Details of investments in subsidiaries as presented in separate financial statements are as follows:

(Unit: Thousand Baht)

Company's name	Paid-up capital		Shareholding percentage		Cost		Net book value under equity method	
	2018	2017	2018 Percent	2017 Percent	2018	2017	2018	2017 (Restated)
Samart Digital Media Co., Ltd. (formerly known as “Samart Multimedia Co., Ltd.”)	200,000	200,000	100	100	219,525	219,525	205,435	251,176
I-Mobile Plus Co., Ltd.	100,000	100,000	100	100	100,000	100,000	(165,351)	(151,314)
Teleconnect Co., Ltd.	-	HKD 5 million	-	100	-	54,142	-	(1,154)
Samart Mobile Services Co., Ltd.	490,000	490,000	97.4	97.4	43,917	43,917	491,989	487,391
SIM2ASSET Co., Ltd.	2,500	2,500	100	100	2,500	2,500	(5,044)	(2,492)
Zecureasia Co., Ltd.	1,250	1,250	100	100	25	25	(6,706)	(6,449)
Thai Base Station Co., Ltd.	10,000	10,000	100	100	50,000	50,000	41,667	48,052
Net					415,967	470,109	561,990	625,210



### 15.2 Share of other comprehensive income

During the years, the Company recognises share of profit (loss) from investments in subsidiaries in the separate financial statements as follows:

(Unit: Thousand Baht)

Subsidiary companies	For the year ended 31 December			
	Separate financial statements			
	Share of profit (loss) from investments in subsidiaries		Share of other comprehensive income (loss) from investments in subsidiaries	
	2018	2017	2018	2017
Samart Digital Media Co., Ltd. (formerly known as "Samart Multimedia Co., Ltd.")	(33,615)	(67,122)	(12,126)	(10,577)
I-Mobile Plus Co., Ltd.	(12,152)	(23,367)	(1,885)	1,691
Teleconnext Co., Ltd.	339	5,379	-	-
Samart Mobile Services Co., Ltd.	4,598	3,769	-	35
SIM2ASSET Co., Ltd.	(2,620)	(4,844)	69	-
Brain Source Co., Ltd.	-	-	-	(338)
Zecureasia Co., Ltd.	(257)	(7,254)	-	77
Thai Base Station Co., Ltd.	(6,385)	(1,948)	(1)	-
Total	(50,092)	(95,387)	(13,943)	(9,112)

### 15.3 Details of investments in subsidiaries that have material non-controlling interests

(Unit: Million Baht)

Company's name	Proportion of equity interest held by non-controlling interests		Accumulated balance of non-controlling interests		Profit/loss allocated to non-controlling interests during the year	
	2018 (Percent)	2017 (Percent)	2018	2017	2018	2017
I-Sport Company Limited and its subsidiaries (Subsidiary companies of Samart Digital Media Co., Ltd. (formerly known as "Samart Multimedia Co., Ltd."))	50	50	81	77	4	(26)

### 15.4 Summarised financial information that based on amounts before inter-company elimination about subsidiaries that have material non-controlling

Summarised information about financial position

(Unit: Million Baht)

	I-Sport Company Limited and its subsidiaries	
	2018	2017
Current assets	168	176
Non-current assets	376	429
Current liabilities	170	205
Non-current liabilities	216	250

Summarised information about comprehensive income

(Unit: Million Baht)

	I-Sport Company Limited and its subsidiaries	
	For the year ended 31 December	
	2018	2017
Revenue	341	336
Profit (loss)	8	(53)
Total comprehensive income	8	(53)

Summarised information about cash flows

(Unit: Million Baht)

	I-Sport Company Limited and its subsidiaries	
	For the year ended 31 December	
	2018	2017
Cash flows from (used in) operating activities	66	(11)
Cash flows used in investing activities	-	(7)
Cash flows used in financing activities	(58)	(17)
Net increase (decrease) in cash and cash equivalents	8	(35)

### 15.5 Purchase of investment

On 21 February 2017, a meeting of the Board of Directors of the Company passed a resolution approving the purchase of 100,000 ordinary shares with a par value of Baht 100 each of Thai Base Station Co., Ltd. from the existing shareholders, representing a 100% interest in that company, for an amount not exceeding Baht 50 million. Thai Base Station Co., Ltd. provides space rental and other services and distributes telecommunication equipment and systems.

On 1 September 2017, the Company entered into an agreement to purchase ordinary shares of Thai Base Station Co., Ltd. from the existing shareholder of that company at the mutually agreed price of Baht 50 million. The Company paid the amounts on 8 September 2017.

The Company assessed the fair values of identifiable assets acquired and liabilities assumed as at the date of acquisition of Thai Base Station Co., Ltd. The assessment was completed in the current year and within the measurement period of 12 months from the acquisition dates, in accordance with Thai Financial Reporting Standard No. 3. During the measurement period, the Company obtained additional information on the fair values of some of the assets and liabilities and restated the financial statements of prior period, presented as comparative information, to reflect the fair values of the identifiable assets acquired and liabilities assumed of Thai Base Station Co., Ltd. as from the acquisition date. The amounts of the adjustments affecting the statements of financial position as at 31 December 2017 and statement of income for the year ended 31 December 2017 are as follows:

(Unit: Thousand Baht)

	31 December 2017	
	Consolidated financial statements	Separate financial statements
<b>Statement of financial position</b>		
Decrease in investment in subsidiary companies	-	299
Increase in intangible asset	8,159	-
Increase in deferred tax liabilities	8,458	-
Decrease in unappropriated retained earnings	299	299
<b>Statement of income</b>		
<b>Profit or loss:</b>		
Increase in cost of services	374	-
Increase in share of loss from investments in subsidiaries	-	299
Increase in income tax income	75	-

The adjustments have no effect to the consolidated and separate statements of financial position as at 1 January 2017.

The fair values of the identifiable assets acquired and liabilities assumed from Thai Base Station Co., Ltd. as at the acquisition date were as follows:

(Unit: Thousand Baht)

Cash and cash equivalents	4,361
Trade and other receivables	3,969
Withholding tax deducted at source	10,235
Other current assets	1,495
Equipment	9,986
Intangible assets	42,665
Other non-current assets	2,474
Trade and other payables	(9,198)
Other current liabilities	(6,853)
Deferred tax liabilities	(8,533)
Other non-current liabilities	(601)
Net assets from acquisition of subsidiary company	50,000
Consideration transferred (cash)	(50,000)

Net cash outflows from purchase of ordinary shares of Thai Base Station Co., Ltd. are presented below.

(Unit: Thousand Baht)

	Consolidated financial statements
Cash used in purchase of investment in subsidiary company	50,000
Less: Cash and cash equivalents of the subsidiary company	(4,361)
Net cash outflows from purchase of ordinary shares in subsidiary	45,639

#### 15.6 The plan to list I-Sport Co., Ltd. on the Market for Alternative Investment (MAI)

On 29 July 2015, the Extraordinary General Meeting of shareholders of I-Sport Co., Ltd., a subsidiary company, passed a resolution to approve the plan to list it on the Market for Alternative Investment (MAI) with the following details.

1. To transform the company into a public limited company for the issuance and the initial public offering (IPO) of its shares and to list on the MAI Stock Exchange.
2. To increase the registered share capital from Baht 120 million (12 million ordinary shares of Baht 10 each) to Baht 160 million (16 million ordinary shares of Baht 10 each) through an issuance of additional 4 million ordinary shares of Baht 10 each to offer 3 million shares to the initial public offering (IPO) and offer 1 million shares to the existing shareholders which are the Company and Siam Sport Syndicate Public Co., Ltd. In addition, Siam Sport Syndicate Public Co., Ltd. intends to offer 1 million shares to the initial public offering (IPO).
3. To change the par value of ordinary shares from Baht 10 per share to Baht 0.25 per share. However, the changing of the par value does not affect to the portion of the issuance of its shares.

As at 31 December 2018, the subsidiary company has not yet proceeded the above matters.

#### 15.7 Disposal of investments in subsidiary companies

- a) On 12 January 2017, the meeting of the Board of Directors of Samart Digital Media Co., Ltd. (formerly known as “Samart Multimedia Co., Ltd.”), a subsidiary company, passed a resolution approving the disposal of all investment in Phoinikas Co., Ltd. to the financial statements to a former shareholders. Subsequently on 16 January 2017, a subsidiary company, sold all of the 30,000 ordinary shares which held in Phoinikas Co., Ltd. to a former shareholders at a total price of Baht 5.6 million and received cash on 31 January 2017.

Net cash flows from the disposal of investment in this subsidiary company were as follows:

(Unit: Thousand Baht)

		Consolidated financial statements
Disposal value of investment in subsidiary company		5,604
Less: Cash and cash equivalents of subsidiary company at disposal date		(1,694)
Net cash flow from disposal of investment in subsidiary company		3,910
Less: Trade accounts receivable	(20,977)	
Other current assets	(2,716)	
Equipment (Note 16)	(1,359)	
Intangible asset (Note 18)	(200)	
Other non-current assets	(1,543)	
Add: Trade accounts payable	10,606	
Other current liabilities	5,486	(10,703)
Total		(6,793)
Less: Goodwill		(875)
Reversal of share of loss from prior period		720
Net loss on disposal value of investment in subsidiary company		(6,948)

**15.8 Change in subsidiary company's name**

On 15 February 2018, an Extraordinary Meeting of Samart Multimedia Co., Ltd., a subsidiary company, passed a special resolution approving the change of the subsidiary's name from "Samart Multimedia Co., Ltd." to "Samart Digital Media Co., Ltd.". The subsidiary registered the change of its name with the Ministry of Commerce on 20 February 2018.

**15.9 Dissolution of subsidiary companies**

- a) On 11 October 2006, an Extraordinary Meeting of the shareholders of I-Mobile (Cambodia) Co., Ltd., a subsidiary company, passed a resolution to liquidate the company. The process of registering that company's dissolution and its subsequent liquidation are in progress.
- b) On 28 December 2016, an Extraordinary Meeting of the shareholders of Brain Source Co., Ltd., a subsidiary company, passed a special resolution to dissolve the company. The subsidiary company registered its dissolution with the Ministry of Commerce on 29 December 2016 and its liquidation was registered with the Ministry of Commerce on 28 March 2017.
- c) On 28 December 2016, an Extraordinary Meeting of the shareholders of I-Mobile Direct Co., Ltd., a subsidiary company, passed a special resolution to dissolve the company. The subsidiary company registered its dissolution with the Ministry of Commerce on 29 December 2016 and its liquidation was registered with the Ministry of Commerce on 28 March 2017.
- d) On 1 December 2017, an Extraordinary Meeting of the shareholders of Teleconnext Co., Ltd., a subsidiary company, passed a resolution to dissolve the company. The subsidiary company registered its dissolution on 13 December 2017 and its liquidation was registered with the Company Registry in Hong Kong on 8 August 2018.
- e) On 30 April 2018, an Annual General Meeting of the shareholders of I-Sport Media Co., Ltd., a subsidiary company, passed a resolution to dissolve the company. The subsidiary company registered its dissolution on 9 May 2018 and its liquidation was registered with the Ministry of Commerce on 12 June 2018.

## 16. Equipment

(Unit: Thousand Baht)

	Consolidated financial statements								
	Condominium	Network equipment and network improvement	Transmission Equipment	Furniture, fixture and office equipment	Furniture of sound recording room	Motor vehicles	Equipment for rent	Assets under installation	Total
<b>Cost</b>									
31 December 2016	11,512	525,976	151,881	1,037,671	47,110	49,646	-	148,083	1,971,879
Additions/Transfer in	-	27,267	260,639	162,001	-	4,484	-	363,517	817,908
Increase from purchase of investments in subsidiaries	-	-	-	636	-	12,970	54,576	-	68,182
Disposals/Transfer out	-	(20)	-	(8,546)	(9)	-	-	(157,018)	(165,593)
Decrease from disposal of investments in subsidiaries	-	(981)	-	(635)	-	-	-	-	(1,616)
31 December 2017	11,512	552,242	412,520	1,191,127	47,101	67,100	54,576	354,582	2,690,760
Additions/Transfer in	-	1,236	-	1,087	-	-	104	1,634,911	1,637,338
Disposals/Transfer out	-	(281)	(9)	(213,294)	(84)	(9,927)	(8,455)	(376)	(232,426)
31 December 2018	11,512	553,197	412,511	978,920	47,017	57,173	46,225	1,989,117	4,095,672
<b>Accumulated depreciation</b>									
31 December 2016	3,863	455,448	73,712	676,894	26,236	35,465	-	-	1,271,618
Depreciation for the year	572	35,673	23,209	136,195	4,232	7,704	-	-	207,585
Accumulated depreciation from purchase of investments in subsidiaries	-	-	-	615	-	3,005	54,576	-	58,196
Accumulated depreciation of assets disposed and transferred out	-	(20)	-	(8,283)	-	-	-	-	(8,303)
Accumulated depreciation from disposal of investment in subsidiaries	-	(160)	-	(97)	-	-	-	-	(257)

(Unit: Thousand Baht)

	Consolidated financial statements								
	Condominium	Network equipment and network improvement	Transmission Equipment	Furniture, fixture and office equipment	Furniture of sound recording room	Motor vehicles	Equipment for rent	Assets under installation	Total
31 December 2017	4,435	490,941	96,921	805,324	30,468	46,174	54,576	-	1,528,839
Depreciation for the year	571	25,415	43,417	132,828	3,258	8,741	25	-	214,255
Accumulated depreciation of assets disposed and transferred out	-	(280)	(5)	(197,584)	(84)	(9,924)	(8,455)	-	(216,332)
31 December 2018	5,006	516,076	140,333	740,568	33,642	44,991	46,146	-	1,526,762
<b>Allowance for impairment loss</b>									
31 December 2016	-	191	-	96	-	-	-	-	287
Increase in allowance for impairment loss	-	-	-	7,963	-	-	-	-	7,963
31 December 2017	-	191	-	8,059	-	-	-	-	8,250
Reversal of allowance for impairment from write-off	-	-	-	(7,963)	-	-	-	-	(7,963)
Increase in allowance for impairment loss	-	-	-	8,975	-	-	-	2,135	11,110
31 December 2018	-	191	-	9,071	-	-	-	2,135	11,397
<b>Net book value</b>									
31 December 2017	7,077	61,110	315,599	377,744	16,633	20,926	-	354,582	1,153,671
31 December 2018	6,506	36,930	272,178	229,281	13,375	12,182	79	1,986,982	2,557,513
<b>Depreciation for the year</b>									
2017 (Baht 67 million included in cost of services, and the balance in selling and distribution expenses and administrative expenses)									207,585
2018 (Baht 75 million included in cost of services, and the balance in selling and distribution expenses and administrative expenses)									214,255

(Unit: Thousand Baht)

	Separate financial statements				
	Condominium	Furniture, fixture and office equipment	Motor vehicles	Assets under installation	Total
<b>Cost</b>					
31 December 2016	11,512	900,733	25,293	110,299	1,047,837
Additions/Transfer in	-	173,009	-	356,328	529,337
Disposals/Transfer out	-	(3,493)	-	(108,164)	(111,657)
31 December 2017	11,512	1,070,249	25,293	358,463	1,465,517
Additions/Transfer in	-	114	-	1,634,535	1,634,649
Disposals/Transfer out	-	(210,534)	(4,189)	-	(214,723)
31 December 2018	11,512	859,829	21,104	1,992,998	2,885,443
<b>Accumulated depreciation</b>					
31 December 2016	3,862	580,504	17,141	-	601,507
Depreciation for the year	572	128,825	3,440	-	132,837
Accumulated depreciation of assets disposed and transferred out	-	(3,401)	-	-	(3,401)
31 December 2017	4,434	705,928	20,581	-	730,943
Depreciation for the year	572	128,936	2,367	-	131,875
Accumulated depreciation of assets disposed and transferred out	-	(194,929)	(4,189)	-	(199,118)
31 December 2018	5,006	639,935	18,759	-	663,700
<b>Allowance for impairment loss</b>					
31 December 2016	-	-	-	-	-
Increase in allowance for impairment loss	-	7,963	-	-	7,963
31 December 2017	-	7,963	-	-	7,963
Reversal allowance for impairment from write-off	-	(7,963)	-	-	(7,963)
Increase in allowance for impairment loss	-	8,975	-	2,135	11,110
31 December 2018	-	8,975	-	2,135	11,110
<b>Net book value</b>					
31 December 2017	7,078	356,358	4,712	358,463	726,611
31 December 2018	6,506	210,919	2,345	1,990,863	2,210,633
<b>Depreciation for the year</b>					
2017 (All depreciation included in selling and distribution expenses and administrative expenses)					132,837
2018 (All depreciation included in selling and distribution expenses and administrative expenses)					131,875

- As at 31 December 2018, the subsidiary companies had equipment and vehicles under finance lease agreements with net book values of Baht 250 million (2017: Baht 285 million).
- As at 31 December 2018, certain equipment items of the Company and its subsidiary companies were fully depreciated but are still in use. The gross carrying amount before deducting accumulated depreciation and allowance for impairment loss of those assets amounted to approximately Baht 930 million and separate financial statements: Baht 251 million (2017: Baht 1,049 million and separate financial statements: Baht 409 million).
- As at 31 December 2018, the Company had an outstanding balance of new assets under installation for Digital Trunked Radio System (DTRS) project amounting to Baht 1,991 million (2017: Baht 356 million). The construction has been financed with a loan from the parent company. Borrowing costs amounting to Baht 3.37 million were capitalised during the year ended 31 December 2018 (2017: Baht 0.61 million). The weighted average rate of 2.71% to 2.81% has been used to determine the amount of borrowing costs eligible for capitalisation.



- d) As at 31 December 2018, the Company and its subsidiaries had allowance for impairment loss of equipment amounting to Baht 11 million and separate financial statements: Baht 11 million for unused and damaged equipment (2017: Baht 8 million and separate financial statements: Baht 8 million).

## 17. Goodwill

Goodwill mainly relates to the purchase of shares of Siam Sport Television Co., Ltd. by I-Sport Co., Ltd., a subsidiary company.

The subsidiary company determined the recoverable amounts of the cash generating units (CGUs) based on value in use, using cash flow projections covering a five-year period prepared with reference to financial budgets approved by the management.

Key assumptions used in value in the value in use calculations are as follows:

(Unit: Percent per annum)

	2018	2017
Terminal growth rate	3.0	3.0
Discount rate	9.4	9.7

The management determined the growth rate based on historical operating results, the expected market growth rate, the rate of gross domestic product growth and the discount rate which is a pre-tax rates that reflects the specific risk of the particular operating segment.

After consideration, as at 31 December 2018 and 2017 management believed that goodwill is not impaired.

## 18. Intangible assets

(Unit: Thousand Baht)

	Consolidated financial statements					
	Computer software	Service agreement for online digital marketing	Right for air time	Right for telecommunication on tower service	License for online game	Total
<b>Cost</b>				(Restated)		
31 December 2016	95,610	1,700	3,191	-	-	100,501
Increase from purchase investments in subsidiaries	-	-	-	34,132	-	34,132
Additions	4,900	-	-	-	1,592	6,492
Write-off	-	-	-	-	(1,592)	(1,592)
Decrease from disposals of investments in subsidiaries	-	(1,700)	-	-	-	(1,700)
31 December 2017 as previously reported	100,510	-	3,191	34,132	-	137,833
Increase from assessed the fair values from acquisition of investment in subsidiary (Note 15.5)	-	-	-	8,533	-	8,533
31 December 2017 - as restated	100,510	-	3,191	42,665	-	146,366
Additions	752	-	-	-	-	752
31 December 2018	101,262	-	3,191	42,665	-	147,118

(Unit: Thousand Baht)

	Consolidated financial statements					
	Computer software	Service agreement for online digital marketing	Right for air time	Right for telecommunication on tower service	License for online game	Total
<b>Accumulated amortization</b>				(Restated)		
31 December 2016	90,395	1,500	1,276	-	-	93,171
Amortisation for the year	5,620	-	638	-	199	6,457
Amortisation for disposals	-	-	-	-	(199)	(199)
Decrease from disposals of investments in subsidiaries	-	(1,500)	-	-	-	(1,500)
31 December 2017	96,015	-	1,914	-	-	97,929
Increase from assessed the fair values from acquisition of investment in subsidiary (Note 15.5)	-	-	-	374	-	374
31 December 2017 - as restated	96,015	-	1,914	374	-	98,303
Amortisation for the year	830	-	638	4,480	-	5,948
31 December 2018	96,845	-	2,552	4,854	-	104,251
<b>Net book value</b>						
31 December 2017 - as restated	4,495	-	1,277	42,291	-	48,063
31 December 2018	4,417	-	639	37,811	-	42,867

*Right for air time*

On 26 December 2014, I-Sport Co., Ltd., a subsidiary company, purchased shares of Siam Sport Television Co., Ltd. (a subsidiary company) with mutually agreed price. As a result of the purchase of investment under the acquisition method, the subsidiary company recorded the right for air time of sport program as intangible assets with five years useful lives.

*Right for telecommunication tower service*

On 1 September 2017, the Company purchased shares of Thai Base Station Co., Ltd. (a subsidiary company) with mutually agreed price. As a result of the purchase of investment under the acquisition method, the Company recorded the right for telecommunication tower service as intangible assets with ten years useful lives.

## 19. Bank overdrafts and short-term loans from financial institutions

(Unit: Thousand Baht)

	Interest rate (percent per annum)		Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017	2018	2017
Bank overdrafts	MOR	MOR	132	3,514	-	-
Short-term loans from banks	MMR	MMR	2,649,180	3,451,890	2,599,180	3,401,890
Trust receipts						
Baht	-	MMR	-	57,677	-	57,677
Total			2,649,312	3,513,081	2,599,180	3,459,567

Movement in the short-term loans accounts during the years ended 31 December 2018 and 2017 were summarised below.

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Balance at beginning the year	3,451,890	4,201,490	3,401,890	4,151,490
Add: Addition	100,000	662,600	-	562,600
Less: Covert to long-term loan (Note 22)	(558,794)	-	(558,794)	-
Less: Repayments	(343,916)	(1,412,200)	(243,916)	(1,312,200)
Balance at end of the year	2,649,180	3,451,890	2,599,180	3,401,890

Bank overdrafts of subsidiary companies are secured by the Company. Short-term loans from banks and trust receipts of the Company are secured by the pledge of some bank deposits and short-term loans from banks of I-Sport Co., Ltd., a subsidiary company, secured by the Company and Siam Sport Syndicate Public Co., Ltd. (another shareholder).

In addition, short-term loan agreements with banks of the company and its subsidiaries contain certain conditions as specified in the agreements that require the Company and its subsidiaries to comply.

On 22 June 2018, the Company had entered into a memorandum of amendment of loan agreement with a commercial bank in order to revise term of payment of short-term loan of Baht 359 million to the new maturity within 30 December 2024 (as mentioned in Note 22).

On 21 December 2018, the Company had entered into a loan agreement with a commercial bank in order to revise term of repayment of short-term loan of Baht 200 million to the new maturity within 30 December 2024 (as mentioned in Note 22).

## 20. Trade and other payables

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
<b>Trade accounts payable</b>				
Trade accounts payable - related parties (Note 6)	7,964	23,156	22	15,858
Trade accounts payable - unrelated parties	11,466	65,316	72	17,268
Total trade accounts payable	19,430	88,472	94	33,126
<b>Other payables</b>				
Amount due to and advance from related parties (Note 6)	275,756	51,909	266,419	44,903
Other payables - unrelated parties	608,451	261,439	457,969	111,366
Accrued expenses - related parties (Note 6)	817	2,446	-	329
Accrued expenses	920	1,183	920	1,183
Total other payables	885,944	316,977	725,308	157,781
Total trade and other payables	905,374	405,449	725,402	190,907

## 21. Short-term loans

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Short-term loans from related parties (Note 6)	-	1,310,000	493,000	1,806,500
Short-term loan from unrelated parties	22,140	22,140	-	-
Total short-term loans	22,140	1,332,140	493,000	1,806,500

### *Short-term loan from unrelated parties*

Short-term loans as at 31 December 2018 amount to Baht 22.1 million (2017: Baht 22.1 million) are loans from Siam Sport Syndicate Public Co., Ltd., carrying interest at the 12-month fixed deposit rate of a commercial bank.

## 22. Long-term loans from financial institutions

(Unit: Thousand Baht)

No.	Credit facilities	Significant terms and conditions of loan agreements		Consolidated financial statements/ Separate financial statements	
		Repayment schedule	Interest rate (Percent per annum)	2018	2017
The Company	493,000	Repayment of the first installment in March 2018, with quarterly payment of principal and monthly payment of interest to be completed within the 28 <sup>th</sup> installment. - Installment 1 - 4 : Baht 0.05 million each - Installment 5 - 8 : Baht 7.4 million each - Installment 9 - 12 : Baht 19.7 million each - Installment 13 - 16 : Baht 22.2 million each - Installment 17 - 27 : Baht 24.7 million each - Installment 28 : payment of the remaining principal and interest (2017: Repayment of the first installment on the 13 <sup>th</sup> month after the month in which the loan was draw down, with monthly payment of principal and interest to be completed within the 48 <sup>th</sup> month. - Installment 1 - 12 : Baht 2.5 million each - Installment 13 - 24 : Baht 8.5 million each - Installment 25 - 35 : Baht 9.5 million each - Installment 36 : payment of the remaining principal and interest)	MLR minus Fixed rate per annum (2017: MLR minus Fixed rate per annum)	492,803	250,000

(Unit: Thousand Baht)

No.	Credit facilities	Significant terms and conditions of loan agreements		Consolidated financial statements/ Separate financial statements	
		Repayment schedule	Interest rate (Percent per annum)	2018	2017
2	358,854	Repayment on a quarterly basis within 30 December 2024 - Year 2018 : quarterly installments of Baht 0.04 million - Year 2019 : quarterly installments of Baht 5.4 million - Year 2020 : quarterly installments of Baht 14.3 million - Year 2021 : quarterly installments of Baht 16.2 million - Year 2022 - 2024 : quarterly installments of Baht 17.9 million	MLR minus Fixed rate per annum	358,782	-
3.	199,940	Repayment on a quarterly basis within the 25 <sup>th</sup> installment within 30 December 2024 - Installment 1 : Baht 0.02 million each - Installment 2 - 5 : Baht 3 million each - Installment 6 - 9 : Baht 7.98 million each - Installment 10 - 13 : Baht 9 million each - Installment 14 - 25 : Baht 10 million each	MLR minus Fixed rate per annum	199,920	-
Total long-term loans from financial institutions				1,051,505	250,000
Less: Current portion				(588,282)	(30,000)
Long-term loans from financial institutions - net of current portion				463,223	220,000

Movements in the long-term loans account during the years ended 31 December 2018 and 2017 were summarised below.

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Balance at beginning of the year	250,000	252,947	250,000	250,000
Add: Addition	243,000	-	243,000	-
Add: Convert from short-term loan (Note 19)	558,794	-	558,794	-
Less: Repayments	(289)	(2,947)	(289)	-
Balance at end of the year	1,051,505	250,000	1,051,505	250,000

During the year 2017, Siam Sport Television Co., Ltd., a subsidiary company has fully repaid long-term loan and withdrawn the pledge of motor vehicles with transmission tools and equipment (as mentioned in Note 16) and canceled all guarantee of subsidiary.

On 26 January 2018, the Company had entered into a supplemental agreement to increase loan facility with a commercial bank of Baht 243 million in order to make repayment for short-term loans from bank. Under the Company's loan agreement, the Company must comply with the conditions stipulated in the agreement, such as maintaining the percentage shareholdings of Samart Corporation Public Co., Ltd., the parent company, in the Company and its subsidiaries.

On 22 June 2018, the Company had entered into a memorandum of amendment of loan agreement with a commercial bank in order to revise term of repayment of short-term loan of Baht 359 million (as mentioned in Note 19). Under the memorandum of amendment, the Company must comply with the covenants stipulated in the agreement, such as maintaining of certain financial ratios.

On 21 December 2018, the Company had entered into a loan agreement with a commercial bank in order to revise term of repayment of short-term loan of Baht 200 million (as mentioned in Note 19). Under the loan agreement, the Company must comply with the covenants stipulated in the agreement, such as maintaining of certain financial ratios.

Based on the financial statements, during the year 2018 the Company was unable to maintain certain financial ratios as stipulated in the loan agreements with the aforementioned banks. Therefore, the loan of Baht 559 million is payable on demand. The Company classifies this loan as current portion.

## 23. Liabilities under finance lease agreements

(Unit: Thousand Baht)

	Consolidated financial statements	
	2018	2017
Liabilities under finance lease agreements	271,389	329,583
Less: Deferred interest expenses	(26,297)	(44,683)
Total	245,092	284,900
Less: Portion due within one year	(37,185)	(39,808)
Liabilities under finance lease agreements - net of current portion	207,907	245,092

The subsidiary companies have entered into the finance lease agreements with related company and leasing companies for rental of motor vehicles and equipment for use in their operations, whereby the finance lease agreements carried interests between 7.26 and 8.19 percent per annum (2017: between 7.03 and 8.70 percent per annum) and they are committed to pay rental on a monthly basis. The terms of the agreements are generally between 3 and 5 years.

The finance lease agreement with related company was guaranteed by I-Sport Co., Ltd. a parent company of such subsidiary company as described in Note 36.2.2 to the financial statements.

Future minimum lease payments required under the finance lease agreements were as follows:

(Unit: Thousand Baht)

	Consolidated financial statements					
	Less than 1 year		1 - 5 years		Total	
	2018	2017	2018	2017	2018	2017
Future minimum lease payments	53,095	58,193	218,294	271,390	271,389	329,583
Deferred interest expenses	(15,910)	(18,385)	(10,387)	(26,298)	(26,297)	(44,683)
Present value of future minimum lease payments	37,185	39,808	207,907	245,092	245,092	284,900

## 24. Provision for long-term employee benefits

Provision for long-term employee benefits, which represents compensation payable to employees after they retire, was as follows:

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
<b>Provision for long-term employee benefits at beginning of year</b>	33,082	37,499	17,742	19,801
Included in profit or loss:				
Current service cost	2,409	3,399	1,122	1,814
Interest cost	801	1,182	406	623
Employee transferral	(1,633)	-	(841)	-
Reversal of actuarial gain on defined benefit plan from the subsidiaries' liquidation	-	(282)	-	-
Included in other comprehensive income:				
Actuarial (gain) loss arising from				
Demographic assumptions changes	-	(575)	-	(672)
Financial assumptions changes	(1,330)	1,119	(272)	870
Experience adjustments	(11,050)	(9,160)	(9,313)	(4,694)
Reversal of actuarial gain on defined benefit plan from the employee transferral	2,357	-	-	-
Past service cost	-	111	-	-
Benefits paid during the year	(736)	(211)	-	-
<b>Provision for long-term employee benefits at end of year</b>	23,900	33,082	8,844	17,742

The subsidiary company expects to pay Baht 0.6 million of long-term employee benefits during the next year (2017: Baht 0.7 million) (Separate financial statements: nil).



As at 31 December 2018, the weighted average duration of the liabilities for long-term employee benefit is 9 - 27 years (Separate financial statements: 9 years) (2017: 11 - 28 years and separate financial statements: 12 years).

Significant actuarial assumptions are summarised below.

(Unit: Percent per annum)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Discount rate	2.3 - 3.5	2.2 - 3.3	2.3	2.3
Salary increase rate	2.5 - 6.3	3.0 - 6.7	3.5 - 6.3	3.7 - 6.7
Turnover rate	0 - 28	0 - 28	2 - 27	2 - 27

The result of sensitivity analysis for significant assumptions that affect the present value of the long-term employee benefit obligation as at 31 December 2018 and 2017 are summarised below.

(Unit: Million Baht)

	Consolidated financial statements				Separate financial statements			
	Liability increase (decrease)				Liability increase (decrease)			
	Increase 1%		Decrease 1%		Increase 1%		Decrease 1%	
	2018	2017	2018	2017	2018	2017	2018	2017
Discount rate	(2.2)	(3.3)	2.6	3.8	(0.6)	(1.5)	0.6	1.8
Salary increase rate	2.5	3.5	(2.2)	(3.1)	0.6	1.6	(0.6)	(1.4)
	Increase 20%		Decrease 20%		Increase 20%		Decrease 20%	
	2018	2017	2018	2017	2018	2017	2018	2017
Turnover rate	(2.2)	(3.6)	2.7	4.6	(0.5)	(1.6)	0.6	1.9

On 13 December 2018, The National Legislative Assembly passed a resolution approving the draft of a new Labour Protection Act, which is in the process being published in the Royal Gazette. The new Labour Protection Act stipulates additional legal severance pay rates for employees who have worked for an uninterrupted period of twenty years or more. Such employees are entitled to receive not less than 400 days' compensation at the latest wage rate. This change is considered a post-employment benefits plan amendment and the Company and its subsidiaries have additional liabilities for long-term employee benefits of Baht 7.6 million (The Company only: Baht 2.5 million). The Company and its subsidiaries will reflect the effect of the change by recognising past services costs as expenses in the income statement of the period in which the law is effective

## 25. Share capital and warrant

### 25.1 Registered share capital

On 27 April 2018, an Annual General Meeting of the Company's shareholders passed a resolution approving the cancellation of the relevant existing resolution of the Extraordinary General Meeting of the Company' shareholders No. 1/2017 on 27 September 2017 relating to the registered share capital increase and approved the reduction and the increase in the Company's registered share capital as follows:

	Number of shares (shares)	Amount (Baht)	Registration date with the Ministry of Commerce
Balance as at 31 December 2017	9,900,562,500	990,056,250	17 May 2018
Decrease in registered share capital	(5,500,312,500)	(550,031,250)	
	4,400,250,000	440,025,000	18 May 2018
Increase in registered share capital	11,000,625,000	1,100,062,500	
Balance as at 31 December 2018	15,400,875,000	1,540,087,500	

In addition, the meeting approved the allocation of not more than 8,800,500,000 newly-issued ordinary shares, at the par value of Baht 0.1 per share, for the purpose of offering for sale to the existing shareholders of the Company in proportionate to their respective shareholdings (Rights offering), at the allocation ratio of 1 existing ordinary share to 2 newly-issued ordinary shares, at Baht 0.3 per share.

## 25.2 Issued and fully paid-up capital

	Number of shares (shares)	Amount (Baht)	Shares premium (Baht)	Registration date with the Ministry of Commerce
Balance as at 31 December 2017	4,400,250,000	440,025,000	1,230,452,034	4 June 2018
Increase from share offering to existing shareholders	6,924,173,218	692,417,322	1,384,834,644	
Balance as at 31 December 2018	11,324,423,218	1,132,442,322	2,615,286,678	

## 25.3 Warrants

Such Annual General Meeting of the Company’s shareholders passed a resolution to issue warrants no. 1 (SDC-W1) up to 2,200,125,000 units of warrants to the existing shareholders of the Company who subscribe to and are allocated newly issued shares by offering to them in proportion to their shareholdings (rights offering) at the ratio of 4 newly issued shares to 1 warrant, without any cost. The exercise ratio is 1 warrant : 1 share, with an exercise price of Baht 0.5 per 1 ordinary share. The warrants have a life of 5 years and are exercisable on the last business day of the June and December of each year throughout the life of the warrants, commencing from 28 December 2018.

Warrants	Exercise price (Baht per unit)	Exercise ratio (Warrants: ordinary shares)	Warrants issued (Thousand units)	Exercised or cancelled (units)	Warrants as at 31 December 2018 (Thousand units)
SDC-W1	0.50	1:1	2,200,125	-	2,200,125

## 26. Statutory reserve

Pursuant to Section 116 of the Public Limited Companies Act B.E. 2535, the Company is required to set aside a statutory reserve at least 5 percent of its net profit after deducting accumulated deficit brought forward (if any), until the reserve reaches 10 percent of the registered capital. The statutory reserve is not available for dividend distribution.

## 27. Service income

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Service income under telecommunication service				
license - Type 1	-	11,466	-	4,099
Other service income	531,438	562,967	1,459	7,398
Total service income	531,438	574,433	1,459	11,497

## 28. Other income

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Advertising and management fee income	-	-	9,480	23,700
Selling support income	1,820	1,247	1,820	1,247
Interest income	2,801	1,266	12,759	6,516
Gain on sales of equipment	2,717	141	809	116
Gain on change in value of temporary investments in trading securities (Note 8)	594	-	594	-
Gain on disposal of temporary investments in trading securities (Note 8)	-	253	-	253
Gain on liquidation of subsidiaries	4,465	-	4,468	-
Gain on exchange	1,213	-	1,203	-
Others	13,290	27,681	10,044	11,202
Total other income	26,900	30,588	41,177	43,034

## 29. Expenses by nature

Significant expenses classified by nature were as follows:

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Reserve for doubtful accounts	653,012	1,556,457	651,498	1,556,486
Salaries and wages and other employee benefits	232,544	324,470	77,608	121,121
Depreciation and amortisation	220,203	215,905	131,875	132,837
Rental expenses from operating lease agreements	57,911	76,482	37,520	58,548
Changes in inventories	127,272	341,332	128,946	336,758
Purchase finished goods for sales	157,815	487,964	157,736	484,663
Marketing expenses	19,122	156,047	1,782	100,198

### 30. Other expenses

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Reserve for doubtful accounts	653,012	1,525,986	651,498	1,526,014
Loss on changes in value of temporary investments in trading securities (Note 8)	-	201	-	201
Loss on disposals of available-for-sale investments (Note 14)	-	3,136	-	102
Write-off bad debts	143,518	30,635	143,518	31,919
Loss on exchange	-	11,893	-	11,580
Loss on disposal of investments in subsidiaries	-	6,948	-	-
Write-off goodwill	-	514	-	-
Allowance for impairment loss	3,147	7,963	3,147	7,963
Write-off equipment	14,885	1,802	14,885	-
Others	3	-	3	-
<b>Total other expenses</b>	<b>814,565</b>	<b>1,589,078</b>	<b>813,051</b>	<b>1,577,779</b>

### 31. Finance cost

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Interest expenses on:				
Bank loans, overdrafts and trust receipts	183,484	158,975	181,311	154,550
Loans from related parties	10,783	23,681	16,019	30,467
Liabilities under finance lease agreements and others	18,386	5,130	-	1
<b>Total interest expenses</b>	<b>212,653</b>	<b>187,786</b>	<b>197,330</b>	<b>185,018</b>
Bank charges	8,868	3,319	8,385	2,465
<b>Total finance cost</b>	<b>221,521</b>	<b>191,105</b>	<b>205,715</b>	<b>187,483</b>

### 32. Income tax

Income tax income for the years ended 31 December 2018 and 2017 were made up as follows:

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
<b>Current income tax</b>		(Restated)		
Current income tax charge	1,126	981	-	-
<b>Deferred tax</b>				
Relating to origination and reversal of temporary differences	225,086	(464,627)	222,255	(447,487)
<b>Income tax (income) expenses reported in the income statement</b>	<b>226,212</b>	<b>(463,646)</b>	<b>222,255</b>	<b>(447,487)</b>

The amounts of income tax relating to each component of other comprehensive income for the years ended 31 December 2018 and 2017 are as follows:

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Deferred tax relating to loss on changes in value of available-for-sale investments	(4,352)	(4,721)	(4,352)	(4,721)
Deferred tax relating to actuarial loss	2,001	1,667	1,998	1,622
<b>Income tax charged to other comprehensive income</b>	<b>(2,351)</b>	<b>(3,054)</b>	<b>(2,354)</b>	<b>(3,099)</b>

The reconciliation between accounting loss and income tax (income) expenses was shown below.

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Accounting loss before tax	(1,369,973)	(Restated) (2,417,628)	(1,374,431)	(Restated) (2,372,607)
Applicable tax rate	15% and 20%	15%, 16.5% and 20%	20%	20%
Accounting loss before tax multiplied by income tax rate	(273,907)	(483,269)	(274,886)	(474,521)
Share of loss from investment in subsidiaries	-	-	10,018	19,077
Reversal of share of gain loss from liquidation subsidiaries	(10,828)	-	(10,828)	-
Effects of:				
Non-deductible expenses	2,203	11,950	1,134	7,616
Additional expenses deductions allowed	4	332	-	-
Write-off of deferred tax assets	38,583	-	27,385	-
Others	574	564	46	341
<b>Total</b>	<b>41,364</b>	<b>12,846</b>	<b>28,565</b>	<b>7,957</b>
Deferred tax assets not recognised	469,583	6,777	469,386	-
<b>Income tax income reported in the income statement</b>	<b>226,212</b>	<b>(463,646)</b>	<b>222,255</b>	<b>(447,487)</b>

The components of deferred tax assets and deferred tax liabilities were as follows:

(Unit: Thousand Baht)

	Statement of financial position			
	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
<b>Deferred tax assets</b>		(Restated)		(Restated)
Allowance for doubtful accounts	565	307,983	-	307,720
Allowance for diminution in value of inventories	65,130	68,501	63,343	60,576
Allowance for asset impairment	2,222	2,443	2,222	2,443
Loss on change in value of temporary investments	8,090	8,600	8,090	8,600
Loss on changes in value of available-for-sale investments	33,249	28,897	18,910	18,130
Provision for long-term employee benefits	4,780	6,615	1,769	3,548
Unused tax loss	372,031	288,572	347,464	263,990
Finance lease agreements	3,361	-	-	-
Others	106	1,785	44	100
<b>Total</b>	<b>489,534</b>	<b>713,396</b>	<b>441,842</b>	<b>665,107</b>
<b>Deferred tax liabilities</b>				
Valuation of intangible assets	(7,562)	(8,458)	-	-
Finance lease agreements	-	(234)	-	-
Others	(256)	(255)	(128)	-
<b>Total</b>	<b>(7,818)</b>	<b>(8,947)</b>	<b>(128)</b>	<b>-</b>
<b>Deferred tax, net</b>	<b>481,716</b>	<b>704,449</b>	<b>441,714</b>	<b>665,107</b>

Deferred tax assets and liabilities in statement of financial position were as follows:

(Unit: Thousand Baht)

	Statement of financial position			
	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
		(Restated)		(Restated)
Deferred tax assets	481,716	704,449	441,714	665,107
Deferred tax, net	481,716	704,449	441,714	665,107

As at 31 December 2018, the Company and its subsidiaries have Baht 372 million (The Company only: Baht 347 million) deferred tax assets in relation to tax loss carried forward deductible against future profit in tax calculation if the Company and its subsidiaries have sufficient profit.

The Company has a new business under the expertise and experience of the Company which are awaiting the approval during the year of 2019 and it is able to commence business operations immediately thereafter. The Company expects to gain sufficient profit to utilize tax loss carried forward. It therefore believes that it will benefit from the recorded deferred tax assets and a provision for impairment is not necessary, considering the current situation. Although the Company has evaluated and exercised its best estimate, there is still uncertainty about the changing situation, which is normal for future events that have not yet occurred.

As at 31 December 2018, the Company and its subsidiary companies have deductible temporary differences Baht 2,224 million and separate financial statements: Baht 2,224 million (2017: Baht 21 million and separate financial statements: Baht 21 million) and unused tax losses which will expire in 2018 - 2023 totaling Baht 360 million and

separate financial statements: Baht 137 million (2017: Baht 197 million and USD 0.5 million and separate financial statements: nil), on which deferred tax assets have not been recognised as the Company and its subsidiary companies believe that the future taxable profits may not be sufficient to allow utilisation of the temporary differences and unused tax losses.

### 33. Basic earnings (loss) per share

Basic loss per share is calculated by dividing loss for the period attributable to equity holders of the Company (excluding other comprehensive income (loss)) by the weighted average number of ordinary shares in issue during the period.

Diluted loss per share is calculated by dividing loss for the period attributable to equity holders of the Company (excluding other comprehensive income) by the total sum of the weighted average number of ordinary shares in issue during the period plus the weighted average number of ordinary shares which would need to be issued to convert all dilutive potential ordinary shares into ordinary shares. The calculation assumes that the conversion took place either at the beginning of the period or on the date the potential ordinary shares were issued according to the portion of warrant exercise.

As at 31 December 2018, the warrants are excluded from the potential ordinary shares since their exercise price is in excess of the fair value of the ordinary shares.

### 34. Segment information

Operating segment information is reported in a manner consistent with the internal reports that are regularly reviewed by the chief operating decision maker in order to make decisions about the allocation of resources to the segment and assess its performance.

For management purposes, the Company and its subsidiaries are organised into business units based on their geographical (i.e., domestic and foreign) and their products and services. The Company and its subsidiaries have two business segments as follows:

1. Mobile segment

Distribution of mobile phones, provision of mobile phones bundled with content and provider retail and wholesale 3G services (Mobile Virtual Network Operator).

2. Non-mobile segment

2.1 Provision of voice services, audiovisual or multimedia services and infotainment services through mobile phones

2.2 Content provider through multimedia channels

2.3 Producer of television and radio programs, printed media and billboards

2.4 Provision of multimedia and interactive media services

2.5 Provision of website services

2.6 Provision of entertainment services as part of intelligent marketing strategy

No operating segments have been aggregated to form the above reportable operating segments.

The chief operating decision maker monitors the operating results of the business units separately for the purpose of making decisions about resource allocation and assessing performance. Segment performance is measured based on operating profit or loss and total assets and on a basis consistent with that used to measure operating profit or loss and total assets in the financial statements.

The basis of accounting for any transactions between reportable segments is set out in Note 6 to the financial statements.

The following tables present revenue and profit and total assets/total liabilities information regarding the Company and its subsidiaries' operating segments for the years ended 31 December 2018 and 2017, respectively.

(Unit: Million Baht)

	Domestic				Adjustments and eliminations		Consolidated	
	Mobile		Non-mobile		2018	2017	2018	2017
	2018	2017	2018	2017				
Sales and service income								
Sales and service income from third parties								
- Local sales and service income	165	728	481	540	-	-	646	1,268
- Overseas sales and service income	-	31	-	-	-	-	-	31
Sales and service income from related parties	91	42	6	3	-	(10)	97	35
Total sales and service income	256	801	487	543	-	(10)	743	1,334
Cost of sales and service	316	853	407	536	2	(21)	725	1,368
Gross profit (loss)	(60)	(52)	80	7	(2)	11	18	(34)
Unallocated income (expenses):								
Other income							27	30
Selling and distribution expenses							(126)	(334)
Administrative expenses							(252)	(300)
Other expenses							(815)	(1,589)
Finance cost							(222)	(191)
Income tax revenue (expense)							(226)	464
Non-controlling interests of the subsidiaries							(1)	29
Loss for the year							(1,597)	(1,925)



(Unit: Million Baht)

	Domestic				Adjustments and eliminations		Consolidated	
	Mobile		Non-mobile		2018	2017	2018	2017
	2018	2017	2018	2017				
<b>Assets</b>								
Trade accounts receivable - net	1,440	2,929	54	62	(5)	(5)	1,489	2,986
Inventories - net	-	129	-	1	-	(3)	-	127
Equipment - net	2,216	737	344	421	(2)	(4)	2,558	1,154
Deferred tax assets	444	674	45	37	(7)	(7)	482	704
Others	2,389	2,462	249	290	(1,240)	(1,338)	1,398	1,414
Segment total assets	6,489	6,931	692	811	(1,254)	(1,357)	5,927	6,385
Segment total liabilities	5,222	6,070	408	482	(721)	(717)	4,909	5,835
Additions (decrease) to non-current assets other than financial instruments and deferred tax assets	1,465	598	(79)	304	(3)	(8)	1,383	894

### Geographic information

Revenue from external customers is based on locations of the customers.

(Unit: Million Baht)

	2018	2017
Revenue from external customers		
Thailand	742	1,301
Laos	-	5
Others	1	28
Total	743	1,334

Non-current assets (other than financial instruments and deferred tax assets)

(Unit: Million Baht)

	2018	2017
		(Restated)
Thailand	2,675	1,292
Total	2,675	1,292

### Major customers

For the year 2018, the Company and its subsidiaries had revenue from two major customers in amount of Baht 158 million and Baht 59 million, arising from sales by sport content services and producer of television and radio programs, printed media and billboards segment (2017: Baht 181 million and Baht 115 million derived from two major customers, arising from sales by producer of television and radio programs, printed media and billboards segment and sales by mobile segment).

## 35. Provident fund

The Company, subsidiary companies and their employees have jointly established a provident fund in accordance with the Provident Fund Act B.E. 2530. The Company and subsidiary companies contribute to the fund monthly at the rate of 3 - 10 percent of basic salary. Their employees contribute to the fund monthly at the rate of 3 - 15 percent of basic salary. The fund, which is managed by Bangkok Bank Public Company Limited and Bank of Ayudhya Public Company Limited, will be paid to employees upon termination in accordance with the fund rules. The contributions for the year 2018 amounting to approximately Baht 8 million (Separate financial statements: Baht 3 million) (2017: Baht 11 million, Separate financial statements: Baht 6 million) were recognised as expenses.

## 36. Commitments and contingent liabilities

The Company and its subsidiaries had commitments and contingent liabilities other than those disclosed in other notes to financial statements as follows:

### 36.1 Operating lease commitments

The Company and its subsidiaries have entered into several lease agreements in respect of the lease of office building space and motor vehicles. The terms of the agreements are generally between 1 and 5 years.

Future minimum lease payments required under these operating leases contracts were as follows:

(Unit: Million Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Payable:				
In up to 1 year	45	61	18	42
In over 1 and up to 5 years	13	72	8	53

As at 31 December 2018, the Company has no future minimum sublease payments expected to be received under non-cancellable subleases (2017: Baht 0.1 million). During the year 2018, the Company recognised rental expenses of Baht 0.2 million and subleasing revenue of Baht 0.2 million (2017: Baht 1.1 million and Baht 1.1 million), respectively.

### 36.2 Guarantees

#### 36.2.1 Bank guarantees

As at 31 December 2018, there were outstanding bank guarantees issued by banks on behalf of the Company and its subsidiaries of approximately Baht 17.99 million and separate financial statements: Baht 0.69 million (2017: Baht 30.85 million and separate financial statements: Baht 11.14 million), in respect of certain performance bonds as required in the normal course of business. The details of bank guarantees are as follows:

(Unit: Million Baht)

	Consolidated financial statements		Separate financial statements	
	2018	2017	2018	2017
Performance guarantees	17.67	30.24	0.62	10.93
Guarantee electricity use, among others	0.32	0.61	0.07	0.21
	17.99	30.85	0.69	11.14

#### 36.2.2 Guarantees to related parties

- The Company has contingent liabilities in respect of the guarantees of subsidiaries' credit facilities provided to banks as follows:

(Unit: Million Baht)

	Guaranteed facilities	
	2018	2017
Samart Mobile Services Co., Ltd.	5	15
Samart Digital Media Co., Ltd. (formerly known as "Samart Multimedia Co., Ltd.")	-	20
Zecureasia Co., Ltd.	10	10
Samart Mobile Services Co., Ltd., Zecureasia Co., Ltd. and Teleconnext Co., Ltd. (joint use the same facilities with the Company)	1,785	1,791
Teleconnext Co., Ltd. and I-Mobile Plus Co., Ltd. (joint use the same facilities with the Company which the Company guarantees credit facilities to I-Mobile Plus Co., Ltd. of Baht 200 million)	-	700

(Unit: Million Baht)

	Guaranteed facilities	
	2018	2017
I-Mobile Plus Co., Ltd.	-	10
I-Sport Co., Ltd.	12	12
I-Mobile Plus Co., Ltd. (joint use the same facilities with the Company)	-	105
Samart Digital Media Co., Ltd. (formerly known as “Samart Multimedia Co., Ltd.”)		
Teleconnext Co., Ltd., I-Mobile Plus Co., Ltd. and I-Mobile Direct Co., Ltd. (joint use the same facilities with the Company)	-	500
I-Sport Co., Ltd. and Siam Sport Television Co., Ltd.	51	51
Siam Sport Television Co., Ltd.	2	2

These guarantees are effective for as long as the underlying obligations have not been discharged by those subsidiaries.

2. As at 31 December 2018, I-Sport Co., Ltd. a subsidiary company was guarantor for Siam Sport Television Co., Ltd., a subsidiary company of I-Sport Co., Ltd. regarding the finance lease agreement between Siam Sport Television Co., Ltd. and Samart Comtech Co., Ltd., a related company. The contingent liabilities is amounting to Baht 266 million (2017: Baht 322 million).

### 36.3 Commitments in uncalled portions of investments

As at 31 December 2018, the Company has outstanding commitment in respect of uncalled portions of investment in its local subsidiary of approximately Baht 3 million (2017: Baht 3 million).

### 36.4 Other commitments

36.4.1 a) On 22 February 2017, TOT Public Co., Ltd. submitted a letter to the NBTC to notify the NBTC of the cancellation of the cooperation under the Memorandum of Understanding with respect to 3G mobile phone service trial project prior to notifying the cancellation to I-Mobile Plus Company Limited, a subsidiary company. On 1 March 2017, the subsidiary company submitted a letter to TOT Public Co., Ltd. and the NBTC to notify of the termination of i-mobile 3GX service because the 3GX cellular phone system was frequently disrupted and TOT Public Co., Ltd. was unable to permanently fix the problem. In addition, TOT Public Co., Ltd. has not expanded its base station following its business plan in order to expand the coverage across the country. However, the subsidiary company has prepared a recovery plan for users of i-mobile 3GX service in accordance with the conditions imposed by the NBTC. Subsequently, on 22 June 2017, the NBTC submitted to the subsidiary a letter of the termination of the Telecommunications Business License type 1 and agreed with the company’s recovery plan for the users of i-mobile 3GX. Subsequently, on 7 July 2017, the subsidiary submitted a letter notifying the NBTC that it had jointly concluded with TOT Public Company Limited that the date of discontinuing the i-mobile 3GX service would be 18 July 2017.

- b) I-Mobile Plus Company Limited, a subsidiary company has been notified by TOT Public Co., Ltd. regarding the payment for Home Location Register (HLR) amounting to Baht 19.0 million (2017: Baht 19.0 million). However, the management and the legal department of a subsidiary company

were of the opinion that a subsidiary company was not liable to such payment because the data storage on HLR did not reach the quota specified in the agreement. At present, a subsidiary company is providing the clarification to TOT Public Co., Ltd. In this regard, as at 31 December 2018 and 2017 a subsidiary company did not set up a provision in the account.

36.4.2 The Company and its subsidiary companies entered into the service agreements with various companies between 1 and 5 years. The Company and its subsidiary companies have to pay a monthly facility service fee at the rate stipulated in the agreements.

36.4.3 On 22 October 2015, the Company entered into wholesale agreement to provide mobile phone services with CAT Telecom Public Co., Ltd., whereby the Company will resell mobile phone services to end-users. CAT Telecom Public Co., Ltd. is to commence providing service within 90 days after the agreement has been signed and until 3 August 2025. Under the terms of the agreement, the Company is obliged to pay minimum wholesale service fees at a stipulated rate.

However, due to a delay in the distribution of mobile phone numbers by the Office of The National Broadcasting and Telecommunications Commission and technical delays, the Company was unable to commence the service within the stipulated timeframe. On 22 April 2016, the Company sent a letter to CAT Telecom Public Co., Ltd. informing the commencement date to be 3 May 2016.

On 26 June 2017, the Company submitted a letter to CAT Telecom Public Co., Ltd. to notify it of the cancellation of the wholesale agreement to provide mobile phone services, OPEN by i-mobile, because the telecommunications industry has remained intensely competitive over the past 2-3 years and there are no signs that the situation will improve in the future. The Company is unable to implement its plans and in line with its newly-developed business plan. On 11 July 2017 and 14 July 2017, the Company submitted a letter to notify NBTC and CAT Telecom Public Co., Ltd., respectively, of the cancellation of the wholesale agreement to provide mobile phone services with CAT Telecom Public Co., Ltd., requested permission to close the mobile phone signal for the OPEN by i-mobile service. On 14 December 2017, the NBTC notified the Company regarding the approval for the return allocated numbering of the mobile phone service under brand OPEN by i-mobile and approved the Company to cancel the connection of such allocated numbering on 20 December 2017.

36.4.4 On 10 March 2017, the Company entered into an agreement to enter into a consortium with Samart Communication Services Co, Ltd. named SISC Consortium, for the purpose of entering into an alliance service agreement for Digital Trunked Radio System with CAT Telecom Public Co., Ltd. The Company was appointed as the lead company of SISC Consortium and is authorized to act on behalf of SISC Consortium. The agreement is effective from the date that the agreement is signed and will terminate when SISC Consortium has fully discharged its responsibilities under the agreement. The Company is obliged to comply with certain conditions and pay fees for the project as stated in the agreement.

Subsequently, on 24 August 2017, SISC Consortium entered into a business alliance agreement with CAT Telecom Public Co., Ltd. in order to increase its capability to provide Digital Trunked Radio System (DTRS) services. The agreement terminates on 31 July 2025.

On 2 October 2017, the Company entered into a three-year agreement with CAT Telecom Public Co., Ltd. to resell digital trunked radio system services to end-users. Under the terms of the

agreement, the Company is obliged to pay minimum wholesale service fees at a stipulated rate.

36.4.5 In August 2018, I-Sport Co., Ltd., a subsidiary company had entered into a hire of work agreement with Siam Sport Syndicate Public Co., Ltd., a related company regarding the organizer of competition of King Power’s Cup 2018. The agreement will be terminated upon the end of the 2018 competition (within March 2019). The subsidiary company has to pay service fees at the rate as stipulated in the agreement.

36.4.6 On 18 December 2018, the Company entered into an agreement to enter into a consortium with Samart Telcoms Public Co, Ltd. named SS Consortium, for the purpose of entering into a price proposal of Mobile Switching Office equipment for Digital Trunked Radio System with CAT Telecom Public Co., Ltd. The Company was appointed as the lead company of SS Consortium and is authorized to act on behalf of SS Consortium. The agreement is effective from the date that the agreement is signed and will terminate when SS Consortium has fully discharged its responsibilities under the sale agreement or the SS Consortium’s price proposal has not accomplished. The Company is obliged to comply with certain conditions and pay fees for the project as stated in the agreement.

Subsequently, on 26 December 2018, SS Consortium entered into a sales agreement with CAT Telecom Public Co., Ltd. to sell Mobile Switching Office equipment. The agreement will terminate when SS Consortium has fully discharged its responsibilities under the sale agreement with CAT Telecom Public Co., Ltd.

### 36.5 Capital commitment

As at 31 December 2018, the Company has capital commitment of approximately USD 23 million or equivalent to Bath 748 million and Baht 548 million regarding the purchasing of equipment for Digital Trunked Radio System (DTRS) services (2017: USD 0.9 million or equivalent to Bath 29 million).

As at 31 December 2018, Thai Base Station Co., Ltd., a subsidiary company has capital commitment of approximately Bath 248 million regarding the purchasing of equipment and installing for telecommunication tower service for Tower-Co project (2017: Bath 122 million).

## 37. Fair value hierarchy

The Company and its subsidiaries had the assets and liabilities that were measured at fair value using different levels of inputs as follows:

(Unit: Million Baht)

	Consolidated financial statements					
	Level 1		Level 2		Total	
	2018	2017	2018	2017	2018	2017
<b>Assets measured at fair value</b>						
Held for trade investments	2	1	-	-	2	1
Equity instruments						
Available-for-sale investments	18	39	-	-	18	39
Equity instruments						
Derivatives						
Foreign currency forward contracts	-	-	1	-	1	-

	Separate financial statements					
	Level 1		Level 2		Total	
	2018	2017	2018	2017	2018	2017
<b>Assets measured at fair value</b>						
Held for trade investments	2	1	-	-	2	1
Equity instruments						
Available-for-sale investments	13	17	-	-	13	17
Equity instruments						
Derivatives						
Foreign currency forward contracts	-	-	1	-	1	-

## 38. Financial instruments

### 38.1 Financial risk management

The Company's and its subsidiaries' financial instruments, as defined under Thai Accounting Standard No. 107 "Financial Instruments: Disclosure and Presentations", principally comprise cash and cash equivalents, trade and other receivables, loans, investments; and short-term and long-term loans. The financial risks associated with these financial instruments and how they are managed are described below.

#### **Credit risk**

The Company and its subsidiaries are exposed to credit risk primarily with respect to trade and other receivables and loans. The Company and its subsidiaries manage the risk by adopting appropriate credit control policies and procedures and therefore do not expect to incur material financial losses. In addition, the Company and its subsidiaries do not have high concentration of credit risk since they have a large customer base. The maximum exposure to credit risk is limited to the carrying amounts of trade and other receivables and loans as stated in the statement of financial position.

#### **Interest rate risk**

The Company's and its subsidiaries' exposure to interest rate risk relates primarily to their cash at banks, bank overdrafts, short-term and long-term borrowings. Most of the Company and its subsidiaries' financial assets and liabilities bear floating interest rates or fixed interest rates which are close to the market rate.

Significant financial assets and liabilities classified by type of interest rates are summarised in the table below, with those financial assets and liabilities that carry fixed interest rates further classified based on the maturity date.

(Unit: Million Baht)

	Consolidated financial statements									
	Fixed interest rates				Floating interest rate		Non-interest bearing		Total	
	Within 1 year		1 - 5 years		2018	2017	2018	2017	2018	2017
	2018	2017	2018	2017						
<b>Financial assets</b>										
Cash and cash equivalents	-	-	-	-	374	242	-	-	374	242
Temporary investments	-	-	-	-	-	-	2	1	2	1
Trade and other receivables	-	-	-	-	-	-	1,530	3,140	1,530	3,140
Restricted bank deposits	104	103	-	-	-	-	-	-	104	103
Available-for-sale investments	-	-	-	-	-	-	18	39	18	39
	104	103	-	-	374	242	1,550	3,180	2,028	3,525
<b>Financial liabilities</b>										
Bank overdrafts	-	-	-	-	-	3	-	-	-	3
Short-term loans from banks	2,649	3,452	-	-	-	-	-	-	2,649	3,452
Trust receipts										
- Baht	-	58	-	-	-	-	-	-	-	58
Trade and other payables	-	-	-	-	-	-	905	405	905	405
Short-term loans from parent company	-	-	-	-	-	1,310	-	-	-	1,310
Short-term loans from unrelated parties	22	22	-	-	-	-	-	-	22	22
Long-term loans from financial institutions	-	-	-	-	1,052	250	-	-	1,052	250
Liabilities under finance lease agreements	37	40	208	245	-	-	-	-	245	285
	2,708	3,572	208	245	1,052	1,563	905	405	4,873	5,785

Effective interest rates of financial assets and liabilities were separately shown in related notes to financial statements.



(Unit: Million Baht)

	Separate financial statements						
	Fixed interest rates Within 1 year		Floating interest rate		Non-interest bearing		Total
	2018	2017	2018	2017	2018	2017	
<b>Financial assets</b>							
Cash and cash equivalents	-	-	322	188	-	-	322 188
Temporary investments	-	-	-	-	2	1	2 1
Trade and other receivables	-	-	-	-	1,454	3,046	1,454 3,046
Short-term loans to related parties	-	-	206	205	-	-	206 205
Restricted bank deposits	104	103	-	-	-	-	104 103
Available-for-sale investments	-	-	-	-	13	17	13 17
	104	103	528	393	1,469	3,064	2,101 3,560
<b>Financial liabilities</b>							
Short-term loans from banks	2,599	3,402	-	-	-	-	2,599 3,402
Trust receipts							
- Baht	-	58	-	-	-	-	- 58
Trade and other payables	-	-	-	-	725	191	725 191
Short-term loans from related parties	-	-	493	1,807	-	-	493 1,807
Long-term loans from financial institutions	-	-	1,052	250	-	-	1,052 250
	2,599	3,460	1,545	2,057	725	191	4,869 5,708

Effective interest rates of financial assets and liabilities were separately shown in related notes to financial statements.

### Foreign currency risk

The Company’s and its subsidiaries’ exposure to foreign currency risk arise mainly from trading transactions and borrowings that are denominated in foreign currencies. The Company seeks to reduce this risk by entering into forward exchange contracts when they consider appropriate. Generally, the forward contracts mature within one year.

The balances of financial assets and liabilities denominated in foreign currencies were summarised below.

Foreign currency	Consolidated financial statements/Separate financial statements		Exchange rate as at 31 December	
	2018	2017	2018	2017
	(Million)		(Baht per 1 foreign currency unit)	
<b>Financial assets</b>				
US dollar	3.90	4.13	32.2848	32.5146
<b>Financial liabilities</b>				
US dollar	13.45	1.29	32.6148	32.8472

As at 31 December 2018, the Company had the following outstanding forward exchange contracts:

Foreign currency	Consolidated financial statements/Separate financial statements (Million)	Contractual exchange rate (Baht per 1 foreign currency unit)	Contractual maturity date
<b>Bought amount</b>			
US dollar	4.27	32.2550 - 32.5441	March 2019 - June 2019
<b>Sold amount</b>			
US dollar	1.10	32.5075	April 2019

As at 31 December 2017, the Company has no outstanding forward exchange contracts.

### 38.2 Fair values of financial instruments

Since the majority of the Company and its subsidiaries’ financial instruments are short-term in nature or bear floating interest rate, their fair value is not expected to be materially different from the amounts presented in statement of financial position.

## 39. Capital management

The primary objective of the Company’s capital management is to ensure that it has appropriate capital structure in order to support its business and maximise shareholder value. As at 31 December 2018, the Group’s debt-to-equity ratio was 4.8:1 (2017: 10.6:1) and the Company’s was 5.3:1 (2017: 12.5:1).

#### 40. Events after the reporting period

- a) On 14 February 2019, the meeting of Board of Directors of Samart Digital Media Co., Ltd., a subsidiary company, passed a resolution approving an acquisition of increased share capital in proportion to shareholding of Entertainment Tree Co., Ltd., a subsidiary company, and an acquisition of the shares remaining after the share allocation in total of 270,000 shares of Baht 10 per share. The subsidiary fully paid for the share acquisition on 20 February 2019.
- b) On 18 February 2019, the Extraordinary General Meeting of Entertainment Tree Co., Ltd., a subsidiary company, passed a special resolution approving the increase in the registered share capital from Baht 5 million (500,000 ordinary shares of Baht 10 each) to Baht 8 million (800,000 ordinary shares of Baht 10 each) through the issuance of 300,000 additional ordinary shares at par value of Baht 10 each. The subsidiary company registered share capital increased with the Ministry of Commerce on 25 February 2019.

#### 41. Approval of financial statements

These financial statements were authorised for issue by the Company's authorised directors on 25 February 2019.

# Audit Fee

In 2018, the Company and subsidiaries paid audit fees to the auditor from EY Office Limited amounting to Baht 2,150,000 and 3,418,000 respectively. In addition, the Company and subsidiaries paid out of pocket expenses relating to audit work such as traveling expenses, photocopy expenses and others totaling Baht 327,586.31.

In addition, a subsidiary, where registered their dissolution in 2018, paid audit fees for the dissolution and liquidation to other auditor of Baht 20,000.

# Directors, Management, Company Secretary and Head of Internal Audit

As of December 31, 2018

Name-Surname / Position / Appointment Date	Age	Education / Training	Shareholding in Company* (%)	Relationship	Working Experience last 5 years		
					During	Position	Company / Department
<b>1. Mr. Piyapan Champasut</b> <ul style="list-style-type: none"> <li>Chairman of the Board</li> <li>Independent Director</li> <li>Audit Committee Member</li> </ul>	70	<ul style="list-style-type: none"> <li>Honorary Doctorate of Philosophy, Ramkhamhaeng University</li> <li>Honorary Master of Laws, Ramkhamhaeng University</li> <li>Honorary Master of Arts (Public Administration), the National Institute of Development Administration (NIDA)</li> <li>Bachelor of Laws, Chulalongkorn University</li> </ul>	None	None	Mar. 2016 - Present	Chairman of the Board of Directors / Independent Director / Audit Committee Member	Samart Digital Plc.**
					2009 - 2011	<b>Position in other listed companies</b> Chairman of the Board of Directors	Airports of Thailand Public Company Limited (AOT)
					2012 - present	<b>Position in non-listed companies</b> Chairman of the Board of Directors	Terabyte Net Solution Public Company Limited
					1996 - present	Chairman of the Board of Directors	P S Member Co., Ltd.
					2008 - 2011	Chairman of the Board of Directors	Bangkok Mass Transit Authority
Appointment Date : March 1, 2016		<b>Training courses from Thai Institute of Directors Association (IOD):</b> 2008 Director Certification Program (DCP)			2006 - 2011	Chairman of the Board of Directors	The Transport Co., Ltd.

Remarks: \* Includes holding by spouse and minor children. (See the securities holding information in the topic of "Corporate Governance" under the item of "4. Disclosure and Transparency")

\*\* Formerly known as Samart I-Mobile Public Company Limited.

Name-Surname / Position / Appointment Date	Age	Education / Training	Shareholding in Company* (%)	Relationship	Working Experience last 5 years		
					During	Position	Company / Department
<b>2. Dr. Chotivid Chayavadhanangkur</b> <ul style="list-style-type: none"> <li>Independent Director</li> <li>Chairman of the Audit Committee</li> <li>Chairman of the Corporate Governance Committee</li> <li>Nominating and Compensation Committee Member</li> </ul>	71	<ul style="list-style-type: none"> <li>Doctorate of Ph.D. in Electrical Engineering, University of Minnesota, USA</li> <li>Master Degree in M.S. Electrical Engineering, University of Minnesota, USA</li> <li>Bachelor Degree in Engineering (1st Class Honour), Chulalongkorn University</li> </ul> <u>Training courses from Thai Institute of Directors Association (IOD):</u> 2004 Director Accreditation Program (DAP)	0.08 (9,000,000 shares)	None	2009 - Present 2003 - 2009 2003 - Present 2008 - Present	Chairman of the Audit Committee Audit Committee Member Independent Director Chairman of the Corporate Governance Committee	Samart Digital Plc.** Samart Digital Plc.** Samart Digital Plc.** Samart Digital Plc.**
					2005 - Present	Nominating and Compensation Committee Member	Samart Digital Plc.**
<b>3. Mr. Kunthit Arunyakanda</b> <ul style="list-style-type: none"> <li>Independent Director</li> <li>Audit Committee Member</li> <li>Chairman of the Nominating and Compensation Committee</li> <li>Corporate Governance Committee Member</li> </ul>	52	<ul style="list-style-type: none"> <li>Mini MBA, Business Administration, Thammasat University</li> <li>Bachelor Degree in Accounting, The Rajamongkol Institute of Technology</li> </ul> <u>Training courses from Thai Institute of Directors Association (IOD):</u> 2004 Director Certification Program (DCP)	0.01 (800,000 shares)	None	2005 - Present 2005 - Present 2002 - Present	<u>Position in non-listed companies</u> Director Director Chairman of the Board of Directors	Greens Spot Co., Ltd. BITIC Co., Ltd. Bangkok Savex Co., Ltd.
					2009 - Present 2008 - 2009 2003 - Present 2008 - Present 2005 - 2008	Chairman of the Nominating and Compensation Committee Nominating and Compensation Committee Member Independent Director / Audit Committee Member Corporate Governance Committee Member Chairman of the Corporate Governance Committee	Samart Digital Plc.** Samart Digital Plc.** Samart Digital Plc.** Samart Digital Plc.** Samart Digital Plc.**
Appointment Date: September 30, 2003					2014 - Present	<u>Position in other listed companies</u> Executive Director	Kuang Pei San Food Products Plc.
					2001 - Present	<u>Position in non-listed companies</u> Director	Sam Nak - Ngan A.M.C. Co., Ltd.

Remarks: \* Includes holding by spouse and minor children. (See the securities holding information in the topic of “Corporate Governance” under the item of “4. Disclosure and Transparency”)  
\*\* Formerly known as Samart I-Mobile Public Company Limited.

Name-Surname / Position / Appointment Date	Age	Education / Training	Shareholding in Company* (%)	Relationship	Working Experience last 5 years		
					During	Position	Company / Department
4. Mr. Charoenrath Vilailuck <ul style="list-style-type: none"><li>Director</li><li>Risk Management Committee Member</li></ul>	58	- Bachelor Degree in Electrical Engineering The University of Newcastle, Australia	None	Mr. Watchai's and Mrs. Sukanya's elder brother	May 2016 - Present 2003 - Present	Risk Management Committee Member Director	Samart Digital Plc.** Samart Digital Plc.**
		<u>Training courses:</u> 2018 Advanced Master of Management Program (AMM) (Class 1) Public Administration, NIDA 2017 Top Executive Program in Energy Literacy for a Sustainable Future (Class 10), Thailand Energy Academy (TEA) 2014 Leadership Program (class 19), Capital Market Academy (CMA) 2012 Chief Executive Course for Urban Development Management (Class 1), Urban Green Development Institute Bangkok 2005 - 2006 National Defence course for the joint State-Private Sectors (Class 18), National Defence College of Thailand			2008 - Present 1995 - Present 1993 - Present May 2016 - Present 1996 - Present 2013 - Present	<u>Position in other listed companies</u> Chairman of the Risk Management Committee Executive Chairman & CEO Director Risk Management Committee Member Director / Executive Director Director / Executive Director / Risk Management Committee Member	Samart Corporation Plc. Samart Corporation Plc. Samart Corporation Plc. Samart Telcoms Plc. Samart Telcoms Plc. One to One Contacts Plc.
		<u>Training courses from Thai Institute of Directors Association (IOD):</u> 2004 Director Certification Program (DCP) 2004 Director Accreditation Program (DAP)			Present  Present	<u>Position in other listed companies</u> Director  Director	Vilailuck International Holding Co., Ltd. and its subsidiaries Related Companies of Samart Digital Plc.** (as shown in the Position of Directors and Management of the Company in Subsidiaries and Related Companies)
		Appointment Date: September 30, 2003					

Remarks: \* Includes holding by spouse and minor children. (See the securities holding information in the topic of "Corporate Governance" under the item of "4. Disclosure and Transparency")

\*\* Formerly known as Smart I-Mobile Public Company Limited.

Name-Surname / Position / Appointment Date	Age	Education / Training	Shareholding in Company* (%)	Relationship	Working Experience last 5 years		
					During	Position	Company / Department
<b>5. Mr. Watchai Vilailuck</b> <ul style="list-style-type: none"> <li>Authorized Director</li> <li>Chief Executive Officer</li> <li>Executive Chairman</li> <li>Chairman of the Risk Management Committee</li> </ul>	56	- Bachelor Degree in Accounting, Faculty of Commerce and Accounting, Thammasat University  <b>Training courses:</b> 2018 Ultra Wealth Group (Class 4), Capital Market Academy 2018 Top Executive Program in Commerce and Trade (TepCot) (Class 11), The Thai Chamber of Commerce University 2018 Advanced Master of Management Program (AMM) (Class 2), National Institute of Development Administration (NIDA) 2017 Capital Market Academy - Greater Mekong Subregion Program 2017 Academy of Business Creativity : ABC (Class 6), Sripatum University 2015 Top Executive Program in Energy Literacy for a Sustainable Future (Class 6), Thailand Energy Academy (TEA) 2015 Top Executive Program in Industrial development and Investment (Class 2), Institute of Business and Industrial Development (IBID) 2013 - 2014 The 5 <sup>th</sup> Training Course on Administrative Justice for Executives, Institute of Administrative Justice, The Office of the Administrative Courts of Thailand 2013 ASEAN Executive Management Programme (Class 2), The Secretariat of the Prime Minister, Office of the Civil Service Commission (OCSC), Office of the National Economic and Social Development Board, Ministry of Foreign Affairs and Sasin Graduate Institute of Business Administration, Chulalongkorn University	0.21 (23,343,000 shares)	Mr. Charoenrath's younger brother and Mrs. Sukanya's elder brother	Nov. 2016 - Present  2003 - Present 2003 - Dec. 2015  2005 - Dec. 2015	Chief Executive Officer / Executive chairman / Chairman of the Risk Management Committee Director Chief Executive Officer / Executive Chairman Chairman of the Risk Management Committee  <b>Position in other listed companies</b> Head of Digital LOB Acting Chief Operating Officer of Call Center LOB  Present  2013 - Present  2004 - Present  2000 - Present 1993 - Present May 2016 - Present  2000 - Present 1996 - Present May 2016 - Present 2013 - Present 2013 - May 2016	Samart Digital Plc.**  Samart Digital Plc.** Samart Digital Plc.**  Samart Digital Plc.**  Samart Corporation Plc. Samart Corporation Plc.  Samart Corporation Plc.  Samart Corporation Plc.  Samart Corporation Plc. Samart Corporation Plc. Samart Corporation Plc. Samart Telcoms Plc.  Samart Telcoms Plc. One to One Contracts Plc. One to One Contracts Plc.  One to One Contracts Plc.

Remarks: \* Includes holding by spouse and minor children. (See the securities holding information in the topic of “Corporate Governance” under the item of “4. Disclosure and Transparency”)  
 \*\* Formerly known as Samart I-Mobile Public Company Limited.



Name-Surname / Position / Appointment Date	Age	Education / Training	Shareholding in Company* (%)	Relationship	Working Experience last 5 years		
					During	Position	Company / Department
5. Mr. Watchai Vialluck (cont.)		2011 - 2012 The Programme for Senior Executive on Justice Administration Batch 15, National Justice Academy 2010 - 2011 Leadership Program (Class 11), Capital Market Academy (CMA) 2008 - 2009 National Defence for The Joint State-Private Sector Course (Class 21), National Defence College of Thailand 2000 Strategic Planning & Implementation Program University of Michigan Business School (Executive Education Center), Singapore 1985 Management Program, United Kingdom  <u>Training courses from Thai Institute of Directors Association (IOD):</u> 2004 Director Accreditation Program (DAP)			1993 - Present  Present   2000 - 2013	<u>Position in non-listed companies</u> Director  Director   Director   One to One Contracts Co., Ltd.	Vialluck International Holding Co., Ltd. and its subsidiaries Subsidiaries and Related Companies of Samart Digital Plc.** (as shown in the Position of Directors and Management of the Company in Subsidiaries and Related Companies) One to One Contracts Co., Ltd.
Appointment Date: September 30, 2003							
6. Mrs. Sukanya Vanichjakkong <ul style="list-style-type: none"><li>Authorized Director</li><li>Executive Director</li><li>Risk Management Committee Member</li><li>Corporate Governance Committee Member</li><li>Nominating and Compensation Committee Member</li><li>Chairman of the Sustainable Development Committee</li></ul>	52	- Master Degree in International Marketing, Chuo University Tokyo, Japan - Bachelor Degree in Journalism and Mass Communication, Thammasat University  <u>Training courses:</u> 2018 Tourism Management Program for Executives (TME), TAT Academy 2017 Top Executive Program in Commerce and Trade : TEPCoT 10 2016 Advanced Security Management Program, National Defense College 2014 The 6 <sup>th</sup> Training Course on Administrative Justice for Executives, Institute of Administrative Justice, The Office of the Administrative Courts of Thailand	0.13 (14,900,000 shares)	Mr. Charoenrath's and Mr. Watchai's younger sister	May 2016 - Present  Nov. 2015 - Present  Nov. 2015 - May 2018  June 2018 - Present May 2016 - Present May 2016 - Present	Corporate Governance Committee Member / Nominating and Compensation Committee Member Director / Executive Director / Chairman of the Sustainable Development Committee / Risk Management Committee Member President  <u>Position in other listed companies</u> Managing Director Executive Chairman Sustainable Development Committee Member	Samart Digital Plc.**  Samart Digital Plc.**  Samart Digital Plc.**  One to One Contracts Plc. One to One Contracts Plc. Samart Corporation Plc.

Remarks: \* Includes holding by spouse and minor children. (See the securities holding information in the topic of "Corporate Governance" under the item of "4. Disclosure and Transparency")

\*\* Formerly known as Samart I-Mobile Public Company Limited.

Name-Surname / Position / Appointment Date	Age	Education / Training	Shareholding in Company* (%)	Relationship	Working Experience last 5 years		
					During	Position	Company / Department
6. Mrs. Sukanya Vanichjakkong (cont.)  Appointment Date: November 12, 2015		<u>Training courses from Thai Institute of Directors Association (IOD):</u> 2013 Director Certification Program (DCP)			2013 - Present	Director / Risk Management Committee Member / Chairman of the Sustainable Development Committee	One to One Contracts Plc.
					Present	<u>Position in non-listed companies</u> Director	Subsidiaries and Related Companies of Samart Digital Plc.** (as shown in the Position of Directors and Management of the Company in Subsidiaries and Related Companies)
7. Mr. Teerachai Phongpanangam • Director  Appointment Date: November 13, 2018	52	<ul style="list-style-type: none"> <li>- Master of Engineering (Engineering Management), California State University Northridge, USA</li> <li>- Bachelor of Engineering (Electronic), King Mongkut's Institute of Technology Ladkrabang</li> </ul> <u>Training courses from Thai Institute of Directors Association (IOD):</u> 2018 Director Accreditation Program (DAP)	0.00 (50,000 shares)	None	Nov. 2018 - Present	Director	Samart Digital Plc.**
					2018 - Present 2015 - Present 2013 - Present 2012 - Present	<u>Position in other listed companies</u> Director Executive Director Sustainable Development Committee Member Executive Vice President - Utilities and Transportations LOB	Samart Corporation Plc. Samart Corporation Plc. Samart Corporation Plc. Samart Corporation Plc.
					2017 - Present 2015 - Present 2015 - Present 2014 - Present 2013 - Present 2012 - Present 2007 - 2015 2006 - Present 2001 - 2015	<u>Position in non-listed companies</u> Director / Managing Director Director Director Director Director Director / Managing Director Managing Director Director / Managing Director Managing Director	Samart Transolutions Co., Ltd. Cambodia Air Traffic Services Co., Ltd. Kampot Power Plant Co., Ltd. Transec Power Services Co., Ltd. Teda Co., Ltd. Samart U-Trans Co., Ltd Kampot Power Plant Co., Ltd. Cambodia Samart Co., Ltd. Cambodia Air Traffic Services Co., Ltd.

Remarks: \* Includes holding by spouse and minor children. (See the securities holding information in the topic of “Corporate Governance” under the item of “4. Disclosure and Transparency”)

\*\* Formerly known as Samart I-Mobile Public Company Limited.

Name-Surname / Position / Appointment Date	Age	Education / Training	Shareholding in Company* (%)	Relationship	Working Experience last 5 years		
					During	Position	Company / Department
<b>8. Mrs. Sumonthip Srimek</b> • Vice President - Account  Appointment Date: September 30, 2003	59	- Master Degree, Business Administration, Kasetsart University - Bachelor Degree in Accounting, Chiang Mai University  <u><b>Training courses (External):</b></u> 2018 Thai Financial Reporting Standards of Financial Instruments (IAS 32, TFRS 7) 2018 Update Tax and Accounting 2018 All Thai Financial Reporting Standards (All TFRS)  <u><b>Training courses (In-House):</b></u> 2018 Thai Financial Reporting Standards of Revenue from Contract with Customers (TFRS 15)	None	None	2004 - Present	Vice President - Account	Samart Digital Plc.**
						<u>Position in other listed companies</u>	
						<u>Position in non-listed companies</u>	
<b>9. Mr. Suchat Satprasert</b> • Vice President - Network Community  Appointment Date: July 1, 2017	52	- Master Degree in Business Administration, the National Institute of Development Administration (NIDA) - Bachelor Degree in Electronic Engineering, King Mongkut's Institute of Technology Ladkrabang	0.01 (1,265,600 shares)	None	Jul. 2017 - Present	Vice President - Network Community	Samart Digital Plc.**
						<u>Position in other listed companies</u>	
					2007 - Jun. 2017	<u>Position in non-listed companies</u> Assistant Vice President	Samart Communication Service Co., Ltd.
<b>10. Miss Sirintra Saipavun</b> • Vice President - Digital Network  Appointment Date: July 1, 2017	39	- Master Degree in Business Administration, with major in Marketing, University of the Thai Chamber of Commerce - Bachelor Degree in Accounting, with major in Cost Accounting, University of the Thai Chamber of Commerce	None	None	Jul. 2017 - Present	Vice President - Digital Network	Samart Digital Plc.**
					Dec. 2016 - Jun. 2017	Vice President - Corporate Marketing	Samart Digital Plc.**
					2008 - 2014	<u>Position in other listed companies</u> Device Channel Management Manager	Total Access Communication Plc.
					2014 - 2016	<u>Position in non-listed companies</u> Business Manager	Intel Microelectronics (Thailand) Co., Ltd.

Remarks: \* Includes holding by spouse and minor children. (See the securities holding information in the topic of "Corporate Governance" under the item of "4. Disclosure and Transparency")

\*\* Formerly known as Samart I-Mobile Public Company Limited.

Name-Surname / Position / Appointment Date	Age	Education / Training	Shareholding in Company* (%)	Relationship	Working Experience last 5 years		
					During	Position	Company / Department
<b>11. Mr. Hiran Phanbanlaem</b> <ul style="list-style-type: none"> <li>Assistant Vice President - Finance</li> </ul>	56	<ul style="list-style-type: none"> <li>Master Degree in Business Administration, with major in Finance, Ramkhamhaeng University</li> <li>Bachelor of Business Administration (General Management), Sukhothai Thammathirath Open University</li> </ul> <b>Training courses (In-House):</b> 2018 Opportunities to increase returns for choosing Aprovident fund 2018 Thai Financial Reporting Standards Revenue from Contract with Customers (TFRS 15)	0.00 (20,000 shares)	None	2015 - Present 2012 - 2014	Assistant Vice President - Finance Sr. Manager Finance	Samart Digital Plc.** Samart Digital Plc.**
						<u>Position in other listed companies</u> -  <u>Position in non-listed companies</u> -	
Appointment Date: July 1, 2017							
<b>12. Miss Boonrut Mongkolratanakorn</b> <ul style="list-style-type: none"> <li>Company Secretary</li> <li>Secretary to Sub-Committees</li> <li>Sustainable Development Committee Member</li> <li>Head of Internal Audit</li> </ul>	56	<ul style="list-style-type: none"> <li>Mini MBA, Business Administration, Thammasat University</li> <li>Bachelor Degree in Accounting, Thammasat University</li> </ul> <b>Training courses:</b> 2003 Law and regulations for Company Secretary, Chulalongkorn University 2003 Internal Auditing Certificate Program, Federation of Accounting Professions 1986 Graduation certificate in Advanced Accounting, Thammasat University (Please see details of training courses in 2018 in “Management Structure” under topic “Company Secretary”)	0.00 (70,000 shares)	None	Nov. 2018 - Present Nov. 2013 - Present Aug. 2013 - Present 2003 - Present 2003 - July 2013	Head of Internal Audit and Secretary to the Audit Committee Sustainable Development Committee Member Company Secretary Secretary to Sub-Committees Head of Internal Audit and Company Secretary	Samart Digital Plc.** Samart Digital Plc.** Samart Digital Plc.** Samart Digital Plc.** Samart Digital Plc.**
						<u>Position in other listed companies</u> -  <u>Position in non-listed companies</u> -	
Appointment Date: October 31, 2003							

Remarks: \* Includes holding by spouse and minor children. (See the securities holding information in the topic of “Corporate Governance” under the item of “4. Disclosure and Transparency”)  
 \*\* Formerly known as Samart I-Mobile Public Company Limited.

Remarks:	1. X = Chairman	/ = Director	// = Executive Director	/// = Audit Committee/Independent Director	//// = Management
2. Consist of:					
	1. SDC = Samart Digital Plc.*	2. SMS = Samart Mobile Services Co. Ltd.	3. SDM = Samart Digital Media Co. Ltd.**	4. ZA = ZECUREASIA Co. Ltd.	
	5. I-SPORT = I-Sport Co., Ltd.***	6. ENT = Entertainment Tree Co., Ltd.***	7. IMP = I-Mobile Plus Co., Ltd.	8. SSTV = Siam Sport Television Co., Ltd.****	
	9. S2A = SIMZASSET Co., Ltd	10. TBS = Thai Base Station Co., Ltd.	11. SC = Samart Corporation Plc.	12. STC = Samart Telcoms Plc.	
	13. SCT = Samart Comtech Co., Ltd.	14. SBS = Samart Broadband Services Co., Ltd.	15. OTO = One to One Contacts Plc.	16. SE = Samart Engineering Co., Ltd.	
	17. PN = Posnet Co., Ltd.	18. SCS = Samart Communication Service Co., Ltd.	19. SIF = Samart Infonet Co., Ltd.	20. SAET = Samart Ed-Tech Co., Ltd.	
	21. SUT = Samart U-Trans Co., Ltd.	22. SEC = Suvannabhumi Environment Care Co., Ltd.	23. CATS = Cambodia Air Traffic Service Co., Ltd.	24. KPP = Kampot Power Plant Co., Ltd.	
	25. CS = Cambodia Samart Co., Ltd.	26. CIO = Contact-In-One Co., Ltd.	27. TTN = Thai Trade Net Co., Ltd.	28. STW = Smartenware Co., Ltd.	
	29. SIH = Samart Inter Holding Co., Ltd.	30. SRT = Samart Raditech Co., Ltd.	31. OTP = One to One Professional Co., Ltd.	32. PTN = Portal net Co., Ltd.	
	33. VIH = Vialluck International Holding Co., Ltd.	34. VSS = Vision and Security System Co., Ltd.	35. OTOC = One to One (Cambodia) Co., Ltd.	36. TEDA = Teda Co., Ltd.	
	37. TS = Transec Power Services Co., Ltd.	38. SUM = Samart U-Trans (Myanmar) Co., Ltd.	39. SGE = Samart Green Energy Co., Ltd.	40. SLA = SLA Asia Co., Ltd.	
	41. NST = Net Service (Thailand) Co., Ltd	42. ITAB = IT Absolute Co., Ltd.	43. SCI = Secure Info Co., Ltd.	44. STR = Samart Transolutions Co., Ltd.	
	45. INH = Inno Hub Co., Ltd.				
3. *	Formerly known as Samart I-Mobile Public Company Limited (SIM)				
**	Formerly known as Samart Multimedia Co., Ltd.				
***	Directly held by Samart Digital Media Co., Ltd.				
****	Directly held by I-Sport Co., Ltd.				

## The Board of Directors and Committees

As of December 31, 2018

Directors / Committees' / Members	Board of Directors	Executive Committee	Audit Committee	Risk Management Committee	Corporate Governance Committee	Nominating and Compensation Committee	Sustainable Development Committee
1. Mr. Piyapan Champasut	x		/				
2. Dr. Chotivid Chayavadhanangkur	/		x		x	/	
3. Mr. Kunthit Arunyakanda	/		/		/	x	
4. Mr. Charoenrath Vilailuck	/			/			
5. Mr. Watchai Vilailuck	/	x		x			
6. Mrs. Sukanya Vanichjakkong	/	/		/	/	/	x
7. Mr. Teerachai Phongpanangam	/						
8. Miss Boonrut Mongkolratanakorn							/

Remarks: x = Chairman / = Director

# General and Other Information

## Samart Digital Public Company Limited

<b>Company</b>	<b>: Samart Digital Public Company Limited</b>
Head Office	: 99/10 Moo 4, Software Park, 26 <sup>th</sup> Fl., Chaengwattana Rd., Klong Gluar, Pak-kred, Nonthaburi 11120
Registration No.	: 0107546000318
Home Page	: <a href="http://www.samartdigital.com">www.samartdigital.com</a>
Telephone	: 0-2502-6000
Fax.	: 0-2502-6361
Registered Capital	: Baht 1,540,087,500
Paid-up Capital	: Baht 1,132,442,321.80
Number of Issued Shares	: 11,324,423,218 shares
Par Value	: Baht 0.10 per share

## Other References

<b>Company Registrar</b>	<b>: Thailand Securities Depository Company Limited</b>
Head Office	: 93 The Stock Exchange of Thailand Building, Rachadapisek Road, Dindaeng, Bangkok 10400
Telephone	: 0-2009-9000
Fax.	: 0-2009-9991
<b>Auditor</b>	<b>: Mrs. Sarinda Hirunprasurtwutti</b>
	Certified Public Accountant (Thailand) No. 4799
Head Office	: EY Office Limited 33 <sup>rd</sup> Floor, Lake Rachada Office Complex 193/136-137 Rachadapisek Road, Klongtoey, Bangkok 10110
Telephone	: 0-2264-9090
Fax.	: 0-2264-0789-90
<b>Company Secretary</b>	<b>: Ms. Boonrut Mongkolratanakorn</b>
Email	: <a href="mailto:CorporateSecretary@samartdigital.com">CorporateSecretary@samartdigital.com</a>
Telephone	: 0-2502-6871
Fax.	: 0-2502-6361
<b>Internal Audit</b>	<b>: Ms. Boonrut Mongkolratanakorn</b>
Email	: <a href="mailto:InternalAudit@samartdigital.com">InternalAudit@samartdigital.com</a>
Telephone	: 0-2502-6871
Fax.	: 0-2502-6361

More information, please see the Annual Information Disclosure of the Company (Form 56-1) on the Company's website ([www.samartdigital.com](http://www.samartdigital.com)), the SEC's website ([www.sec.or.th](http://www.sec.or.th)) and the SET's website ([www.set.or.th](http://www.set.or.th)).





# **SAMART** *Digital*



**SAMART DIGITAL PUBLIC COMPANY LIMITED**

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