



Annual Registration Statement / Annual Report

Form 56-1 One Report

(Structured Data Report)

DV8 PUBLIC COMPANY LIMITED

Fiscal Year End 31 December 2023



Table of Contents

| | Page |
|--|------|
| Business Operations and Performance | |
| Group Structure and Operations | 1 |
| Risk Management | 4 |
| Sustainable Development | 6 |
| Corporate Governance | |
| Corporate Governance Policy | 9 |
| Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information | 10 |
| Performance Report on Corporate Governance | 22 |

Group Structure and Operations

Group Structure and Operations

Business Overview and Policies (1.1)

Company Information (1.1.5)

Company Name : DV8 PUBLIC COMPANY LIMITED

Symbol : DV8

Address : 15 Phatthanakan 56, Suan Luang Sub-District, Suan Luang District, Bangkok, 10250

Province : Bangkok

Postcode : 10250

Business : To supply, Produce and/or Co-Produce media and Advertising at the point of sale / Organize event / Online media production

Registration Number : 0107537002109

Telephone : 02 321 6999

Fax (if applicable) : 02 321 1789

Website : www.dv8.co.th

Email : comsec@dv8.co.th

Total Shares Sold (shares)

Common Stock : 1,319,922,083

Preferred Stock : 0

Business Operations (1.2)

Revenue Structure (1.2.1)

By Product Line or Business Grouping

| | 2021 | 2022 | 2023 |
|---|------------|------------|------------|
| Total revenue from operations (Thousand baht) | 196,250.22 | 260,018.24 | 134,634.95 |
| Income from Media-advertising (Thousand baht) | 101,985.01 | 113,938.08 | 134,417.66 |
| Sales income (Thousand baht) | 79,661.03 | 103,181.89 | 217.29 |
| Revenue from Construction (Thousand baht) | 14,604.18 | 42,898.27 | 0.00 |

| | 2021 | 2022 | 2023 |
|-----------------------------------|--------|--------|--------|
| Total revenue from operations (%) | 100.00 | 100.00 | 100.00 |
| Income from Media-advertising (%) | 51.97 | 43.82 | 99.84 |
| Sales income (%) | 40.59 | 39.68 | 0.16 |
| Revenue from Construction (%) | 7.44 | 16.50 | 0.00 |

By Geographical Area or Market

| | 2021 | 2022 | 2023 |
|---|------------|------------|------------|
| Total revenue from operations (Thousand baht) | 196,250.22 | 260,018.24 | 134,634.95 |
| Domestic (Thousand baht) | 196,250.22 | 260,018.24 | 134,634.95 |
| International (Thousand baht) | 0.00 | 0.00 | 0.00 |

| | 2021 | 2022 | 2023 |
|-----------------------------------|--------|--------|--------|
| Total revenue from operations (%) | 100.00 | 100.00 | 100.00 |
| Domestic (%) | 100.00 | 100.00 | 100.00 |
| International (%) | 0.00 | 0.00 | 0.00 |

Other income as specified in the financial statements

| | 2021 | 2022 | 2023 |
|--|----------|----------|----------|
| Total other income (Thousand baht) | 8,172.32 | 5,038.94 | 5,723.35 |
| Other income from operations (Thousand baht) | 8,172.32 | 2,279.16 | 5,723.35 |
| Other income not from operations (Thousand baht) | 0.00 | 2,759.78 | 0.00 |

Share of profit of joint ventures and associates accounted for using equity method

| | 2021 | 2022 | 2023 |
|---------------------------------|-----------|---------|------|
| Share of profit (Thousand baht) | -1,981.79 | -277.99 | 0.00 |

Information on Products and Services (1.2.2)**Product/Service Information and Business Innovation Development (1.2.2.1)**

Research and Development (R&D) Policy : No

| (Unit : Thousand baht) | 2021 | 2022 | 2023 |
|----------------------------------|------|------|------|
| R&D expenses in the past 3 years | 0.00 | 0.00 | 0.00 |

Risk Management

Risk Management

Risk Factors (2.2)

Risk that might affect the company's business, including environmental, social and corporate governance issues (2.2.1)

Risk from changing consumer behavior

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- Behavior or needs of customers / consumers

Risk from Economic Factors

Risk Management Measures: Yes

Related Risk Topics

Financial Risk

- Fluctuation in exchange rates, interest rates, or the inflation rate

Risk from Losing Concessions from Department Stores

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- Other

Risk from Relying on Third Party in the Supply Chain

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- Reliance on large partners / distributors or few partners / distributors

Risk of Relying on Advertising & Marketing Agency Partners

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- Reliance on large partners / distributors or few partners / distributors

Risk from Data & Information Security Safety and Cyber Threats

Risk Management Measures: Yes

Related Risk Topics

Operational Risk

- Information security and cyber-attack

Risk on Personal Data Protection – Low level

Risk Management Measures: Yes

Related Risk Topics

Compliance Risk

- Other

Risk to Securities Holder (2.2.2)

Risk from Investment Expanding in Other Business

Risk Management Measures: Yes

Related Risk Topics

- Return from investment of securities holder

Risk from Continuing Accumulated Loss

Risk Management Measures: Yes

Related Risk Topics

- Return from investment of securities holder

Sustainable Development

Sustainable Development

Sustainability Management Policy and Targets (3.1)

Sustainability Management Policy and Targets

Corporate Sustainability Policy : Yes

Environmental Aspect (3.3)

Policy and Guideline on Environmental Aspect (3.3.1)

Environmental Policy and Practice : Yes

Company environmental guideline : Electricity Management, Water Management, Waste Management, Greenhouse Gas and Climate Change Management

Results with Respect to the Environmental Aspect (3.3.2)

Energy management

- Electricity consumption

| | 2021 | 2022 | 2023 |
|--|------|------|------|
| Total electricity consumption within the organization (Kilowatt-Hours) | 0.00 | 0.00 | 0.00 |

Water management

- Water consumption

| | 2021 | 2022 | 2023 |
|---------------------------------------|------|------|------|
| Total water withdrawal (Cubic meters) | 0.00 | 0.00 | 0.00 |

Waste management

- Waste from operations

| | 2021 | 2022 | 2023 |
|--|-------------|-------------|-------------|
| Total waste generated (Kilograms) | 0.00 | 0.00 | 0.00 |

Greenhouse gas management

• Greenhouse gas emissions

| | 2021 | 2022 | 2023 |
|---|-------------|-------------|-------------|
| Total GHG emissions target (Metric tonnes of carbon dioxide equivalent) | N/A | N/A | N/A |
| Scope 1 (Tons of carbon dioxide equivalents) | N/A | N/A | N/A |
| Scope 2 (Tons of carbon dioxide equivalents) | N/A | N/A | N/A |
| Scope 3 (Tons of carbon dioxide equivalents) | N/A | N/A | N/A |
| Total GHG emissions (Metric tonnes of carbon dioxide equivalent) | 0.00 | 0.00 | 0.00 |

• Verification of greenhouse gas emissions over the past year

Third-party verification : No

Social Aspect (3.4)

Policy and Guideline on Social Aspect (3.4.1)

Human Rights Policy and Practice : Yes

Company human right guideline : Employee Rights, Safety and Occupational Health at Work, Non-discrimination

Results with Respect to the Social Aspect (3.4.2)

Information about employees

• Total number of employees

| | 2021 | 2022 | 2023 |
|--|----------|-----------|-----------|
| Number of male employees (Persons) | 0 | 29 | 30 |
| Number of female employees (Persons) | 0 | 27 | 19 |
| Total number of employees (Persons) | 0 | 56 | 49 |

• Employee remuneration

| | 2021 | 2022 | 2023 |
|------------------------------|------|------|---------------|
| Employee remuneration (baht) | 0.00 | 0.00 | 26,066,439.00 |

• Health, safety and work environment

| | 2021 | 2022 | 2023 |
|---|------|------|------|
| Total number of lost time injury incidents by employees (Cases) | 0 | 0 | N/A |

• Significant labor dispute

| | 2021 | 2022 | 2023 |
|---------------------------|------|------|------|
| Significant labor dispute | No | No | No |

Corporate Governance Policy

Corporate Governance Policy

Overview of the Corporate Governance Policy and Guideline (6.1)

Corporate Governance Policy

Corporate Governance Policy : Yes

Policy and Guideline Related to the Board of Directors (6.1.1)

Policy and guideline related to the board of directors

Company policy and guideline : Nomination of Directors, Compensation, Independence of the Board of Directors, Director Development, Board Performance Evaluation, Corporate Governance of Subsidiaries and Associated Companies

Code of Conduct (6.2)

Establishing a Code of Conduct

Establishing a Code of Conduct

Code of Conduct : Yes

Policy and Guideline related to the Code of Conduct

Company policy and guideline : Preventing of Conflicts of Interest, Preventing the Misuse of Inside Information, Anti-corruption, Whistleblowing

**Corporate Governance Structure
and Significant Information Regarding
the Board of Directors, Subcommittees,
Management,
Employee and Other Information**

Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information

Board of Directors (7.2)

Composition of the board of directors (7.2.1)

| | Number of persons | Percentage (%) |
|-----------------------------------|-------------------|----------------|
| Total number of directors | 11 | 100.00 |
| Number of male directors | 11 | 100.00 |
| Number of female directors | 0 | 0.00 |
| Number of executive directors | 4 | 36.36 |
| Number of non-executive directors | 7 | 63.64 |
| Number of independent directors | 5 | 45.45 |

Information on the board of directors and persons with authority to control the company (7.2.2)

List of directors

| General information | Position | Date position was assumed | Experience and expertise |
|--|---|---------------------------|---|
| 1. Mr. PONGPANU SVETARUNDRA Gender: Male Age: 64 years old Highest level of education: Honorary degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes | Chairman of the board (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director | 24 Feb 2023 | Business Administration, Economics, Finance & Securities, Tourism & Leisure |

| | | | |
|----|---|---|-------------|
| 2. | POL. MAJ. GEN. PRAYONT LASUA Gender: Male Age: 69 years old Highest level of education: Bachelor's degree Major: Political Science Thai nationality: Yes Residing in Thailand: Yes | Vice Chairman (Non-executive) Director type: Original director | 25 Sep 2020 |
| 3. | Mr. PRACHUAB UJJIN Gender: Male Age: 72 years old Highest level of education: Master's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes | Director (Non-executive) Director type: Original director | 15 May 2017 |
| 4. | Mr. THANARATH THANAVUTWATTHANA Gender: Male Age: 37 years old Highest level of education: Bachelor's degree Major: Communication Arts Thai nationality: Yes Residing in Thailand: Yes | Director (Executive) Director type: Original director | 15 May 2017 |
| 5. | Mr. SORASAK SAENSOMBAT Gender: Male Age: 66 years old Highest level of education: Master's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes | Director (Non-executive, Independent director) Director type: Original director | 10 Nov 2017 |

| | | | | |
|----|--|--|-------------|---|
| 6. | Mr. POONSUK TOCHANAKARN Gender: Male Age: 69 years old Highest level of education: Bachelor's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes | Director (Non-executive, Independent director) Director type: Re-elected as director | 14 May 2019 | |
| 7. | Mr. PAKORN LEESAKUL Gender: Male Age: 39 years old Highest level of education: Bachelor's degree Major: Science Thai nationality: Yes Residing in Thailand: Yes | Director (Executive) Director type: Re-elected as director | 16 Sep 2021 | |
| 8. | Mr. NATHAPHOL KASAMVILAS Gender: Male Age: 27 years old Highest level of education: Bachelor's degree Major: Bachelor of Business Administration (Tourism and Hotel) Thai nationality: Yes Residing in Thailand: Yes | Director (Executive) Director type: Re-elected as director | 8 Jan 2022 | Economics, Business Administration, Property Development, Digital Marketing, Project Management |
| 9. | POL. GEN. DR. PRAWUT THAVORNSIRI Gender: Male Age: 67 years old Highest level of education: Doctoral degree Major: Master of Political Science Program in Criminology, Justice Administration and Society Thai nationality: Yes Residing in Thailand: Yes | Director (Non-executive, Independent director) Director type: Original director | 24 Feb 2022 | |

| | | | | |
|-----|---|---|-------------|--|
| 10. | Mr. SUCHART DEJITTIRUT Gender: Male Age: 66 years old Highest level of education: Master's degree Major: Bachelor of Public Administration Program in Public Administration. Thai nationality: Yes Residing in Thailand: Yes | Director (Non-executive, Independent director) Director type: Original director | 24 Feb 2022 | |
| 11. | Mr. Narong Chatvorakitpanit Gender: Male Age: 45 years old Highest level of education: Bachelor's degree Major: Physics Thai nationality: Yes Residing in Thailand: Yes | Director (Executive) Director type: Additional and newly-appointed directors | 26 Apr 2023 | Business Administration, Project Management |

List of directors who resigned/vacated their position during the year

| General information | Position | Tenure | Replacement Director |
|--|---|---|-------------------------|
| 1. Mr. NUMCHAI LOWATTANATAKUL Gender: Male Age: 67 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes | Chairman of the board (Non-executive, Independent director) | Date position was assumed: 1 Apr 2016 Date directorship ended: 24 Feb 2023 | No replacement director |
| 2. Mr. CHOTIPHUN TIAVIWAT Gender: Male Age: 36 years old Highest level of education: Doctoral degree Major: Bachelor of Public Administration Program in Public Administration. Thai nationality: Yes Residing in Thailand: Yes | Director (Executive) | Date position was assumed: 10 Nov 2017 Date directorship ended: 1 Mar 2023 | No replacement director |

Other Information pertaining to committees

The Chairman is an independent director : Yes

The Chairman and the manager are the same person : No

The Chairman and the manager are members of the same family : No

The company appoints at least one independent director to determine the agenda of
the Board of Directors' meetings : Yes

Sub-committees (7.3)

Information about sub-committees (7.3.2)

Audit Committee

List of audit committee members

| General information | Position | Date position was assumed | Experience and expertise |
|---|---|---------------------------|--------------------------|
| 1. Mr. POONSUK TOCHANAKARN [1] Gender: Male Age: 69 years old Highest level of education: Bachelor's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes | Chairman of the audit committee (Non-executive, Independent director) Director type: Re-elected as director | 14 May 2019 | |
| 2. Mr. SORASAK SAENSOMBAT Gender: Male Age: 66 years old Highest level of education: Master's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes | Audit committee (Non-executive, Independent director) Director type: Original director | 10 Nov 2017 | |
| 3. Mr. SUCHART DEJITTIRUT Gender: Male Age: 66 years old Highest level of education: Master's degree Major: Bachelor of Public Administration Program in Public Administration. Thai nationality: Yes Residing in Thailand: Yes | Audit committee (Non-executive, Independent director) Director type: Original director | 24 Feb 2022 | |

[1] A director with the accounting expertise needed to review financial statements

Executive Committee

List of executive committee members

| General information | Position | Date position was assumed |
|---|-------------------------------------|---------------------------|
| 1. Mr. PAKORN LEESAKUL Gender: Male Age: 39 years old Highest level of education: Bachelor's degree Major: Science Thai nationality: Yes Residing in Thailand: Yes | Member of the executive committee | 16 Sep 2021 |
| 2. Mr. THANARATH THANAVUTWATTANA Gender: Male Age: 37 years old Highest level of education: Bachelor's degree Major: Communication Arts Thai nationality: Yes Residing in Thailand: Yes | Member of the executive committee | 16 Sep 2021 |
| 3. Mr. NATHAPHOL KASAMVILAS Gender: Male Age: 27 years old Highest level of education: Bachelor's degree Major: Bachelor of Business Administration (Tourism and Hotel) Thai nationality: Yes Residing in Thailand: Yes | Chairman of the executive committee | 21 Jan 2022 |
| 4. Ms. Ratchanok Supanit Gender: Female Age: 43 years old Highest level of education: Master's degree Major: Management Thai nationality: Yes Residing in Thailand: Yes | Member of the executive committee | 20 Jan 2022 |

| | | | |
|----|---|-----------------------------------|-------------|
| 5. | Mr. Narong Chatvorakitpanit Gender: Male Age: 45 years old Highest level of education: Bachelor's degree Major: Physics Thai nationality: Yes Residing in Thailand: Yes | Member of the executive committee | 26 Apr 2023 |
|----|---|-----------------------------------|-------------|

List of executive committee members who resigned/vacated their position during the year

| General information | Position | Tenure | Replacement Director |
|---|-------------------------------------|--|-------------------------|
| 1. Mr. CHOTIPHUN TIAVIWAT Gender: Male Age: 36 years old Highest level of education: Doctoral degree Major: Bachelor of Public Administration Program in Public Administration. Thai nationality: Yes Residing in Thailand: Yes | Chairman of the executive committee | Date position was assumed: 10 Nov 2017 Date directorship ended: 1 Mar 2023 | No replacement director |
| 2. Ms. Kochakorn Ruksasuk Gender: Female Age: 41 years old Highest level of education: Master's degree Major: Law Thai nationality: Yes Residing in Thailand: Yes | Member of the executive committee | Date position was assumed: 16 Jun 2022 Date directorship ended: 15 Aug 2023 | No replacement director |

Other sub-committees

Sub-committees information

| Name of sub-committees | List of directors | Position |
|---|--|------------------------------|
| Human Resource, Remuneration and Corporate Governance Committee | POL. GEN. DR. PRAWUT THAVORNSIRI Mr. SORASAK SAENSOMBAT Mr. PRACHUAB UJJIN | Chairman Member Member |

Roles of Sub-committees

Sub-committees responsible for risk management : None

Remark :

At the 6th/2023 board meeting, a resolution was passed for the committee to incorporate risk management into the organization's activities through supervision, oversight, and monitoring by the audit committee and the board of directors respectively

Sub-committees responsible for nomination : Human Resource, Remuneration and Corporate Governance Committee

Sub-committees responsible for remuneration : Human Resource, Remuneration and Corporate Governance Committee

Sub-committees responsible for corporate governance : Human Resource, Remuneration and Corporate Governance Committee

Sub-committees responsible for corporate sustainability development : None

Executives (7.4)

List and positions of the executive (7.4.1)

The four highest-ranking executives

| General information | Position | Date position was assumed | Experience and expertise |
|---|-------------------------|---------------------------|---|
| 1. Mr. NATHAPHOL KASAMVILAS Gender: Male Age: 27 years old Highest level of education: Bachelor's degree Major: Bachelor of Business Administration (Tourism and Hotel) | CHIEF EXECUTIVE OFFICER | 8 Jan 2022 | Economics, Business Administration, Property Development, Digital Marketing, Project Management |

[1] Highest responsibility in accounting and finance

[2] Directly responsible for financial account supervision

Remuneration policy for executives (7.4.2 – 7.4.3)

Remuneration policy for executives

Remuneration policy for executives : Yes

Remuneration

| | 2021 | 2022 | 2023 |
|-------------------------------------|---------------|---------------|---------------|
| Total executive remuneration (baht) | 15,540,200.00 | 17,177,733.00 | 14,542,072.00 |

Other forms of remuneration

Employee Stock Ownership Plan (ESOP) : No

Employee Joint Investment Program (EJIP) : No

Employees (7.5)

Information about company employees

Employees

| | |
|--|-------------|
| Number of male employees (persons) | : 30 |
| Number of female employees (persons) | : 19 |
| Total number of employees (persons) | : 49 |

Employee Remuneration

| | |
|-----------------------------|-----------------|
| Total employee remuneration | : 26,066,439.00 |
|-----------------------------|-----------------|

Provident fund

| | |
|---|----------|
| Total number of employees (persons) | : 49 |
| Number of employees contributing to the PVD (persons) | : 49 |
| Percentage of employees who are members (%) | : 100.00 |

Other Significant Information (7.6)

Other significant information

Assigned persons

- Person assigned to take direct responsibility for accounting oversight

| General information | Email | Telephone |
|--------------------------|---------------------|-----------|
| 1. Ms. Ratchanok Supanit | Ratchanok@dv8.co.th | |

- Company secretary

| General information | Email | Telephone |
|---------------------|-------|-----------|
|---------------------|-------|-----------|

| | | |
|----|--------------------------|---------------------|
| 1. | Mr. Nathaphol Kasamvilas | nathaphol@dv8.co.th |
|----|--------------------------|---------------------|

• Head of internal audit

| General information | Email | Telephone |
|--------------------------------|--------------------------------------|-----------|
| 1. Mr. Narongsak Wangthaphan | narongsak.ascentadvisory@hotmail.com | |
| 2. Ms. Pakkaon Asawatachaphorn | ascentadvisory.th@gmail.com | |

• Head of investor relations

| General information | Email | Telephone |
|-----------------------------|---------------------|-----------|
| 1. Mr. Nathaphol Kasamvilas | Nathaphol@dv8.co.th | |

Company's auditor

| Company | Names and general information of auditors | Audit fee (baht) | Other non-audit fees (baht) |
|--|--|------------------|-----------------------------|
| 1. SAM NAK-NGAN A.M.C. COMPANY LIMITED | <p>1. Mr. Ampol Chamnongwat Email: amc@amc-mri.com Telephone: -</p> <p>2. Ms. Praphasri Leelasupha Email: amc@amc-mri.com Telephone: -</p> <p>3. Mr. Naris Saowalagsakul Email: amc@amc-mri.com Telephone: -</p> | 1,855,000.00 | - |

Performance Report on Corporate Governance

Performance Report on Corporate Governance

Summary of Director Performance (8.1)

Selection, development, and evaluation of duty performance of the Board of Directors (8.1.1)

List of new directors appointed in the past year

• List of continuing directors (full term of directorship and being re-appointed as a director)

| General information | | Position | Date position was assumed | Experience and expertise |
|---------------------|--|--|--|---|
| 1. | Mr. POONSUK TOCHANAKARN Gender: Male Age: 69 years old Highest level of education: Bachelor's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes | Director (Non-executive, Independent director) Director type: Re-elected as director | Date position was assumed: 14 May 2019 | |
| 2. | Mr. PAKORN LEESAKUL Gender: Male Age: 39 years old Highest level of education: Bachelor's degree Major: Science Thai nationality: Yes Residing in Thailand: Yes | Director (Executive) Director type: Re-elected as director | Date position was assumed: 16 Sep 2021 | |
| 3. | Mr. NATHAPHOL KASAMVILAS Gender: Male Age: 27 years old Highest level of education: Bachelor's degree Major: Bachelor of Business Administration (Tourism and Hotel) Thai nationality: Yes Residing in Thailand: Yes | Director (Executive) Director type: Re-elected as director | Date position was assumed: 8 Jan 2022 | Economics, Business Administration, Property Development, Digital Marketing, Project Management |

• List of newly appointed director to replace the ex-director

| General information | Position | Date position was assumed | Experience and expertise |
|--|---|--|---|
| 1. Mr. PONGPANU SVETARUNDRA Gender: Male Age: 64 years old Highest level of education: Honorary degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes | Chairman of the board (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director | Date position was assumed: 24 Feb 2023 | Business Administration, Economics, Finance & Securities, Tourism & Leisure |

• List of newly appointed director (not being replaced the ex-director)

| General information | Position | Date position was assumed | Experience and expertise |
|---|--|--|--|
| 1. Mr. Narong Chatvorakitpanit Gender: Male Age: 45 years old Highest level of education: Bachelor's degree Major: Physics Thai nationality: Yes Residing in Thailand: Yes | Director (Executive) Director type: Additional and newly-appointed directors | Date position was assumed: 26 Apr 2023 | Business Administration, Project Management |

Development of directors over the past year

| List of directors | Position | Participated in director development program |
|--------------------------------|-----------------------|--|
| Mr. PONGPANU SVETARUNDRA | Chairman of the board | Non-participating |
| POL. MAJ. GEN. PRAYONT LASUA | Vice Chairman | Non-participating |
| Mr. PRACHUAB UJJIN | Director | Non-participating |
| Mr. THANARATH THANAVUTWATTHANA | Director | Non-participating |
| Mr. SORASAK SAENSOMBAT | Director | Non-participating |
| Mr. POONSUK TOCHANAKARN | Director | Non-participating |

| | | |
|----------------------------------|-----------------------|-------------------|
| Mr. PAKORN LEESAKUL | Director | Non-participating |
| Mr. NATHAPHOL KASAMVILAS | Director | Non-participating |
| POL. GEN. DR. PRAWUT THAVORNSIRI | Director | Non-participating |
| Mr. SUCHART DEJITTIRUT | Director | Non-participating |
| Mr. Narong Chatvorakitpanit | Director | Participating |
| Mr. NUMCHAI LOWATTANATAKUL | Chairman of the board | Non-participating |
| Mr. CHOTIPHUN TIAVIWAT | Director | Non-participating |

Directors' performance assessment

Method used to evaluate directors' performance : Whole-board-of-directors assessment, Individual-director assessment (self-assessment)

Meeting attendance and remuneration to each Board member (8.1.2)

Meeting attendance of the board of directors

Number of board meetings (times) : 14

Date of AGM meeting : 26 Apr 2023

EGM meeting : Yes

| List of directors | Termination date | Number of Board Meeting | AGM meetings | EGM meetings |
|--|------------------|-------------------------|-------------------|-------------------|
| 1. Mr. PONGPANU SVETARUNDRA (Chairman of the board) | - | 11/11 | Participating | Non-participating |
| 2. POL. MAJ. GEN. PRAYONT LASUA (Vice Chairman) | - | 13/14 | Participating | Non-participating |
| 3. Mr. PRACHUAB UJJIN (Director) | - | 13/14 | Participating | Participating |
| 4. Mr. THANARATH THANAVUTWATTHANA (Director) | - | 13/14 | Participating | Non-participating |
| 5. Mr. SORASAK SAENSOMBAT (Director) | - | 13/14 | Non-participating | Participating |
| 6. Mr. POONSUK TOCHANAKARN (Director) | - | 14/14 | Participating | Participating |

| | | | | | |
|-----|---|-------------|-------|-------------------|-----------------------|
| 7. | Mr. PAKORN LEESAKUL (Director) | - | 12/14 | Participating | Participating |
| 8. | Mr. NATHAPHOL KASAMVILAS (Director) | - | 13/14 | Participating | Participating |
| 9. | POL. GEN. DR. PRAWUT THAVORNSIRI (Director) | - | 14/14 | Participating | Non- participating |
| 10. | Mr. SUCHART DEJITTIRUT (Director) | - | 14/14 | Participating | Participating |
| 11. | Mr. Narong Chatvorakitpanit (Director) | - | 9/9 | Non-participating | Non- participating |
| 12. | Mr. NUMCHAI LOWATTANATAKUL (Chairman of the board) | 24 Feb 2023 | 3/3 | Non-participating | Participating |
| 13. | Mr. CHOTIPHUN TIAVIWAT (Director) | 1 Mar 2023 | 2/3 | Non-participating | Participating |

Remuneration for company directors

| | List of directors | Termination date | Meeting allowance (baht) | Other monetary remuneration (baht) | Other non- monetary |
|-----|---|------------------|-----------------------------|--|------------------------|
| 1. | Mr. PONGPANU SVETARUNDRA (Chairman of the board) | - | 220,000.00 | N/A | N/A |
| 2. | POL. MAJ. GEN. PRAYONT LASUA (Vice Chairman) | - | 204,000.00 | N/A | N/A |
| 3. | Mr. PRACHUAB UJJIN (Director) | - | 204,000.00 | N/A | N/A |
| 4. | Mr. THANARATH THANAVUTWATTHANA (Director) | - | 204,000.00 | N/A | N/A |
| 5. | Mr. SORASAK SAENSOMBAT (Director) | - | 204,000.00 | N/A | N/A |
| 6. | Mr. POONSUK TOCHANAKARN (Director) | - | 204,000.00 | N/A | N/A |
| 7. | Mr. PAKORN LEESAKUL (Director) | - | 204,000.00 | N/A | N/A |
| 8. | Mr. NATHAPHOL KASAMVILAS (Director) | - | 204,000.00 | N/A | N/A |
| 9. | POL. GEN. DR. PRAWUT THAVORNSIRI (Director) | - | 204,000.00 | N/A | N/A |
| 10. | Mr. SUCHART DEJITTIRUT (Director) | - | 204,000.00 | N/A | N/A |
| 11. | Mr. Narong Chatvorakitpanit (Director) | - | 136,000.00 | N/A | N/A |
| 12. | Mr. NUMCHAI LOWATTANATAKUL (Chairman of the board) | 24 Feb 2023 | 44,000.00 | N/A | N/A |
| 13. | Mr. CHOTIPHUN TIAVIWAT (Director) | 1 Mar 2023 | 34,000.00 | N/A | N/A |

Report on the Audit Committee's Performance for the Past Year (8.2)

Report on the audit committee's performance for the past year

Meeting attendance of audit committee

Number of Audit committee meetings (times) : 4

| List of directors | | Termination date | Number of the audit committee meeting |
|-------------------|--|------------------|---------------------------------------|
| 1. | Mr. POONSUK TOCHANAKARN (Chairman of the audit committee) | - | 4/4 |
| 2. | Mr. SORASAK SAENSOMBAT (Audit committee) | - | 4/4 |
| 3. | Mr. SUCHART DEJITTIRUT (Audit committee) | - | 4/4 |