

POLYPLEX

Polyplex (Thailand) Public Company Limited

**INNOVATING
TODAY
SHAPING
TOMORROW**



Annual Report 2025/26
(FORM 56-1 / ONE REPORT)



Vision

Continuously grow and create value in all businesses and establish global leadership in the polymeric film business.



Mission

Creating value for stakeholders (Investors, Customers, Employees, Community) through delivering profitable value to customers and maximizing their satisfaction.



Polyplex Thailand



Polyplex Turkey



Polyplex USA



Polyplex Indonesia



Ecoblue Limited, Thailand



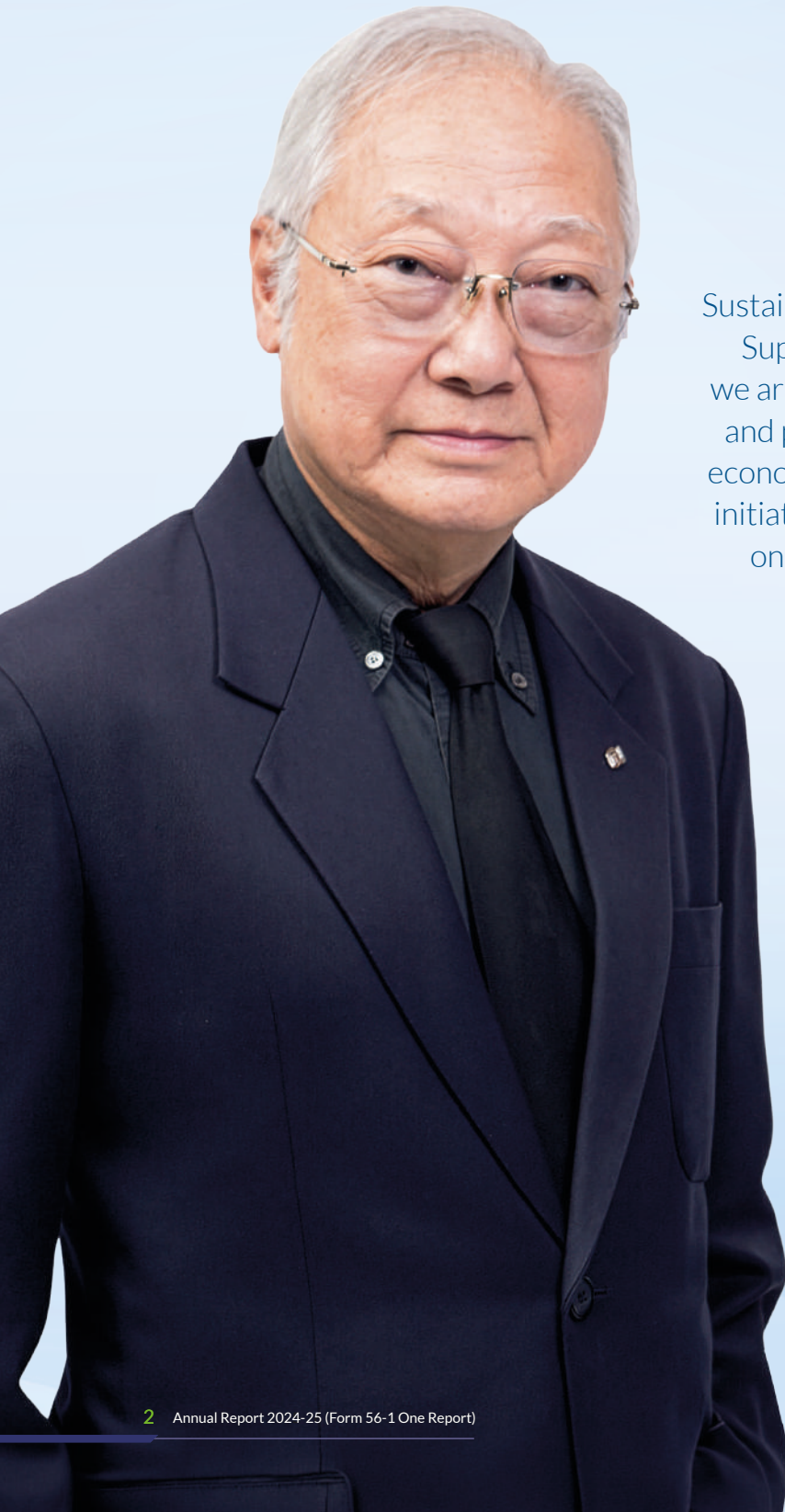
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Message from the Chairman



“

Sustainability remains central to our vision. Supported by a dedicated R&D team, we are committed to developing products and processes that advance the circular economy and support global sustainability initiatives, ensuring that innovation is not only profitable but also responsible.

”

Mr. Manu Leopaïrote
Chairman /
Board and Audit Committee



Dear Valued Shareholders,

The past year has been marked by significant challenges as global economies navigated geopolitical uncertainties. The imposition of US reciprocal tariffs disrupted exports to the United States across industries, creating ripple effects across regions and adversely impacting global trade flows. Prevailing uncertainties and weak market sentiment slowed the ramp up of our new US BOPET film line, commissioned in March 2025

Despite these headwinds - including freight volatility, inflationary pressures, and currency fluctuations, the Company delivered a resilient performance. We recorded a Normalized Net Profit of THB 0.4 billion, reflecting a 62% decline over last year, after adjusting forex losses. Sales stood at THB 20.4 billion, down 9%, primarily due to lower realizations, partly offset by a 7% increase in volume, driven by the new line.

Our immediate priority is to accelerate ramp up of the US line, while maintaining focus on an optimum and profitable product mix. Encouragingly, the uncertainty around tariffs and US trade policy changes have driven customer preference for locally sourced supplies, strengthening the prospects of this line. With our diversified global footprint and broad customer base, we remain confident in our ability to navigate risks arising from future US trade policy changes.

Looking ahead, the global environment remains uncertain. The ongoing Middle East war crisis has added further volatility to raw material prices, energy costs, and supply chain stability. These pressures are expected to continue influencing input costs and trade flows in the near term. Nevertheless, guided by our theme “Innovating today, shaping tomorrow”, we remain focused on leveraging our diversified presence, specialty product portfolio, and strong customer relationships to navigate these challenges and capture emerging opportunities.

While new BOPET capacities are expected in China over the next 1–3 years, we remain optimistic about the industry’s long-term fundamentals. We will continue to evaluate investment opportunities in both base films and downstream specialty films, making prudent decisions aligned with shareholder value creation.

In line with this strategy, we recently commissioned a new Blown film line in Thailand in January 2026, and our new Silicone coated film line in Turkey is scheduled to start commercial operations in July 2026. These investments reflect our commitment to innovation today, and we are confident they will contribute to stronger margins and sustainable growth tomorrow.

Sustainability remains central to our vision. Supported by a dedicated R&D team, we are committed to developing products and processes that advance the circular economy and support global sustainability initiatives, ensuring that innovation is not only profitable but also responsible.

Reflecting lower profitability, the dividend per share is THB 0.12 this year, representing a payout ratio of 30% on normalized consolidated profits.

Our balance sheet continues to remain strong, with a low gearing ratio of 0.13 and ample liquidity, providing the flexibility to pursue sizeable investments that support future growth.

On behalf of the Board, I extend sincere gratitude to our shareholders for their trust, our partners for their collaboration, and our employees for their dedication and resilience. Together, we continue to live our promise of “*Innovating today, shaping tomorrow*” - navigating challenges, while building a future of sustainable and profitable growth.



Board of Directors



Mr. Manu Leopairote
Chairman /
Board and Audit Committee



Mr. Sanjiv Saraf
Vice-Chairman



Mr. Shiraz Erach Poonevala
Director and Member /
Audit Committee



Mr. Amit Prakash
Managing Director



Mr. Pranay Kothari
Director



Mr. Yogesh Kapur
Director



Mr. Iyad Malas
Director

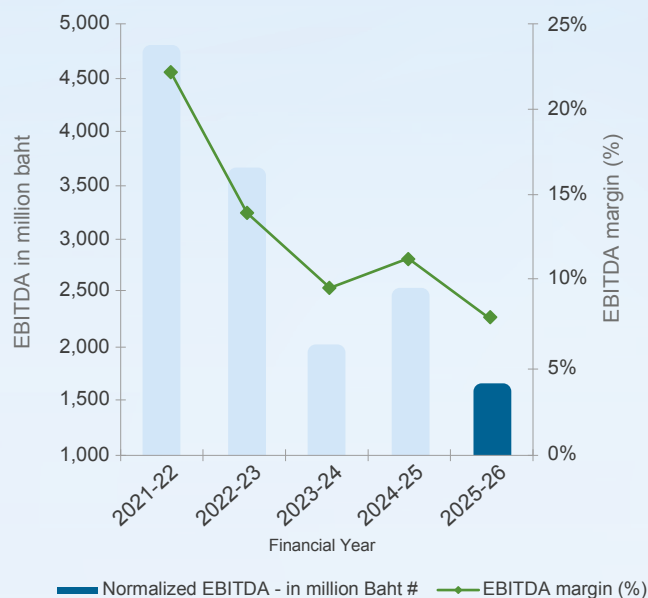


Mr. Chavapas Ongmahutmongkol
Director and Member /
Audit Committee

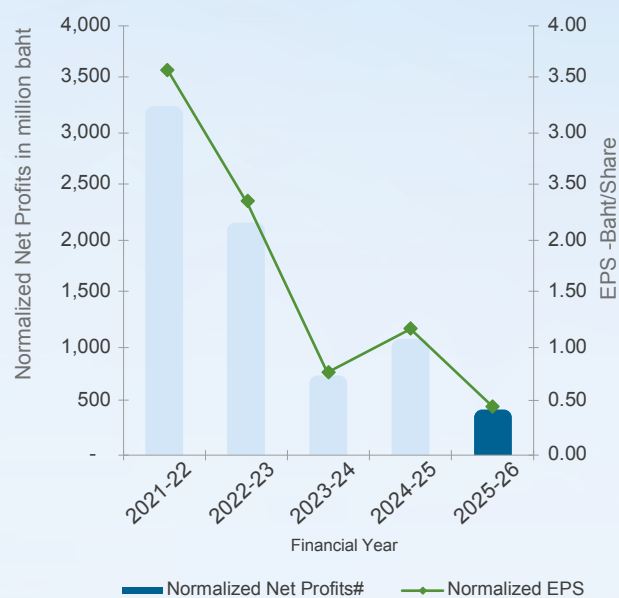


Key Financial Indicators

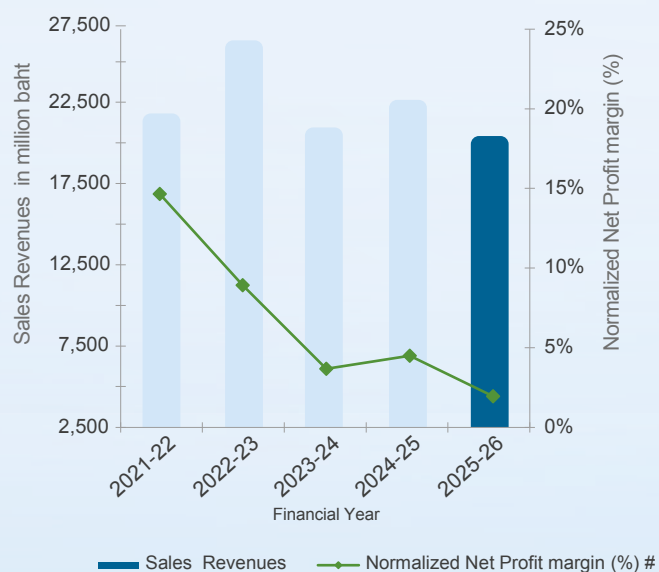
Normalized EBITDA



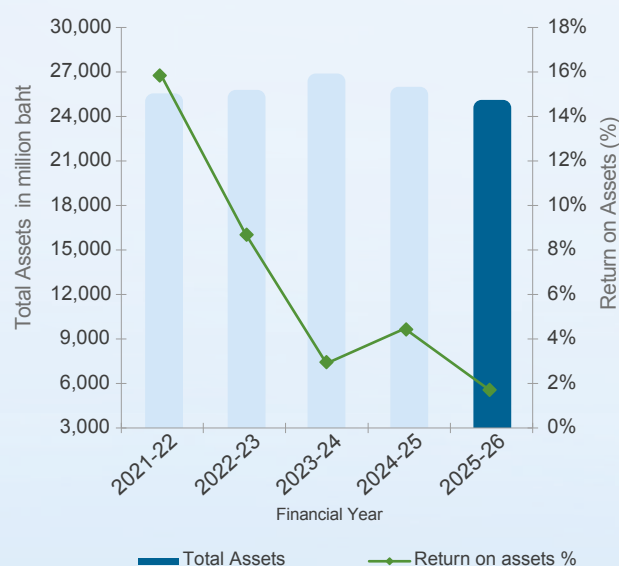
Normalized Net Profits and EPS



Sales Revenues



Total Assets





Financial Highlights

	FY 2023-24	FY 2024-25	FY 2025-26
Progression (Thousand Baht)			
Net Sales	20,867,050	22,336,579	20,371,699
Total Revenues [#]	20,911,296	22,533,484	20,440,133
Gross Profit	2,374,037	3,136,972	2,219,748
Net Profit (Loss)*	696,605	1,056,068	404,674
Total Assets	26,840,768	25,989,145	25,029,909
Total Liabilities	6,477,029	6,266,781	5,410,226
Shareholder's equity	20,363,739	19,722,364	19,619,683
Financial Ratios*			
Net Profit Margin (%)	3.34%	4.73%	1.99%
Return on Equity (%)	3.53%	5.27%	2.09%
Return on Assets (%)	2.65%	4.00%	1.59%
Per Share Data (Baht)			
No. of shares	900,000,000	900,000,000	900,000,000
Dividend per share (Baht)	0.24	0.40	0.12**
Earnings per share*	0.77	1.17	0.45
Par value	1	1	1

Note:

Above figures and ratios are on consolidated basis, including the Company's subsidiaries in USA, Turkey, Indonesia, Singapore, Netherlands and Thailand

* Normalized for FX fluctuations in all years

**As proposed by the Board of Directors for consideration and approval in the 2026 Annual General meeting of the Shareholders

[#] Including Finance Income



PART 1

Business Operation and Operating Results



Organizational Structure and operation of Group Companies

1.1 Policy and Overview of Business Operation

Vision, Mission, Objective and Strategy of the Company



Vision

Continuously grow and create value in all businesses and establish global leadership in the polymeric film business.



Mission

Creating value for stakeholders (Investors, Customers, Employees, Community) through delivering profitable value to customers and maximizing their satisfaction.



Values

Our core values, enunciated in the acronym **S.C.O.R.E.**, inspire our internal and external interactions.

Seamlessness	Care	Ownership & Responsibility	Excellence
We leverage synergies across hierarchies, functions and locations.	We value our people and are committed to their development. We take a long-term approach to all our relationships.	We honor our commitments towards internal and external stakeholders.	We stretch ourselves continuously to improve the way we work. We constantly pursue newer and better ideas, processes, products and practices.



Background of the Company and key developments

Polyplex is a leading BOPET Film Producer with a Global Footprint in an attractive Industry and it has the 2nd largest capacity (including ongoing expansions) for Thin BOPET film (excluding China). On 26th March 2002 Polyplex Corporation Limited (PCL), a company based in India and listed on the Bombay Stock Exchange and the National Stock Exchange incorporated Polyplex (Thailand) Plc. ("the Company") as a private company to manufacture and distribute PET Film. Over the years, the Company has established several manufacturing and distribution companies ('PTL' or the 'Group') across the globe. PTL is the flagship Company of Polyplex and all global manufacturing locations outside India are owned by PTL.

Polyplex has always been a first mover and Trend Setter in the Industry. Given below are some of our achievements and our key strengths:

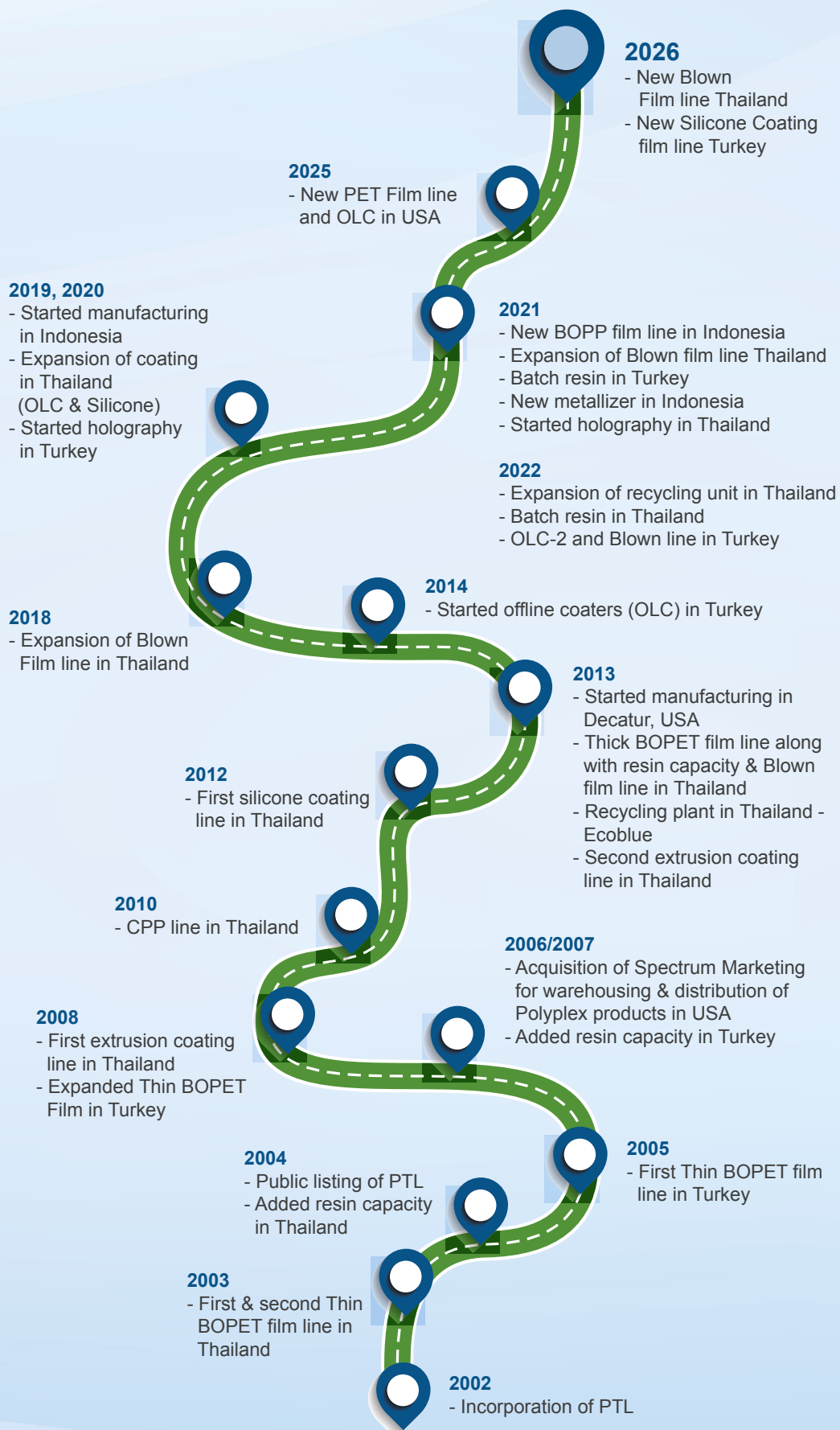
- 1) First Indian headquartered film producer to set-up overseas operations in 2002
 - a) This was a unique and bold step for a single location producer with a modest turnover and balance sheet to make a greenfield investment in a PET film line in Thailand
 - b) This was followed quickly with another PET film line (financial commitment made even before the first line started up in Apr'2003) and resin plants at the same location
 - c) In 2004, the PTL was listed on the SET in Thailand (among the fastest to list from start-up of operations) and decided to invest into another greenfield site in Turkey
 - d) This was followed by regular growth capex in all existing locations besides addition of two new countries - USA in 2011 and Indonesia in 2017.
- 2) First in the industry to
 - a) Invest in forward integration into Metalizing
 - b) Run 10.6-meter PET film line at speed of 675 mpm with Direct Melt Casting
 - c) Strategically invest in a range of assets and product development to broad base the portfolio resulting in Polyplex having an unmatched and most diversified portfolio of products
- 3) First Indian producer to
 - a) Have Direct Melt Casting facility for better productivity and lower energy costs
- 4) Perhaps the only player to have integrated resin and film manufacturing across all locations.
- 5) Long before industrywide concern and efforts around sustainability and recycling plastic waste, in 2013, PTL invested in mechanical recycling of post-industrial and post-consumer plastic waste through its subsidiary EcoBlue in Thailand. With the investment into a new state-of-the-art mechanical recycling facility which uses post-consumer baled bottles as input, EcoBlue is well equipped to cater to high-end applications in PET Bottles and Polyester Filament Yarn, supporting brand owners to meet their sustainability targets. EcoBlue has also built capacity to recycle post-consumer Olefin based waste to enable Global Brands to meet their sustainability targets around usage of recyclable material and recycled content in their plastic consumption. Complementing this, PTL has also invested in self-developed, chemical recycling process whereby post-consumer PET bottle waste is converted to food grade Resin which is used with varying concentration in PET films. PTL has products in portfolio which have up to 100% PCR content. With expansion of its chemical recycling capacities in Turkey and Thailand, PTL leads the way towards achieving circularity in flexible Packaging.

PTL has grown as an integrated and diversified manufacturer of various polymeric film substrates including BOPET (thin & thick), BOPP, CPP and Blown PP / PE. PTL has a wide offering of specialty, innovative and differentiated products across a variety of packaging, electrical & electronic and other industrial applications. Recently, in April 2026, the parent company, Polyplex Corporation Limited (PCL) has acquired a 51% stake in TechNova Printrite Products Private Limited (TPPPL). TPPPL is engaged in Digital Print Media (DPM) business which comprises of manufacturing and marketing of polyester, paper, textile-based substrates used for digital print applications in various industries. TPPPL brings capabilities across downstream product manufacturing, coating, product innovation, marketing and distribution. Polyplex aims to improve its Value Added and Specialty Product mix through continuous investment in downstream businesses. This acquisition combines TPPPL's strong product knowledge, R&D and application development capabilities with Polyplex's proven manufacturing, international presence, well-established global distribution network & extensive customer base

PTL offers a unique value proposition of on-shoring, off-shoring and near-shoring for a global customer base, while maintaining cost leadership. Its superior sales & distribution network and strong technical support in key demand centers is driving deep customer relationships and expanding its customer base.



PTL's journey and key developments are outlined as follows:





Manufacturing Companies

Polyplex Corporation Limited (PCL / Polyplex India) | INDIA

Incepted in 1988, PCL has been in the plastics manufacturing and distributing business for over 38 years. Listed in both the Bombay Stock Exchange as well as the National Stock Exchange in India, its paid-up capital as at 31st March 2026 is INR 319.7 million (approximately Bt. 109.9 million)

Holding Information: The aggregate of its indirect and direct shareholding in the Company is 51% of PTL's paid up capital

Market Segmentation Policy: Given that both PCL and PTL and its subsidiaries overlap in business segments and operate in both the domestic and export markets, the Group has developed an equitable policy for distribution of markets. Factors such as product range, delivered cost to customer, supply lead times and preferential duty access are among those considered for this purpose.

Investment Related Policy: The Group has further developed a policy regarding future investments in polyester film or related areas between PTL and its parent company. Investments in India/SAARC regions would be decided and made by PCL and its other subsidiaries (excluding the Company), while investments in all other countries would be made by PTL or its subsidiaries

Polyplex Europa Polyester Film Sanayi Ve Tikaret Anonim Sirketi (PE / Polyplex Europa) | TURKEY

PSPL had incorporated a 100% owned subsidiary company, PE in Turkey for setting up a Greenfield polyester film plant to cater to the European and other proximate markets. The commercial operations started in December, 2005 with the start-up of the first thin PET film line

The issued and paid-up capital of PE, including Additional Contribution from PSPL, as of March 31, 2026 stands at Euro 8.8 million

Polyplex USA LLC | (PU / Polyplex USA) | USA

Polyplex USA LLC, Decatur, Alabama, was established in FY 2011-12 as a 100% subsidiary of PAH. This is the first manufacturing base of Polyplex in USA. The commercial operations started in April, 2013 with the start-up of the first thin PET film line, followed by the PET Resin plant which commenced commercial production in October 2014. The second thin PET film line and an offline coater has recently started commercial operations in March 2026. The members' contribution which represents the paid-up capital as on March 31, 2026 is USD 46.2 million

PT Polyplex Films Indonesia | (PFI / Polyplex Indonesia) | INDONESIA

In October, 2017, PT. Polyplex Films Indonesia (PT PFI) was established with an Authorized and Registered Share Capital of IDR 540 billion. PT PFI is owned 99.99% by PTL and 1 share is held by Mr. Amit Prakash, to comply with a regulatory requirement in Indonesia, of having a minimum of 2 shareholders

The Thin PET line start-up was in November 2019 and the resin plant in March 2020. In June 2019, the PTL board additionally approved the investment into a BOPP line in Indonesia which started commercial operations in December 2021.

As at 31st March, 2026, the Called up and Paid-up Share capital of PT PFI is IDR 540 billion



EcoBlue Ltd. | THAILAND

In 2013, PTL made an investment to provide sustainable solutions for film-based process waste, as one of its first major steps towards this direction. The operations were implemented in Thailand, under a subsidiary called Ecoblue Limited (EB). PTL currently owns 66.5% stake in this subsidiary, balance being held by a minority shareholder who is also the Managing Director of the Company.

Ecoblue has invested into a state-of-art PET and PP Recycling facility which has commenced commercial operations in 2022.

As at 31st March, 2026 the Paid-up Capital of EB is Baht 137.65 million.

INVESTMENT AND TRADING AND DISTRIBUTION

Polyplex Asia (PTE Ltd.) | (PAPL / Polyplex Asia) | SINGAPORE

PAPL, a 100% subsidiary of PCL, established in 2004, is a major shareholder of the Company, holding 33.81% as on March 31, 2026

Polyplex America Holdings Inc. | (PAH) | USA

In FY 2011-12, PTL invested in setting up a 100% Investment and Trading & Distribution Company in USA. PAH has further invested in Polyplex (USA) LLC, a manufacturing facility. The issued and paid-up capital of PAH (including the Additional Paid-In Capital) as on 31st March'2026 is USD 46.62 million

INVESTMENT COMPANY

Polyplex (Singapore) Pte Ltd' (PSPL) - Polyplex Singapore

PSPL, a 100% subsidiary of PTL, was established as a wholly owned investment company in 2004. The investments in Polyplex Europa (PE) and the trading company in China (PTSL) were made via this entity. PTSL was subsequently liquidated in June 2020. The issued and paid-up capital of PSPL (including Preference Share Capital) as of March 31, 2026 stands at Euro 9.14 million

Trading and Distribution

Polyplex Paketleme Coziimleri Sanayi ve Ticaret Anonim Sirketi (PP / Polyplex Turkey) TURKEY

In FY 2013-14, Polyplex Europa Polyester Film Sanayi ve Ticaret Anonim **Şirketi** (PE) had established a company in Turkey, named Polyplex Paketleme **Çözümleri** Sanayi ve Ticaret A.Ş. holding 100% of its share capital. This company is mainly engaged in trading of PET Film, PET chips and other products of the Company. The Registered Share capital of this company is TRY 100,000 as of March 31, 2026, which has been fully called and paid up.

Polyplex Europe B.V. (PEBV / Polyplex Netherlands) NETHERLANDS

Polyplex Europe B.V was established in April 2013 as a 100% subsidiary of Polyplex (Thailand) Plc. The registered capital at the time of set up of 3 million Euro has been restructured in 2021/22 (30,000 shares of Euro 100/share restructured to be 30,000 shares of Euro 1/each) and Paid-up Capital of Euro 0.2 million until till 31st March'22 adjusted as Euro 30,000 towards Paid up Capital and balance of Euro 170,000 towards Share Premium Reserve.

This company is mainly engaged in the warehousing and distribution of different products of the Company in the European market.



Business Strategy

Over the years, Polyplex has been working with a strategy which would enable it to become a Leading One-stop Innovative polymeric film supplier, the preferred Global Packaging Solution providers, offering a wide range of polymeric films.

Polyplex seeks sustained and profitable growth i.e. a judicious balance between revenue enhancement and benchmark return on capital employed.

Key elements of our business strategy

1. Investment in versatile state-of-the art film plants and other assets
2. Sustained focus on operational excellence to maintain global cost leadership
3. Upstream and forward integration to broaden product portfolio and enhance competitiveness
4. Focus on increasing the share of specialty films (based on cost- effective R&D, open innovation, backward integration and multi-level customer collaboration) underlying which is a substantial base of standard films to position ourselves as Tier -1 supplier leading to increased margin with reduced volatility. Standard films are essential as most customers (especially in flexible packaging segment) buy both standard and specialty films. This also helps defray costs optimally through scale. The dynamic nature of what constitutes “specialty” means that this would always be a relatively small (but essential and profitable) component of the business portfolio. It is true that the erstwhile “majors” are almost exclusively focused on the higher end of the market - e.g. the electronics segment. Such an approach requires a very high level of technological competence and investment and at the same time it has resulted in their diminishing market share and presence in the overall PET film industry.
5. Strengthening market leadership by converting and dedicating older lines to specialty film production (with rationalized production for global niche markets) making them highly cost effective
6. A strong and growing volume of standard films in markets where there is a clear competitive advantage and an ability to differentiate from other local producers.
7. A unique value proposition to the customers which combines the benefits of on-shoring, off-shoring and near-shoring (combination of core values of cost competitiveness, customer intimacy, innovation and a safe, reliable and responsive supply chain)
8. Building global leadership position in value-added film segments like silicone coating where backward integration, customer synergies, economies of scale and global market reach provide significant competitive advantage
9. Product diversification across different types of polymeric films
10. Increased focus on industrial applications, as they tend to have relatively stable margins and are also less susceptible to sustainability related pressures
11. Maintaining a conservative financial profile
12. Continuously evaluating growth / acquisition opportunities in niche value- added film segments to consolidate our position
13. Post-industrial and Post-consumer waste recycling to support global initiative towards sustainability and circular economy

Working on this strategy, we have over the years, built a business model which is very difficult to replicate and have established ourselves as a Supplier of choice for all the innovative product needs of our customers globally. Key pillars of Business model are as under:



Integration

This ensures supply chain efficiency, cost optimization & lower time to access and market new Products and Applications

Backward integration into resin at all our film manufacturing locations is unique to Polyplex among the large global producers as others either do not have any captive resin facility or even if they do have, it may be at one location only and may not cover their entire requirement.

Among the key benefits of Forward and Backward Integration are:

Backward integration into captive PET resin production at all film manufacturing locations is unique to Polyplex in this industry



Assured and consistent availability of quality raw material



Reduced costs with adequate and secured return on incremental investment



Protects proprietary composition and helps in film product development, especially for D-PAC portfolio



Significant premium saved in buy v/s make for specialty resin



Direct Melt Casting (DMC) ensures better quality and energy management, while being cost competitive



Chemical recycling of post-consumer & post-industrial waste



Opens merchandizing opportunities

Forward integration to downstream capabilities results in superior market positioning and higher returns



Wider product and application range



Diversified customer base



Increase customer and market penetration



Increased ability to provide customized and more technical products



Increasing proportion of value-added films with corresponding reduction in standard film sales



Substantial savings including freight, packing costs, wastage, fixed costs and technical development



Provides platform for future growth

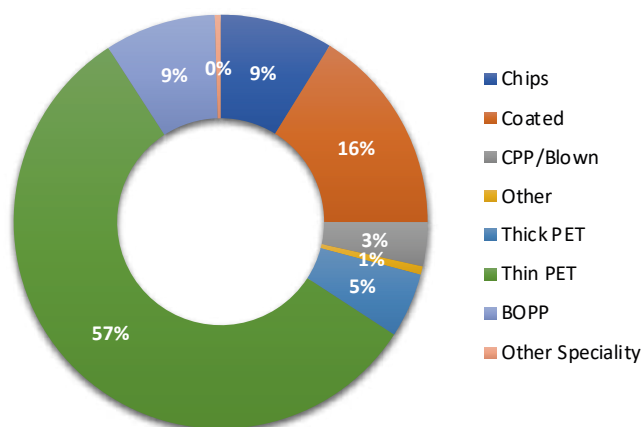


Diversification

1. By Product

- Range of base films - thin PET, thick PET, BOPP, CPP, Blown PP/PE
- Certain downstream processed films like Silicone Coated, Thermal Extrusion Coated and Offline Coated films has been grouped as Coated Films.

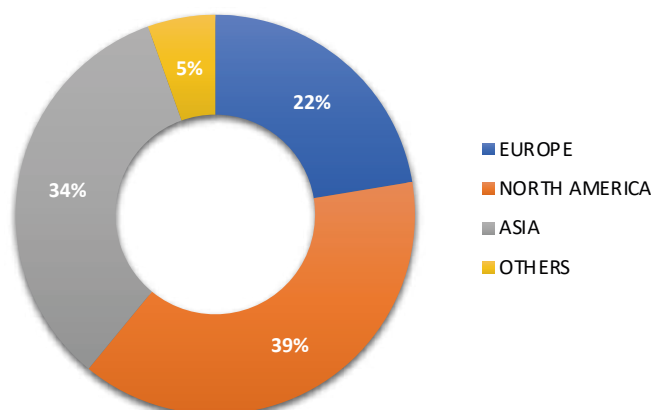
Business segment-wise breakup of sales



2. By Geography

- With five manufacturing locations globally - three catering to Asia, one each to Europe and North America, PTL has positioned itself as an on-shore or near-shore supplier to all the key regional markets
- A well-diversified sales portfolio insulates the performance against market specific factors

Region-wise breakup of sales



3. By Customer

We have a large and geographically diversified customer base of about 2,095 customers on PTL consolidated basis. Hence, there is no dependency on any single customer or a single region. Top 10 customers' / customer groups accounts for less than 27% of the Sales revenue. Further, we have a large base of smaller customers in all the key regional markets who buy less than a container load and would therefore source domestically at a higher price.

Well spread Sales & Distribution network

1. Polyplex sales & distribution network is unmatched in the industry even when compared to other multi locational producers. Except Africa and South America where we do not have any direct local presence and sell either directly or through some commission agents, we have direct presence mostly through employees of local origin in all the key regional markets.
2. Direct sales presence through employees of local origin in key geographies in Asia, Europe and North America
 - Local presence in Japan, Korea, Malaysia, Vietnam, Philippines, Singapore besides India, Thailand and Indonesia
 - Physical presence of European sales team comprising of more than 8 nationalities in many countries of the EU
 - North America sales team physically located in different US cities
 - Customers in African and South American markets are catered directly or through commission agents
3. Knowledge of local language, cultural affinity and physical presence play an important role in developing strong customer relationships and is a key differentiator for Polyplex in the competition landscape.

Particulars	Other Asia	Europe*	North America
Sales and Marketing Team Size	23	28	12
# of Locations	8	9	6

*Europe Includes major distributor



As explained above, Polyplex sales & distribution network is unmatched in the industry even when compared to other multi locational producers. Product distribution is directly to the end users using its own marketing arms in USA, Turkey and Netherlands, its Representative offices in Korea and Japan, Own Sales Representatives in Vietnam and Philippines, as well as commission agents across the globe. The indirect channel is mainly through distributors in designated areas. The sales through distributors and commission agents help support and even boost the sale volumes as these distributors and agents are in close proximity of the target markets, hence allowing for closer service provision to the customers with rapid delivery, and also better market penetration to access small customers.

Value of total film sales to end users and distributors are as follows. Sales made through commission agents are included in 'End Users' segment.

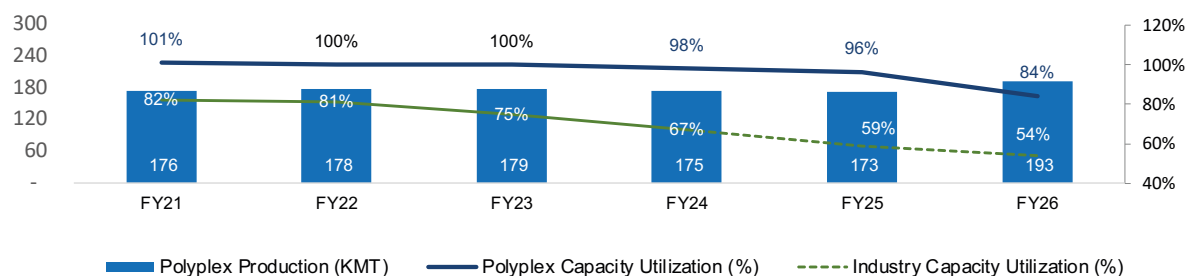
CONSOLIDATED SALES	2023-24		2024-25		2025-26	
Customers	Bt. Million	%	Bt. Million	%	Bt. Million	%
End Users	13,780.49	72.70	14,676.67	73.71	13,073.37	70.89
Distributors	5,173.73	27.30	5,233.45	26.29	5,367.23	29.11
Total	18,954.22	100.00	19,910.13	100.00	18,440.61	100.00



Industry leading Cost & Operational Efficiency

PTL has consistently improved capacity utilization through debottlenecking and outperformed the industry

(Thin BOPET Film utilization)



NOTE:

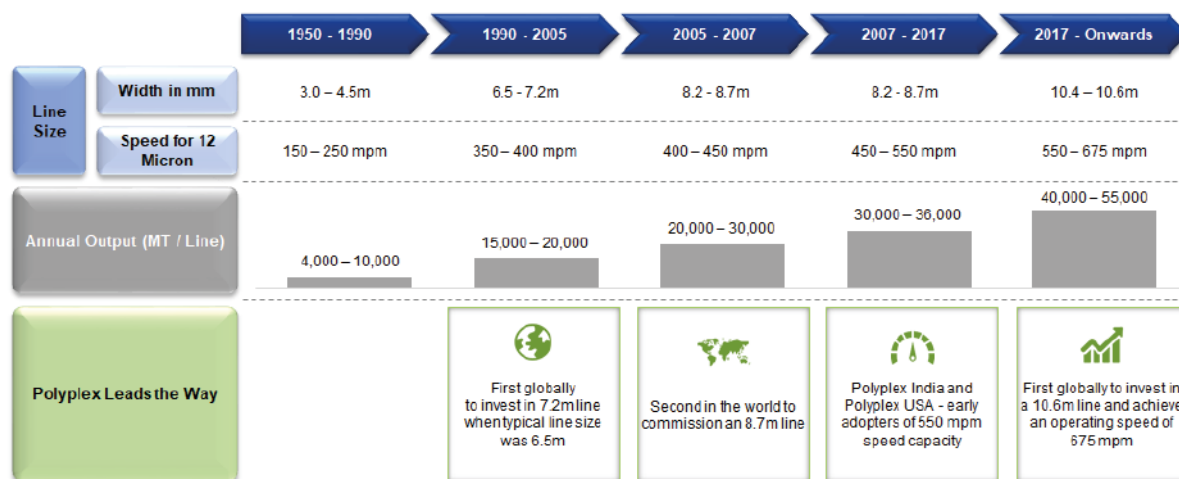
1. Industry CUF for 2025 is based on internal estimates and is reported as per CY while PTL CUF is based on financial year.
2. Reduction in Polyplex Capacity utilization in FY26 is due to the slow ramp-up of new film line in USA. Excluding new line in the US, CUF is 97%

Key Drivers for Strong Capacity Utilization



Quality of Assets / Constant upgradation

Polyplex has remained ahead of the Industry in adopting the technical enhancement and manufacturing capabilities as can be seen below:



- Industry wide **increase in the width and speed of lines** with significantly high output rendered the smaller lines cost ineffective and uneconomical to produce standard films
 - Polyplex has been **consistently repurposing its older assets** for producing specialty films
- Other technological improvements like **direct melt casting lines, upgrades and debottlenecking** have helped Polyplex to remain cost competitive



We are continuously investing not only in new lines - base film as well as upstream / downstream, but also in upgrading and modernizing our older assets as under:

- a) BOPET Thin film Line in Thailand, BOPET Thin film line in Turkey, and BOPET Thin Film line in Indonesia have been provided with a Direct Melt facility from the resin plant for cost efficiency and better product quality
- b) We invested in a Twin-Screw Extruder (TSE) for the BOPET Thin Film line (Co-ex) in Thailand and in Turkey and this will help to expand the specialty product range and improve operational efficiency
- c) A TSE (Co-ex) had been installed at Thick film line in Thailand a few years back for the same benefits
- d) Continued hardware and software upgradation

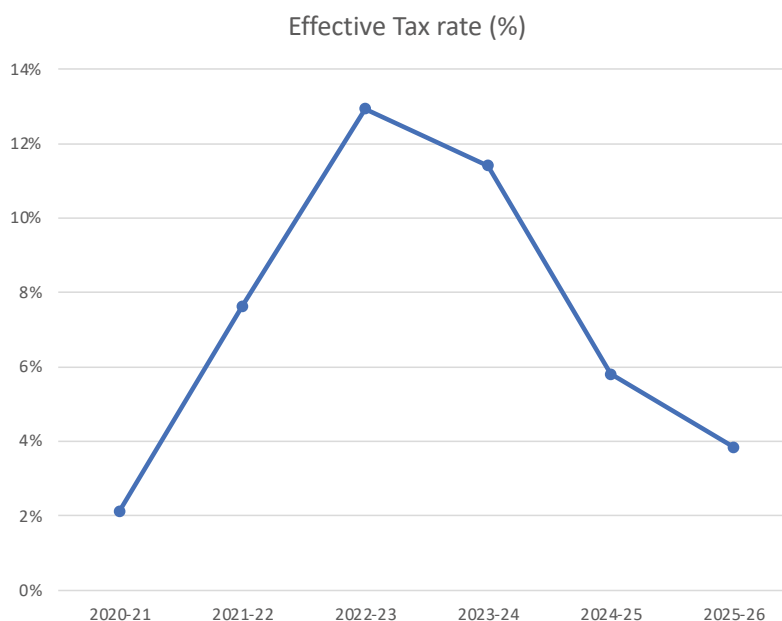
Investment in Inline process inspection and monitoring systems ensures superior quality and productivity. This also enables expansion of Specialty portfolio and customer base.

Intellectual Property Rights (IPR)

1. Polyplex has developed many products in the last few years and, for relevant markets, has filed patent applications. While filing for the patent, a careful study of potential impact of such products, competition threat, relevant markets, one time and recurring cost, etc. is done and a decision whether to go for patent protection or not is taken. Currently Polyplex has been granted **40 patents** across various products/ processes/ countries and has filed application for 6 more patents.
2. Polyplex also owns brands like Sarafil, Saracote, etc. and has got them registered as trademark in key geographies besides the Polyplex logo and wordmark.

Tax Structure

We have favourable Tax status in many entities resulting in low rates of taxation on a consolidated basis. The following chart illustrates the low tax incidence in the Group:



The effective tax rate declined in FY 2025-26 mainly due to losses in certain entities, leading to lower or NIL taxation in those jurisdictions.

However, going forward, with the adoption of the BEPS Pillar two and global minimum taxation of 15%, tax advantages will gradually diminish. For FY 2025-26, at PTL consolidated level, all relevant entities where Pillar two regulation has been adopted, qualified for the safe harbor exemption and did not have to make any top up tax provision. Once transitional relief phases out, the group will need to prepare for higher effective tax rates across jurisdictions.



Competitive Advantages from Ongoing strategy

1. Standard products
 - a) Much better placed than most of our competition which helps get better & more stable prices / margin as well as volumes due to:
 - i) Multiple locations, near-shore or onshore presence in all key markets resulting in quick deliveries and supply chain dependability. Supply chain disruptions, Geo-political risks, Middle East War crisis demonstrated the impact of our geographically diversified manufacturing presence on our customers' operations and how it helped mitigating some of the supply chain risks ensuring continued operations.
 - ii) Competitive delivered cost due to logistics / duty differentials
 - iii) Cost leadership through investment in state-of-the-art contemporary assets with multiple lines / facilities in one location for economies of scale, highest productivity and operational excellence
 - iv) Benefits of Integration - captive resin as well as downstream assets complement the product range, enable product development and a complete supplier image
 - v) Consistent and good quality
 - vi) Customer intimacy with our Sales & distribution teams with foot on ground in several countries, technical services and R&D / innovation efforts
 - b) Higher sales in more sophisticated, quality and service conscious markets/ customers with entry barriers like USA and Europe (with some supplies from low-cost manufacturing locations) has helped us in getting better sales realizations
2. Value Added & Specialty products
 - a) A substantial portfolio of value added and specialty / D-PAC products has been created which acts as a twin-layer moat for preserving the profitability / margins on the entire business
 - b) An ever-expanding range of products covering metallised films, offline coated films - extrusion coated, silicone coated as well as general purpose coatings, inline coated films and holography have helped to counter partially the drop in margins on account of standard films
 - c) Large potential for further growth with a healthy pipeline of products under various stages of development, supplemented by additional investments, strong relationships with potential anchor customers, engagement of consultants and expertise built up over the years. New trends are visible not only in flexible packaging (such as retort and see through applications) but also industrial (such as paper replacement), electrical (Energy storage applications, EV segment) and electronic applications (industry focus on size reduction, flexible electronics etc).
 - d) A large proportion of the downstream investments / value added and specialty products have been introduced in the last few years only and these businesses are yet to mature fully giving significant headroom for growth.

The above strengths are reflected in the strong relationships Polyplex has developed with most international multi locational customers

1. Polyplex is one of the major suppliers on a global basis to many of its global customer groups who are leading flexible packaging substrate suppliers in the world. With sales in all key regional markets - North America, Europe, Turkey, SE Asia, India, South & Central America and ANZ, not only is Polyplex able to match the geographical presence of its global customers; an expanded product portfolio including several specialty products and a long track record of quality & service besides commercial competitiveness has strengthened the relationship over the years.
2. Being a multi locational supplier with ability to give deliveries quickly and in small lots besides several other factors mentioned above has enabled Polyplex to become a Tier-1 / strategic supplier for most customers. Except a few, most of the competition including all the Chinese producers have single location / country manufacturing capability which results in customers being uncertain of the supply chain dependability. The challenges in last few years from supply disturbances like unavailability of containers as well as steep increase in freight rates, pandemics like Covid, increasing geopolitical risks like trade wars between USA & China, Russia & Ukraine, Israel & Iran, sanctions on Iran, India-China stand-off, the Red sea crisis, uncertainty around US tariffs proposed by Trump administration etc. have forced entire industries to have a relook at their supply chain models and to ensure that domestic / nearshore sourcing is an important element of entire plan to ensure supply security. This has presented an opportunity to players such as Polyplex, who have a manufacturing set up in all the key geographies and major demand centers across the globe.



1.2 Nature of Business

Company Overview

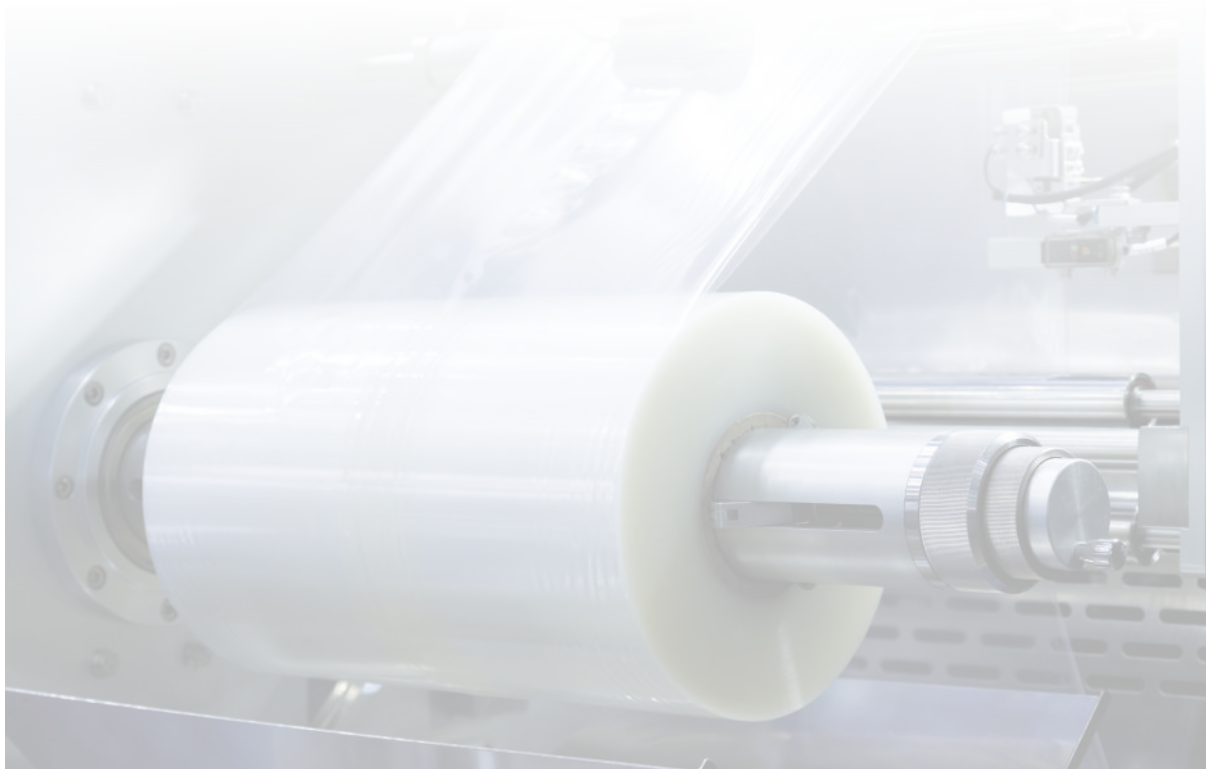
Excluding the parent company in India, PTL has a global manufacturing footprint across 5 locations in 4 countries -Thailand, Indonesia, Turkey, and the US. With an extensive sales & distribution network in key demand centers, Polyplex has achieved an even distribution of sales globally across Americas, Europe, South Asia and other Asia and services about 2,095 customers in about 76 countries. Polyplex sales & distribution network is unmatched in the industry even when compared to other multi locational producers. Except Africa and South America where we do not have any direct local presence and sell either directly or through some commission agents, we have direct presence mostly through employees of local origin in all the key regional markets.

An appropriate combination of integrated operations, contemporary assets, repurposed older lines, consistent improvement in productivity and cost structure securing long term cost competitiveness on a delivered basis has been one of the key differentiators of Polyplex. A well-staffed R&D team at Polyplex, ensuring multiple levels of customer engagement for product and application development has helped to develop a strong and growing portfolio of Specialty films and in turn drives deep and long-term customer relationships.

PTL has integrated operations with Upstream integration for captive resin at all manufacturing sites with merchandising opportunities and Downstream integration with an array of offline processing assets for various functional coatings and other applications. We are perhaps the only player to have integrated resin and film manufacturing across all locations which enables consistent PET film quality and new product development, in addition to cost benefits. Integrated operations help bring about stability in earnings and unique market access and is hence, considered to be an essential component of our overall business strategy. Vertical Integration from resin to film to downstream investments in value added and specialty products further mitigates the volatility by capturing a larger part of the value chain.

PTL has the widest product portfolio in the industry across several polymeric film substrates and further downstream processing through various types of coatings, resulting in an industry leading range of offerings and a growing composition of specialty products.

In addition, there is an ongoing and increasing pipeline of products at various stages of development which are brought on to the market every few years.





Revenue Structure

PTL's consolidated sales value classified by regions is shown below:

CONSOLIDATED Customers	2023-24		2024-25		2025-26	
	Bt. Million	%	Bt. Million	%	Bt. Million	%
Exports						
Asia	2,968.08	14.19	1,810.97	8.04	2,568.22	12.56
North America	4,009.42	19.17	5,147.61	22.84	3,750.88	18.35
Europe	3,261.93	15.60	3,309.68	14.69	3,172.08	15.52
Others	1,181.98	5.65	1,780.66	7.90	960.05	4.70
Total exports	11,421.40	54.62	12,048.93	53.47	10,451.23	51.13
Domestic sales						
- PTL (Thailand)	821.42	3.93	739.26	3.28	679.07	3.32
- PE (Turkey)	1,385.31	6.62	1,227.39	5.45	1,202.52	5.88
PUL (USA)	2,447.41	11.70	2,628.87	11.67	3,362.05	16.45
PFI (Indonesia)	2,878.68	13.77	3,265.68	14.49	2,745.74	13.43
Total Domestic sales	7,532.82	36.02	7,861.20	34.89	7,989.38	39.09
Sale of chips/others ¹	1,912.83	9.15	2,426.45	10.77	1,931.09	9.45
Total sales revenues	20,867.05	99.79	22,336.58	99.13	20,371.70	99.67
Other revenues ²	44.25	0.21	196.90	0.87	68.43	0.33
Grand total	20,911.30	100.00	22,533.48	100.00	20,440.13	100.00

Note:

1) Sale of chips/others includes both domestic and export sales.

2) Includes Exchange gain (if any), Export Incentive, etc.

Business Operations by Each Product Line including Product Descriptions, Characteristics and Applications

The key product line of PTL continues to be BOPET films. Base films manufactured by using petrochemical raw materials like PET (Polyester) resin and PP (polypropylene) resin are grouped under **Sarafil** range of polymeric films. Apart from the Sarafil range of Base films, PTL also has several downstream coated film businesses.

Sarafil®

Sarafil Base Films are suitable for a range of applications with their inherent properties of being clear, transparent, flexible, sealable, chemical inertness, high barrier, superior mechanical properties and high heat resistance

BOPET

It is a flexible, clear, translucent or at times opaque material produced from PET polymer, a linear, thermoplastic polyester resin. PET film is a high-performance polymeric film and is generally more expensive than other polymeric films with several unique properties that are required for various end-uses. PET film has certain inherent desirable qualities such as high tensile strength, high heat resistance, excellent gas-barrier properties, dimensional stability, chemical inertness and clarity.

PET film is available commercially in varying thicknesses, widths, and properties depending upon the needs of end users. It can be produced as a single layer (mono) or can be coextruded with other co-polymers into a multilayer film with various functional properties encompassing the desired characteristics of each material. PET film is available from the production line in varying widths with new lines going up to 10.6 meters (mill roll) and in thickness ranging from about 4 micron up to 400 micron. In normal industry parlance, film upto 50 micron is classified as Thin and more than 50 micron is classified as Thick.



The surface finish is one of the most specialized properties in several applications, because it permits better adhesion by various materials to the surface of the film. Various surface finishes can be created by the inclusion of microscopic particles of specific sizes and concentrations in the molten polymer, or by externally treating one or both surfaces of the film. Chemical, physical, and thermal characteristics are imparted using proprietary chemicals and/or unique combinations of the extrusion, heating, stretching, annealing, cooling, and surface treatment steps.

These distinct physical properties can be imparted into the product either:

- a) During the polymerization of the PET resin with the addition of additives such as slip modifiers (surface modifiers), colour additives or chemicals like co-polymers or
- b) By introducing masterbatches during extrusion process or
- c) Subsequently during the PET film production process
 - i) By varying processing conditions and / or
 - ii) By externally treating the films' surface(s) for various surface finishes

Difference in properties among types of PET film include film thickness, surface treatment, optical properties (haze), surface characteristics and mechanical properties. The chemical base of polyethylene terephthalate is the same for all PET film and the addition of minor amounts of additive chemicals does not change the basic chemistry. The production process of resin - either batch or continuous - is essentially the same and results in film that has identical basic chemistry but not necessarily equal performance characteristics. All PET film represents gradations along a spectrum of attributes ranging from the thinnest to the thickest, the clearest to the most opaque, or the most balanced to standard biaxial orientation.

Thin PET

We have internally categorized the end use of thin PET films in different applications as follows:

1) Flexible Packaging

- a) **Food Packaging**
 - i) Sugar & Chocolate Confectionary
 - ii) Cheese and Dairy Products
 - iii) Tea & Coffee
 - iv) Frozen Foods
 - v) Crisps, Snacks & Nuts
 - vi) Dried, Dehydrated Foods & Cereals
 - vii) Biscuits & wafers
 - viii) Staples like sugar, rice, flour, spices, cooking oil, etc
 - ix) Other foods e.g. ketchup, juice, water cup lidding, ice cream cones, etc.
- b) **Cigarettes & Tobacco** e.g. cigars, chewing tobacco, etc.
- c) **Medical & Pharmaceutical** e.g. transdermal patches, gel patches, etc.
- d) **Personal care & hygiene** e.g. wet wipes, shampoo, hand soap, etc.
- e) **Kitchen & Home care** e.g. detergents, fabric softeners, refill packs, kitchen sponge, etc.
- f) **Pet Foods**
- g) **Garden and Outdoor** e.g. insect control, fertilizers, seeds, pesticides, etc.
- h) **Miscellaneous** including balloons, car freshener, bag in box, gift wraps, garment packaging etc.

2) Labels

Barcode, outdoor labels (shipping / retail), QR code, Liquor bottle, shampoo, etc.

3) Carton packaging

Liquor Boxes, Tetra Pak, laminated cartons, susceptor pouches, perfume, chocolate boxes, etc

4) Electrical & Electronics

- a) ESD Bags
- b) Cable insulation

5) Other Industrial

- a) Flexible duct
- b) Hot Stamping Foil
- c) Adhesive Tape
- d) Construction Industry e.g. shingle tape, etc.
- e) Release and transfer application e.g. FRP, textile transfer films, printed wood panels, etc.
- f) Others - emergency blanket, textile yarn, glitter, reflective insulation, blackout blinds, etc.



6) Digital

Wide format, photo album, signage, tags, Calendar, display / menu cards, etc,

7) Thermal Lamination

Book lamination, ID card lamination, cigarette carton, lamination pouch, etc.

Thick PET

Key applications for thick films are as follows:

1. **Media & Decoration Films** e.g. Backlit, Banners, Window ads, graphic arts
2. **Release Liner Films** e.g. liner for electronics, protection films, etc.
3. **Window**
 - a) Safety Films
 - b) Sun-Control Films
3. **Specialty Liner** e.g. Medical Patch
4. **Electronic Segment** e.g. Membrane Touch Switches "MTS", Keypad, mobile protection films, etc.
5. **Electrical Segment** e.g. motor and transformer insulation, heating films,
6. **Photovoltaic (PV) Back-sheet**
7. **Construction Segment** e.g. Fiber Reinforced Plastic

BOPP (or OPP)

Sarafil BOPP films are transparent bi-oriented polypropylene films designed to offer high performance, great appearance and easy converting for flexible packaging and other applications.

Like BOPET film, BOPP is also a biaxially oriented film with good mechanical and physical properties. It is a clear, flexible, transparent or translucent material produced from PP polymer, a linear, thermoplastic polypropylene resin. BOPP film is available commercially in a range of widths, thicknesses and properties depending upon the end use requirements. The subsidiary in Indonesia has implemented a project for BOPP film which started commercial operations in December 2021.

Like PET films, we have internally categorized the end use of BOPP films in different applications as follows:

- 1) **Flexible Packaging**
 - a) **Food Packaging**
 - i) Confectionery
 - ii) Ice cream
 - iii) Crisps, Snacks
 - iv) Biscuits
 - b) **Personal care & hygiene** e.g. shampoo, soap overwrap, etc.
 - c) **Garden and Outdoor** e.g. flower overwrap
- 2) **Labels** including Wrap around labels, Pressure sensitive labels and In-mould labels
- 3) **Carton packaging** including lamination and overwrap
- 4) **Textile Bags**
- 5) **Adhesive Tape**
- 6) **Graphics Lamination film** - Covers, Menu Cards, Photo album, Visiting Cards, Diaries, etc.



CPP

Sarafil CPP films are transparent cast polypropylene films designed to offer high performance, great appearance and easy converting for flexible packaging and other applications.

CPP films are also produced from a combination of various grades of PP polymer. Various constructions of CPP are available (multi-layer options) which are used to cater to several applications in specialty packaging, as a sealant layer in conjunction with other polymeric substrates for packaging of food products, twist wrap usage in candies, etc.

Based on internal categorization, the end use of CPP films in different applications as follows:

- 1) **Flexible Packaging** (Plain and Metalized)
 - a) **Traditional applications**
 - i) Sealing
 - ii) Barrier
 - iii) Overwrap / bread bags
 - iv) Lidding films
 - b) **Non-conventional / specialty applications**
 - i) Retort CPP film
 - ii) Medical
 - iii) Anti-fog films
- 2) **Industrial**
 - a) Decorative lamination
 - b) Carrier film for printed circuit board
- 3) **Labels**
 - a) Protection films for labels
- 4) **Others**
 - a) Flower wrap

Blown PP/PE

BLOWN PP and PE film are available in a wide variety of features and properties used in specialty flexible and other applications

BLOWN PP, another variant of PP based film are used in pressure sensitive applications

Another variant of PP based film; this film would be silicone coated either on one or two sides for usage as a carrier film for pressure sensitive applications. Available in various colors, this kind of PP film is mainly used in the peel & stick waterproofing membranes where low release property at very high temperature is required. The Blown PP film is a niche product requiring specialized assets with unique flatness and low shrinkage requirements to enable optimum film processing on variety of coating machines.

The end use of Blown (PP/PE) films in different applications as follows:

- 1) **Flexible Packaging** (Plain and Metalized)
 - a) Traditional applications
 - i) Sealing Layer
 - b) Non-conventional / specialty applications
 - i) Retort PP film
 - ii) Metalized PE films
 - iii) High Barrier films - meat, seafood, etc.
- 2) **Industrial**
 - a) Release Liner for water proofing underlayment
 - b) Laser die-cutting for safety airbags
 - c) Container liners
 - d) Vapor Corrosion Inhibitor (VCI) films for metal protection
- 3) **Agricultural Application**
 - a) Mulch Film for moisture & insect protection and fumigant retention
 - b) Silage films



Examples of some end use applications of our films are given below:

Flexible Packaging - Food



* Sarafil Thin BOPET (Primarily).

BOPP Specific

Flexible Packaging - Non- Food



* Sarafil Thin BOPET, BOPP and CPP film.

BOPP Specific



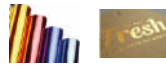
Industrial

Thin Films¹

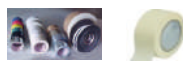
Flexible Ducting



Hot Stamping Foil



Tapes



Release Liners^{1,2}



EV Battery



MLCC



Construction, FRP^{1,2}



Window Films^{1,2}



Electronics^{1,2}



Others



Thick Films²

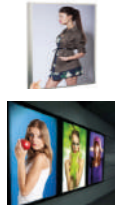
PV Solar



Electricals



Media & Decoration



Screen Protection



Face Shield



Electronic Liner



CPP

Food



Retort

Anti-fog

Food Overwrap



Flower Overwrap



Sealant Film



Medical



Blown PP

Construction Underlayment



Retort PP

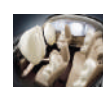


Blown PE

Metallized PE, Sealant, Labels & Specialty



Safety Air Bags



Container Liner



Mulch



Metal Protection



Stretch Wrap





SARACOTE - Silicone Coated Films

The Saracote range of silicone coated films (PET/PP) is designed to provide an excellent carrier to pressure sensitive material. The typical applications are in labels, tapes, roofing shingles and peel & stick underlayments

Silicone coated films are widely used in pressure sensitive adhesive applications as a carrier film. Polyplex offers a wide variety of film thicknesses with custom release levels to suit individual application needs. These REACH compliant films provide excellent silicone anchorage, smooth silicone lay down and flat release profile both at various de-lamination speeds and a wide range of temperatures. With products across clear, colored, metallized and matte category, Polyplex offers one or two-sided coated films using both 100 solids and solvent-based technologies. Custom printing and slitting are also offered as a part of the total solution.

The end use of Saracote films is for following applications:

1) **Roofing and Construction Industry in North America**

- a) Shingles Tapes
- b) Release liners Water proofing underlayment ("Peel and Stick" - Blown PP film)

2) **Industrial/ Others**

- a) Label Liner
 - i) FMCG/ Beverage, etc.
 - ii) Medical & Hygiene products
- c) Liner for Adhesive tapes
- d) Electronic applications e.g. liner during mobile phone assembly process
- e) Liner for Window films

SARALAM - Thermal Extrusion film

The Saralam range of extrusion coated film products cater to a variety of end use such as thermal lamination products like book covers, identity cards, etc besides carton lamination, wide format commercial films, etc.

Saralam films are extrusion coated with adhesive resins like LDPE or EVA to make lamination films which cater to applications like Thermal Lamination of documents or printed media, Reflective Insulation, Flexible packaging intermediates and Rigid packing using printed corrugated carton board. Polyplex can offer a range of BOPP, BOPET and Nylon based extrusion coated films.

BOPET thermal lamination films are used to get some properties which are typical in polyester like a high gloss and high stiffness. A wide variety of PET thermal lamination films is available in a range of thickness from 25 mic to 250 mic. Other key features of PET thermal lamination films include High bond strength, UV coating on the surface and high tensile strength.

Metallized BOPET lamination films cater to two very important industries - Reflective Insulation in the construction industry, also termed as "Roof Insulation" and "Carton Lamination", in the Offset Printing industry.

Metallized lamination films are gaining strong grounds in the following applications:

- In **UV OFFSET PRINTING**: For its advantages to offer higher press productivity, superior adhesion to paper/board lamination, as a process saving tool & most important to print houses, as a "TIME" saving tool
- In **ROOF INSULATION**: As an economical lamination substitute and a highly user-friendly material, to very high cost Aluminum foils.

BOPP films have a wide range of aesthetics and hence it is easily possible to have various looks of laminating films. Main features of BOPP thermal lamination films are higher yield (m² per kgs) in the same cost with comparison to some other films like BOPET films, reasonable strength for lamination purpose, excellent gloss, high transparency, good moisture barrier and good chemical resistance. Typical applications of BOPP thermal lamination films include Textbook covers, Brochures, Leaflets, Sweet boxes, Cosmetics, Shopping bags, Diaries.



Holography

Holographic range of films are PET and BOPP base film with a wide range of design and features for use in Brand protection, Aesthetic, Decoration, Packaging, and Gift Wrap applications.

Holography film is widely used for brand protection, increases the brand value and protects against counterfeiting of the end products by making it completely holographic.

The film gives the product that perfect shine and highlights its brand looks.

The end uses of holographic films are as follows:

1. Flexible Packaging
2. Carton Packaging
3. Gift Wrap

Examples of some applications of Downstream Coated films are given below:



Recycled Resin from EcoBlue (ECB)

Polyplex sustainable range of films aim to reduce the carbon footprint for a greener earth.

Key characteristic of sustainable films are:

- Source Reduction
- Low GHG emission
- Biodegradable
- Bio-Based
- Post-consumer Recycle (PCR) Content

Major end uses of recycled resin produced by ECB are:

1. Bottles and PET films for food packaging
2. High end sports and other fabrics
3. Fiber
4. PET straps
5. Compounding, Automotive and Sheet Applications
6. Personal Care Products Like Laundry and Shampoo Bottles



Examples of some end applications of Recycled resins are as below:

Ecoblue is a specialist in recycling a wide spectrum of materials

Recycling Unrecyclable Materials	rPET for Virgin Replacement	Recycled Polyolefin for Virgin Replacement
 Ecoblue Strap2Strap Solution	 Bottles <i>US FDA approved</i>	 rHD for Bottles (under development)
 Metallized BOPET Film Recycling (Patented)	 BOPET Film <i>US FDA approved</i>	 rPP COPO with High Impact
 Ecoblue CircuLiner Solution	 High Quality Fiber	 rPP Clear HOPO Injection Molding & Filaments
 Ecoblue Laminate Solution		

Segmental Break-up of Sales Revenue

The segmental break-up of revenue (PTL Consolidated) from all Film sales are as follows:

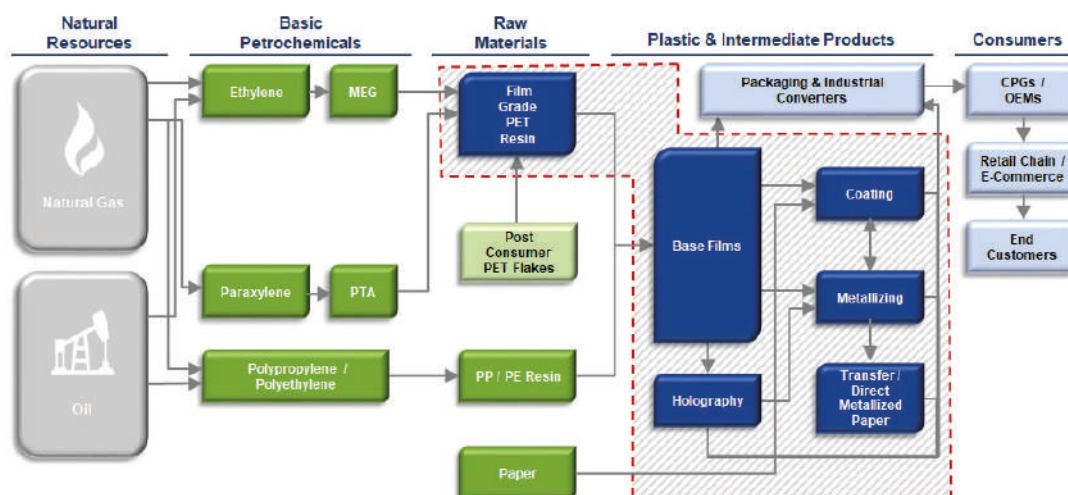
CONSOLIDATED SALES Segment	2023-24		2024-25		2025-26	
	Bt. Mn	%	Bt. Mn	%	Bt. Mn	%
Packaging Use	12,717.01	67.09	13,226.02	66.43	11,546.21	62.61
Industrial Use	6,237.21	32.91	6,684.11	33.57	6,894.40	37.39
Total Film Sales	18,954.22	100.00	19,910.13	100.00	18,440.61	100.00

Note:

Sales of all types of films have been segregated above, depending on end use application of each type of product sold.

Value Chain and Manufacturing Capabilities

The value chain for the Company's business is depicted below:





Production capacity

Capacity of Polyplex group is as follows:

Integrated Manufacturing Capacities Across Geographies

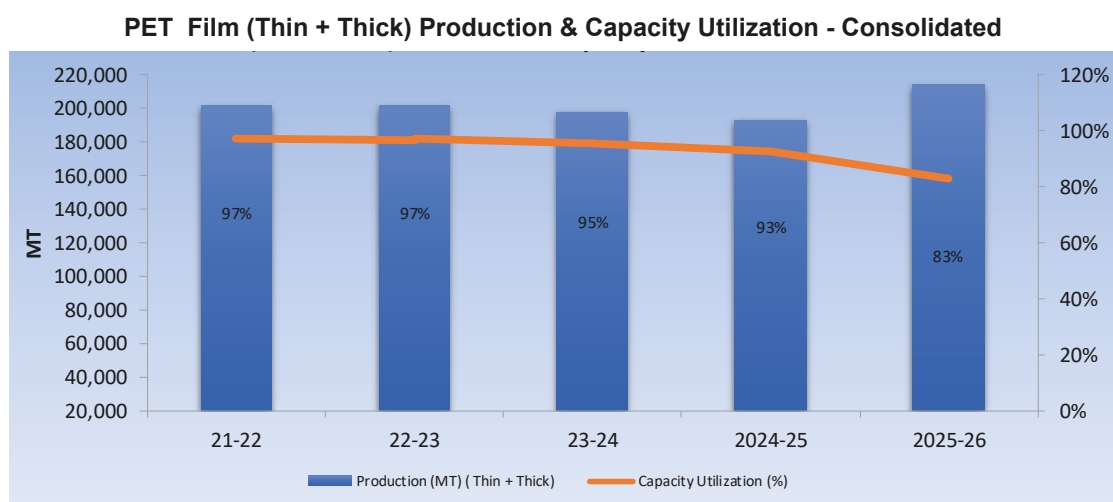
Ability to Provide a Comprehensive Suite of Products in Each Manufacturing Location

	Resin		Base Films					Value Added Films			
	PET Film Resin ¹ (MT)	Mechanically Recycled Resin ² (MT)	BOPET Thin (MT)	BOPET Thick (MT)	BOPP (MT)	CPP (MT)	Blown PP / PE (MT)	Metallized (MT)	Holography (MT)	Coated ³ (mm SQM)	TMP (mm SQM)
India	77,600		52,400 55,000		35,000			17,000 32,500	5,040	407	152
Thailand	106,050	59,700	42,000	28,800		10,000	17,245	21,700	480	985	
Turkey	75,850		58,000				4,392	20,700		158 320	
USA	86,000		81,000					9,250		120	
Indonesia	90,000		48,000		60,000			18,000			
Group Total	435,500	59,700	336,400	28,800	95,000	10,000	21,637	119,150	5,520	1,990	152
PTL Consol	357,900	59,700	229,000	28,800	60,000	10,000	21,637	69,650	480	1,583	-

Total Resin Capacity (incl. upcoming capacities): 495,200 in MTPA
 Total Base Films Capacity (incl. upcoming capacities): 491,837 in MTPA
 Upcoming capacity

Note: 1 Includes capacities for Chemical recycling; 2 Represents extrusion capacity for Ecoblue Thailand; 3 Includes Saracote, Saralam and OLC (including Saraprint).

The capacity utilization rates for the Plain PET film lines (Thin + Thick) of PTL (Consolidated) are as follows:



Capacity and Production of any new line is included in above graphs for proportionate period, since start of commercial production

Note: Reduction in Capacity utilization in FY26 is due to the slow ramp-up of new film line in USA. Excluding new line in the US, CUF is 97%



Major raw materials

PET resin

PET Resin (polyethylene terephthalate resin) is the major raw material in the production process for PET films. It has been the strategy of Polyplex to produce its own Resins at all the manufacturing locations. Accordingly, every location has its own Resin plant with sufficient capacity to meet its requirement.

Purified Terephthalic Acid (PTA) and Mono Ethylene Glycol (MEG):

The major raw materials for PET resin production are purified terephthalic acid (PTA) and mono ethylene glycol (MEG). To ensure uninterrupted procurement of raw materials the Company has currently tied up with local suppliers for PTA and MEG for PTL. In Turkey, the company procures bulk of PTA & MEG from 2-3 global suppliers through long term / yearly contracts and also explores spot opportunities for some part of the business as and when the market conditions are favorable to leverage on the surplus situation on these raw materials from time to time. The subsidiary in USA and in Indonesia are largely procuring their requirements from local suppliers.

The company enters into Annual contracts as per which 100 of the company's requirements would be supplied as per the specified price formula throughout the contractual period(s).

The recent Middle East war crisis has caused a significant increase in the input raw material prices by disrupting shipping routes through the Red Sea and Strait of Hormuz. Since we are mostly procuring our PTA/ MEG from local / regional suppliers, the Company was able to source raw material for most of its operations globally.

Major Raw materials for the BOPP, Cast and Blown Polypropylene Film production:

The major raw materials for the BOPP, Cast and Blown Polypropylene film production are Homo Polymer and Co-Polymer. Homopolymer is being procured regionally while Co-Polymer is sourced from imports within the region and from middle-east / India. Due to the recent Middle East war crisis, the Company has been facing some issues/ delays in with sourcing PP resins from the Middle east and has been managing to procure from alternate sources.

Major Raw materials for the Silicone Coated Film production:

For the Silicone Coating line, the main raw material is PET film which is transferred from the Company's in-house production and also imported from the Group companies (at Arm's length pricing). Silicone and other chemicals are being imported from USA and Europe from leading suppliers.

Major Raw materials for the Extrusion Coated Film production:

Apart from PET film, which comes mostly from the company's in-house production and imports from the group company (at Arm's length pricing), the major raw materials for the Extrusion Coated film production are BOPP base film and Coating chemicals such as LDPE and EVA. All these are sourced from various manufacturers / traders from within Thailand as well as imports from within the region.

Markets and competitive environment

Our core business is BOPET films, which is a very well-established industry with emerging end uses ensuring consistent healthy growth rates and a significant Potential. It is an attractive, vibrant and growing \$10bn industry with > 2.5x of global GDP growth rates since the turn of the millennium.

Some of the key features of this industry which ensures such a healthy growth rate is as under:

- The products' versatility ensures a continuous stream of new applications
- Largely consistent increase in demand, almost de-linked from broader economic cycles as many applications including flexible packaging are non-discretionary in nature
- Low per capita consumption of flexible packaging and end use consumer applications for electrical & electronics and other industrial films in developing countries to assure sustained growth for the foreseeable future

Over the years, the BOPET industry has evolved across the breadth of product usage, cost-efficient manufacturing technology as well as capacities and geographies. Some key structural changes brought about by this evolution is as under:

- An inexorable move to the East with Asia accounting for ~80 of both demand and capacity
 - Chinese producers turned to manufacturing at scale to serve a rapidly growing domestic demand with a few of them backward integrated into feedstock
 - China accounts for almost half of the world's demand and supply for both Thin and Thick Films
 - India emerges as strong demand center with consumption levels higher than North America, Europe and Central & East Asia (excluding China)
 - Indian owned businesses have enhanced capacity and global footprint
- Packaging has become the largest application constituting ~63 of demand. Flexible packaging continues to spur growth, further aided by new applications across electrical (PV) & electronics and other industrial films
- A dispersion of technology with progressive orientation towards higher productivity assets for standard films
- Gradual regionalization with domestic producers meeting requirements in large demand centers

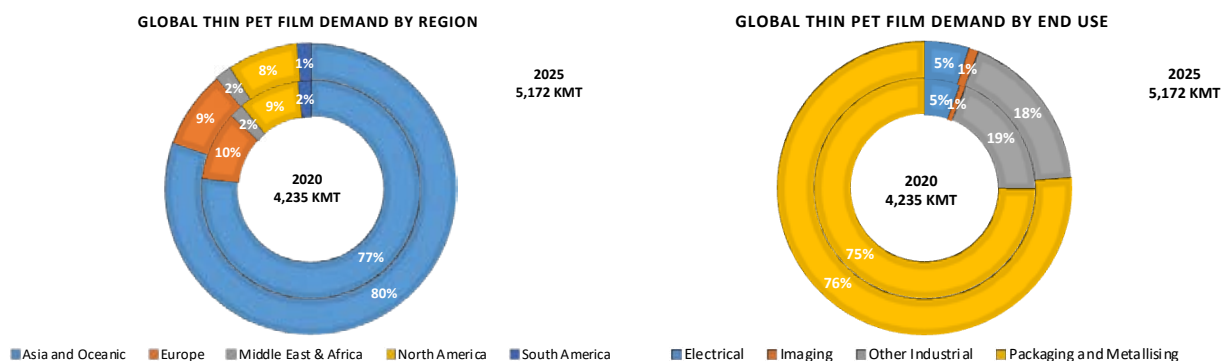
Global Demand and supply

Thin PET Film

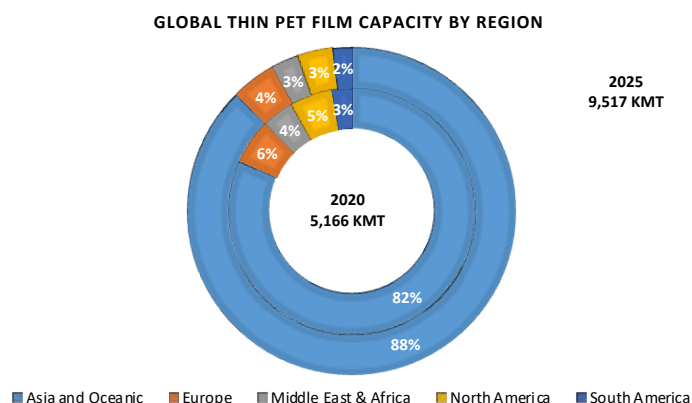
Thin BOPET Film Demand is expected to stay resilient and accounts for more than 80% of Global BOPET Film Demand.

Some of the key trends in Demand, Supply and Utilization are as under:

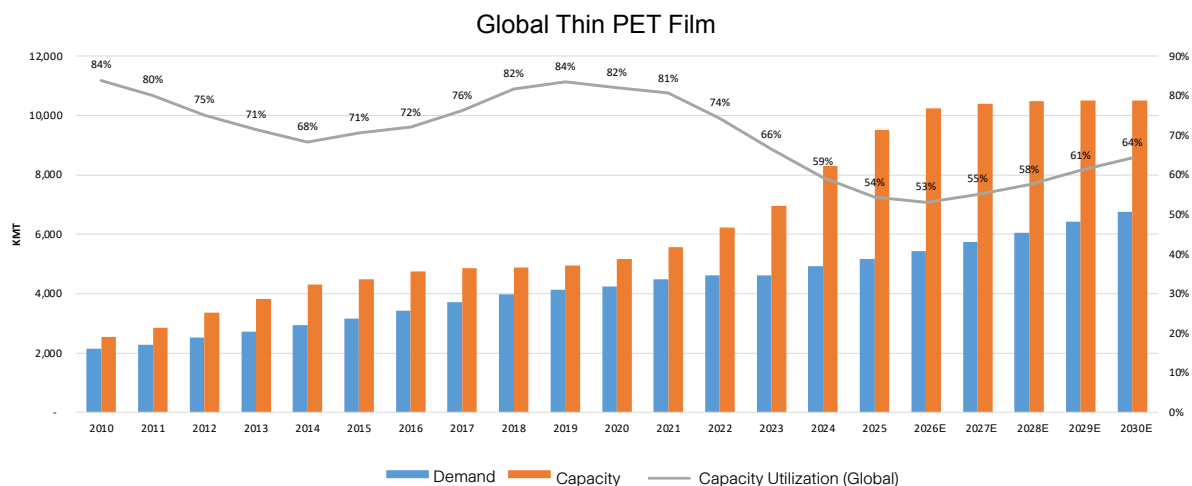
Key Trends - Demand	Key Trends - Supply and Utilization
 Global thin film growth expected at 5-6% in the next few years	 A large proportion of the new capacity targets standard product range, with a focus on productivity and cost
 Growth drivers include population growth, increasing urbanization, experience tourism, changing demographics, trend towards nuclear families and increase in purchasing power in developing countries	 With capacity additions slowing down in next 1-2 years, industry CUF is expected to start seeing a gradual recovery
Ageing population, evolving retail formats and penetration of e-commerce, together with focus on safety and hygiene has led to rise in per capita packaging material consumption.	 Deferment / delay in new capacity additions and the expected closure / underutilization of older lines due to changing cost dynamics and are expected to positively impact the outlook on utilization rates and has not been factored in the demand supply outlook
 There is a continued shift from rigid to flexible packaging, and from loose to packaged products. Demand driven by higher disposable income	
 Technological developments are leading to accelerated demand in electrical, electronics and other industrial applications, along with new applications like Lithium Ion Battery for EVs, which is expected to further increase demand	 Incremental demand over the next 4-5 years would exceed the new capacity added for most of the key demand centers



Source: Company estimates from Industry /Market study reports



Basis our estimates from market research and industry reports, the historic Global Demand Supply balance for BOPET Thin film industry is as under:



The PET film industry has witnessed significant capacity additions in last 2-3 years and some of the newly announced capacities are yet to come on stream. Majority of these new capacities are being installed in the low-cost countries - especially in China and India. With these new capacities, the industry has stepped into competitive era where producers with cost efficient production, attractive product basket with high share of specialty products, low leverage and sufficient cash reserves would have an edge over other players.



Some key points to note:

- China constitutes 45% of demand and capacity and more than half of new capacity is estimated to be added in China
- Excluding impact of China, the industry CUF rates are steadier

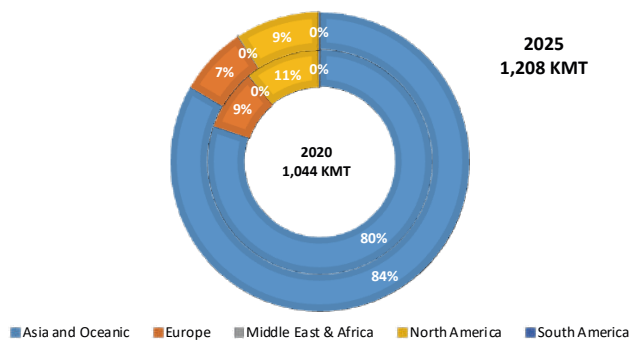
Thick PET Film

Electrical and Industrial are the key segments in Thick film industry. In the last few years the demand of Thick PET film has been growing at a CAGR of about 4-5% and demand growth for Thick BOPET Films going forward is also expected to remain steady.

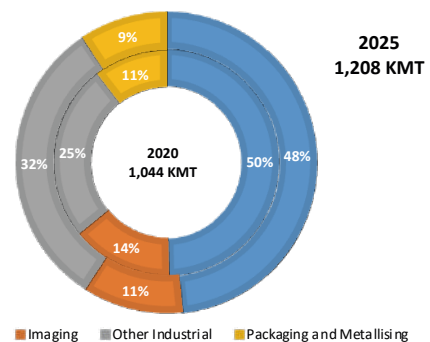
Global Capacity Utilization for Thick BOPET Film has ranged between 50-60% and dropped below 50% since 2023 to a low of 43% in 2025. It is expected to remain in this low range of 40-50% for the next few years. Majority of Thick BOPET Films capacity is concentrated in Asia. Capacity addition for Thick BOPET Film in China has been significant on the back of investments in PV and electronic industry.

Key Trends - Demand	Key Trends - Supply and Utilization
 Increase in photovoltaic (PV), flat panel display (FPD), liner for electronic applications and flexible electronics are expected to be the major contributors in driving growth of Thick BOPET Films	 CUF levels are expected to be lower than the historical trends at 60% levels going forward
 Typically, demand for electrical & electronics and other industrial applications grows steadily and provides stability to earnings.	 Due to high quality standards required by the customers, there is high level of wastage resulting in low utilization levels in the industry; as a result, thick film lines often operate at ~70% utilization levels

Global Thick PET Film Demand by Region



Global Thick PET Film Demand by end use



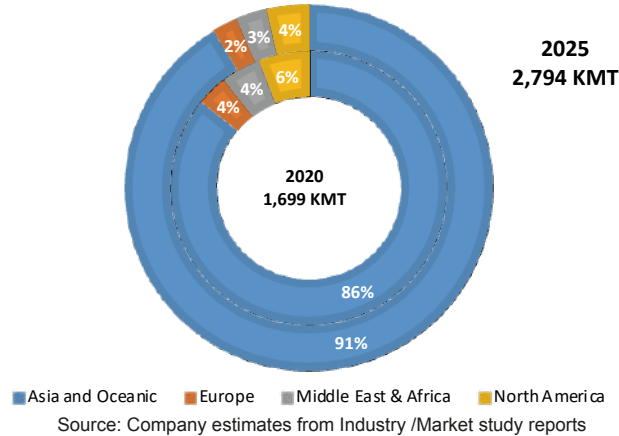
Source: Company estimates from Industry /Market study reports



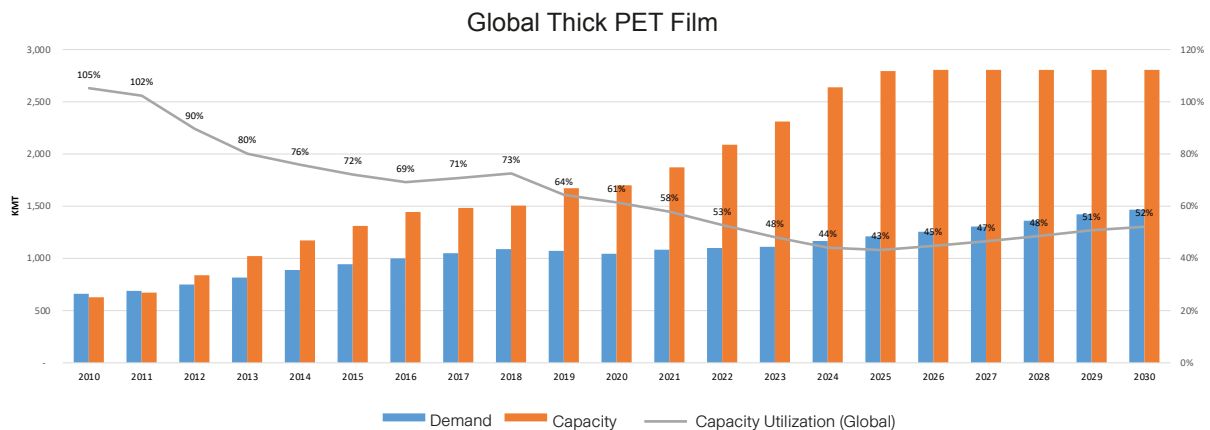
Similar to Thin Film industry, the additions in the capacity of Thick PET film has mostly been done mainly by countries within Asia like China, South Korea and Japan, resulting is Asia having 89% of the Global capacities.

China has emerged as the largest market for thick BOPET films with a market share of 55%; Japan, Korea and Taiwan contribute to another 26% of global demand

Global Thick PET Film capacity by Region



Basis our estimates from market research and industry reports, the historic Global Demand Supply balance for BOPET Thick film industry is as under:



Global competition

PTL is the only Thick Film producer in Thailand and one of the very few in SEA. Regional demand in South East Asia, is met by Chinese, Korean, Taiwanese and Japanese producers besides PTL.

PTL has only one Thick PET film line, hence is not highly exposed to the Global competitive environment and can optimize product, application and market mix to ensure stable margins.

As far as Thin BOPET film is concerned, the Industry is quite fragmented. The Top 5 producers (excluding Chinese players) are as under:

Producer	Capacity share*
Uflex Ltd	10.7
Polyplex Corporation Limited	7.3
Toray Advanced Film Co. Ltd	6.9
SRF Polyester	5.6
Mitsubishi Polyester Film Corporation	4.8

* Forecasted capacity in 2027, including ongoing expansions underway



Polyplex group with its well spread-out manufacturing facilities in India, Thailand, Turkey, USA and Indonesia, is one of the major players and has attained preferred supplier status in the industry. Globally, Polyplex ranks # 2 (excluding China) based on its current capacities.

Domestic competition

Thailand's PET film market is of small scale as compared to the global PET film market. PTL has principally focused on Thin PET film since its inception in Thailand in 2002 and over the years, has had several other capacity expansions in downstream and side stream businesses.

- 2 other players (besides PTL) with one of them backward integrated into bright resin
- Thailand is the second largest regional market. Players other than PTL sell mostly in the SEA region
- PTL focuses mainly on differentiated sales mainly to multinational customers in Thailand as part of global arrangements

The film production capacities of the various polymeric film producers in Thailand as at 31st March 2026 are as follows:

Production line (tons per year)	Thai Film Industrials Plc.	A.J. Plast. Plc.	SRF industries Limited	PTL*
BOPP film	73,000	126,000	45,000	-
PET Thin film	-	76,000	72,500	48,000
PET Thick Film				30,146
CPP film (incl. CPP metallized film)	3,500	16,000		16,114
BOPA film	-	30,000		-
Metallized film	4,500	23,500	20,000	24,300
Blown Film				23,544
Total	81,000	271,500	129,500	142,104
Thermal Lamination film	-	-		365 mn Sqm
Silicone Coated Film				816.48 Mn Sqm
Offline Coated Film		6,000	2,400	70 Mn Sqm

Source: Form 56-1/Industry sources

* PTL capacities are as approved by BOI (for projects promoted by BOI). For actual attainable capacities, please refer table below, under section 'Production Capacity'

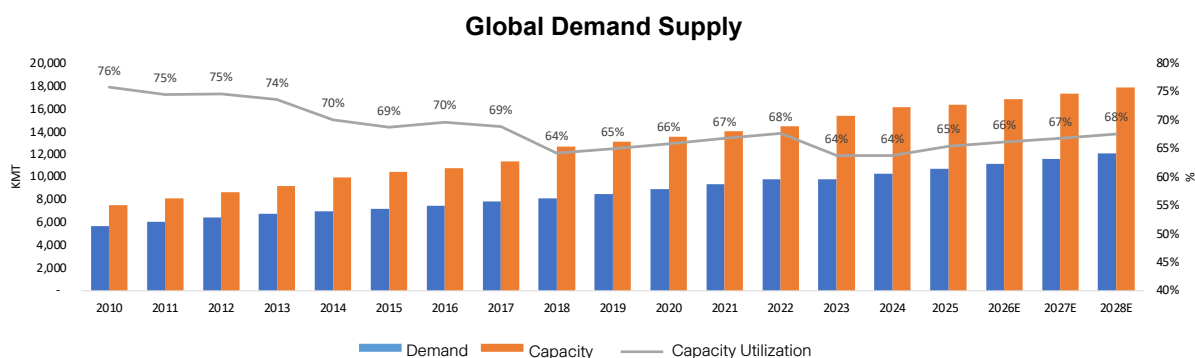
** Combined capacity p.a. as approved by BOI for CPP plain and metallized film

Conclusion on BOPET Thin PET film industry

- The PET film industry has witnessed significant capacity additions in last few years and some of the newly announced capacities are yet to come on stream. Majority of these new capacities are being installed in the low-cost countries - especially in China and India.
 - Exports from China beyond East Asia are insignificant, given limited product portfolio, inflexible commercial terms, constrained technical support and high import duties (especially in USA). Within East Asia also, Chinese imports are subject to significant import duties in Indonesia and Korea.
 - As far as India is concerned, it is a big market and growing at double digit rates which itself would generate additional demand in future. Exports to USA market are limited due to heavy duties on most of the products. Europe is one of the key markets for Indian players who already have presence in this region. But due to the various global crisis's from time to time (middle east war crisis/ global container shortage etc), impacting shipping costs, we are seeing a shift in customer preference to local supplies.
- Given the versatility of the product, new applications with significant volume emerge from time to time. Illustratively, PET film is now being used in the production of Solar modules and Electric Vehicle (EV) Batteries. Demand for these and other such applications would ensure healthy growth of the industry in the coming years.
- The impact of new capacities is also likely to be mitigated somewhat by expected closure of some older and inefficient lines as they would not be able to compete with the new wider and faster high productivity lines.

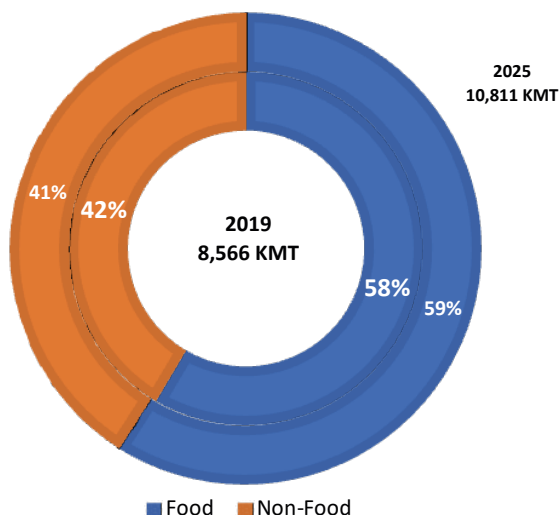
BOPP Film Industry

- The global demand for BOPP is ~10,000 KMT and is expected to grow at 5%
- Food packaging accounted for 59% and non-food packaging for 41% of the total Global BOPP demand in 2025
- International trade in BOPP relative to production is much lower in comparison to BOPET, as BOPP is dispersed geographically
- Regional demand-supply dynamics plays a more important role in this industry rather than the global demand supply

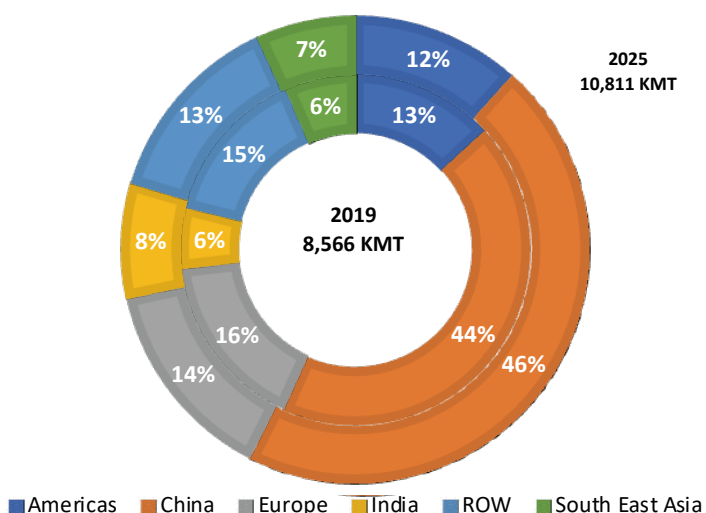


- Globally, the industry does not run on 100% utilization on account of product mix and CUF between 75-80% is typically described as 'full'

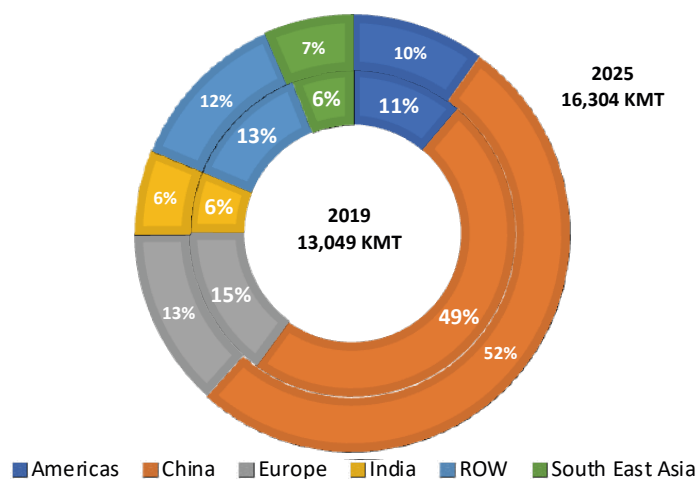
Global BOPP Film demand by EndUse



Global BOPP Film Demand by region



Global BOPP Film capacity by Region



Trade defense Measures

Trade defense measures (Anti-dumping duties, countervailing duties, safeguard measures etc) are imposed to protect local producers against unfairly traded or subsidized imports. Anti-dumping duties are imposed on imports if the ex-factory prices of such imported products are proved to be lower than the local selling prices of similar products in the respective exporting country. Countervailing duties are tariffs levied on imported products to offset the impact of subsidies applicable for exporters in those nations. Such tariff measures increase prices of imported products, usually rendering exporters uncompetitive.

PET Film: International trade in PET film has been subject to trade defense measures for more than three decades through the imposition of anti-dumping duties and countervailing duties. The important markets adopting this measure are the EU, the US, Korea, Indonesia and Turkey.

Polyplex has an advantage vis-à-vis competition in key target markets. Owing to its global manufacturing presence, it can minimize duty incidence thereby achieving most competitive delivered cost for customers.



Polyplex's relative advantage in key markets for BOPET films

Importing Country	Lower Duty Countries (0%-5%)	Medium Duty Countries (5%-10%)	Higher Duty Countries (10%+)	Polyplex Advantage
Indonesia		Thailand/ 1 supplier of China	Rest of China, India	- Local Producer
South Korea	Indonesia, Thailand, Vietnam	Pakistan, 1 supplier of China	India, Other producers in China, UAE	- No duty from Indonesia - Lowest duty from Thailand
Turkey	Egypt, Poland, Hungary, Pakistan		India, Bahrain, Peru, China	- Local Producer
USA			Section 122 Tariffs effective 24 th Feb'26 - 10% (150 days timeline). Normal duty - 4.2% Trade Defense Measures - India, China, Taiwan, UAE	- Onshore - AD/CVD rates for PCL amongst the lowest
EU	0% - Turkey, Pakistan, Egypt, GSP (3%) - Indonesia, Nigeria	China, Thailand, Colombia, India**		Duty free access from Turkey, GSP from Indonesia
Thailand	Indonesia, China	India, UAE		- Local producer - No duty from Indonesia
India#	Indonesia		China, Thailand, Bangladesh, Pakistan	Local Producer
Japan*	Indonesia, Thailand, India, Pakistan	China, Korea		- Multiple Locations with zero duty - Incumbent supplier position

Categorization has been done considering relative duty rates

** Suspension of GSP concessions for India covering Chapter 39 products entirely (PET, BOPP and PET Resins) effective 01st Jan 2023

Provisional AD duties determined against Thailand, China & Bangladesh

The company is undertaking all the safeguards to insulate against the risk arising out of anti-dumping duties and other protective barriers imposed by the importing countries. Polyplex's strategy of having a geographically diversified manufacturing set up has protected it from such trade barriers and helped retain its competitive positioning over the years. As a local producer in many countries, it is also evaluating actions for protection against unfairly traded or subsidized imports from other countries

BOPP Film:

Most of the BOPP producing countries in South East Asia have imposed Anti-Dumping duties on imports from within and outside SE Asia. However, there is no significant impact of such duties on our BOPP operations in Indonesia as the key target market remains to be domestic which is also protected against imports like other South East Asian countries.

Impact on the environment

There is minimal impact on environment caused from the polyester film production process since PET in both film and resins are generally recyclable.

For its existing Polyester resin lines, it has received the required EIA approval and submits regular reports required as per EIA approval to the concerned authorities.



The Company has been following best practices relating to the environment, health and safety and has been diligently following the guidelines that have been set out as per the following certifications:

Management System International Standards	PTL-Thailand	PE - Turkey	PU - USA	PFI - Indonesia	Ecoblue Limited
Quality Management System (ISO 9001:2015)	Certified since 2003	Certified since 2006	Certified since 2018	Certified since 2020	Certified since May 2022
Environment Management system (ISO 14001:2015)	Certified since 2004	Certified since 2009	Certified since 2018	Certified since 2020	-
Occupational health & safety management system (OHSAS 18001:2007/ISO 45001:2018)	Certified since 2008	Certified since 2009		Certified since 2020	-
Food Safety Management System (ISO 22000:2005 / BRC-IOP/ FSSC-V5)	Certified since 2009 (ISO 22000) and FSSC 22000 V4.1 since 2020	Certified since 2006 (BRC-IOP)	Certified since 2021	Certified since 2021	Certified since 2024
Energy Management System (ISO 50001:2011)	Certified since July 2023	Certified since 2014		Certified since 2021	-
Global Recycled Standard Certification	Certified since February 2024	-	-	-	Certified since 2020
Letter of No Objection (LNO) for Food Contact Applications (U.S. Food & Drug Administration)	Certified since August 2023	-	-	-	Certified since 2019
IMS (IMS (Interstate Milk Shippers) Certification		-	Certified since 2020	-	-
RCS (Recycled Claim Standard) Certification for RPET Resin and Film	Certified since May 2022	Certified since May 2024	-	-	-
Greenhouse Gas Emission Certification	Certified since 2021	-	-	-	-
The European Food Safety Authority	-	-	-	-	Certified since 2022
ISCC Plus certificate	Certified since March 2024				
RecyClass	-	-	-	-	Certified since 2024



Key Ongoing Projects

The Company currently has only the project for Silicone Coated film line at Turkey at a capital cost of THB 319 million, expected to start up in Q1 2026-27.

1.3 Shareholding structure Securities

PTL's Registered capital at 31st March, 2026 was Baht 900 million and Paid-up capital was Baht 900 million, divided into 900 million ordinary shares each of Bt. 1 par value.

The shareholding structure of PTL as on 31st March 2026 is:

Category	Shares	
Polyplex Group (Sponsor Shareholders)	459,000,000	51.00
Institution - Thai	25,909,408	2.88
Institution - Foreign	12,740,704	1.42
Retail - Thai	401,659,137	44.62
Retail - Foreign	690,751	0.08
TOTAL	900,000,000	100.00

The shareholding structure of Polyplex Corporation Limited (PCL), the parent company of PTL as of March 31, 2026 is shown as below:

Name	
Promoter/Sponsor Group	26.73
Institutional investors	12.81
Indian public (Non-Institutional Investors)	58.55
Other shareholders	1.91
Grand total	100.00

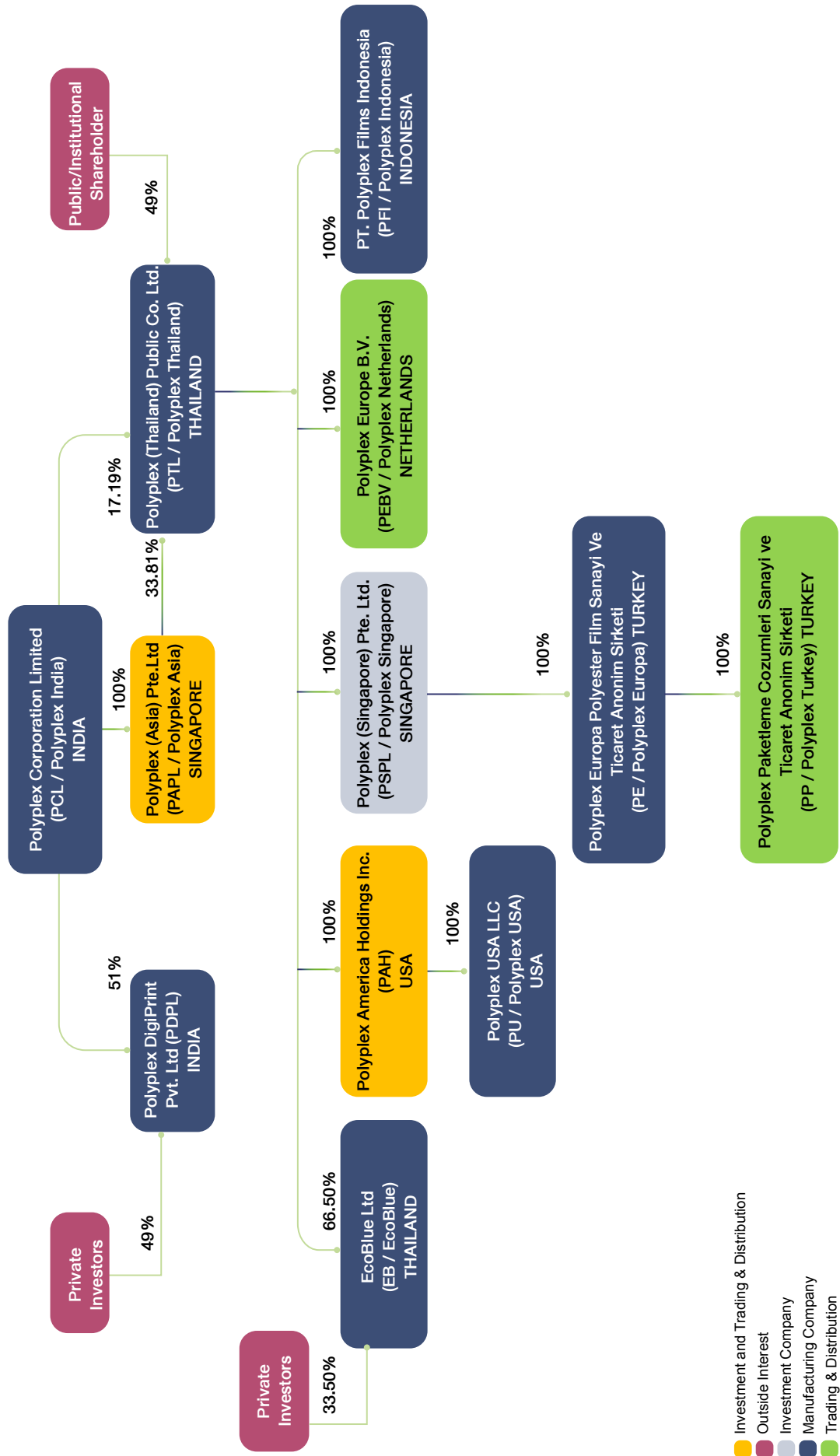
Top 10 Shareholders in PTL as at 31, March 2026:

Shareholder Name	Number of shares	Holding
POLYPLEX (ASIA) PTE LTD.*	304,290,882	33.810
POLYPLEX CORPORATION LTD.*	154,709,118	17.190
Mr.Paiwan Chatpitak	44,994,000	4.999
Mr.Piyawat Chartpitak	44,970,000	4.997
Mrs. Yuwarad Chusakul	44,890,000	4.988
Mr.Paisarn Chatpitak	32,723,100	3.636
Mr.Thanapat Chadpitak	32,520,000	3.613
Mr.Chatchavarn Chusakul	32,200,000	3.578
Thai NDVR Co.,Ltd.	24,330,695	2.703
Mr.Sunchai Udomratchatavanich	13,670,000	1.519
Miss Kanokorn Kunkliang	4,130,500	0.459

*Sponsor shareholders in PTL



Group shareholding structure POLYPLEX GROUP STRUCTURE

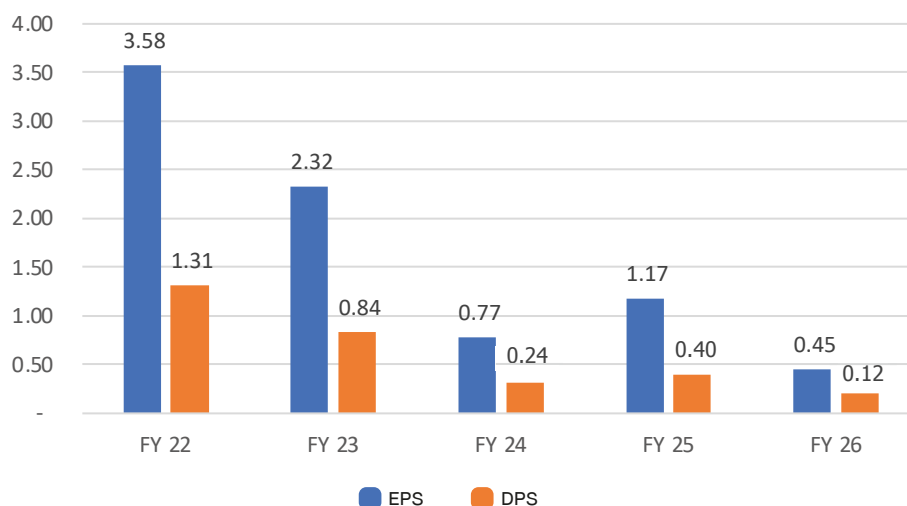




PTL Dividend payment policy

As per the dividend policy stated in the prospectus, dividend is paid out at rate of about 40% of the annual net profit, taking into account economic conditions, growth plans, future deployment opportunities, the Company's financial position and liquidity and subject to the approval by the shareholders.

The historic trend of Dividend declared/paid and Earnings per share (normalized for forex fluctuations and one time exceptional items) for past few years is as under:



For the year 2025-26, the Board has proposed an annual dividend of Bt 0.12/ share or total payout of Bt 108 million, which is a payout of 30% on Normalized profits of the Company (after adjusting the impact of Unrealized Forex Loss). This dividend has been proposed for shareholder consideration and approval in the 2026 Annual General Meeting of shareholders.



Risk Factors

Before deciding to invest in the shares of the Company, investors should prudently consider the risk factors described in this section and all information contained herein. Apart from the said risk factors, there could still be other unpredictable risks that may adversely impact the Company's operating results. The key risk factors are:

Competition and Business Volatility Risks

BOPET films is our core business and is considered a high value-added business within the entire petrochemicals value chain. It does not exhibit many of the commodity-like features in even the standard product range unlike its precursor - PET resin, which in turn is made from true commodities like PTA and MEG. For example:

- a) The product is almost always made to order and to customers specification
- b) There is a multiplicity of SKUs depending upon many parameters as under:
 - i) Product type which can vary based on:
 - (1) Surface treatment (plain, corona or inline coated)
 - (2) Processing conditions can vary to provide differing mechanical / other properties in the finished film for various end use applications
 - (3) Variations in input resin (which we produce in-house at all the locations) to suit specific applications or develop new ones
 - ii) There is also an increasing number of SKUs which involve one or more downstream process like metallizing, coatings, holography or lamination
 - iii) Thickness (8 micron to 350 micron)
 - iv) Length (can vary from 2,000 - 64,000-meter length)
 - v) Width of film (from 35mm to 4,200mm)
 - vi) Core Inner diameter (ID 3"-10" core) depending upon customer machine specifications
- c) Many a times, customers ask for specific label/ packaging as well as quick turnaround. Ability to manage these requirements along with consistent quality and customer service form important differentiators which are difficult to replicate.

The BOPET film is further classified as thin films and thick films. While thick films are mostly for industrial applications, thin film finds its usage as flexible packaging as well as several industrial applications such as building construction, electronics, print transfer etc.

The industry margins in standard thin BOPET film hinges on Value Addition "VA" (i.e. difference between the PET film price and the costs of PTA and MEG which are the major raw materials). The thin PET film industry is prone to margin fluctuation primarily driven by bunching of capacity additions, while demand growth has historically been positive and healthy. Impact on margins could vary across regions depending upon extent of new capacities and nature of competition.

Whenever the demand supply balance favors the suppliers, VA usually widens as Suppliers are able to increase or hold on to selling prices even if there is a decline in input raw material prices. On the contrary, if PET film supply is larger than the market demand, film prices tend to decline, hence narrowing VA levels. The industry has been witnessing an oversupply situation since last few years due to significant capacity additions mainly coming from China and India and this is reflected in the reduced margins of all players operating in this industry. The situation in the BOPP business was quite similar to PET films, margins of BOPP film business was also impacted by demand-supply imbalances caused by significant capacity additions in China, SE Asia and India.

The year gone by was quite challenging for most businesses as they faced compounded pressures from unprecedented global events such as the imposition of US reciprocal tariffs in April 2025, widespread supply chain disruptions, persistent US inflationary trends and more recently the Middle East conflict since late February 2026, which collectively strained operations and tested resilience across industries.

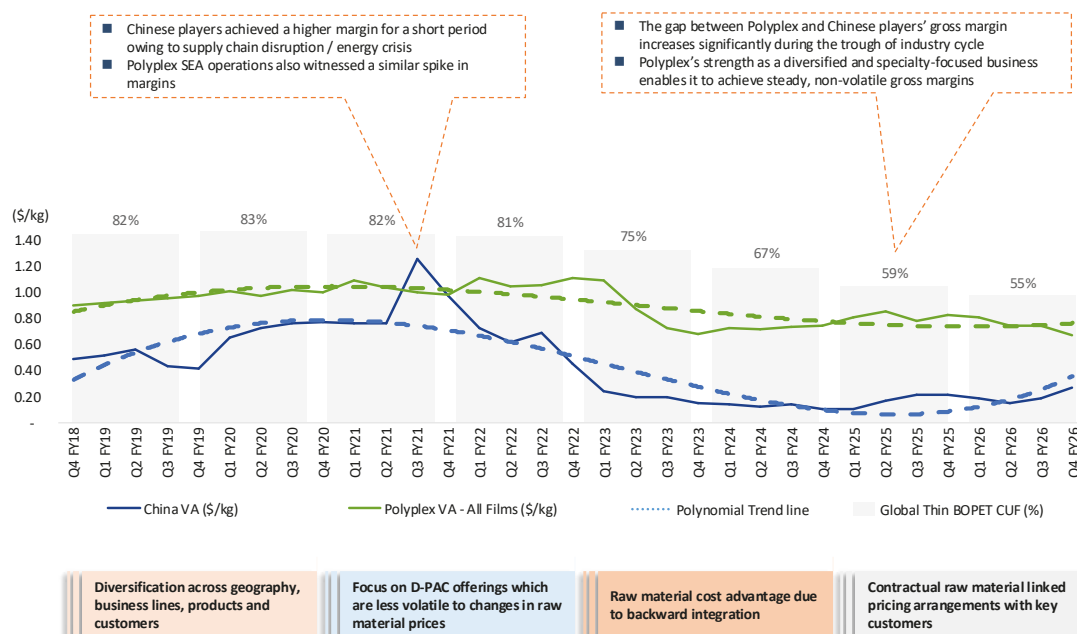


Compared to its peers, PTL is relatively better placed to counter the adverse effect of any exposure to Business volatility risk due to the following:

1. PTL has the capability to diversify the risk given its fragmented and well spread customer base, diversified applications, evenly distributed sales mix and fully integrated operations.
2. The downstream businesses like Saralam, Saracote, OLC (Offline surface coating), Holography etc usually would help in stabilizing the overall margins as for many products, the end pricing remains largely stable.
3. Preferred partner of customers for product and application innovation.

Another key point is the significant and consistently higher material margins in Europe and North America markets as compared to SE Asia for the standard product, which the operations in Turkey and USA are able to leverage upon. The European and North American markets have high dependency on imports and logistics / duty differentials play a large role in the pricing differences besides premium for local players, faster deliveries, smaller delivery lots, etc. Europe market has become more balanced now given some new capacities added in the region in the last few years. In the US, in the previous year, there was contraction in demand for some of the downstream businesses such as Saracote and also for some of the industrial applications, due to the reciprocal tariffs and the inflationary pressures. With the US Supreme Court decision rendering the reciprocal tariffs invalid, we have started to see gradual recovery of demand in the US market.

The graph below demonstrates the superior and relatively more stable VA of PTL on a consistent basis, as compared with the Industry benchmark margin (China) for standard Thin PET films.



Source: Industry reports and Company Information

It may also be observed that the variability in VA across quarters is much more than the yearly averages due to many other factors like:

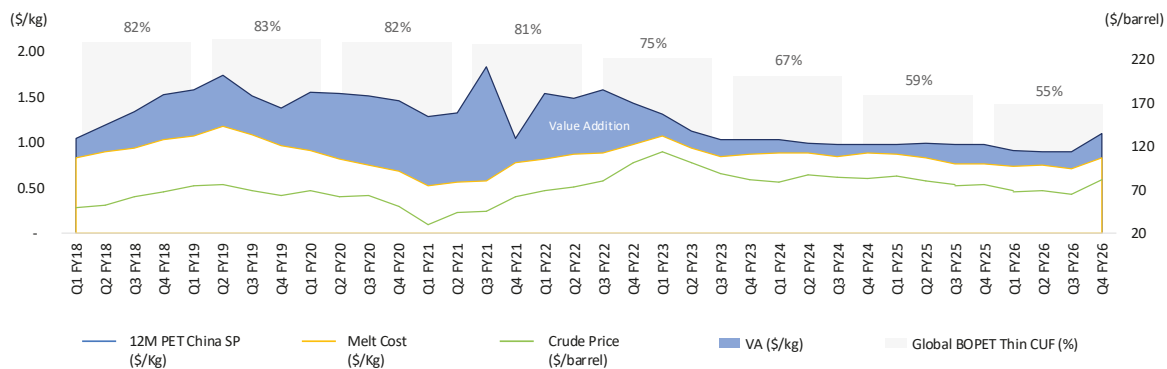
- a) Seasonality impact (Chinese New Year holidays for Asia, due to vacation period in July/Aug for European operations, Christmas / New Year holidays for US operations etc)
- b) Sharp Raw material price movements whereby selling prices for standard products take between 1-3 months to adjust
- c) Start-up of new capacity can impact the regional pricing for the first couple of quarters before stabilizing
- d) Sharp movement in FX rates and/or freight rates can also impact the short-term VA given the existing order book and lag in pricing adjustments.
- e) Any tariff changes in US and/or other markets which could significantly impact the landed cost of materials in those regions.

Risks relating to uncertainty in prices of the product and raw material

The raw material for PET film is PET resin which in turn is made from PTA and MEG, two globally traded petrochemical intermediate products derived from crude oil / gas. PTA and MEG prices tend to move in line with crude oil movements though demand / supply balances at each intermediate product stage also influences the prices / margins. Polyplex produces its entire requirement of PET resin in-house through its Continuous & Batch process plants at various locations. Raw material costs are a high proportion (60%-65%) of the total cost of production for PET film and hence the selling prices move in tandem with movements in input prices. However, there may be a lag of between 1-3 months in adjustment to selling prices depending upon the practice in each regional markets on frequency of negotiation. Similar to PET, significant volatility in raw material for other businesses could impact the performance due to lag effect in adjusting the prices as well as inventory gains/losses.

The following graph would illustrate the influence of crude oil prices on our raw material costs and consequently the selling prices of BOPET film, but also establishes the low co-relation between Crude Oil and Industry benchmark (China) value additions:

- Raw Material (PTA/MEG melt cost) tracks crude oil
- Raw material movements tend to be 'pass through' in film prices
- Value Addition (VA/material margin) is dependent on industry CUF



As can be seen above, crude oil prices have an important bearing on PTA & MEG melt cost. However, the value addition of the PET film industry is more influenced by the industry demand-supply scenario rather than the crude or melt cost, which is a pass through in most of the cases.

Further, Asia is a dominant player in PTA as well as MEG thus affecting prices of these key raw materials globally. Having raw material prices aligned to Asia is important from two reasons - 1) these affect raw material prices (including resin) for players in different regions and 2) raw material cost of Asian Film producers would be linked to Asian Indices.

Polyplex has followed a strategy whereby the raw material sourced by different units have some sort of linkage to Asian prices to be aligned to other competitors.



Risk associated with reliance on only a few raw material suppliers

The 2 major raw materials for the BOPET film production are PTA and MEG, which are well traded commodities, and are available from a variety of manufacturers across the world. At all its manufacturing locations, the Company sources its major raw materials either locally and/or through imports, based on pricing and other commercial considerations such as delivery lead time/ inventory carrying levels etc. The Company usually enters into yearly contracts for the supply of its major raw material so as to ensure its availability. Some of these contracts have a supply guarantee clause to ensure that the supplies remain uninterrupted for a reasonable period of time in case of any unforeseen circumstances. In any case, these are well-traded commodities and availability is usually not an issue. The company also maintains sufficient safety stock, for PTA/MEG as well as PET Resin to take care of any contingency. As far as the pricing is concerned, since it is formula based linked to certain standard international benchmark indices, there is high degree of transparency. As far as PP resin is concerned, most of the sourcing is done on spot basis with multiple vendors.

For the other downstream coated films, apart from PET film which is transferred from the Company's in-house production and also imported from third parties or other group companies at arm's length pricing, other raw materials are relatively insignificant in value terms.

Due to the ongoing Middle East war crisis which led to diversion of the limited crude oil for usage in fuel/gas rather than petrochemical products and created certain limitations in the availability of few of our raw materials. Sudden stoppage of cargos from Middle East also impacted timely arrival of material. The Company has been closely monitoring the situation to ensure adequate stock of all key raw materials at all its manufacturing locations.

Risk from environmental regulatory measures

All the production lines in Thailand, except for the Resin lines, do not require any environmental impact assessment (EIA). For all its Resin lines, the Company has the required clearance from the regulatory authorities and utmost care is taken to ensure compliance to the same.

For the production lines in Turkey, USA and Indonesia, the Company has received the necessary environmental licenses and/or approvals required for our industry.

Risk from competition from existing manufacturers and entry of new players

With consistently rising demand and healthy growth potential, the PET film industry attracts new investments from time to time from existing large manufacturers who are well-established companies with long experience in this industry, as well as medium to small producers and sometimes new entrants with capability to accommodate investment in PET film plants and machinery. Several new lines have already started up over the last few years in various regions and the industry continues to witness overcapacity and pressure on margins. There are some more new capacities coming up in next 1-2 years, mostly by incumbent players in India and China and hence the pressure on margin is expected to remain as and when a new line starts up, for couple of quarters, until the capacity gets absorbed into the markets. Some of these capacities might be delayed, deferred or even cancelled. There could also be likely closure of some old and inefficient lines which may not be economically viable when compared to the new high productive assets like the one commissioned by the Company in Indonesia and in USA. China's anti-involution policy should limit the unfair competition and help improving the competitive landscape. Overall, this industry continues to remain an attractive industry with strong fundamentals and a steady demand growth for more than two decades with BOPET film finding many new applications every few years. The new capacities are high productive assets with lower cost of production which would render many of the old generation assets uncompetitive in the standard films.

Compared to other players, Polyplex's continued investment in state-of-the-art machines to ensure lower cost of production, established quality and technical services, geographically diversified manufacturing presence, wide range of products and applications, including a reasonably high share of specialty products and global market reach are some of key factors which make Polyplex one of the leading and preferred players in this industry. Further, Polyplex has invested into repurposing older assets for specialty production as well as forward integration to ensure that these assets remain competitive for the targeted market and applications. The Company remains confident of being able to deliver relatively superior performance and outperform the industry peers in any challenging market situations.



Risk from trade barrier measures

Trade barrier measures imposed by various countries are broadly of two major types:

- a) **Anti-dumping (AD):** An anti-dumping duty can be imposed on imports if the ex-factory prices of such imported products are proved to be lower than the local selling prices of the similar products in the country/ (ies) of the exporters. The important markets currently adopting this measure on BOPET film are USA, Korea, Indonesia and Turkey.
BOPP Film: The key markets imposing trade defense measures on imports of BOPP films are Indonesia, Thailand, Turkey and Korea. Our existing operations in India for BOPP film are not subject to these trade defense measures. The brownfield expansion in Indonesia for BOPP film which was started in FY 2021-22 is subject to Anti-Dumping duties on exports to Korea & Thailand. On the other hand, the Indonesian market is protected against imports from other key exporting countries like China, Malaysia, Thailand & Vietnam. In Turkey, safeguard measures are in place on imports from Iran till July'26 and AD measures against imports from China, Egypt and Russia are in place till 2030.
- b) **Anti-subsidy:** A countervailing duty (CVD) can be imposed if the government or any government agency provides any benefits or privileges specifically to any company or exporter of such country.
- c) **US Tariffs:** Section 122 of the U.S. Trade Act of 1974 authorizes the President to impose temporary import surcharges when the U.S. faces a serious balance-of-payments deficit. On February 24, 2026, the U.S. administration, following the Supreme Court's invalidation of the reciprocal tariffs under IEEPA, imposed a 10% global tariff under Section 122. This tariff increases landed cost of all imported goods into US directly by 10% and impacts our export competitiveness to the US. The uncertainty on the statutory expiration of this tariff in July 2026 and any further extension of the same by Congress or imposition of any new tariffs poses further challenges and also dampens the overall business sentiments.

Such trade defense measures cause higher import duty on the goods produced and exported from the targeted countries and hence may find it difficult to compete with the products of the rivals with lower duty applicable. For manufacturers like Polyplex, who have a diversified manufacturing base across multiple locations, such trade defense measures can be an opportunity if anti-dumping duties are levied against imports from some of the countries.

The company is taking all safeguards to insulate against the risk arising out of anti-dumping / countervailing duties and other protective barriers imposed by the importing countries. A geographically well-diversified manufacturing presence and end-to-end product portfolio help mitigate the adverse fall-out of such an action, if any. Local manufacturing presence in USA, Turkey and Indonesia, helps the Company to take advantage of such trade barriers levied by these countries against imports from Asian countries.

Risks from future projects

The Company currently has only one Project ongoing at Turkey, for Silicone coated film, which is a downstream value-added film ,more focused on enhancing the specialty product portfolio.

The major risks associated with any new Projects are as below:

- **Market Risk:** Since Polyplex has a global reach and an extensive marketing and distribution network, the Company does not foresee any major risk in developing markets for its products.
- **Competition Risk:** The Company believes that any new investment decisions will need to be evaluated cautiously, taking into consideration the competition risk and any other associated risks and the benefits to be derived by setting up the new project i.e Improvement in the cost structure if it is planned at an existing location or as a strategy to move closer to the customers if it's a Greenfield expansion project.
- **Project Implementation risk:** Due to the experienced Projects team at Polyplex, the Company remains confident of successful implementation of any new projects on time and within Budgeted costs except for un-foreseen circumstances.
- **Funding Risk:** For large projects, the Company takes long term Debt to the extent of 65-75% of the Project cost and the balance is funded out of internal accruals. Based on the good relationship with existing banks and the low gearing ratio, the Company is quite confident of raising the required financing for any new future projects at competitive terms and conditions. And for the internal accruals portion of 25-35%, the Group has cash surpluses available, which can be deployed to support any large expansion project.



- **Currency Risk:** For any new project, the currency of borrowing is decided, based on the projected operational cash flows of the project. The currency which has the maximum surplus in the operational cash flows is chosen to be the currency for the loan. If there are multiple currencies of surplus in operations, the Company may also consider borrowing in more than 1 currency (USD and/or Euro), depending on the currency exposure in the Project cost. This helps to create a natural hedge for the Project expense as well as the loan repayments. The company also has internal FX guidelines to cover net exposure of Project costs, in various currencies by booking appropriate forward contracts, so that the risk on the initially estimated overall Project cost, on account of currency fluctuations is minimized.

Apart from all the Project specific risks and their mitigation plans as discussed above, the Company would also like to mention here that the overall Project risk of any new Project is mitigated by taking appropriate Insurance policies to cover various risks such as Erection and Construction all risks, Marine risks, Loss of Profit coverage due to marine risks and/or delay in Project Start-up etc.

Risk from dependence on the parent company

As at 31st March, 2026, Polyplex Corporation Ltd. (PCL), through direct and indirect shareholding, controls 51% of the paid-up shares in the Company.

Over the years, the Company has successfully implemented a program for reducing the dependence on expatriates by increasing the proportion of local Thai staff in operating/managerial positions and has been managing the production and operations efficiently thereafter. The Company's present management team is composed of experienced key personnel in production, marketing, distribution and accounting/finance. It has thus been able to run the business on its own without too much reliance on the parent company.

PTL's business operations are independent from PCL with respect to public offering of equity, borrowing of loans, and other investments in the future. The parent company need not request any approval from any government bodies except for reporting of significant events to two stock exchanges where it is listed, namely Bombay Stock Exchange and National Stock Exchange.

The Company is confident that there will be no conflict of business interest between PCL and PTL on account of the following:

- It is Polyplex's policy in business operation that there is an equitable distribution of business between the various manufacturing units aligned to efficient servicing of customers.
- The investment in PTL and its subsidiaries is significant as compared to PCL's own assets and hence considered to be the flagship company of the Polyplex Group. As such, the success of PTL is very critical for PCL.

Risk from Sponsor Group holding about 51% of total shares

PTL's major shareholder is PCL (As of March 31, 2026 the promoter Mr. Sanjiv Saraf and related parties control 26.69% in PCL), holding 17.19%, and Polyplex (Asia) Pte. Ltd. ("PAPL") which is wholly owned by PCL, holding 33.81%, thus in aggregate holding 51% of PTL paid-up common shares of Bt. 900 million. Thus, in matters that require a three-fourths majority vote of shareholders, the minority shareholders can successfully oppose corporate actions undertaken or supported by the majority shareholders. However, the parent company will continue to play a vital role in determining the Company's policy and strategic direction setting. PCL is listed on the Stock Exchanges in India and abides by the Corporate Governance regulations prevailing for listed companies in India.

Foreign exchange risk

The Company has a Foreign Exchange Risk management policy whereby each unit manages the cash flow and FX exposure in its reporting currency by optimizing on any natural hedge available and/or booking of forward contracts to cover any open positions.



Most of PTL's products (Thailand Standalone), i.e. about 80-85%, are for exports, which are mostly denominated in US dollars and Euro. As against this, raw material (PTA & MEG) prices are linked to the US dollar, although their payments are done in Thai Baht and there are Long term loan related interest payments/loan repayments in Euro. There are some expenses which are in Thai Baht, i.e. locally procured raw materials, packing materials, salaries, utilities and other administrative expenses which have to be settled by income from domestic sales and from the surplus income from USD/Euro exports. Thus, broadly speaking, PTL has a net surplus US dollar and Euro position on the trade front, which can be hedged somewhat against servicing of the FX loans. To the extent possible, the company has been trying to create a natural hedge to mitigate the risk from currency fluctuations. On an ongoing basis, the company also takes forward covers, to cover the net surplus exposure in USD and Euro.

Similarly, the Company's subsidiary in Turkey, whose reporting currency is in Euro, has a net surplus Euro currency whereas they have certain payments in the local currency and USD, which is hedged from time to time by taking appropriate forward covers.

The subsidiary in USA mainly has USD revenues and USD payments, so the operations are naturally hedged to a great extent. If there is an identified exposure in any other currency, the Company will book appropriate forward contract as per policy.

The subsidiary in Indonesia had contracted Long term debt of USD (or Euro equivalent) for its BOPET film project and the BOPP film project. The Company has exports to Europe and US and in Euro and USD currencies respectively, which will be used to naturally hedge against Loan repayment/ interest payments. Any open exposure is covered by appropriate forward contracts as per the policy.

The Company continues to be exposed to unrealized FX fluctuation impact as the forex loans need to be restated at the period end exchange rate, in line with the applicable accounting standard and this can create sharp swings in the reported profitability of the Company. But the Company considers it prudent to plan its cash flows and forex risk management based on the principles of natural hedging. As such, it continues to focus on improving the operational performance, rather than trying to protect the unrealized FX fluctuation impact as the purpose of borrowing loans in foreign currency and the natural hedge from export earnings would be defeated if the forex loans are swapped to local currency, merely to eliminate the risk of unrealized FX fluctuation on the loan restatements and to achieve more stability in reported earnings. In order to provide a better assessment of operational performance, the Company has been normalizing the impact of the FX fluctuation, while reporting the performance to shareholders and while considering the Net profits for dividend payout.

Interest rate risk

As of March 31, 2026, the Company's outstanding long-term bank loans on a consolidated basis were USD 12.11 million whereas outstanding short-term loans were Baht 1,143 million and USD 25 million. The USD long term and short terms loans have floating SOFR based interest rates and the Short-term loans (Thai Baht denominated) have fixed rate. Apart from the above, the Company in Thailand and the subsidiaries in Indonesia and USA have inter-company loans from the Turkey subsidiary totaling to Euro 295 million, which get eliminated on consolidation. Pricing of these loans are on Arms' length basis, linked to Floating EURIBOR rates. The floating interest rate may put the Company at a risk of rising financial cost if the interest rates move up. There are various reasons for interest rate changes like economic growth, inflation expectations and unemployment, among others. All these factors are external and uncontrollable. However, the company has been constantly monitoring the interest rates and will evaluate interest rate swaps for converting the liability into fixed rates, if considered beneficial. In any case, the Company's loan book remains modest given the size of the Balance Sheet and any significant increase in interest rates is not expected to have any material impact on the financial performance of the Company.

Risk from overlap of products and markets

The product portfolio of PCL, PTL, PE, PFI and PUL is quite similar. In order to mitigate the risk from overlapping of products and markets, Polypex has also evolved an equitable policy for distribution of markets, between its Indian, Thailand, Turkey, Indonesian and USA operations based on the several factors like product range, delivered cost to customer, supply lead times and preferential duty access. Based on the same, PTL & PFI would mainly serve South East Asia, Asia Pacific, China, and Australia & New Zealand. PCL would serve South Asia. Turkey operations will mainly cater to Europe, Africa and CIS/Russian markets and the US operations would serve mainly the North American market.



The film lines in Indonesia, although planned mainly to cater to the domestic market, is currently also exporting some volumes to regional markets as well as Europe, Brazil, etc. , depending on the Pricing, material availability, delivered cost to customer, preferential duty access etc. Certain markets which are basically spot markets such as Middle East, South America etc may be serviced by either of the supply locations depending on the availability of the product and other factors such as capacity availability etc.

The Polyplex Group also has a policy on future investments in polyester film / related areas between the Company and its parent company. Investments in India/SAARC region would be decided and made by PCL and its other subsidiaries (excluding the Company) while investments in Thailand / ASEAN region as well as other countries would be in all likelihood be made by PTL or the subsidiaries in which the Company has a major stake. The above is subject to availability of Investible cash / ability to borrow debt by the existing / preferred Company as per the policy.

Credit risks

Credit risk of customers is another significant risk for any business. Credit risk refers to the risk of non-payment by debtors. This risk increases in case of unsecured or open payment terms. The Company manages the risk by adopting appropriate credit control policies and procedures. The Company has a well-defined and robust internal credit management system to monitor unsecured sales. The Company also has a global credit insurance cover to secure non-payment risks of customers. As such, most of the sales, which are on credit are secured either through a Letter of credit issued by the customer or secured under credit insurance coverage. The Company also takes extra caution in selection of any new customers and granting of credit.

Risk from drive against use of plastics

Plastic waste generation and the leakage of plastic waste into the environment, and in particular marine environment, has drawn the attention of the public and regulators. Increasing public concerns on environmental issues have led to tangible actions by governments and industry participants. Such actions provide an opportunity for companies to differentiate by addressing sustainability concerns. Accordingly, industry leaders across sectors have also announced clear strategies to show their commitment to the environment - mostly by focusing on higher share of recycled content, design change to make packaging more sustainable and reduce consumption. There are several technologies at various stages of development to aid these objectives. Regulatory actions are more focused on banning some type of plastics (mostly single use plastics or SUP), mandating design change through recycling content, plastic or similar taxes or other design changes and promoting collection and waste management through EPR obligations.

The impact of these developments on Company's operations must be assessed in the overall context. For example, relevant to Company's operations, these issues are more pronounced in flexible packaging which itself is a very small element in overall plastic consumption. As a reference, of the total more than 500mn MTs of annual global plastic consumption, consumer flexible packaging accounts for ~10% and BOPET films is under 1% of the total tonnage. Even in packaging, concerns are emerging from unmanaged disposal, lack of suitable collection systems and lack of technology to recycle these wastes into an economic manner. Flexible packaging continues to be a growing segment due to various advantages over rigid packaging. Our sales are more dominated by BOPET films and ~63% of sales are targeted towards flexible packaging

A gist of recent significant regulatory developments in USA, EU and India is given below:

- 1- USA
 - a. Recycling-based legislations are issued at the state and local level. Four states have already passed and 11 states have introduced EPR bills
- 2- EU
 - a. The European Union has implemented a plastic tax on non-recycled plastic waste in Jan 2021 of €800/ton levy on non-recycled plastic packaging waste
 - b. EU Proposed PPWR requires all packaging to be recyclable at scale, stipulates design for recycling (DfR) (with performance grades A to D) and proposes the minimum recycled content target. This regulation is formally approved by European Council, and entered into force on 11 February 2025 and its key provisions become applicable from 12 August 2026, focuses on following



- i. All packaging to be Designed for recycling (2030) and Recycled at scale (2035)

Recyclability grades :

2030	2035	2038
A ≥ 95%		
B ≥ 80%	Recyclability at Scale > 55%	
C ≥ 70%		C - Banned
Banned < 70%	Banned : Recyclability at Scale < 55%	

- ii. Minimum Recycled content requirements

Recycling Content		
Type of Packaging	2030	2040
Contact sensitive (Non-PET/Non Bottles)	10%	25%
Other (plastic) packaging	35%	65%
Contact sensitive PET	30%	50%
Single use beverage bottles	30%	65%

- iii. Mandatory Deposit Return Scheme (DRS) for plastic containers

- iv. Mandatory EPR and modulating EPR fee based on recyclability performance

- v. Limitations on substances that negatively affect recycling

Detailed criteria, guidelines and secondary legislation is awaited before the impact of these regulations can be assessed in detail as the same are expected to present a complex set of challenges as well as opportunities for various market participants including substrate suppliers like us.

- c. Effective April 2022, UK has imposed a £200/ton tax rate for packaging with less than 30% recycled plastic
- d. Spain has introduced plastic tax €450/ton on non-recyclable packaging with effective from January 2023. Italy's proposal with a similar fee on non-recyclable plastic packaging has been postponed

3- INDIA

- a. As per Plastic Waste Management Rules (PWMR) Flexible plastic packaging of single layer or multilayer has been identified as "Category II" item
- b. Plastic to Plastic Recycling obligations are based on type of packaging and is given below:

Plastic Packaging Category	2024-25	2025-26	2026-27	2027-28 and Onwards
Category I (Rigid Packaging)	50	60	70	80
Category II (Flexible Packaging)	30	40	50	60
Category III (Multi Layer packaging)	30	40	50	60
Category IV (Compostable packaging)**	50	60	70	80

- c. EPR obligations are applicable to all categories:

	Year	EPR Target
I	2021-22	25%
II	2022-23	70%
III	2023-24	100%



- d. There is also an obligation on recycling content as per different categories

Packaging Category	2025-26	2026-27	2027-28	2028-29 onwards
Category I (Rigid plastics)	30%	40%	50%	60%
Category I (Rigid plastics)	10%	10%	20%	20%
Category III (Multi layer plastic)	5%	5%	10%	10%

Note: Recycled Content Obligation is not applicable for Category IV (Compostable Plastic) and Category V (Biodegradable Plastic)

In Summary.

Rigid vs Flexible Packaging	- The compelling benefits of flexible packaging would discourage the conversion back to rigids (glass / tin / foil / cardboard) in any material manner - The ongoing shift from rigids to flexibles is expected to continue, particularly in the developing world
PCR Content	- BOPET films are the ready drop in substitute option currently - There is increasing visible momentum in the last one year for usage of rPET films - This will also improve recovery rates for post-consumer PET bottles and likely initiate recycling of APET trays
Chemical Recycling	Chemical recycling is integral to any sustainable solution for post-consumer flexible packaging waste to ensure true circularity
Mono Structure	- Within the limitations on functionality, costs and likelihood of increased material usage, some formats may be shifted to Olefin based structure and some to PET based - However, there is no established collection, sorting and recycling streams for flexible packaging laminates - Given contaminations of inks and adhesives only down cycling is possible with limited end use
Other Considerations	- An effective collection and sorting infrastructure coupled with chemical-based recycling to recover feedstocks / monomer from MLP would provide a true "circular" solution. In such circumstances, the growth of BOPET films could be higher than envisaged currently - Pledges by brand owners, technological developments and government actions would be an important consideration

There is an **increasing traction on rPET films** (no similar option in Olefinic films), with Polyplex in a position to provide food grade film from both routes (chemical and mechanical - integrated with wash lines)

- rPET films **help Brand Owners meet commitments** towards post-consumer recycled content and **limit incidence of plastic taxes** imposed or under consideration in different countries
- There is **accelerating interest from industrial and other customers** for non-food grade applications for rPET:
 - Global label liner and tape manufacturers
 - Initial protection films for cell phones
 - Label face stock application

Polyplex is also working with customers to provide mono-material solutions in PET as well as BOPP to make products more recyclable. Further a combination of chemical and mechanical recycling as well as a dedicated recycling facility (EcoBlue) helps the company providing multiple options to stakeholders and contributing to the overall purpose.



Risk from Supply Chain Disruption

The world grappled with the Covid 19 pandemic and its fall out i.e. increased unemployment rates, global economic slowdown etc. The supply chain disruptions caused by the container shortages and other factors additionally impacted adversely the ability of most businesses to rebound to normal operations.

During this crisis for nearly about 2 years and subsequently with the Red sea crisis, our geographically diversified manufacturing presence and business model helped us mitigate the supply chain risks and navigate relatively smoothly through this challenge. Leveraging on our Local presence in all the key demand centers, we were been able to establish ourselves as a dependable partner to all our key customers. Based on a clear shift in customer preference to local supplies over imports, we were able to demonstrate the effectiveness of our strategy of on-shoring and near-shoring manufacturing model.

On the raw material supplies, we are mostly procuring from local / regional suppliers and the Company was able to source raw material for most of its operations globally.

The recent Middle East war crisis has further worsened the situation, especially by disrupting shipping routes through the Red Sea and Strait of Hormuz, adding delays and costs on top of existing fragilities.

Compliance and Legal risks

Businesses are exposed to various regulatory changes and compliances and it is quite important to be updated about all the relevant regulations and ensure compliance to the same in a timely manner. The continued success of a business depends on its ability to operate in compliance with international and local laws/regulations. Any failure to comply with laws can result in fine and penalties and can also damage the reputation of the business. We have adequate procedures in place to ensure that we are well informed about the regulatory changes which might be applicable to our line of business and we ensure that we take appropriate action to comply with the regulatory changes. We also engage reputed legal and other advisors on regular basis to keep our compliances updated.

Although we have procedures in place to ensure we comply with laws and regulations in each geography; there can be no assurance that we will at all times be in compliance with all of our obligations. Any failure by us to comply with such laws and regulations could subject us to fines, penalties and other liabilities.

Risk from ongoing Middle-East war crisis

As a fall out of the recent Middle East War crisis, we have seen a sharp uptick in the input prices of all Petrochemical chain products mainly arising from increase in crude oil / gas prices - further fueled by panic buying / opportunistic behavior.

If the blockage persists and/or kinetic conflict resumes, we believe the impact on cost would continue to intensify across the petrochemical value chain. While increase in raw material cost would be passed on to customers largely, margins would normalize and would be determined by fundamentals e.g. demand/ supply. From a demand perspective, sustained high energy and input costs could dampen end-consumer demand. Inflationary pressures may reduce discretionary consumption, leading to slower order flows and potential demand deferrals.

In general, players like Polyplex with diversified global manufacturing base and integrated operations would be able to weather the crisis better and for a longer period. The short-term shock is unavoidable, but long-term competitiveness depends on fundamentals. Players with scale, integration, and geographic diversification will endure longer, while smaller, single-location producers face sharper margin compression.

Increase in crude oil may also lead to significant increase in energy prices impacting the cost structure of different countries. In long term, such impact should be spread across countries but in short term, impact on utility cost may be different in different geographies.



Business Sustainability Development



Policy and objectives of sustainable management

Polyplex has strategically integrated sustainability into the core of its product innovation journey. Recognizing the urgent need for environmental responsibility, the company has developed a diverse portfolio of films and solutions that reduce dependence on virgin materials, promote recyclability, and eliminate harmful substances. From incorporating up to 100% post-consumer recycled (PCR) content in PET films to pioneering mono-material PET structures for enhanced recyclability, these initiatives not only lower carbon intensity but also align with global regulatory and circular economy goals. Innovations such as heavy metal free BOPET films, solvent-free digital printable solutions, and the replacement of aluminum foil and chlorine-based PVDC barriers further demonstrate Polyplex's proactive approach to sustainable product development. Beyond regulatory compliance, these initiatives represent Polyplex's broader commitment to transforming value chains through eco-efficient materials and responsible design. By offering alternatives to PVC and foil through formable, metallized, and twist-capable films, and by optimizing resources via downgauging and internal recycling, the company helps its customers reduce their environmental footprint without compromising performance. As market expectations evolve, Polyplex continues to advance its sustainable product offerings—such as bio-based, biodegradable, and water-based alternatives assuring that sustainability remains a key driver of innovation, customer value, and long-term resilience.

Our sustainability policy is an extension of our commitment to be a total packaging solutions provider for our customers. We envision a future where our operations are environmentally responsible, socially inclusive, and economically viable by:

- Adapting good business practices for a stable and profitable progress over time;
- Acting as a responsible employer as well as contribute to improved social performance within the geographies where we operate;
- Protecting environment by actively striving to reduce negative impact from our own operations;
- Becoming a preferred employer for our valued workforce;
- Engaging with our value chain partners to encourage and promote them to adapt sustainable business practices.

Our Group sustainability report has been developed in accordance with the Global Reporting Initiative (GRI) Standards "Core" reporting requirements and is updated every two years. The GRI Standards provide a credible framework to identify aspects for disclosure of interest and importance to our stakeholders. To meet the expectations of our customers and business partners, we have taken further steps to enhance our disclosures in alignment with the Sustainability Accounting Standards Board's (SASB) Containers and Packaging Standards. These are the first standards developed by SASB to assist companies in the packaging industry to disclose relevant information to their stakeholders. All the sustainability reports (including the latest report pertaining to the period 2023-25) of Polyplex Group can be downloaded from the 'Sustainability' section on www.polyplexthailand.com/.

Management of impacts on stakeholders in the business value chain

A key aspect of product sustainability is building the right stakeholder network along the polyester value chain. In order to achieve this, we have partnered with stakeholders, who place sustainability at the forefront of their operations. We have also represented the polyester industry at several national and international industry associations (including 'PETCORE - Europe', 'Circular Economy for Flexible Packaging -Europe', 'Sustainable Packaging Coalition - the USA', 'BOPET FILM Europe Association - Europe' and others), which aim to promote sustainability and circular economy in the PET and flexible packaging industry. To ensure product transparency and improve trust amongst our customers, we label our product with utmost care. Our product packaging includes the production information, dimension details, weight, quality status etc.

Our participation in industry associations and partnerships amplify our business aspirations. We actively engage in collaborative partnerships with industry associations, consumer product groups/ original equipment manufacturers (CPGs/OEMs), converters, and research organizations. Through these partnerships, we seek to foster collective action, share knowledge, and unlock new opportunities for sustainable practices within the industry. Our commitment to shared environmental responsibility is a key driver of these collaborations.

Business value chain

Our sustainability initiative brings together stakeholders from across our value chain to identify and address the most critical environmental challenges of the packaging industry. Systematic channels of interaction with our stakeholders are embedded within our business processes, and they include one-on-one and annual general meetings, training, group discussions, surveys, supplier and customer meetings, and grievance redressal methods. Stakeholder concerns are assessed and taken into account at a strategic level. It is our goal to strengthen our stakeholder engagement mechanism and expand stakeholder participation continuously. Meeting our stakeholders' expectations is incredibly valuable, and the stakeholder engagement framework represents how we connect with them and address their main concerns.

Analysis of stakeholders in the business value chain

Polyplex stakeholder engagement plan

Stakeholder group	Modes of engagement	Key concerns
 Customers / Brand owners	• Meetings/emails/ telecommunication, product stewardship, post-consumer waste • Supplier meets • Industry forums	• Intellectual property protection • Customer data protection and privacy • Digital dashboards and real-time monitoring • Product and service • Product life cycle impact • Quality • Business ethics • Packaging material, disposal/recycling • Post-consumer waste
 Investors	• Financial results/ investor calls • Meetings • Analyst reports	• Business growth/ profitability • Newer opportunities • Risk management • Governance
 Government and regulators	• Engagement on a need basis • Industry-level consultations • Participation in forums	• Compliance • Sustainable practices • Inclusive growth



Stakeholder group	Modes of engagement	Key concerns
 Employees	• JWC Meetings, safety committee • Meetings • Employee surveys • Team building workshops • Capacity building and training • Annual appraisals • Employee newsletters • Rewards and recognitions • Volunteering opportunities	• Workplace safety, Employee welfare, IR issues • Professional growth • Employee benefits and other facilities, • Diversity at the workplace • Leadership connect sessions • Professional growth • Equal opportunities • Wages and benefits • Work-life balance
 Business partners / suppliers and service providers	• Contract agreements • Direct interactions • Supplier meets • Industry associations	• Payment processing cycles • Business ethics and transparency • Sustainability performance • Regulatory compliances
 Communities and NGO's	• Direct engagement • Dedicated CSR team • CSR projects and initiatives • Visits and camps • Needs assessments	• Community development (education, healthcare, sanitation, water) • Livelihood creation • Other social benefits • Local sourcing of labor

Customers and Brand Owners

We have a significant international presence, with active sales in all major regional markets/countries and a diverse client base of around 2,925 clients from about 85 countries, with low customer concentration. In FY 2025-26, the top 10 customers accounted for 27% of our sales.

Polyplex is focusing on product innovation to meet the expanding client needs as well as cost-effectiveness from brand owners, looking to improve product performance, boost sales, and improvise our cost structure. We work cooperatively and proactively with our customers to stay competitive. We provide innovative packaging substrate solutions that address the needs of our intermediaries, customers, and their consumers.

What sets us apart is our commitment to exploring new methods to improve and better serve our customers through innovative solutions some of which are illustrated below:

- We have adopted a 'lean innovation model' to create enduring value for customers
- Our innovation center has introduced value-added products in several areas through a well-defined customer engagement process to align with the customer requirements
- We promote consumer engagement in recycling
- Engagement with organizations like Sedex and EcoVadis to promote transparency
- Polyplex has a robust system for customer grievance resolution and ensures continuous monitoring and closure of the same within the specified timelines
- We believe that feedback is a continuous process and to sustain in this evolving dynamic environment, continuous improvement is necessary. We periodically measure the satisfaction level among our customers and understand their expectations in order to gauge competitiveness in the industry.

Employees

- We prioritize the occupational health and safety of every single employee
- We encourage diverse, inclusive workplaces
- We offer extensive learning and development opportunities
- We creatively engage and recognize our talent

Business partners / suppliers and service providers

We are committed deeply to all the aspects of our business operations, including actors in our supply chain, who are critical to our operations. Our supply chain partners support us in realizing our aspirations to deliver the best quality services to our customers. Our strong Supply Chain Management (SCM) empowers our procurement process and provides oversight of the environmental, social and economic impact created in our value chain. In addition, Polyplex group companies strive to procure/source raw materials local to their operations.

We have built company-wide regulations like the supplier code of conduct, which reflects our core values and outlines the moral conduct we expect from our supply chain partners. These policies are our way of doing things the right way, and they lay forth the groundwork for our suppliers' ethical, transparent, and responsible behavior.

Our code of conduct is a commitment to enhancing trust-based business relationships that create shared value. By strictly observing and complying with our code of conduct, addressing concerns periodically, our supply chain partners are contributing to our commitment towards fostering a culture of honesty, integrity and accountability. Our approach to responsible sourcing requires that all suppliers commit to our Business Code of Conduct, based on the UNGC principles around environment, labor, anti-corruption and human rights

Partners

We have extensive engagement with governmental, non-governmental, industry and community representatives through in - person discussions, participations in industry/ government consultation events.

Management of environmental sustainability

Environmental Policy and guidelines

As we move forward in our sustainable journey with a low carbon footprint and to implement a circular economy in our operations, we work in line with the global framework such as United nations 17 SDG, the 10 UN principles, GRI standards, etc. We ensure that our employees are also aware about various environmental aspect and their importance with regards to environment sustainability through effective communication and training. Being a global polyester film manufacturer, we have committed to continuously improve our environmental performance for a sustainable future. To achieve this, we develop green products, optimize our energy utilization, improve our waste management through reuse, recycle and reduce, thereby contributing to lowering our emissions.

Materials Management 	- Promote use of raw materials which minimize environmental impact of products and reduce reliance on virgin resources - Release product variants that utilize less material, have more recycled content, or use bio-based feedstock without compromising the performance qualities of the product Collect, repair and reuse packing material in collaboration with the customers
Energy Management 	Identification and implementation of energy conservation projects across manufacturing facilities - The plants in Thailand, Indonesia and Turkey have attained ISO 50001Key energy management initiatives include: - Direct melt casting technology implemented at Thailand, Turkey and Indonesia for BOPET film manufacturing - Co-generation in Turkey - Waste heat recovery in Resin plant to produce Chilled Water - Installation of Rooftop Solar Power plants in Thailand, Indonesia and Turkey
Emission 	GHG emissions intensity from Polymer resin, PET film and metalized PET film production has been reduced significantly over the past few years by introducing various measures - Innovative processes like direct melt technology - Installation of high productivity lines - Use of alternate low emission energy resources - Use of Natural Gas for heating instead of fuel oil/ coal - Introduction of lower GHG products in the markets (Bio PET, rPET etc.) - Continuous improvements in energy optimization, waste management through reuse, recycle and reduce



Environmental operating results

Materials Management

Polyplex is working to make better use of resources and diversify its supply chain by using recycled materials. We want to address the risks of resource depletion spurred on by increased demand as well as the environmental consequences of raw material mining and plastic use. Our recycling activities are based on the concept that a natural resource can be recycled once it has been processed with better quality and minimum environmental impact.

We seek raw materials that minimize the environmental impacts of our products and reduce our reliance on virgin resources. We choose the raw materials that go into our packaging based on their ability to protect the product and their capacity to minimize the environmental footprint of our packaging. We are releasing several products revamps that utilize less material, more recycled content, and bio-based materials while maintaining the product's structure and performance qualities.

We have devised several projects aimed at lowering raw material use and reusing post-consumer and process waste as raw material.

Through our R&D initiatives, we have promoted the use of bio-based and post-consumer content raw materials for the manufacture of polyester films.

Energy Management

In all our PTL group manufacturing operations, we use mainly natural gas and electric power as primary energy sources. In PTL, we were earlier purchasing cooling energy (chilled water) from common utility services provided by industrial park where we have our plant. But since September 2025, we have started our own Chilled water generation. In our PE Turkey plant, we have our own natural gas-based Cogen unit which is sufficient to fulfill our electrical energy requirement. Our self-generated electricity for our PE Turkey operation has 25% less GHG emission compared to grid power. Our all-manufacturing plants of PTL Group across the globe except PU operation have attained ISO 50001 energy management system certification. We believe that these management system certifications would help us to make positive environmental impact and standardize our processes.

Our top management drives energy conservation initiatives as a corporate project under Business Process Excellence (BPE) initiatives which provide platform for all the operations within Polyplex Group to share all improvement initiatives taken by any of the operations to ensure that new learnings are horizontally deployed to others units. Some of the major energy saving projects implemented in the last few years are:

- ✓ Improvement in polymer resin production process of Batch Plant
- ✓ Installation of Heat Recovery system for polymer resin batch production system
- ✓ Process improvement by increasing screw feeder power to reduce energy intensity
- ✓ Improve heat exchange capacity to reduce cooling energy requirements
- ✓ Transformer power factor improvement from 0.91 to 0.98
- ✓ Installation of Variable Speed Drive for AHU blowers at continuous polymerization plant.

Emissions

We are monitoring and reporting GHG emissions on annual basis for our PTL operations since past 3 years according to the ISO 14064 - 1 standard and these GHG emissions are being verified by independent external agency.

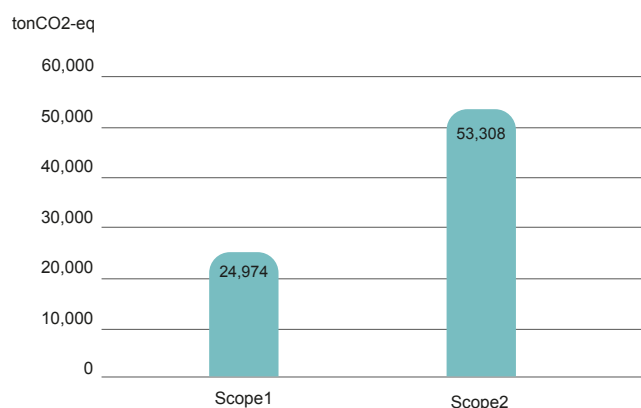
In addition to various energy conservations projects taken under Corporate Business Process Excellence (BPE) as given in previous sub-section, following major initiatives to reduce GHG Emissions are also in-progress to achieve our GHG reduction targets:

- ✓ Renewable energy rooftop solar power installation at PTL operation which will reduce GHG emissions by almost 2.5% in addition to what we saved this year compared to our base year period;
- ✓ Direct Melt Casting system which will reduce almost 17,300 Ton CO₂e every year;
- ✓ AHU blower drive system medications from conventional belt drive system to variable speed drive;
- ✓ Process improvement initiatives to reduce energy intensity such as direct resin conveying system;



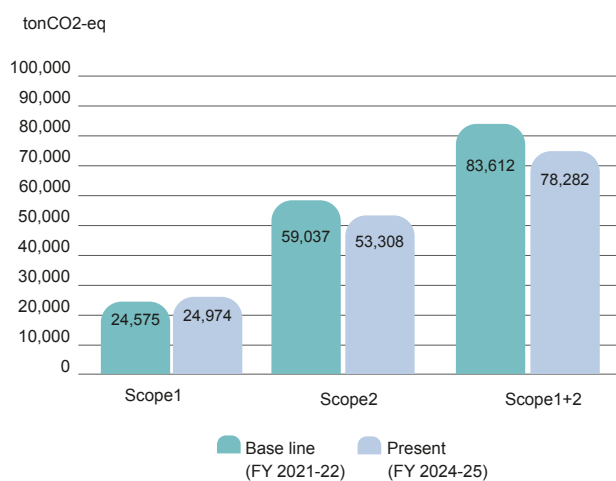
The GHG emission at Thailand (for PTL Standalone) is as under:

Present	1 April 2025 - 31 March 2026			
	Scope	Greenhouse gas emissions	Ratio of scope 1 and 2	Ratio of scope 1, 2 and 3
	Scope 1	24,974	31.90	1.72
	Scope 2	53,308	68.10	3.67
	Scope 1 & 2	78,282	100.00	
Carbon intensity (Scope 1+2)			0.4158	TonCO ₂ eq/MT



Audited and Certified by: Intertek Industry and Certification Services (Thailand) Limited

Base line	April 1, 2021 - March 31, 2022			
	Scope	Greenhouse gas emissions	Ratio of scope 1 and 2	Ratio of scope 1, 2 and 3
	Scope 1	24,575	29.39	8.74
	Scope 2	59,037	70.61	21.01
	Scope 1 & 2	83,612	100.00	
Carbon intensity (Scope 1+2)			0.4148	TonCO ₂ eq/MT



Audited and Certified by: Intertek Industry and Certification Services (Thailand) Limited



Water Management

Though any of the PTL Group manufacturing operations is not located in water-stressed areas and our all operations are also not water-intensive user but our commitment to sustainable development includes reducing water use and managing it more responsibly in all of our operations. As a responsible corporation, conserving this precious source is a part of our sustainability mandate.

The source of water differs for each plant and is influenced by a variety of circumstances. Groundwater is used in the industrial unit in Turkey; while municipal water is used at the factory in Thailand and the office in the United States. The industrial park authority in which the PTL manufacturing plant is located, supplies the water for all its needs.

Regularly our utility service teams keep track on water consumption, prevention of leaks through regular inspection and maintenance of our cooling towers, pumping systems etc. to ensure that they are operating at highest efficiency levels.

Recognizing the importance of water as a resource, we always focus on discharge water quality. One essential component is wastewater discharge, which, if left untreated, can have a substantial impact on soil quality and local biodiversity. We have effluent treatment plant (ETPs) at all of our operational sites for the treatment of wastewater discharge.

Our two plants in Thailand and Turkey are located in industrial zones with similar Effluent Treatment Plants (ETPs). The former one has access to a common utility center, which purifies water. Similarly, the Turkey facility is in the trade free zone.

At all of our operations, we test the wastewater for all the critical discharge water quality parameters on a monthly basis such as Biological Oxygen Demand (BOD), Chemical Oxygen Demand (COD), presence of heavy metals (Copper, Chromium, Lead, Mercury), presence of Oil & Grease, presence of Phosphorous, pH, Temperature, Total Dissolved Solids (TDS), Total Suspended Solids (TSS) etc.

Trend of Water Consumption across PTL (consolidated):

Year	2025-26		2024-25	
	Total Consumption - (In Thousand KL)	Avg consumption (Thousand KL) per MT of Film+ Resin production	Total Consumption - (In Thousand KL)	Avg consumption (Thousand KL) per MT of Film+ Resin production
Water Consumption	1,453	2.12	1,266	1.93

Waste Management

At Polyplex, we prioritize efficient waste management and are committed to ensuring all types of waste are properly treated and disposed of in accordance with environmental standards. Our waste management practices are guided by the 5R principle : Reduce, Reuse, Recycle, Remove and Renewable.).

We manage various waste streams—ranging from direct materials and packaging waste to hazardous and non-hazardous operational waste—through regular inventory checks and responsible disposal or recycling via authorized third-party agencies, in compliance with applicable government regulations.

Sustainability is at the core of our product design strategy. We actively incorporate circular economic principles to develop ecofriendly products that reduce environmental impact and improve resource efficiency. One of our key innovations is the chemical recycling process for producing Sarafil rPET polyester film using up to 100% post-consumer recycled content. This film is made from recycled PET bottle flakes and offers the same properties as virgin PET resin. Importantly, it meets both EC and US FDA regulatory requirements, making it suitable for packaging applications. This initiative reflects our dedication to minimizing the environmental footprint of polymeric film production and reinforces our sustainable waste management approach.



Waste from direct materials, packaging materials and plant operations are the three categories of waste generated by our operations (hazardous and non-hazardous). Because PET in both film and resins is often recyclable, the polyester film manufacturing process has a minor environmental impact. We have the required EIA approval for its Polyester resin line, and we provide periodical reports to the competent authorities as required under the Environmental Clearance Certificate (EC).

Waste from direct materials	Non-hazardous waste like polyester chip lumps, polyester film lumps, waste trimmings, contaminated films, and waste aluminum coated film.	We recycle and reuse 99% of our simple PET film waste and the remaining is sold to third-party contractors.
Waste from packaging materials	Waste like wooden pallets, plastics, PVC cups, and paper cores as packaging material for both incoming materials, as well as finished goods.	We are trying to minimize the packaging waste, most of which is sold to third parties. We have embarked an initiative to reuse some of these materials back for packaging the goods
Waste from plant operations	Waste like sludge from ETP and tank bottom, oil and lubricants, scrap metal, batteries, chemical waste, and used drums.	Most of the waste is non-hazardous and sold to third parties. Hazardous waste is disposed of by authorized vendors.

Waste generation (Total MT and Avg per MT of Film including Resin production) at PTL (consolidated) manufacturing plants is as under:

Year	2025-26		2024-25	
Waste Type		Avg/ MT of Film +Resin production	Total Waste -MT	Avg/ MT of Film +Resin production
Hazardous waste	2,622	0.02	2,585	0.03
Non-hazardous waste	12,743		16,719	

Product End-Of-Life (EOL)

To minimize environmental impact of our product end-of-life and contribute to a more sustainable future, we have implemented a Product EOL policy that will determine the design, use and disposal aspects of our products.

- **Promote Recycling Initiatives:** To Encourage and facilitate the recycling of PET and BOPP films, Polyplex has made an investment to provide end-of-life solutions for film-based waste.
- **Labeling During Packaging:** by providing clear labeling on our packaging indicates recyclability and providing information on how consumers can recycle these materials. Collaborate with recycling facilities to ensure that our films are accepted and effectively recycled.
- **Design for Recyclability:** As our product and product waste are 100% recyclable. Further development is going on to involve using mono-material structures or easily separable layers to simplify the recycling process.
- **Life Cycle Assessment (LCA):** We also conduct a comprehensive life cycle assessment for few of our polyester film products to identify hotspots of environmental impact throughout their life cycle and use information to prioritize areas for improvement and guide decision-making towards more sustainable practices



Social sustainability management

Social policy and guidelines

Our People

A high-quality and motivated workforce is critical for attaining our strategic goals. As we continue to grow as an organization, it will be crucial for us to enhance and leverage the capabilities of our people. Polyplex focuses on creating a conducive work environment for its employees and helps them deliver winning performance.

We are steering our efforts towards becoming a valuable 'learning organization', which prioritizes skilling, reskilling and upskilling its employees. As a part of our human resources (HR) planning, we assess and determine skill sets needed for our employees annually based on our corporate and locational strategies. The group head (human resources) is the highest authority for all human resources-related issues supported by the HR staff at each of our locations. One of our facilities uses the human resource information system (HRIS) that aids the digital management of all HR operations. HRIS has been used to integrate operations across India, Thailand, Turkey, and Indonesia.

We value our employees and see all of our relationships as long-term commitments.

Upholding Human Rights

Polyplex is committed to operating in a manner consistent with the United Nations (UN) universal declaration of human rights, the 10 UN Global Compact (UNGC) principles and the applicable international labor organization (ILO) core conventions on labor standards. We are an equal opportunity employer with zero tolerance towards any form of discrimination based on religion, origin, gender, or status, and we have strict procedures in place to deal with such situations.

We take care that none of our transactions infringes on any human rights. We ascertain that the dignity and rights of employees, customers, vendors, and all other stakeholders are valued. Human rights training and the establishment of approved norms of behavior while working with our stakeholders are critical.

Freedom of association and collective bargaining

We strongly uphold freedom of association and collective bargaining rights. The right to freedom of association is proclaimed in the universal declaration of human rights. We have "Joint welfare committees" at all locations to ensure that the short term, medium-term and long-term requirements of all workers are resolved on time.

Child and Forced labor

We strictly adhere to our zero-tolerance policy for child and forced labor. All the security personnel have been trained to ensure that no underage worker enters the plant premises and our contractors are also given strict instructions on not employing underage workers.

Employee retention

Maintaining institutional knowledge, excellent morale, and business success; all require long-term employee relationships. Hence improving the employee experience and encouraging good performance is imperative. We reward our employees for completing 5, 10, 15, 20, 25, 30, 35 years with the organization, which encourages them to contribute to our long-term success.

Employees' immediate family members are granted the opportunity to work. Further employees at the operating level are provided opportunities to advance and play a larger role in the plants. Polyplex believes in having well-established employee engagement schemes/programs that are tailored to the needs of the local environment, culture, and social customs.

We have designed several policies and schemes to reinforce the core values and beliefs of the company that are to be followed during our day-to-day operations.

With the firm view that operations should be managed by a strong management team, we have devised a leadership retention program to incorporate many future leaders. In the last five years, there has been no major attrition at the executive level. In order to foster the bond between our employees and their families, we also organize a variety of activities for them and their families. We have designed many short-term and long-term employee benefits for our people. The net obligation of the company in respect of defined benefit plans is derived by estimating the number of future benefits that employees have earned in the current and past periods, discounting that amount, and deducting the fair value of any plan assets.

Social operating results

Approach towards Employees

We believe that a diverse workforce brings considerable value to the organization, and we respect diversity and inclusion, fostering an environment of empowerment for all. Our transparent and sound recruitment policies let us hire candidates from diverse backgrounds so that we provide equal opportunities to everyone regardless of their gender, caste or their physical abilities.

Training and Skill Development

We endeavor to provide on the job training to our employees for their skill and self-development and the company's progress and growth.

Management of training and Skill Development

Committed and technically competent personnel not just form the foundation of any successful organization but also shape its character and drive performance. We place a strong value on competency building through training, job rotation, recognizing and encouraging performance to equip personnel for the changing demands of the business. Our people development cell (PDC) evaluates training requirements that are driven by varied business needs and relevance.

We offer several training modules for employee development and skill-building to meet various facets of technical competence, quality assurance, team building, and enhancement of leadership skills, time management skills, safety awareness, basic firefighting. By implementing well-organized training programs regularly, we ensure that our employees' efficiency, knowledge, and abilities are improved at all levels



Safety beyond the workplace

Workplace safety is of utmost priority and we are committed to providing a safe and healthy work environment for our employees. Polyplex believes that a safe and healthy work environment is a prerequisite for ensuring employee well-being. To guarantee safety for all, it is imperative for safety parameters to be introduced in the planning phase and integrated across the value chain. All our sites adhere to OHSAS 18001:2007 and we have a robust mechanism for emergency response and disaster management aligned to the global standards in the industry.



Our safety representatives at all manufacturing units conduct safety audits and provide training regularly to the employees. The periodical safety reviews help us to understand whether all standard operating procedures (SOPs) are followed, systems are in place, any deviation identified and corrective actions are taken on time.

All our stakeholders, including our employees and contractors, are accountable for identifying, assessing, and mitigating risks. Throughout the year, we have taken several initiatives to establish an incident-free workplace through regular safety training, health check-ups and awareness sessions.

Safety, Health and Environment Policy

We are consistently making efforts to enhance health and safety standards by improving working conditions, raising awareness through involvement, participation and continuous training of the workforce. Our approach to safety is encapsulated in our safety, health and environment (SHE) policy that validates our commitment to protecting the health and safety of all employees, contractors, customers and the communities in which it operates.

We are committed to develop and maintain and a safe, healthy and clean environment to protect natural resources, human resources, plant, machinery and environment by:

- Continual improvement in the work practices and processes for prevention of pollution, injury and ill health and risk minimization through various objectives.
- Compliance with applicable Safety, Health and Environmental Statutory requirements and needs of the interested parties.
- Conservation of natural resources and waste reduction through involvement of personnel from all functions and levels in the organization

Health and Safety Committee

An effective safety culture requires proactive commitment, accountability, and continuous reinforcement from all levels of management. The culture is driven by the top management and executed at every level through the health and safety committee. All employees, contract labor, other staff and security are involved in building the safety culture across our location. There are plant level committees in Thailand, Turkey, Indonesia and the USA, which support the management in dealing with all matters concerning health and safety.

Our Safety Approach

Safety is an important tool to augment our productivity and reduce losses. We encourage people to spend more time in teams reflecting on and improving their understanding of the safety risks that may arise in the workplace. Several initiatives have been undertaken to sensitize employees regarding the occupational hazards at the workplace, precautions and emergency responses for countering any accident, etc. Some of the initiatives undertaken by Polyplex to spread the safety message beyond its boundaries are given as under:

Health and safety training

The nature of our business and the risks involved require engaging with employees on safety management processes and imparting training on health, safety, security, emergency preparedness and crisis management regularly. We instill pride in taking care of not just our company employees as well as to contract workmen and security personnel in various locations, which are trained through experts and in-house safety personnel. Training conducted covered topics such as fire safety, electrical safety, first aid, gas cylinder/ammonia handling and awareness about safety signs.

Polyplex Thailand, TPM & Systems and the EHS department conducted in-house training to support external audits and also promoting training to develop the skill of internal auditors. The training courses consisting of FSSC V.5, C-TAPAT and SMATA

Preparing for emergencies

Polyplex ensures that we have the necessary resources to deal with leaks, fires and explosions and any other emergency that may lead to the risk of life and property. We ensure regular checks of response procedures and capabilities so we can respond rapidly to an incident.



Our emergency preparedness plan for every site includes fundamental plant information, emergency equipment on hand, key personnel and their tasks. It also includes a telephone directory of hospitals as well as a list of critical staff phone numbers, skilled first aiders, and firefighters. Our preparedness action plan includes the following activities:

- Employees are provided with on the job training with appropriate safety equipment to ensure that they understand the processes to follow in the event of an emergency.
- To handle emergencies, adequate fire protection and fire-fighting facilities are provided
- We regularly conduct mock drills across all our sites

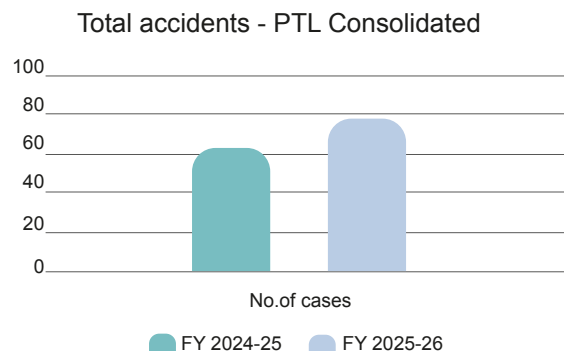
Employee wellbeing

Employee wellbeing is crucial for running a successful business. We are constantly reinventing our workplace procedures to improve the employee's overall well-being and provide them with the best working environment. The steps towards employee wellbeing are not only limited to physical health but also towards the mental health of an employee, considering their happiness as well as job satisfaction.

We hold regular medical camps, awareness sessions, and medical support services keeping the employee wellbeing in mind. Employees' health is monitored through medical surveillance. All our sites have first-aid kits and personnel trained to limit the risk of injury. Employees undergo a preventive health screening prior to joining the organization and are required to attend numerous health and safety awareness workshops that are periodically organized to ensure improvement in lifestyle-related habits. These awareness programs include smoking cessation programs, dietary advice, offering healthy food in the canteen, stress-reducing programs, provision of a gym, or fitness programs. Occupational health check-ups are also conducted on permanent employees once a year to measure their well-being.

Occupational Health and Safety performance

During the reporting year period, the accidents at PTL (Consolidated) manufacturing plants were as under. There had been no high consequence work related injury or fatality during the year.



Our CSR Initiatives:

We believe in our three key CSR themes - Environmental protection, healthcare and education. They are essential in establishing and nurturing a clean environment, boosting community quality of life, and contributing to sustainable living.

Our Community initiatives

A unifying characteristic that is displayed at each of our facilities, regardless of the city, state, province, country, or continent, is our employees' commitment to work with their local community to have a positive impact.

Contributing to the Community

Polyplex has been committed to addressing developmental challenges across all its operations through thoughtfully curated programs in the thematic areas of environmental protection, healthcare, and education. We believe that our three key CSR themes are essential in establishing and nurturing a clean environment, boosting community quality of life, and contributing to sustainable living. For these objectives, we have established a CSR committee with a dedicated focus on attaining the intended objectives. This committee is dedicated to delivering a positive difference in social, economic, and environmental aspects.



All our CSR activities are aligned with the UN's Sustainable Development Goals (SDGs) and have been undertaking various initiatives to help the communities in areas adjoining to its plants and improve the quality of life of its employees.

We are deeply committed to our local communities through long-term social initiatives such as blood donation drives at all of its facilities around the world, donations, free eye check-ups and inoculation camps in collaboration with local hospitals, public water cooler installation, and active support for flood relief efforts in Thailand. Plantation drives have also been held in and around our factories and housing colonies.

We take pride in the global recognition we receive for the efforts we put forward for building a circular future. We are proud to have earned the EcoVadis CSR Rating Silver Awards for Polyplex Turkey and Polyplex Thailand and received EcoVadis CSR Rating Bronze Awards. These awards are the key milestones in our sustainability journey.

Overview of Polyplex's CSR initiatives

Polyplex has consistently embedded Corporate Social Responsibility (CSR) into its sustainability journey by fostering community engagement, promoting employee well-being, and preserving local cultural heritage. During the year, the company carried out a range of initiatives designed to create both social and environmental value. Health and wellness were advanced through activities such as Tobacco Free Day, where employees were encouraged to adopt healthier lifestyles through awareness campaigns and participation drives, reducing smoking prevalence within the workplace. In addition, the company partnered with the Thai Red Cross and Siam Industrial Park to organize blood donation drives, which saw strong participation from employees and local community members, supporting hospitals in the Rayong region and reinforcing Polyplex's role as a socially responsible corporate citizen. Education and capacity building formed another pillar of CSR, with Polyplex expatriates volunteering as teachers in nearby schools to improve English language skills for local students, strengthening community relationships while enabling inclusive learning opportunities. The company also prioritized cultural preservation by celebrating key Thai traditions such as Songkran, Loy Ka-Tong, and Buddhist Lent Day, where employees and community members actively engaged in rituals, food-sharing, and cultural performances. These initiatives not only reinforced a sense of belonging among employees but also safeguarded Thailand's cultural heritage for future generations.





Management Discussion and Analysis

Financial statements

Auditor

Year	Name of auditor	CPA no.	Auditing firm
2025/26 (April 1, 2025-Mar 31,2026)	Ms. Kirdsiri Kanjanaprakasit	6014	EY Office Limited
2024/25 (April 1, 2024-Mar 31,2025)	Ms. Kirdsiri Kanjanaprakasit	6014	EY Office Limited
2023/24 (April 1, 2023-Mar 31,2024)	Ms. Kirdsiri Kanjanaprakasit	6014	EY Office Limited
2022/23 (April 1, 2022-Mar 31,2023)	Ms. Kirdsiri Kanjanaprakasit	6014	EY Office Limited
2021/22 (April 1, 2021-Mar 31,2022)	Mr. Chayapol Supasethnon	3972	EY Office Limited
2020/21 (April 1, 2020-Mar 31,2021)	Mr. Chayapol Supasethnon	3972	EY Office Limited

Auditor's report

For the year ended 31st March, 2026, the Auditors have given an unqualified opinion that the financial statements were fairly presented and prepared in accordance with generally accepted accounting principles, with an Emphasis of matter, drawing attention to Note 4 of the consolidated financial statements regarding a change in the accounting policy of investments in subsidiaries from cost method to equity method in the separate financial statements.

The Consolidated financial statements of last 3 years latest being the year ended on 31st March 2026, have been given for the purpose of comparison and for the appreciation of the change in revenues and profitability over the years.





Polyplex (Thailand) Public Company Limited

Statement of Financial Position

Unit: Bt. 000's

	2023/24		2024/25		2025/26	
	April-March		April-March		April-March	
	Amount	%	Amount	%	Amount	%
Assets						
Current Assets						
Cash and cash equivalents	1,623,314	6.05	1,395,185	5.37	1,133,859	4.53
Accounts receivable	3,661,146	13.64	3,452,721	13.29	3,445,225	13.76
Inventories	5,101,773	19.01	5,434,359	20.91	5,231,082	20.90
Other current assets (including financial assets)	1,148,668	4.28	605,550	2.33	907,626	3.63
Total Current Assets	11,534,901	42.98	10,887,815	41.89	10,717,792	42.82
Non-Current Assets						
Restricted bank deposits	395	0.00	692	0.00	1,017	0.00
Land, premises and equipment-net	14,550,217	54.21	14,646,894	56.36	13,766,418	55.00
Intangible assets-net	3,288	0.01	3,164	0.01	3,164	0.01
Deferred Tax asset	165,918	0.62	127,976	0.49	209,326	0.84
Advance payment for purchases of assets	292,995	1.09	122,477	0.47	203,075	0.81
Other non current assets (including financial assets)	293,054	1.09	200,128	0.77	129,117	0.52
Total Non-current Assets	15,305,868	57.02	15,101,331	58.11	14,312,117	57.18
Total Assets	26,840,768	100.00	25,989,145	100.00	25,029,909	100.00
Liabilities & Shareholders' Equity						
Current Liabilities						
Trade and other Payables	2,720,889	10.14	2,332,025	8.97	2,052,723	8.20
Long-term loans-due within one year	315,696	1.18	329,840	1.27	186,320	0.74
Current portion of Lease agreements	26,183	0.10	24,064	0.09	19,210	0.08
Short-term loans from financial institutions	833,000	3.10	1,455,235	5.60	1,963,016	7.84
Income tax payable	5,049	0.02	38,825	0.15	6,115	0.02
Other current liabilities	485,746	1.81	446,239	1.72	654,753	2.62
Total current liabilities	4,386,562	16.34	4,626,229	17.80	4,882,137	19.51
Non-current Liabilities						
Long-term loans-net of amount due within one year	1,548,428	5.77	1,136,961	4.37	204,342	0.82
Liabilities under Lease agreements	59,234	0.22	42,595	0.16	41,403	0.17
Provision for long-term employee benefits	105,234	0.39	98,794	0.38	119,260	0.48
Deferred Tax Liabilities	376,960	1.40	361,572	1.39	153,297	0.61
Other Non- Current Liabilities	611	0.00	630	0.00	9,787	0.04
Total Liabilities	6,477,029	24.13	6,266,781	24.11	5,410,226	21.62
Shareholders Equity						
Issued & Paid-up Share Capital						
Ordinary shares	900,000	3.35	900,000	3.46	900,000	3.60
Premium on ordinary shares	1,908,450	7.11	1,908,450	7.34	1,908,450	7.62
Other components of shareholders' equity	320,674	1.19	(1,168,110)	(4.49)	(976,816)	(3.90)
Legal Reserve	96,000	0.36	96,000	0.37	96,000	0.38
Retained earnings	16,915,877	63.02	17,728,772	68.22	17,362,595	69.37
Total Shareholders' Equity	20,141,001	75.04	19,465,111	74.90	19,290,229	77.07
Minority Interest	222,738	0.83	257,253	0.99	329,454	1.32
Total Liabilities and Shareholders' Equity	26,840,768	100.00	25,989,145	100.00	25,029,909	100.00



Polyplex (Thailand) Public Company Limited

Statement of Income

Unit: Bt. 000's

	2023/24		2024/25		2025/26	
	April-March		April-March		April-March	
	Amount	%	Amount	%	Amount	%
Revenues						
Net sales	20,867,050	99.55	22,336,579	98.92	20,371,699	99.47
Gain on Foreign exchange and derivatives	-	-	98,963	0.44	-	-
Other income	93,750	0.45	145,610	0.64	109,123	0.53
Total Revenues	20,960,800	100.00	22,581,153	100.00	20,480,822	100.00
Expenses						
Cost of sales	18,493,012	88.23	19,199,607	85.02	18,151,951	88.63
Selling and distribution expenses	920,431	4.39	1,005,564	4.45	999,713	4.88
Administrative expenses	664,637	3.17	774,268	3.43	850,383	4.15
Loss on Foreign exchange and derivatives	395,943	1.89	-	-	582,033	2.84
Total Expenses	20,474,023	97.68	20,979,439	92.91	20,584,080	100.50
Profit (loss) before interest expenses	486,777	2.32	1,601,714	7.09	(103,258)	(0.50)
Finance costs	(166,018)	(0.79)	(148,468)	(0.66)	(160,511)	(0.78)
Tax Expense	39,278	0.19	(251,826)	(1.12)	158,611	0.77
Net profit (loss) after income tax	360,037	1.72	1,201,420	5.32	(105,158)	(0.51)
Net loss (Profit) of minority interest	(59,374)	(0.28)	(46,388)	(0.21)	(72,201)	(0.35)
Net profit (loss)	300,663	1.43	1,155,032	5.12	(177,359)	(0.87)
Add/(Less): Forex Loss/ (Gain)	395,943	1.89	(98,963)	(0.44)	582,033	2.84
Normalized Profit (Loss)	696,606	3.32	1,056,068	4.68	404,674	1.98
Earnings (losses) per share (Bt.) - On reported profit basis	0.33	-	1.28	-	(0.20)	-
Earnings (losses) per share (Bt.) - On normalized profit basis	0.77		1.17		0.45	



Polyplex (Thailand) Public Company Limited

Cash Flow Statement

Unit: Bt. 000's

	2023/24	2024/25	2025/26
	April-March	April-March	April-March
Cash flow from operating activities			
Profit before tax	320,758	1,453,246	(263,769)
Adjustments to reconcile profit of net cash provided by operating activities			
Depreciation and amortization	1,109,801	1,038,972	1,145,673
Doubtful debts (doubtful debts recovery)	(2,061)	66,799	(14,436)
Actuarial losses	3,424	8,385	8,322
Decrease of inventories to net realisable value (reversal)	34,266	69,816	37,701
Interest Expense	166,018	148,348	160,511
Unrealized losses (gains) on foreign exchange	314,794	(133,142)	541,431
Long-term employee benefit expense	11,871	16,134	16,389
Losses (gains) on sale of current investment	7,994	(7,322)	(618)
Losses (gains) on sale and write off of property, plant and equipment	2,892	(2,587)	(565)
Loss on Cancellation of lease agreement	209	(22,996)	-
Interest Income	(49,504)	(47,669)	(40,688)
Profit (Loss) from operation before changes in operating assets and liabilities	1,920,463	2,587,985	1,589,951
Operating assets (increase) decrease			
Accounts receivable	(130,547)	115,352	57,420
Inventories	(237,648)	(411,533)	165,822
Other current assets	(288,238)	198,546	(119,840)
Other non-current assets	61,614	28,905	(1,445)
Accounts payable	560,241	(577,186)	(68,756)
Other current liabilities	(27,467)	(6,687)	164,665
Other non current liabilities	(559)	-	9,137
Payment of long-term employee benefits	(18,534)	(18,509)	(11,609)
Income tax paid	(226,060)	(150,720)	(155,313)
Cash flow provided from (used in) operating activities	1,613,265	1,766,154	1,630,032
Cash flow from Investing activities			
Decrease (Increase) in restricted bank deposits	230	(296)	(326)
Decrease (increase) in current investments	148,721	364,088	(92,327)
Decrease/ (increase) in advance payment for purchases of assets	123,049	170,518	(80,598)
Increase (decrease) in accounts payable for purchases of fixed assets	(22,612)	149,019	(242,997)
Purchases of property, plant and equipment	(2,156,211)	(2,093,415)	(595,615)
Proceeds from sales of property, plant and equipment	23,502	72,406	10,079
Cash received from interest	95,816	50,120	34,398
Net cash used in investing activities	(1,787,505)	(1,287,561)	(967,386)
Cash flow from financing activities			
Interest Paid	(179,446)	(197,015)	(161,302)
Increase (Decrease) in short term loans from financial institutions	(361,153)	622,235	507,781
Increase (decrease) in long-term loans from financial institutions	(179,988)	(257,582)	(992,743)
Dividend payment	(288,000)	(351,000)	(180,000)
Dividend paid non-controlling interests	-	(11,874)	-
Payments of lease liabilities	(32,318)	(12,212)	(25,326)
Cash provided from financing activities	(1,040,905)	(207,448)	(851,590)
Currency Translation changes	491,482	(499,273)	(72,382)
Increase in cash and cash equivalents	(723,663)	(228,129)	(261,326)
Cash and cash equivalents at the beginning of period (April 1)	2,346,977	1,623,314	1,395,185
Cash and Cash equivalents at the end of period (March 31)	1,623,314	1,395,185	1,133,859



Polyplex (Thailand) Public Company Limited

Financial Ratios

		2023/24	2024/25	2025/26
		April-March	April-March	April-March
Liquidity Ratios **				
Current ratio	(time)	2.63	2.35	2.20
Quick ratio	(time)	1.20	1.05	0.94
Cash flow current ratio	(time)	0.37	0.39	0.34
Receivable current ratio	(time)	5.86	6.28	5.91
Avg. debt collection period	(day)	61.45	57.33	60.95
Inventory turnover period	(time)	10.94	11.09	10.20
Avg. selling period	(day)	32.90	32.45	35.29
Payable current ratio	(time)	7.57	7.60	8.28
Loan repayment period	(day)	47.57	47.37	43.48
Cash cycle	(day)	46.78	42.41	52.75
Profitability Ratios **				
Gross profit margin	(%)	11.38%	14.04%	10.90%
Operating profit margin	(%)	3.78%	6.08%	1.81%
Other profit margin	(%)	0.00%	0.44%	0.00%
Cash to profit margin	(%)	182.76%	110.27%	340.46%
Net profit margin	(%)	1.43%	5.12%	-0.87%
Return on equity	(%)	1.53%	5.83%	-0.92%
Efficiency Ratios **				
Return on assets	(%)	1.14%	4.37%	-0.70%
Return on fixed assets	(%)	10.24%	15.03%	6.82%
Asset turnover	(time)	0.80	0.85	0.80
Financial Policy Ratios **				
Debt to equity ratio	(time)	0.32	0.32	0.28
Interest coverage ratio	(time)	11.08	12.92	11.12
Commitment coverage ratio (cash basis)	(time)	0.61	0.65	0.92
Pay out ratio *	(%)	35%	35%	30%

* Payout ratio is on normalized profits. For FY 2025-26, it is as proposed by Board of Directors for Shareholder consideration and approval

** All other ratios are on Reported Financial Statement basis



Management Discussion and Analysis of operational performance and financial status

Operational performance

The key highlights of the year's performance are as follows:

Description	Unit of measure	FY 2024-25	FY 2025-26	YoY
Sales Volumes (Film sales)	MT	256,735	276,665	▲ 7.7%
Sales Value	Million Baht	22,337	20,372	▼ 8.8%
Normalized EBITDA	Million Baht	2,542	1,624	▼ 36.09%
Normalized EBITDA margin	%	11.38%	7.97%	▼ 341bps
Normalized EBITDA/ Kg#	THB/KG	9.90	5.87	▼ THB 4.03
Normalized PAT*	Million Baht	1,056	405	▼ 61.7%
Normalized EPS*	Baht/ Share	1.17	0.45	▼ THB 0.72

Per Kg based on Qty of Films sales

*Normalized for pre-tax FX gain (losses)

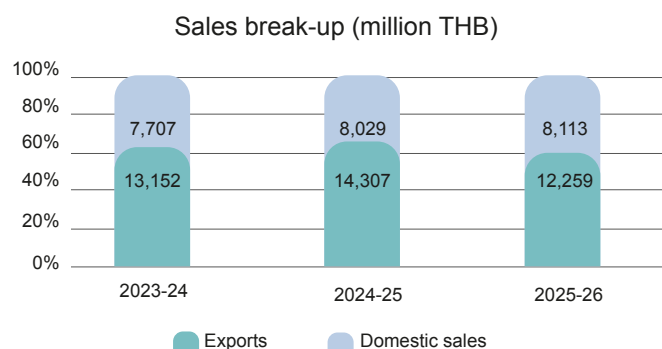
- Some of the key factors impacting our performance in this year are:
 - Uncertainty from US reciprocal tariffs and persistent inflationary pressures dampened overall market sentiment and resulted in weaker demand across major geographies besides directly impacting margins on sales to one of our key markets, i.e. USA. The contribution from DPAC was also negatively impacted due to reciprocal tariffs as well as resultant impact on demand.
 - Overcapacity, especially in India and China, compounded by tepid demand resulted in decline in margins.
 - Slower than expected ramp-up of our new BOPET thin film capacity in US - Challenges included start-up issues, process stabilization delays, and subdued market conditions.
 - Sharp appreciation of THB in FY 2025-26 against the USD and Euro also impacted consolidated reported earnings.

TOTAL REVENUES

Sales Revenue:

Consolidated Sales revenue of the company has decreased from Baht 22,337 million to Baht 20,372 million, a decrease of Baht 1,965 million or 8.8% mainly due to lower average selling prices, partly offset by higher sales volumes. Overall film sales volumes have increased by 7.7% YoY mainly due to the ramp up of the new capacity in the US.

The Company's Sales revenue from Exports and Domestic sales for last 3 years is as below:





Other Income:

Other income has decreased by Baht 36 million, mainly due to higher insurance claim income at the subsidiaries last year. There is a reduction in profit on sale of fixed assets and profit on sale of investments (Bonds). There is a reduction in Finance income mainly due to lower interest rates.

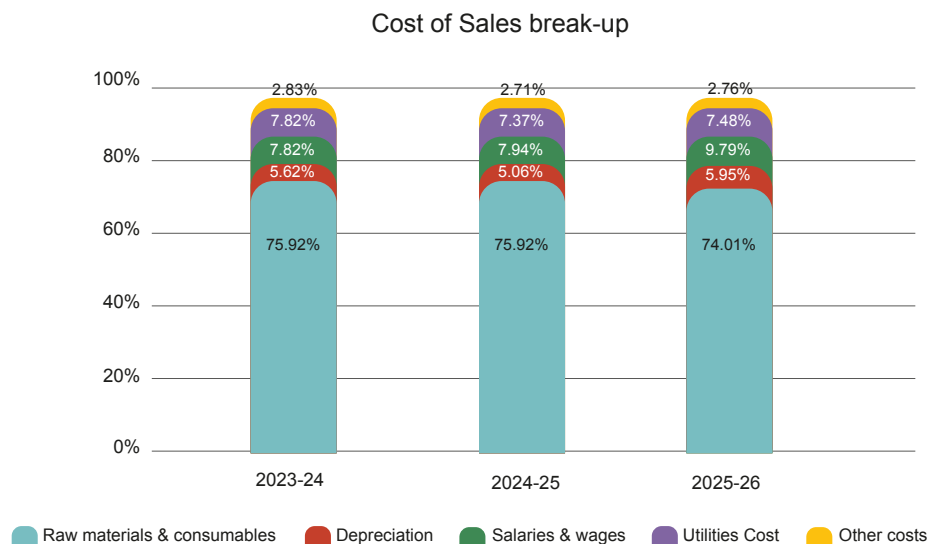
TOTAL EXPENSES

The key elements of the Company's cost structure are raw materials, packing, electricity & fuel, depreciation, staff cost, selling & administrative expenses and finance costs.

The company recorded total consolidated expenses of Baht 20,584 million being a decrease over corresponding year by Baht 395 million or 1.9%.

Decrease in cost of sales despite higher sales volumes is mainly due to decrease in some of the key input raw material prices YoY. The decrease on account of raw material cost is partly offset by higher depreciation (depreciation charge of the new US line) and higher salary cost (increased manpower for the US new line).

A broad break-up of major components of Cost of sales of last 3 years is given below:



There is no major change in selling expenses as compared to the last year. Higher admin expenses are mainly due to increase in Legal and professional fees, Salaries and Staff Welfare costs and also an overall increase in other admin overheads

There are Exchange losses in this year as compared to exchange gains in the previous year. This is mainly due to unrealized losses on restatement of loans at Thailand, Indonesia and US subsidiary as a result of depreciation of local currencies against USD and Euro.

There is a loss on derivatives mark-to-market (MTM) impact on the outstanding forward contracts at Thailand and the subsidiaries.

Net financial charges

The consolidated finance costs during the year were Baht 160 million, an increase of Baht 12 million or 8.1% over corresponding year. Finance costs are higher due to increase in term loan and working capital borrowing at the US subsidiary. In the previous year, the finance cost was capitalized to Project cost.

Corporate Income Tax

The Consolidated Corporate Income tax is an income of Baht 158.6 million, a reduction in tax expense of Baht 410 million as compared to the corresponding year. The Tax income in this year is mainly due to the net impact of Deferred Tax Accounting at Thailand and the subsidiaries in USA and Indonesia partly offset by tax provision at some of the entities.



Profit margins - Gross Profit, Operating Profit and Net profit ratios

On Consolidated basis, the gross margin and operating margin have declined compared to previous year due to the decrease in gross profits and operating profits in absolute terms.

Financial status

As compared to 31, March, 2025, the movement of THB against USD, Euro and IDR is given below. As a result, the translation of the Company's subsidiaries' Statement of Financial Position has resulted in net translation gain of Baht 191 million.

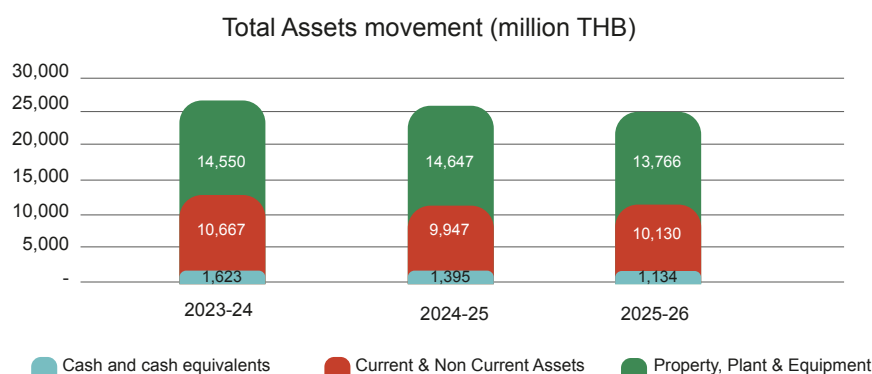
Currency Pair	Ex. Rate (31 st March, 2025)	Ex. Rate (31 st March, 2026)	YoY appreciation/(depreciation) (THB)	YoY movement %
USD/ THB	33.890750	32.800650	1.090100	3.22%
EURO / THB	36.693550	37.597900	(0.904350)	(2.46%)
IDR/ THB	0.002014	0.00190755	0.002014	5.30%

TOTAL ASSETS

As on 31st March 2026, The Company's consolidated total assets were Baht 25,030 million, lower by 3.7% as compared to Baht 25,989million in the previous year.

The main components of Total Assets are Property, Plant & Equipment, Current assets and non-current assets and Cash & Cash Equivalents.

A comparison of the movement in the various components of total assets over last 3 years is given below:



The major movement in assets during the year:

Current assets:

- Current assets have reduced by THB 206.6 million or 1.9% compared to March 2025.
- Decrease in cash and cash equivalents by THB 261.3 million or 18.7% is mainly due to cash deployed in prepayment of the US subsidiary's term loan from Bank and also in normal operations/ CAPEX investments, partly offset by cash generated during the year.
- There is a marginal decrease of 0.2% or THB 7.5 million in Trade Receivables.
- Decrease in Inventories by THB 239.9 million or 4.4%, is mainly due to lower goods in transit at period end and also due to a reduction in process stock. This reduction is partly offset by higher inventory of raw material, mainly at the US subsidiary due to ramp up of new capacity.
- Increase in advance payment for purchase of goods is mainly due to higher advances paid at the Turkey, US and Indonesia subsidiaries.
- There is a marginal decrease in Input tax refundable.
- Other current financial assets represent mainly investments of surplus funds in Bonds and Bond funds at Turkey subsidiary and Derivative assets (MTM Gain on the Forwards contracts). Increase is mainly due to higher Bond investments out of surplus cash from operations and also higher MTM gains on forward contracts.
- Decrease in Other current assets by THB 72.9 million or 32.2% is mainly on account of lower Income Tax refundable, lower Prepaid expenses, discounts on raw material procurement and other receivables.



Non-current assets:

- Non-Current assets have decreased up by THB 789.2 million or 5.2 % as compared to March 2025.
- The restricted bank deposit at the Indonesia subsidiary is in respect of letter of guarantee issued by banks to vendors.
- Decrease in Property Plant & Equipment (net block) is mainly due to the depreciation charged during the year partly offset by Project /Normal CAPEX at Thailand and the subsidiaries
- Increase in Deferred tax asset is mainly due to recognition of Deferred Tax as per relevant accounting standard.
- Increase in advance for purchase of assets is mainly at Turkey and Indonesia subsidiaries, partly offset by reduction at US subsidiary due to adjustment of advance against delivery of machinery.
- Non-current financial assets refer to investment of surplus funds by the Turkey subsidiary into financial instruments (mainly Bonds) and decrease is due to deployment of funds in the US subsidiaries' term loan prepayment.

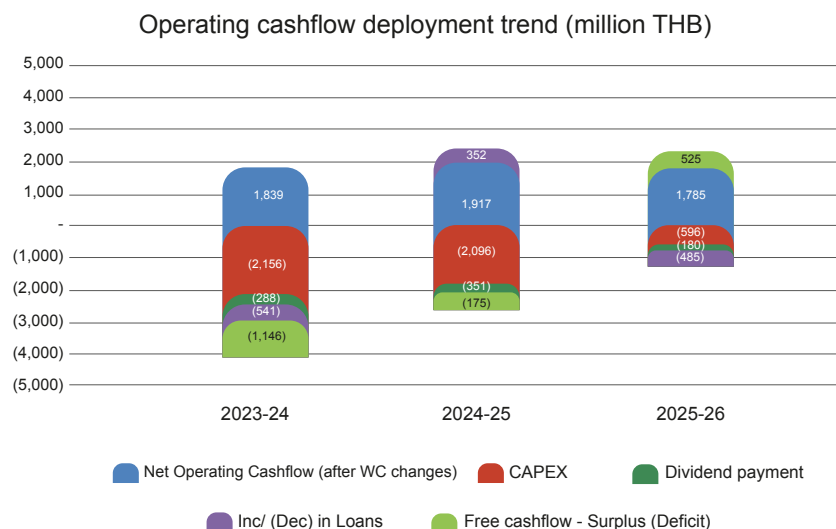
Return on assets

The return on assets (on reported profits basis) is negative 0.70% as compared to 4.37% during previous year. The return on assets (on normalized profits basis) is 1.6% as compared to 4.0% during previous year. The decrease is in line with the reduction in profitability this year.

Liquidity

There is a decline in the Net operating cash flow from its operations (after WC changes).

The snapshot of cashflow generations and the growth in cash & cash equivalent balances over last 3 years is given below:



During the year under review, the Company generated net cash of Baht 1,630 million in operating activities as per details below:

- Cash generated from operating activities (before changes in operating assets and liabilities) was Baht 1,590 million.
- The impact of changes in working capital (Inflow of Baht 40 million) is mainly due to the following:
 - Inflow due to decrease in Inventories mainly due to lower goods in transit inventory at period end. This is partly offset by higher stock of finished goods and raw materials mainly at the US subsidiary due to ramp up of new capacity
 - Inflow due to decrease in Trade Receivables mainly due to lower sales on account of lower sales realization.
 - Inflow due to higher current liabilities mainly due to increase in expense provisions, statutory liabilities and higher advance payments from customers.

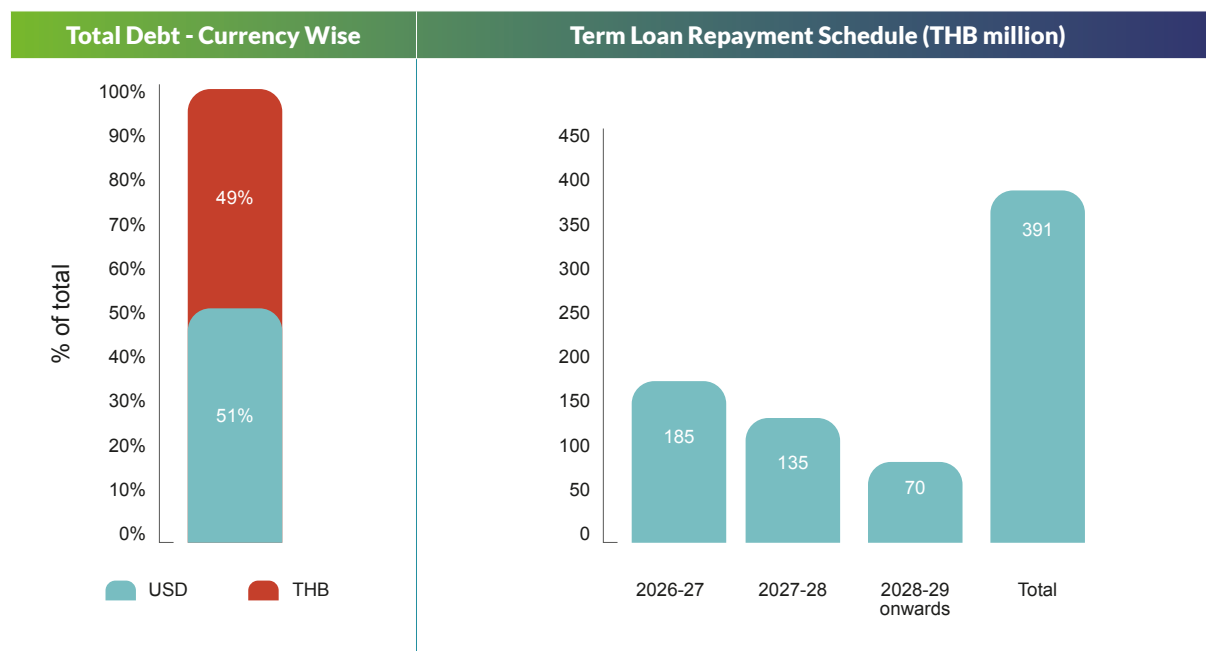


- Outflow due to decrease in trade and other payables is mainly due to lower payables at Thailand and at the Turkey subsidiary, which is offset by higher Trade Payables at the US subsidiary due to ramp up of new capacity.
- Cash paid for income tax - Baht 155 million
- Outflow on account of increase in Other current assets and non-current assets is mainly on account of higher Prepaid expenses, Advance taxes, other taxes refundable and other receivables.
- Net cash used in investing activities is Baht 967 million as per details below:
 - Net additions to fixed assets - Baht 596 million is mainly due to the CAPEX at Thailand and Turkey.
 - Baht 0.3 million increase in the restricted bank deposit
 - Decrease in Accounts payable for fixed assets (net off Advance paid for purchase of assets) by Baht 323 million.
 - Increase in current and non-current financial assets -Bt 92 million due to investments made by the Turkey subsidiary.
 - Proceeds from sale of property, plant & equipment Bt 10 million
 - Cash received from Interest - Bt 34 million
- The net cash outflow from financing activities of Baht 851million:
 - Net decrease in Long term loans from banks - Baht 993 million
 - Dividend paid during the year - Baht 180 million
 - Cash paid for Lease Liabilities - Baht 25 million
 - Cash paid for interest on term loans and short-term loans - Baht 161 million
 - Net increase in Short term loan- Baht 508 million

The deficit thereof, along with the translation adjustment loss of Baht 72 million, and opening balance of Baht 1,395 million has resulted in a net closing balance of Baht 1,133 million.

Debt Profile

Total debt as on March 31, 2026 is Baht 2,354 million (including working capital debt), a decrease of Baht 568 million over the previous year. The decrease is mainly on account of prepayment of the term loan borrowed for the US project expansion, partly offset by higher working capital borrowing at Thailand and US and net unrealized forex losses on restatement of the loans.



Liquidity and capital resources

The Company ensures access to sufficient funding at acceptable costs to meet its business needs and financial obligations at all times. The Company relies on cash from operations and short term/long-term debt for meeting its cash flow requirements. It continues to maintain adequate liquidity for its operations with a close watch on the debt service and leveraging ratios. Cash and equivalents together with undrawn credit lines and liquid investments aggregated to around 5.4 Billion Baht or USD 165 million (including unutilized working capital limits of 4Billion Baht or USD 120 million) as at the end of the reporting period.

Liquidity ratio

During the year under review, the current ratio was 2.20 and quick ratio was 0.94. The average debt collection period was 61 days along with Account payables period of 43 days and average selling period of 35 days, resulting in a cash cycle of 52 days, higher than the cash cycle of 42 days of previous year.

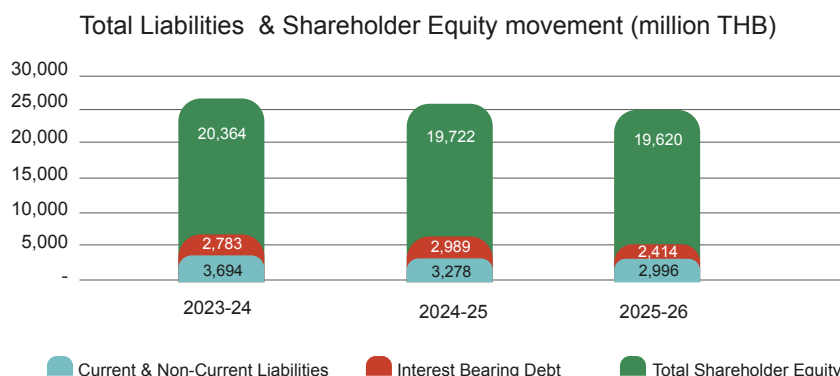
Sources of funds

Other than cashflow from operations, sources of funds consist of long-term and short-term loans from financial institutions and shareholders' equity.

TOTAL LIABILITIES

As on 31st March, 2026, consolidated Total liabilities stood at Baht 5,410 million, a decrease of 8.6% over Baht 6,267 million of previous year. The key components of total liabilities are Current and Non-Current Liabilities, Interest bearing debt (short/ long-term) and Total Shareholder Equity.

A comparison of the movement in the various components of total liabilities and the growth in Shareholder Equity over last 3 years is depicted below:



The major movements in Liabilities during the year are as under:

Total Liabilities:

- Total liabilities have decreased by THB 893 million or 14.3% as compared to March 2025.
- Increase in short term borrowings is mainly due to higher borrowings at the US subsidiary due to start-up of the new expansion project and also slightly higher borrowings at Polyplex Thailand to support the working capital requirement.
- Decrease in trade and other payables is mainly due to lower payable for fixed assets due to release of final payables of the US Project upon start-up. Trade Payables are also lower at Thailand and at the Turkey subsidiary, which is offset by higher Trade Payables at the US subsidiary due to ramp up of new capacity.
- Decrease in Long Term Loan is mainly due to prepayment of the Term Loan by the US subsidiary for profitable deployment of surplus cash within the group. The impact of loan repayment/ prepayment by the subsidiaries is partly offset by unrealized FX losses on the loan restatement during the year.
- Decrease in Corporate Tax Payable is mainly at Thailand and the Indonesia subsidiary due to lower tax provisions this year due to decline in taxable profits generated during the year.
- Increase in other current liabilities is mainly due to increase in expense provisions, statutory liabilities and higher advance payments from customers.
- Increase in current financial liabilities is due to higher MTM loss on Derivative contracts.



- Increase in provision for long-term employee benefits is due to increase in provisions at Thailand and the Indonesia/ Turkey subsidiaries.
- Decrease in Deferred Tax Liabilities is mainly at the US subsidiary.

Major changes in Shareholder Equity:

- The retained earnings have decreased due to the Net losses incurred during the year and also due to the dividend appropriation during the year
- The increase in other components of equity is mainly due to net exchange translation gains arising on account of translation of the balance sheet of the subsidiaries due to the depreciation of Baht against Euro partly offset by appreciation against the USD and IDR.
- The increase in non-controlling interests of subsidiaries is due to the share of profits generated during the year.

Return on equity

The Return on Equity (On reported profits basis) is negative 0.92%% as compared to 5.83% last year. On a Normalized profit basis, the return on Equity is 2.09% as compared to 5.33% of previous year, mainly due to the decline in net profits this year.

The Company has a policy to pay dividend at 40% of consolidated net profits, taking into account economic conditions, growth plans, future deployment opportunities, the Company's financial position and liquidity and subject to the approval by the shareholders.

For the year 2025-26, the Board has recommended a payout of THB 0.12/share or total payout of THB 108 million, which will be proposed for approval of shareholders in the Annual General meeting in July 2026.

Leveraging & interest coverage ratio

The net debt equity ratio (debt only - short term and long term, including current portion, after netting off cash & cash equivalents and Bond investments) is 0.05 on a consolidated basis (as compared to 0.07 in previous year end).

Debt equity ratio (for total debt, including current and non-current liabilities), is 0.28 on a consolidated basis as compared to 0.32 in the previous year end.

The interest coverage ratio has reduced to 11 times this year, as compared to 13 of previous year. Due to the lower cash flow from operations (before working capital changes) this year from Baht 2,587 million to Baht 1,590 million, there is a decrease in net cash flow from operations (after changes in working capital and after Income tax paid) to Baht 1,630 million as compared to Baht 1,766 million of previous year. There is also a decrease in interest expenses due to lower interest rates due to decrease in global interest rates partly offset by higher average debt.

Main factors which may affect the future operational performance and financial position

Despite the challenges from the significant capacity additions and the pressure on margins witnessed by all manufacturers in this industry, the Company has been able to operate its assets at all locations at close to optimum levels and place full volume in the market, thereby delivering relatively healthy financial results as compared to the industry peers.

The Company's key focus areas and outlook in the coming year would be the following:

- Resilient supply chain management. The ongoing Middle East war crisis has created significant pressure on raw material prices and also supply availability issues in certain geographies. Ensuring uninterrupted supply of all key raw materials will remain a top priority in the near to medium term. Proactive measures will be taken to mitigate risks, secure alternative sourcing, and strengthen resilience until the crisis subsides.
- Leverage market penetration and existing product basket to expand specialty sales in new age packaging and Industrial applications
 - The PET film industry has witnessed significant capacity additions in last 2-3 years and some of the newly announced capacities are yet to come on stream. Majority of these new capacities are being installed in the low-cost countries - especially in China and India. With these new capacities, the industry has stepped into a competitive era where producers with cost efficient production, attractive product basket with high share of specialty products, low leverage and sufficient cash reserves would have an edge over other players.



- Continuous repurposing of the older assets to meet the growing demand for industrial and specialty products and also to develop new D-PAC products cost effectively including innovative applications such as film for the Electric Vehicle (Lithium-Ion Battery)
- Quick ramp-up of Silicone Coated film line investment at Turkey
- Close working with all relevant stakeholders to develop solutions to address sustainability concerns and to comply with evolving regulations
- To ensure optimal line-fill at all manufacturing locations (including recently started line in the US) with a profitable sales mix
- Continued Operational Efficiency and Cost reduction Initiatives to ensure lowest cost of production
- Continue to explore the right investment opportunities for growth, expanding technical product portfolio and enhancing cost competitiveness in each region we operate in.

For details on the Risk factors which can impact the Company's operations and the mitigation plan, kindly refer Section 2 of Part 1.





General Information

The company	Polyplex (Thailand) Public Company Limited
Stock Exchange of Thailand symbol	PTL
Registered Head office	75/26, Ocean Tower II, 18 th Floor, Sukhumvit Soi 19, Kwaeng North Klongtoey, Khet Wattana, Bangkok - 10110 Telephone (662) 665-2706-8 Facsimile (662) 665 2705
Factory -1	Siam Eastern Industrial Park, 60/24, Moo 3, Tambol Marbyangporn, Amphur Pluak Daeng, Rayong- 21140
Factory -2	Siam Eastern Industrial Park, 60/91 Moo 3, Tambol Marbyangporn, Amphur Pluakdaeng, Rayong 21140
Factory -3	Siam Eastern Industrial Park, 60/109, Moo 3, Tambol Marbyangporn, Amphur Pluakdaeng, Rayong 21140
Type of Business	Manufacturer of Polyester Thin Film (Plain and Metallized), Polyester Chips, Polyester Thick Film (Plain), Extrusion Coated film, Cast Polypropylene Film (Plain and Metallized), Silicone Coated Film, Blown PP Film, Offline Coated Film and Holographic Film.
Company registration number	0107547000729
Telephone	(66) 38 627 074 - 99
Facsimile	(66) 38 627 070
Website	http://www.polyplexthailand.com
Registered Capital	Baht 900,000,000
Common Shares	900,000,000 shares
Par Value	Baht 1.00 per share
Paid-up Capital	Baht 900,000,000

Subsidiaries in which the company holds more than 10 share - As at 31st March, 2026

Company Name and Address	Business Type	Registered Capital (shares)	Issued & Paid Up - No. of shares held by the Company	shareholding	Type of Shares
Polyplex (Singapore) Pte Ltd. 61, Club Street, Singapore-069436	Investment Holding Company	100,000 300,000	100,000 39,100	100 100	Common Preference
Polyplex Europa Polyester Film* Sanayi Ve Ticaret A.S. Karamahmet Mah. Avrupa Serbest Bolgesi, 3 Sokak No. 4 Ergene, Tekirdag, TURKEY	Manufacturing Company	1,500,000	1,500,000	100	Common



Company Name and Address	Business Type	Registered Capital (shares)	Issued & Paid Up - No. of shares held by the Company	shareholding	Type of Shares
Polyplex (Americas) Holding Inc. 251 Little Falls Drive, Wilmington, DE 19808	Investment and Trading & Distribution Company	10,000	9,324	100	Common
Polyplex USA LLC*** 641 South Lawrence Street, Montgomery, AL 36004	Manufacturing Company	****	\$46,616,500	100	Common
Ecoblue Limited Head Office 60/91, Moo 3 Siam Eastern Industrial Park, Marbyangporn Sub-district, Pluak Daeng District, Rayong, THAILAND Branch -1 Siam Eastern Industrial Park , 901 Moo 4, Tampol Pluakdaeng Amphur Pluakdaeng, Rayong 21140	Manufacturing Company	13,765,000	137,650,000	66.5	Common
Polyplex Paketleme Çözümleri Sanayi ve Ticaret A.Ş.# Muhittin Mahallesi,Çetin Emeç Bulvarı,Acun Sokak,Cemil Bayram Apt.,No:7/1 Çorlu/ Tekirdağ_Turkey	Trading &Distribution Company	20,000	20,000	100	Common
Polyplex Europe B.V. Zuidplein 126WTC, Toren H, 1077 XV Amsterdam NETHERLANDS	Trading &Distribution Company	30,000	30,000	100	Common
PT. Polyplex Films Indonesia Jl. Modern Industri XVIII Blok AN No. 7, Nambo Udik, Cikande, Serang Regency, Banten, Indonesia -42186)	Manufacturing Company	54,000	53,999	99.998	Common

* Indirect holding via PSPL

*** Indirect Holding via Polyplex America Holdings Inc.

****There are no shares of Polyplex USA LLC. Capital contribution from PAH is termed as Members Unit and it is 100 by PAH.

Indirect holding via Polyplex Europa Polyester Film Sanayi Ve Ticaret Anonim Sirketi



Other references

(a) Registrar

Name Thailand Securities Depository Co., Ltd.
Address 93 Ratchadaphisek Road, Dindaeng, Bangkok 10400, Thailand
Telephone (662) 009-9000
Facsimile (662) 009-9991

(b) Trustee

N/A

(c) Auditing Firm

Name EY Office Limited
Address 33rd Floor, Lake Rajada Office Complex, 193/136-137 Rajadapisek road, Klongtoey, Bangkok 10110, Thailand
Telephone (662) 264-9090
Facsimile (662) 664 0789-90
Auditors* Ms. Kirdsiri Kanjanaprakasit (CPA No. 6014) and/or Ms. Rosaporn Dejarkom (CPA No. 5659) and/or Ms. Naraya Srisukh (CPA No. 9188) and/or Ms. Yuchira Tuaton (CPA No. 10725)

* Auditors of the company for the FY 2025-26

(d) Legal Advisors

Name Weerawong, Chinnavat & Partners Ltd.
Address 1Park Silom Tower, 38/39th Floor, Convent Road, Silom, Bangrak, Bangkok 10500, Thailand
Telephone (662) 264-8000
Facsimile (662) 657-2222
Contact Person Mr. Akaraporn Kulvijit

Name Linklaters (Thailand) Ltd
Address 20th Floor, Capital Tower, All Seasons Place, 87/1 Wireless Road Bangkok 10330, Thailand
Telephone (662) 305 8000
Facsimile (662) 305 8010
Contact person Mr. Sutthipong Koohasaneh

Name Chandler MHM Limited.
Address 17th and 36th Floors, Sathorn Square Office Tower 98 North Sathorn Road, Silom, Bangrak, Bangkok 10500, Thailand
Telephone (662)-009-5000
Facsimile (662)-009-5080
Contact person Ms. Somporn Manodamrongtham

(e) Advisor or manager under management contract



Legal Dispute

Arbitration initiated by Zero Karbon Pte. Ltd

On 23 June 2025, the Company received a formal notice from a minority shareholder of a subsidiary regarding the submission of a dispute to arbitration pursuant to the shareholders' agreement. The claim involves a request for the Company to purchase the minority shareholder's shares in the subsidiary, with an estimated value of approximately THB 1,312 million. However, the Company's management of the opinion that it has no obligation under such claim and is in the process of contesting the claim in accordance with its rights and the provisions set out in the shareholders' agreement. Currently, the process of appointing Chairperson of the Arbitral Tribunal is underway as per the order from the Thai Arbitration Institute and the Court has scheduled a hearing for both parties for the appointment of the Chairperson of the Arbitral Tribunal on 22 June 2026. The Company's management anticipate that the arbitration proceedings will not have any material adverse effect on the Company.

Litigation against Mr.Pranay Jain

On 18 June 2025, the Company filed a civil lawsuit against Mr. Pranay Jain in Rayong Provincial Court, in his individual capacity as the party to the Shareholders' agreement and in his capacity as the CEO and Director in Ecoblue Limited, one of our subsidiaries. The civil lawsuit was filed due to his failure to comply with certain terms of the Shareholders' agreement, which impacted the rights of the Company as the majority shareholder in Ecoblue Limited. The court conducted a hearing for examination of the witnesses and finally rendered an order to dismiss the case in the Rayong Provincial Court, directing parties to proceed with arbitration in accordance with the Arbitration clause under the Shareholders' agreement. The Company has appealed against the Court order and the matter is currently being considered by the Appeal court. The Company will continue to monitor the situation from time to time and take necessary legal actions, as may be required, to protect the interests of the subsidiary.

Apart from the above 2 cases, the details of other ongoing Litigation can be referred in Note 31.6 of the Annual Audited financial statements of the Company, enclosed as Part 3 to this One report.



PART 2

Corporate Governance

Corporate Governance Policy



Policy on Corporate governance

Polyplex recognizes the critical importance of sound corporate governance and is committed to implementing the principles laid down by the Stock Exchange of Thailand. The company firmly believes that transparency, accountability and ethical conduct are essential to sustainable success and stakeholder trust.

To uphold these values, Polyplex has established:

- **Strict internal controls and audits** to ensure compliance and operational integrity.
- **Comprehensive risk management policies** are designed to safeguard the interests of shareholders, business partners, and all stakeholders.
- **Ethical business practices** that foster long-term relationships built on trust and fairness.

Through these measures, the Company strives to maintain high standards of governance, reinforcing its reputation as a responsible and trustworthy organization.

Rights of shareholders

The Company recognizes the importance of equal rights of all shareholders and considers all the shareholders as owners of the Company irrespective of the percentage of shares held. The Company is committed to protecting and promoting these rights in accordance with good governance practices.

Communication and Transparency

- The Company regularly reports operational progress to shareholders, either directly via its corporate website or through the Stock Exchange of Thailand (after listing).
- Shareholders receive at least **21 days' advance notice** of all shareholder meetings, including the agenda and supporting information.
- Shareholders are actively encouraged to participate in general meetings, with their views and comments duly recorded and followed up.



Rights Exercised at Annual General Meetings

At the Annual General Meeting (AGM), shareholders are entitled to exercise the following rights:

- **Election and remuneration of Directors:** Re-appointment of Directors retiring by rotation and approval of Director remuneration.
- **Auditor appointment and remuneration:** Approval of the Company's Statutory Auditor and their Audit fees.
- **Dividend approval:** Approval of dividend payments proposed by the Board.

Rights of stakeholders

Polyplex places equal importance on the needs and expectations of all stakeholders and is committed to conducting business responsibly, ethically, and sustainably.



Personnel: Company considers all its personnel to be valuable assets, critical to the success and growth of the organization. The Company is committed to providing a quality-oriented work environment, with special emphasis on safety, along with fair and equitable remuneration. Apart from basic salary, Performance linked Bonus, Provident Fund contribution and Social Security Contribution, the Company also provides certain other benefits to its employees such as Overtime pay, Housing Allowance, Transport Allowance, Telephone allowance, Medical Insurance, Life Insurance coverage etc.



Business partners: It has always been the policy of Polyplex to develop long-standing and growing relationships with all its business partners based on mutual benefit and guided by good business ethics. The company values the long-standing relationship with its business partners, whether it is the banks that support the trade finance and project financing requirements of the Company, or the strong Distributors/Agent network across various parts of the globe, which help in market development and ensure smooth continuity of the business operations for the company.



Competitors: Polyplex always abides by the framework of fair competition and would work towards market development and growth to the mutual benefit of the industry.



Creditors: To abide by the loan covenants and provide all information about the progress of the Company to its creditors as may be required for smooth business dealings.



Customers: Polyplex is committed to creating customer satisfaction by ensuring consistency in the quality of its products and offering value proposition through its wide network, technical support and local sales personnel at each location. Polyplex integrates sustainability by adopting the 3R principle (Reduce, Reuse, Recycle) in packaging solutions, reinforcing its environmental responsibility.



Shareholders: Polyplex strives to conduct its business in a transparent and efficient manner with a view to constantly strive for improvement in operational efficiency and to enhance shareholder value. New project investments are evaluated prudently to ensure good returns and increase value to the shareholders.



Community/Society: Polyplex realizes and cares for the safety of society, environment and quality of life of people. It places priority on activities relating to the community and society and also by compliance of applicable laws and regulations relating to the same. The company periodically organizes Blood donation camps and encourages employees to donate blood. Apart from this, the Company also contributes donations (cash and kind), from time to time, to organizations engaged in various community services.

Shareholders' meetings

The Company endeavors to organize the shareholders' meeting with equitable treatment for all participants and in strict accordance with legal procedures, from meeting invitations, proxy form for those who are unable to attend the meeting, and distribution of meeting documents to inform all concerned of the meeting agendas. It is ensured that the meeting venue and time is convenient and the meeting session allows adequate time for shareholders to ask questions on business operations or voice their opinion. The Company ensures transparency and inclusivity in all aspects of shareholder engagement.



Leadership and vision

The Board of Directors is the forum for reviewing plans, vision, strategies and key policies. Elaborate budgets have been formulated for all functional areas in the Company and a system of Key Result Areas (KRAs) has also been implemented for each department and individual as also at the corporate level to align interests and priorities across the organization. The Board of Directors would play a leading role in regular review of the actual operations vis-à-vis budgets.

Conflict of interest

The policy is based on the principle that any decision to be made by personnel at all levels in business operations must be in the best interest of the Company. It is the duty of all personnel to avoid any transactions and/or dealings which could result in financial losses to the Company and result in personal monetary benefit. The Audit Committee is entrusted to watch over and review the internal controls and audit function to ensure their efficiency and also ensure adequate disclosures to be made as per the SEC/SET guidelines.

Business ethics

Polyplex has a code of conduct for all personnel who emphasize observance of ethical practices, honesty and accountability. Responsibility towards all stakeholders and external agencies is encouraged to foster a good corporate culture and social responsibility.

Whistle Blower Policy

The Company is committed to adhere to the highest standards of ethical, moral and legal conduct of business operations. To maintain these standards, the Company's Board has, in February 2015, approved a Whistle Blower Policy which aims at encouraging its employees who have concerns about suspected misconduct to come forward and express these concerns without fear of punishment or unfair treatment. This policy aims to provide an avenue for employees who observe an unethical practice (whether or not a violation of law), to approach the Whistleblower Committee, which consists of 4 members, who are key functional heads of the organization and who will report to the Audit Committee about any complaints received by them.

Check and balance by non-executive directors

As at 31st May 2026, the Company has altogether eight directors as detailed below:

Status	Executive Directors	Non-Executive Directors	Audit Committee
Shareholders' representative Directors	1	4	-
Independent Directors	-	-	3

Integration or delegation of title and authority

The Chairman of the Board of Directors is an independent director and is also the Chairman of the Audit Committee. The Managing Director is the CEO in charge of day-to-day operations and has specified powers with certain key decisions requiring approval by the Board of Directors.

Remuneration for directors and executives

The remuneration of the Board of Directors and the Audit Committee is proposed to the Shareholder meeting for their consideration and approval. The Managing Director's remuneration is fixed by the Board of Directors in discharge of duties as the CEO of the Company. The remuneration of the management is open for review by the shareholders who may set the appropriate policies and guidelines on this matter.



Board meetings

The meetings of the Board of Directors are usually convened at least once every quarter to review the operations/ quarterly financial results and other matters.

There were four Board meetings conducted during the FY 2025-2026.

Name	Position	Attendance
Mr. Manu Leopairote	Board Chairman & Audit Committee Chairman	4/4
Mr. Shiraz Erach Poonevala	Director & Audit Committee member	3/4
Mr. Sanjiv Saraf	Director and Vice Chairman of Board	4/4
Mr. Ranjit Singh*	Director	1/4
Mr. Chavapas Ongmahutmongkol*	Director & Audit Committee member	3/3
Mr. Amit Prakash	Managing Director	4/4
Mr. Iyad Malas	Director	4/4
Mr. Pranay Kothari	Director	4/4

* For meetings attended after his appointment as Director w.e.f. 27th May, 2025

Has resigned and is replaced by Mr. Yogesh Kapur w.e.f. 15th May, 2026

Supporting committees or sub-committees

The Board of Directors has recommended and the shareholders have approved an Audit Committee consisting of three independent directors. The Audit Committee members have the requisite qualifications under the relevant SET rules & guidelines. The powers and allocation of work have been clearly defined by the shareholders and include review of internal control systems, review of financial reports, connected transactions or transactions involving conflict of interest. The term of the Audit committee is 2 years and may be renewed by the Board of Directors every 2 years. There were 4 Audit committee meetings held in FY 2025-26 and attendance of the members is as under:

Name	Position	Attendance
Mr. Manu Leopairote	Board Chairman & Audit Committee Chairman	4/4
Mr. Chavapas Ongmahutmongkol*	Director & Audit Committee member	3/3
Mr. Shiraz Erach Poonevala	Director & Audit Committee member	3/4

* For meetings attended after his appointment as Audit Committee Member w.e.f. 27th May, 2025

Internal control and audit system

The Board of Directors exercises control through setting of annual budgets and operational objectives, periodical review of which is done from time to time. Meanwhile, the Audit Committee oversees the internal controls and audit in the Company and suggests measures for improvement.

Board of Directors' report

The Board of Directors is responsible for the Company's financial statements. As a part of the annual report, the directors have commented on the financial results of the Company.

Relationship with investors

The Company places significance on the timely disclosure of accurate information to its shareholders and investors. It participates in the SET Opportunity Day every quarter to disseminate information about the Company and its operations to investors and analysts. As regards investor relations, the Company has a well-developed IR section in the company website. The Investors/ Analysts can also register their e-mail ID's and receive an IR alert message, when any information is updated on the Company's website. Further information regarding the Company may be obtained by contacting at tel. +66 26652706 - 8.

Measures to prevent use of internal information for executives' personal benefit

The Company recognizes the importance of safeguarding internal information and preventing its misuse by directors and management for personal gain. To this end, the following measures are in place:

- **Trading Restrictions:** Directors and management in possession of internal information are prohibited from buying or selling Company securities during sensitive periods.
- **Trading Window Closure:** A formal guideline approved by the Board establishes a closure period beginning on the first day of each quarter and lasting until 48 hours after the public announcement of operating results.
- **Scope of Application:** This restriction applies to all Directors, Management, and Global Employees of PTL and its subsidiaries.
- **Strict Prohibition:** Trading in Company shares during the closure period is strictly forbidden.

These measures reflect the Company's commitment to good governance, transparency, and the protection of shareholder interests.

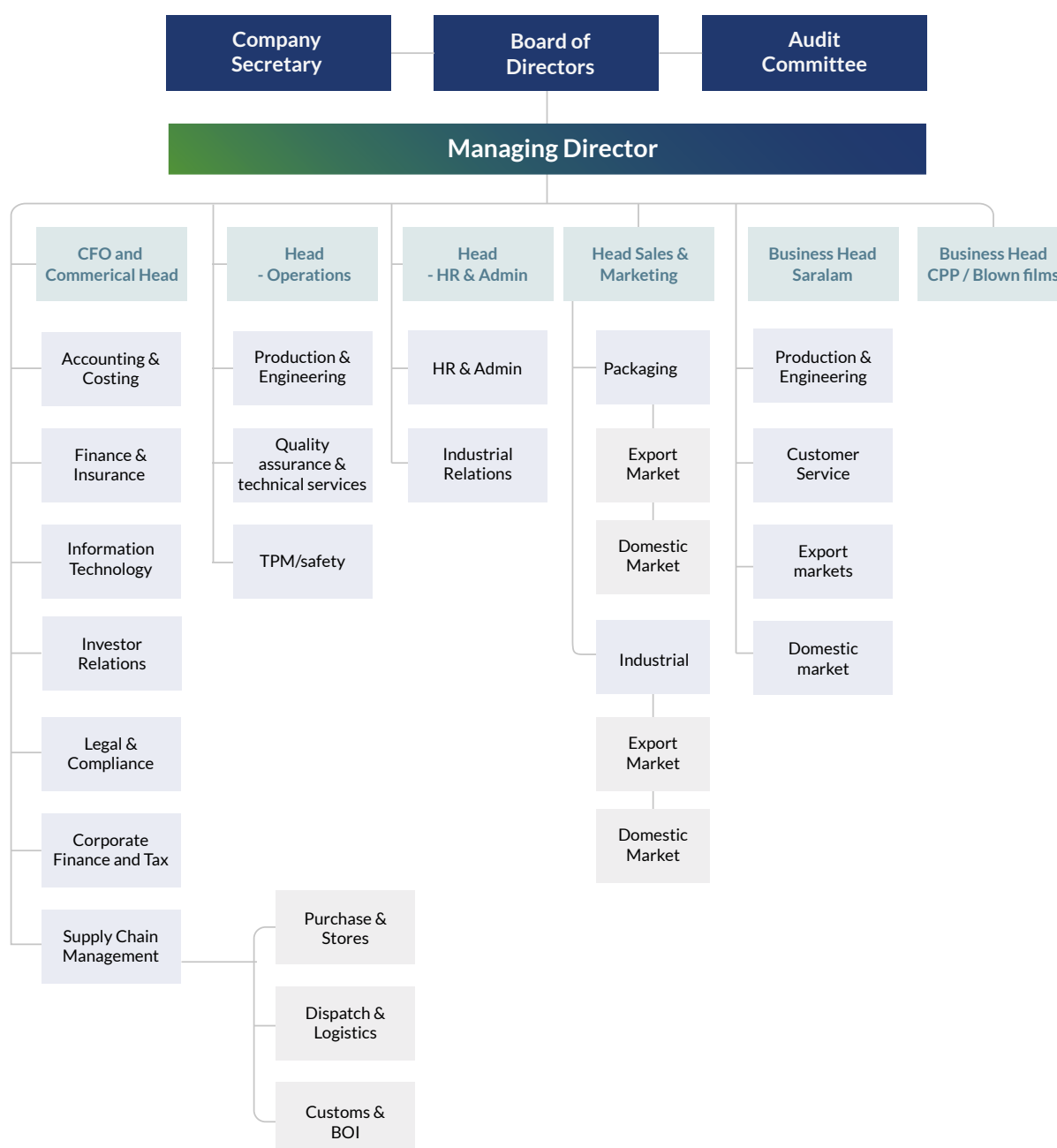




Corporate Governance structure and material facts related to the board, subcommittees, executives, employees and others

Management Structure

The Organization structure as at 31st May, 2026 is as under:





PTL has a board of directors and an audit committee. There is a provision to appoint other need-based committees as may be appointed by the shareholders or the board of directors from time to time. The board members and executive officers are qualified persons with complete qualifications as per Section 68 of the Public Limited Companies Act B.E. 2535 and as per the Notification of the Securities and Exchange Commission (SEC) No. KorJor. 12/2543 Re: Application for Permission and Permission to Sell Newly Issued Shared dated March 22, 2000.

Details of the board of directors and other committees are as follows:

BOARD OF DIRECTORS

As of May 31, 2026, PTL's Board of Directors is composed of eight members as follows:

1.	Mr. Manu Leopaivate	Board chairman and Audit Committee Chairman
2.	Mr. Shiraz Erach Poonevala	Director (and Audit Committee member)
3.	Mr. Sanjiv Saraf	Director & Vice-Chairman
4.	Mr. Chavapas Ongmahutmongkol	Director & Audit Committee member
5.	Mr. Yogesh Kapur*	Director
6.	Mr. Amit Prakash	Managing Director
7.	Mr. Iyad Malas	Director
8.	Mr. Pranay Kothari	Director

* Appointed w.e.f 15th May, 2026 to replace Mr. Ranjit Singh upon his resignation

Mrs. Supriha Pai Kasturi is the Secretary to the Board of Directors

Authorized signatories

Any one of the two authorized signatories, namely Mr. Sanjiv Saraf and Mr. Amit Prakash are empowered to sign with the Company's seal affixed.

Power and duties of the board of directors (the Board)

The Board of Directors has the powers, duties and responsibilities to faithfully and prudently conduct the operations of the Company in accordance with the Company's objectives and Articles of Association, applicable laws and resolutions of the shareholders' meetings, for the benefit of the Company. A summary of the substantial duties and responsibilities of members of the Board of Directors is set out below:

1. to hold the annual general meeting of shareholders within 4 months from the close of the accounting period;
2. to call the meeting of the Board of Directors at least once every calendar quarter;
3. to arrange for the preparation and submission of the audited Statement of Financial Position and Income and Loss statement at the end of each accounting period to the shareholders' meeting for its consideration and approval;
4. to authorize any one or several directors to perform any action on behalf of the Board of Directors under the supervision of the Board of Directors, or granting the power-of-attorney to such designated director(s) to perform any action within the specified time as the Board of Directors may think fit; provided, however, that the Board of Directors has the sole discretion to revoke or modify such designated director or power-of-attorney as the Board of Directors may think fit.

For this purpose, the Board of Directors may authorize the Executive Committee, if any, to conduct any activities within the specified scope of work, duties and responsibilities of the Executive Committee. No authorization will entitle the Executive Committee to consider and approve the transaction which may cause a conflict of interest between the Executive Committee or any related person or interested person as the one party and the Company or its subsidiary companies as the other party. However, an exception is granted where the transaction conforms to the approved policies and rules of the Board of Directors;



5. to determine the goals, prospects, policies, business plans and budgets of the Company, and to ensure that the management work performed by the Executive Committee, if any complies with the set policies. However, the Board of Directors needs to obtain the resolution of the shareholders' meeting before entering into certain legal transactions, for instance, increase or reduction of capital, issue of bonds, sale or transfer of all or any substantial parts of the Company's businesses to any third party, purchase or acceptance of transfer of other businesses, amendment to the Memorandum of Association, and so on.
The Board of Directors is also responsible for ensuring the Company's compliance with the securities and exchange law and rules of the SET, for instance, rules concerning the entry into connected transactions and concerning purchase or sale of substantial assets, including any law governing the Company's business;
6. to review the management structure and appoint the Executive Committee, General Manager and any subcommittees, as it deems appropriate;
7. to ensure that the Company's performance follows the business plans and budgets at all times;
8. to refrain from conducting any similar or competitive business, participating as partner in an ordinary partnership or partner with unlimited liability in a limited partnership or director in a private company or in any other firm, company or corporation operating the business similar to or in competition with the Company, regardless of whether for his/her own benefit or for others' benefit. However, an exception is granted where the director provides notice to the shareholders' meeting in advance of his/her effective appointment as director of the Company; and
9. to notify the Company without delay of the event of likelihood that the director may have direct or indirect interests as a result of (i) the Company's entry into any agreement; and (ii) his/her increased or decreased holding of shares or bonds in the Company or its subsidiary companies.

Role and Responsibility of Chairman of the Board

The Chairman plays a pivotal leadership role in ensuring that the Board work effectively.

The key roles of the Chairman are:

1. Acting as Chair at the Board's and Shareholders' meetings.
2. Ensuring that Board members receive accurate, timely, and sufficient information for Board meetings.
3. Providing independent advice to the management and Board.
4. Ensuring the participation of the executives, non-executives and independent directors in the Board's decision processes and activities.
5. Ensuring the whole Board plays a constructive part in developing and determining the Company's strategy and objectives.

Audit Committee

The Company's Audit Committee comprises of:

1.	Mr. Manu Leopairote	Audit Committee Chairman
2.	Mr. Shiraz Erach Poonevala	Audit Committee member
3.	Mr. Chavapas Ongmahutmongkol	Audit Committee member

Mrs. Supritha Pai Kasturi is the Secretary to the Audit Committee.

Power and duties of the Audit Committee

1. to review the sufficiency, credibility and objectivity of the financial reporting of the Company by coordinating with the external auditors and management responsible for preparing the quarterly and yearly financial reports. The Audit Committee may suggest issues or matters to be included for review or audited by the external auditors during its audit of the Company;
2. to review the adequacy and effectiveness of internal control systems and internal audit functions by coordinating with the external auditors and internal auditors (if any);
3. to review compliance with the Securities and Exchange Acts, Regulations of the SET, and any other relevant laws;
4. to consider and advise on the appointment of the external auditor including the audit fee, taking into account the creditability of the external auditor, the adequacy of its resources, the firm's audit engagements, and the experience of its supervisory and professional staff; as well as to have a meeting with the external auditor, as and when required, without the presence of the Executive directors or any other member of the management team.



5. to review the connected transactions and ensure proper compliance with all the relevant SEC/SET regulations and also to ensure adequate disclosures or conflict-of-interest disclosures;
6. to take care of any other matters assigned to it by the Board of Directors, such as reviewing the Company's financial and risk management policies, reviewing compliance with the Code of Corporate Conduct of the management, and reviewing with the company's management all important reports which must be disclosed to the public according to the law;
7. to report the activities of the Audit Committee in the company's annual report, which must be signed by the chairman of the Audit Committee, and to express in such annual report the Audit Committee's opinion on (i) the accuracy and completeness of the procedures for the preparation of the report and information disclosure, (ii) the sufficiency of the internal control system of the Company, (iii) opinion on the suitability of the external auditor and appointment for another term, (iv) the number of Audit committee meetings held in the previous year and the attendance of each member in such meetings, (v) opinion on the connected transactions and any transactions that may lead to conflict of interest (vi) the compliance by the Company with rules and regulations of SET, SEC and other applicable laws, and report on any information that the shareholders and investors should be aware of under the scope of power of the duty that has been assigned by the Board of Director;
8. to report the performance of the Audit Committee to the Board of Directors at least once every calendar quarter; and
9. to express its opinion on the performance, appointment, removal and determination of remuneration of the internal auditor, if any.

Management

PTL's senior management during 2025-26 consisted of seven persons as below:

S. No	Name	Position
1.	Mr. Amit Prakash	Managing Director
2.	Mr. Ashish Ghosh	Head - Sales & Marketing
3.	Mr. Ashutosh Kumar Agarwal	CFO and Commercial Head
4.	Mr. Torsak Rittidech	Head - HR and Admin
5.	Mr. Ramesh Gupta	Business Head - SARALAM division
6.	Mr. Rakesh Kumar Sah	Business Head - CPP & Blown Films
7.	Mr. Subash Chand	Head -Operations

Power and duties of Managing Director

1. to monitor and supervise the day-to-day business operations and management of the Company.
2. to undertake or perform duties in line with the policy, plan and budget approved by the board of directors and Audit Committee of the Company.
3. to perform as the authorized person of the Company in administering the business in line with the objective, regulations, policy, rules, stipulations, orders and resolutions of the meeting of the Board and/or resolutions of the meeting of shareholders.
4. to appoint and manage the performance of the working committees to ensure benefit and efficiency as well as transparency in management and be authorized to appoint and/or assign any person to specifically perform on his behalf. Such delegation of power and authority shall come under the purview of such certain authorization letter and/or comply with the regulations, stipulations or orders issued by the board of directors and/or the Company.
5. to determine mission, objectives, framework and policy of the Company for optimum benefit of the organization.
6. to follow up and assess the Company's operational results on a regular basis to cope with both internal and external risks.
7. to consider and approve expenditure spending in the normal course of business operations
8. to consider the recruitment and employment of personnel as well as transfer, rotation across functional lines/departments/divisions, or termination of employment of personnel, and determine rate of wages, remuneration, bonus and welfare package relating to personnel.



9. to issue orders, regulations, announcements and memorandum to ensure the operations come out in line with the policy and for the benefit of the Company as well as to maintain discipline in the organization.
 10. to perform any other duties as occasionally assigned by the Board of Directors
- Power to approve any transactions (i) which may cause a conflict of interest with the Company or its subsidiary; or (ii) in which the interests of the Managing Director or other interested person may be in conflict with the Company or its subsidiary, under the applicable rules and regulations of the SET, do not fall within the scope of the powers and authorities of the Managing Director to act at his/her own discretion or to designate any person to act on his/her behalf. Typically, these transactions need the consideration and approval of the Board of Directors and/or the shareholders' meeting in accordance with the Articles of Association of the Company and subject to applicable laws.

Role of Company Secretary

The Company has appointed Mrs. Supriha Pai Kasturi as the Company Secretary. She is a qualified Chartered Accountant from the Institute of Chartered Accountants of India and has the requisite knowledge and experience to perform this function. She also performs the role of Secretary to the Board of Directors and to the Audit Committee.

Responsibilities of Company Secretary:

- Arrange the Board of Directors' Meetings, Audit Committee Meetings and the Shareholders' Meeting in accordance with the relevant laws and regulations.
- Prepare the Agenda/ supporting documents for the above meetings and ensure that the same is circulated to the members concerned, at least a week in advance of the meeting date, to allow sufficient time to review the documents.
- Prepare the Minutes of all the above Meetings and monitor subsequent compliance with the resolutions of those Meetings.
- Ensure that disclosures of information to regulatory agencies (SET/SEC and other relevant regulatory agencies) are made in accordance with the applicable laws and regulations.
- Execute any additional duties assigned by the Board of Directors from time to time

Selection of members of the board of directors, independent directors and the audit committee

With regards to the nomination and selection of the Directors and Audit Committee members, the Board will undertake the selection process, taking into account the experience, expertise and competency of the prospective persons and the qualifications required as per the criteria prescribed in the Public Limited Companies Act B.E. 2535 and as announced by the SEC and relevant agencies, as also the provisions of Articles of Association of the company. Nomination will be made at the shareholders' meeting and election made under the procedures prescribed in the Company's regulations as below:

I. Selection of members of the Board of Directors

- a) The Company is required to have a board of directors consisting of at least 5 persons. The board of directors must elect one of their members to be the Chairman and may elect another member to be a Vice-Chairman and any other positions as they see fit. At least one-half of the directors must reside in Thailand. A director need not be a shareholder of the company.
- b) A meeting of shareholders must elect the directors in accordance with the following procedures and rules:
 - a. Each shareholder has one vote for each share held;
 - b. Each shareholder may exercise the votes in electing one or more persons to be the directors but the votes are indivisible; and
 - c. The person who obtains the highest votes will be elected as a director in respective order according to the required number of directors, but if two or more persons obtain equal votes, the Chairman must exercise a casting vote.
- c) At every general meeting of shareholders, one-third (1/3) of the directors, or if it is not a multiple of three, then the number nearest to one-third (1/3) must retire from office.
- d) There must be a drawing by lots to determine the directors' retiring on the first and second years following the registration of the company. In each subsequent year, the directors who occupy the position for the longest period must retire. A retiring director is eligible for re-election.

II. Selection of members of the Audit Committee/Independent Director

Audit Committee is composed of at least three independent directors with an office term of 2 years. The Company has a policy to select and nominate Audit Committee / Independent director in compliance with the SEC Notification no. KorJor. 12/2543 regarding application for and approval of offering of newly issued shares, with each of whom to have the following qualifications:

- a) Hold shares not exceeding 5% of the total shares with voting rights of the Company, an affiliated company, a subsidiary company, an associated company or a juristic person that may have conflict of interest,
- b) Not be an employee or a staff member or an advisor who receives a regular salary or a person with controlling power of the Company, an affiliated company, a subsidiary company, an associated company or a juristic person that may have conflict of interest,
- c) Not be a person having blood relation or legal relation in the manner of being any family member or spouse thereof of the executives, the major shareholders, the persons with controlling power or any persons to be nominated to the managerial positions or the persons with controlling power of the Company or a subsidiary company.
- d) Have no business relation with the Company, an affiliated company, a subsidiary company, an associated company or any juristic person that may have conflict of interest in the manner that may hinder the use of individual's independent judgment, and have no other nature that will hinder the individual's provision of independent opinions relating to the Company's operations.

In addition, at least one independent director appointed as an Audit Committee member must have sufficient knowledge and experience in finance and accounting areas so that he/she can review the reliability of the financial statements. Other qualifications must also be taken into account, comprising business experience, expertise in the field related to the business and ethical qualifications, to ensure maximum benefits to the Company.

The appointment of Audit Committee members is subject to the same criteria and procedures as those in the appointment of directors of the Board. The vacating Audit Committee member upon completion of his/her office term of 2 years may be re-appointed by the Board of Directors for another term. In the event that there is a vacancy on the grounds other than the completion of office term, the Board shall select and appoint the person who possesses the required qualifications to fill the vacancy to complete the number of the Audit Committee members as prescribed by the Board. The newly appointed Committee member shall be in the office only for the remaining period of the office term of the vacating member.

Remuneration for management

a. Monetary remuneration

Directors

The Company has 8 Directors on the board as on 31st May, 2026.

The actual remuneration paid to the Independent Directors in comparison to the amount approved in the Shareholder meeting of 2025 is given below:

S.No	Name of Director	Amount Approved (Baht p.a)	Actual Paid (Baht p.a)
1	Mr. Manu Leoparote	Baht 1,800,000	Baht 1,800,000
2	Mr. Chavapas Ongmahutmongkol*	Baht 1,016,129	Baht 1,016,129
3	Mr. Shiraz Erach Poonevala	Baht 1,200,000	Baht 1,200,000

* For proportionate period since the date of appointment w.e.f. 27th May, 2025

In addition to the above remuneration, meeting sitting fees of Baht 10,000 per meeting attended has been paid to the Audit Committee members, which is as per the amount proposed and approved in the Shareholder meeting in July 2025.



For the FY 2026-27, it is proposed to fix a remuneration of Baht 100,000 per month, to all the independent directors as mentioned below:

1. Mr. Manu Leopaïrote
2. Mr. Chavapas Ongmahutmongkol
3. Mr. Shiraz Erach Poonevala

Mr. Manu Leopaïrote, in his capacity as the Chairman of the Board of Directors and the Chairman of the Audit Committee would be entitled to an additional remuneration of Baht 25,000 per month, for each role.

For the Audit Committee, each member would be entitled to a sitting fee of Baht 10,000 per meeting attended.

The above remuneration package, to the Independent directors and Audit committee members, would be proposed to the Shareholder meeting to be held in July 2026 for their consideration and approval.

The remuneration details of the senior management, including executive directors of PTL is as below:

Remuneration (In '000 Baht)	2023-24	2024-25	2025-26
Number of executives	8*	7	7
Salaries (In '000' Baht)	27,397	30,471	29,592
Bonus and Others (In '000' Baht)	59,936#	31,752	25,316
Total	87,333	62,223	54,908

* Including some persons for part of the year only

Includes one-time payouts

Other remuneration

Directors None

Executives None

Personnel

As of March 31, 2026, PTL had a total workforce of 793 persons, 786 of whom are personnel at the plant in Rayong Province and 7 at the head office in Bangkok. The Company also has 40 expatriates, 2 of whom are at the head office in Bangkok and the balance in Rayong.

S.No	Department	31 March 2024	31 March 2025	31 March 2026
1.	Executives	8*	7	7
2.	Production, Quality Assurance & Technical services	575	574	573
3.	Commercial, IT, Personnel & Admin.	38	41	45
4.	Supply Chain Management	169	168	168
	Total	789	790	793

*As at year end and excluding persons who were for part of the year.

**Employee (non-executive) remuneration**

Remuneration (In '000 Baht)	2023-24	2024-25	2025-26
No. of employees	782	783	786
Salaries & Wages	242,786	251,741	263,647
Overtime pay	47,819	50,214	52,456
Bonus#	32,445	27,029	20,890
Provident fund*	8,623	9,576	9,886
Others	95,896	107,147	105,090
Total	427,569	445,706	451,970

*The Company started contributing to the provident fund since September 2004 and depending on the length of service of the Employee, company's contribution is now in the range of 4-7%.

There has been no labor dispute for the past years.

HRD Policy

A high-quality and motivated workforce is critical for attaining our strategic goals. As we continue to grow as an organization, it will be crucial for us to enhance and leverage the capabilities of our people. Polyplex focuses on creating a conducive work environment for its employees and helps them deliver winning performance. It has a policy to develop the efficiency, knowledge and skills of its staff at all levels by having well organized training programs on a periodic basis. Training programs are designed to improve various aspects of work life like technical competence, quality assurance, team building, and enhancement of leadership skills, time management skills, safety awareness, basic firefighting etc thereby improving the quality of the working life of the employees. In the past year, a total of 25,302 hours of training was imparted to our employees in Thailand and at the overseas subsidiaries. Feedback of employees participating in such trainings is taken in order to help improvement of quality of seminars and trainings to be conducted in future.

Remuneration for auditor/s**1. Audit fee**

The Company paid audit fee as below:

- A total of Baht _____ paid to the auditor/s for the past fiscal year; and
- A total of Baht 5,000,000.00 paid to the accounting firm the auditor/s work for, or the person or business related to the auditor/s and the accounting firm for the past fiscal year.

2. Non-audit fee

The Company made payment for other services, i.e. examination of compliance with conditions of promotion certificates, and legal and tax advisory services, including BOI and tax audit services, as follows:

- A total of Baht _____ paid to the auditor/s for the past fiscal year and Baht _____ payable in the future for the service not yet fully done for the past fiscal year; and
- A total of Baht - paid to the accounting firm the auditor/s work for, or the person or business related to the auditor/s and the accounting firm for the past fiscal year, and Baht 400,000.00 payable in the future for the service not yet fully done for the past fiscal year.



CORPORATE SOCIAL RESPONSIBILITY

Ethical Business practices

Polyplex has a code of conduct for all personnel who emphasize observance of ethical practices, honesty and accountability. Responsibility towards all stakeholders and external agencies is encouraged in order to foster a good corporate culture and social responsibility.

Anti -Corruption and Bribery

Polyplex has a code of conduct for all personnel who emphasize observance of ethical practices, honesty and accountability. Responsibility towards all stakeholders and external agencies is encouraged in order to foster a good corporate culture and social responsibility. In its meeting held on 10th February, 2015, the Board of Directors have approved an Anti-corruption and Bribery Policy, to ensure that any of its personnel do not engage in unethical business practices of any kind, for deriving personal benefits. This policy has been implemented at Thailand and all the overseas subsidiaries of the Company.

Fair Labor practices

Company considers all its personnel to be valuable assets, critical to the success and growth of the organization. The Company is committed to providing a quality-oriented work environment, with special emphasis on safety, along with fair and equitable remuneration. Apart from basic salary, Performance linked Bonus, Provident Fund contribution and Social Security Contribution, the Company also provides certain other benefits to its employees such as Overtime pay, Housing Allowance, Transport Allowance, Telephone allowance, Medical Insurance, Life Insurance coverage etc.

Responsibility towards customers

Polyplex is committed to creating customer satisfaction by ensuring consistency in the quality of its products and offering value proposition to its global customer base.

Caring for the Environment

Polyplex realizes the importance of caring for the environment. As a sustainability initiative, it had invested in a project to recycle and provide sustainable solutions for film-based process waste and the project started commercial operations in December, 2013 in Thailand, under the Company's subsidiary - EcoBlue Limited. Over the years, the subsidiary has successfully commissioned few more recycling lines and has also modified one of its existing extrusion lines with which it has successfully been able to develop a high quality rPET grade called 3D Pure which is being used to replace virgin materials in applications like PET film, Filament Yarn and Bottles. A Project for a state-of-the-art post-consumer waste recycling line for recycling of PET waste material and Polyolefin (PO) based waste material recycling line has commenced operations in 2021 and 2022 respectively

Social and Community Development

Polyplex realizes and cares for the safety of society, environment and quality of life of people. It places priority on activities relating to the community and the society and also by compliance of applicable laws and regulations relating to the same. The company periodically organizes Blood donation camps and encourages employees to donate blood. Apart from this, the Company also contributes donations (cash and kind), from time to time, to organizations engaged in various community services.



Internal Controls and Connected Transactions

INTERNAL CONTROLS

At the audit committee meeting of PTL held on May 22, 2026 with the three audit committee members attending, the committee assessed PTL's internal control by means of making inquiries with its management. Based on the assessment of PTL's internal control system in five aspects, namely organization and environment, risk management, control of the executives' operation, information technology system & information communication and follow-up system, the Audit Committee viewed that PTL has adequate internal control with regard to the making of transaction with its major shareholders, directors, executives, or persons connected with the above-mentioned persons.

The board considered that the Company's adequate and appropriate internal control and follow-up of the operations would be able to safeguard its assets against any illegitimate use by the executives.

Connected Transactions

A summary of the connected transactions between PTL and the connected parties during the past three years is as follows -

Party having conflict of interest	Relationship	Description of transaction	Pricing policy	Transaction Amount (Million THB)		
				2023-24	2024-25	2025-26
Polyplex Corporation Ltd. (PCL)	PCL is the Company's major shareholder, owning directly and indirectly the 51% of the Company's share capital and the two parties have common directors.	PCL made advance payments on behalf of the Company and its subsidiaries for administrative expenses, which were mainly traveling/visa expenses of employees, employees' family, etc. The Company has given the appropriate accounting treatment to these expenses and/or collected these amounts from the employees and paid them back to PCL.	The price of the transaction between PCL and the Company was a normal price in general business practice and was the price as actually paid by PCL in advance for the Company without any extra charge by PCL.	3	-	-
Polyplex Corporation Ltd. (PCL)	PCL is the Company's major shareholder, owning directly and indirectly the 51% of the Company's share capital and the two parties have common directors.	Purchase of Raw material - Polyester Chips and Polyester Film by all the subsidiaries of PTL including PTL	As per Transfer Pricing policy of PCL (Study done by Ernst & Young and TNMM [Transactional Net Margin] and/or Cost-Plus Method recommended for Transfer pricing	822	873	399
Polyplex Corporation Ltd. (PCL)	PCL is the Company's major shareholder, owning directly and indirectly the 51% of the Company's share capital and the two parties have common directors.	Sale of Raw material -by the subsidiaries of PTL including PTL	As per Transfer Pricing policy of PCL (Study done by Ernst & Young and TNMM [Transactional Net Margin] and/or Cost-Plus Method recommended for Transfer pricing	2	29	33



Party having conflict of interest	Relationship	Description of transaction	Pricing policy	Transaction Amount (Million THB)		
				2023-24	2024-25	2025-26
Taghleef Industries Ltd (TI)#	TI is a portfolio company within the Al Ghurair Group of Companies. AGP HoldCo Limited (AGP) has recently become a major shareholder in our Parent Company PCL. Both TI and AGP are held 100% by a common parent Company - AL Ghurair Petrochemicals LLC. Due to its shareholding in PCL, AGP is considered to be a major shareholder in the Company, holding indirectly 12% of the Company's Share Capital and the two parties having a common director.	Sale of goods - by PTL and subsidiaries	On Arms' length pricing basis (would be covered in the Transfer Pricing study to be done by EY India for ongoing FY)	24	79	45
Taghleef Industries LLC (TI)#	TI is a portfolio company within the Al Ghurair Group of Companies. AGP HoldCo Limited (AGP) has recently become a major shareholder in our Parent Company PCL. Both TI and AGP are held 100% by a common parent Company - AL Ghurair Petrochemicals LLC. Due to its shareholding in PCL, AGP is considered to be a major shareholder in the Company, holding indirectly 12% of the Company's Share Capital and the two parties having a common director.	Purchase of raw material - by PTL and subsidiaries	On Arms' length pricing basis (would be covered in the Transfer Pricing study to be done by EY India for ongoing FY)	2	3	12
Mrs. Sakhi Saraf & Mrs. Gauri Gidwani*	Daughters of Vice Chairman of the Board- Mr. Sanjiv Saraf	Salary	As per Employment contract	5.7	4.9	4.2

Considered as related party w.e.f. 9th November, 2023 and includes all subsidiaries and affiliate companies

**The Salary for 2024-25 is only in relation to Mrs. Sakhi Saraf as Mrs Gauri Gidwani has resigned from Polyplex USA on 29th March, 2024



Necessity and reasonableness of the connected transaction

The connected transaction involved the advance payments made by PCL on behalf of the Company and its subsidiaries for administrative expenses. The Company and its subsidiaries have given the appropriate accounting treatment to these expenses and paid them back to PCL. The reimbursement of advances/expenses was to PCL was at the actual prices incurred without any extra charge by PCL.

The connected transaction also involved the advance payments made by the Company and its subsidiaries on behalf of PCL for administrative expenses, which were later reimbursed by PCL.

During the year, the connected transaction also involved some purchases of Raw materials i.e. Polyester Chips and Polyester Film from PCL, which were made considering Arm's Length Pricing as per Transfer Pricing guidelines. The remuneration package to Mrs. Sakhi Saraf, daughter of Mr. Sanjiv Saraf, the Vice-Chairman of the Board, is in their capacity as an Employee and is also on Arm' length basis as considered and approved by the Board of PTL.

Measures or procedures for approval of the connected transaction

The audit committee of PTL has examined the connected transaction described in the table above and viewed that it is in accordance with the normal business practice. For all normal business transactions in the future such as purchase and sale of material, reimbursement of expenses, the Company can undertake the transactions and inform the audit committee and the Board of Directors on a quarterly basis.

For any other future connected transactions, which are not normal business transactions, the Company will assign the concerned units to gather the relevant information and provide it to the audit committee to be used as a basis for its consideration on those transactions as to whether they are consistent with the normal business practice and the market price. The Company would ensure that it follows the applicable regulations of the SEC and SET in this regard. The audit committee has to consider and inform the board of directors for the approval. The directors who have a conflict of interest may not partake in the giving of comments on those connected transactions.

Policy for potential connected transactions

For any connected transactions that may take place in the future, the Company has a policy to set appropriate conditions on the said transactions based on the reasons and necessity of the Company. The connected transactions performed over the past period were advance payments, made for expenses such as visa, travel ticket expenses etc. There were no extra charges by the parent company regarding such cost and expenses. In performing any future connected transactions, Company's board of directors will comply with the law governing securities and exchange and the regulations, notifications and orders of the Stock Exchange of Thailand, as well as the regulations regarding disclosure of information about connected transactions and acquisition or disposal of core assets of companies or subsidiary companies according to the accounting standards defined by the Institute of Certified Accountants and Auditors of Thailand.

Where the connected transaction involves any person who may have a conflict of interest, the Company will arrange for the audit committee to give opinion on the necessity and appropriateness of that transaction. In case the audit committee has no expertise in any such transaction, the Company will have an independent expert or its external auditor provide opinion on that transaction to be used as a basis of decision-making by the board of directors or the shareholders, as the case may be. The Company will disclose such connected transactions in the notes to the financial statements duly audited by its external auditor.



PART 3

Audited Financial Statements



The Board of Directors' Report on its Responsibility to Financial Statements

To the Shareholders of Polyplex (Thailand) Public Company Limited

In recognition of its duties and responsibilities and in compliance with good corporate governance principles, the Board of Directors has ensured that the financial statements and financial information appearing in the annual report are accurate, complete and adequate. All material information has been sufficiently disclosed in the Notes to financial statements. The financial statements are in compliance with the generally accepted accounting practices in Thailand and follow accounting standards and practices that are appropriate to the nature of business. To ensure reasonable confidence in using these financial statements, the Board has instituted and maintained internal control systems, subject to periodic review by the Audit committee and reported to the Board.

The company auditor has applied generally accepted auditing standards in auditing the company's financial statements for 2025-26 and is of the view that these financial statements present fairly, in all respects, the financial standing, results of the operations and cash flows for the company, in accordance with generally accepted accounting principles.

Mr. Manu Leopairote
Chairman

Mr. Amit Prakash
Managing Director



Independent Auditor's Report

To the Shareholders of Polyplex (Thailand) Public Company Limited

Opinion

I have audited the accompanying consolidated financial statements of Polyplex (Thailand) Public Company Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at 31 March 2026, and the related consolidated statements of income, comprehensive income, changes in shareholders' equity and cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information, and have also audited the separate financial statements of Polyplex (Thailand) Public Company Limited for the same period (collectively "the financial statements").

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Polyplex (Thailand) Public Company Limited and its subsidiaries and of Polyplex (Thailand) Public Company Limited as at 31 March 2026, their financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

Basis for Opinion

I conducted my audit in accordance with Thai Standards on Auditing. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the Group in accordance with the *Code of Ethics for Professional Accountants including Independence Standards* issued by the Federation of Accounting Professions (Code of Ethics for Professional Accountants) that are relevant to my audit of the financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code of Ethics for Professional Accountants. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of Matter

I draw attention to Note 4 to the consolidated financial statements regarding change in the accounting policy of investments in subsidiaries from the cost method to the equity method in the separate financial statements. The Company has restated the separate financial statements for the year ended 31 March 2025, presented herein as comparative information, to reflect the adjustments resulting from such change. The Company has also presented the separate statement of financial position as at 1 April 2024 as comparative information, using the newly adopted accounting policy for investments in subsidiaries. My opinion is not modified in respect of this matter.



Key Audit Matter

Key audit matter is the matter that, in my professional judgement, was of most significance in my audit of the financial statements of the current period. This matter was addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on this matter.

I have fulfilled the responsibilities described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report, including in relation to this matter. Accordingly, my audit included the performance of procedures designed to respond to my assessment of the risks of material misstatement of the financial statements. The results of my audit procedures, including the procedures performed to address the matter below, provide the basis for my audit opinion on the accompanying financial statements as a whole.

Key audit matter and how audit procedures respond to this matter is described below.

Revenue recognition

The revenue from sales is the significant amount in the statement of income and is also the key indicator of business performance on which the users of financial statements focus, and the Company also has a large customer base. There are therefore risks with respect to the amount and timing of revenue recognition.

I have examined the revenue recognition of the Company by:

- Assessing and testing the Company's internal controls with respect to the revenue cycle by making enquiry of responsible executives, gaining an understanding of the controls and selecting representative samples to test the operation of the designed controls.
- On a sampling basis, examining supporting documents for sales transactions occurring during the year and near the end of the accounting period to verify the occurrence and accuracy of revenue, whether revenue recording was consistent with conditions, and whether it was in compliance with the Company's policy.
- Reviewing credit notes that the Company issued after the period-end.
- Performing analytical procedures on disaggregated data to detect possible irregularities in sales transactions throughout the period, particularly for accounting entries made through journal vouchers.



Other Information

Management is responsible for the other information. The other information comprise the information included in annual report of the Group, but does not include the financial statements and my auditor's report thereon. The annual report of the Group is expected to be made available to me after the date of this auditor's report.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated.

When I read the annual report of the Group, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance for correction of the misstatement.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Thai Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Thai Standards on Auditing, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



- Plan and perform the Group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. I am responsible for the direction, supervision and review of the audit work performed for the purposes of the Group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matter communicated with those charged with governance, I determine such matter that was of most significance in the audit of the financial statements of the current period and is therefore the key audit matter. I describe this matter in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

I am responsible for the audit resulting in this independent auditor's report.

Kirdsiri Kanjanaprakasit

Certified Public Accountant (Thailand) No. 6014

EY Office Limited

Bangkok: 22 May 2026



Polyplex (Thailand) Public Company Limited and its subsidiaries

Statement of financial position

As at 31 March 2026

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements		
		As at 31 March 2026	As at 31 March 2025	As at 31 March 2026	As at 31 March 2025	As at 1 April 2024
					(Restated)	(Restated)
Assets						
Current assets						
Cash and cash equivalents	8	1,133,858,880	1,395,184,969	14,439,436	29,583,395	52,992,638
Trade and other current receivables	9	3,445,224,971	3,452,720,518	1,391,109,125	1,468,205,991	1,472,480,173
Inventories	10	5,231,082,305	5,434,358,858	1,304,519,785	1,354,676,510	1,232,763,235
Advance payments for purchases of goods		400,943,515	202,073,375	25,850,194	24,204,387	13,163,915
Input tax refundable		116,638,601	117,514,871	87,576,649	80,671,083	82,518,965
Other current financial assets	11	236,474,179	59,437,022	212,123	3,235,495	327,155
Other current assets		153,569,954	226,525,126	20,263,225	26,556,872	23,423,117
Total current assets		10,717,792,405	10,887,814,739	2,843,970,537	2,987,133,733	2,877,669,198
Non-current assets						
Restricted bank deposits	12	1,017,382	691,745	-	-	-
Investments in subsidiaries	13	-	-	19,703,117,303	19,493,429,708	20,253,763,827
Property, plant and equipment	14	13,766,417,857	14,646,894,330	2,640,247,324	2,727,611,146	2,944,491,115
Deferred tax assets	26	209,326,093	127,975,670	68,848,125	28,743,607	75,899,549
Goodwill		3,164,328	3,164,328	-	-	-
Advance payments for purchases of property, plant and equipment		203,074,703	122,476,561	11,799,015	22,598,434	248,744
Other non-current financial assets	11	90,872,244	163,328,312	-	-	-
Other non-current assets		38,244,177	36,799,569	11,031,871	8,055,145	10,250,855
Total non-current assets		14,312,116,784	15,101,330,515	22,435,043,638	22,280,438,040	23,284,654,090
Total assets		25,029,909,189	25,989,145,254	25,279,014,175	25,267,571,773	26,162,323,288

The accompanying notes are an integral part of the financial statements.



Polyplex (Thailand) Public Company Limited and its subsidiaries
Statement of financial position (Continued)
As at 31 March 2026

(Unit: Baht)

		Consolidated financial statements		Separate financial statements		
		As at	As at	As at	As at	As at
	Note	31 March 2026	31 March 2025	31 March 2026	31 March 2025	1 April 2024
Liabilities and shareholders' equity						
Current liabilities						
Short-term loans from banks	16	1,963,016,250	1,455,235,250	1,143,000,000	1,070,000,000	715,000,000
Trade and other current payables	17	2,052,723,042	2,332,025,279	662,695,041	739,203,967	1,039,385,326
Current portion of long-term loans from banks	18	186,319,940	329,839,585	-	-	-
Current portion of lease liabilities		19,209,659	24,063,817	362,617	1,422,199	1,378,024
Income tax payable		6,115,197	38,825,395	-	27,024,330	-
Other current financial liabilities	19	63,435,479	17,453,699	61,873,885	17,268,617	49,247,428
Other current liabilities		591,317,498	428,785,658	216,814,459	138,752,453	158,312,302
Total current liabilities		4,882,137,065	4,626,228,683	2,084,746,002	1,993,671,566	1,963,323,080
Non-current liabilities						
Long-term loans from related party	7	-	-	3,833,586,300	3,744,302,300	4,004,508,600
Long-term loans from banks, net of current portion	18	204,342,177	1,136,961,043	-	-	-
Lease liabilities, net of current portion		41,403,187	42,594,513	-	362,617	1,784,816
Non-current provision for employee benefits	20	119,260,017	98,794,397	69,801,814	63,493,648	51,095,210
Deferred tax liabilities	26	153,296,554	361,572,471	-	-	-
Other non-current liabilities		9,786,774	630,281	650,485	630,281	610,703
Total non-current liabilities		528,088,709	1,640,552,705	3,904,038,599	3,808,788,846	4,057,999,329
Total liabilities		5,410,225,774	6,266,781,388	5,988,784,601	5,802,460,412	6,021,322,409

The accompanying notes are an integral part of the financial statements.



Polyplex (Thailand) Public Company Limited and its subsidiaries

Statement of financial position (Continued)

As at 31 March 2026

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements		
		As at 31 March 2026	As at 31 March 2025	As at 31 March 2026	As at 31 March 2025 (Restated)	As at 1 April 2024 (Restated)
Shareholders' equity						
Share capital						
Registered						
900,000,000 ordinary shares of Baht 1 each		900,000,000	900,000,000	900,000,000	900,000,000	900,000,000
Issued and fully paid						
900,000,000 ordinary shares of Baht 1 each		900,000,000	900,000,000	900,000,000	900,000,000	900,000,000
Share premium		1,908,449,678	1,908,449,678	1,908,449,678	1,908,449,678	1,908,449,678
Retained earnings						
Appropriated - statutory reserve	21	96,000,000	96,000,000	96,000,000	96,000,000	96,000,000
Unappropriated		17,362,595,498	17,728,771,628	17,362,595,498	17,728,771,628	16,915,876,844
Other components of shareholders' equity		(976,815,602)	(1,168,109,945)	(976,815,602)	(1,168,109,945)	320,674,357
Equity attributable to owners of the Company		19,290,229,574	19,465,111,361	19,290,229,574	19,465,111,361	20,141,000,879
Non-controlling interests of the subsidiary		329,453,841	257,252,505	-	-	-
Total shareholders' equity		19,619,683,415	19,722,363,866	19,290,229,574	19,465,111,361	20,141,000,879
Total liabilities and shareholders' equity		25,029,909,189	25,989,145,254	25,279,014,175	25,267,571,773	26,162,323,288

The accompanying notes are an integral part of the financial statements.



Polyplex (Thailand) Public Company Limited and its subsidiaries

Income statement

For the year ended 31 March 2026

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2026	2025	2026	2025
					(Restated)
Revenues					
Sales	27	20,371,699,042	22,336,579,494	5,740,977,614	6,941,320,484
Exchange gains		-	60,937,607	-	209,467,687
Gain on derivatives		-	38,025,645	-	34,887,151
Other income	22	68,434,267	97,940,884	15,850,533	17,928,454
Total revenues		20,440,133,309	22,533,483,630	5,756,828,147	7,203,603,776
Expenses					
Cost of sales		18,151,951,287	19,199,606,968	5,379,039,721	6,020,978,105
Selling and distribution expenses		999,712,612	1,005,563,547	234,855,020	298,944,677
Administrative expenses		850,383,037	774,268,435	162,988,260	153,926,488
Exchange losses		543,790,095	-	38,454,555	-
Loss on derivatives		38,243,035	-	47,628,640	-
Total expenses		20,584,080,066	20,979,438,950	5,862,966,196	6,473,849,270
Operating profit (loss)		(143,946,757)	1,554,044,680	(106,138,049)	729,754,506
Share of profit from investments in subsidiaries	13.2	-	-	32,104,752	743,157,974
Finance income	23	40,688,388	47,668,969	95,052	215,303
Finance cost	24	(160,510,778)	(148,467,887)	(150,797,751)	(210,504,751)
Profit (loss) before income tax expense		(263,769,147)	1,453,245,762	(224,735,996)	1,262,623,032
Income tax revenue (expenses)	26	158,611,170	(251,825,951)	47,376,683	(107,591,299)
Profit (loss) for the year		(105,157,977)	1,201,419,811	(177,359,313)	1,155,031,733
Profit (loss) attributable to:					
Equity holders of the Company		(177,359,313)	1,155,031,733	(177,359,313)	1,155,031,733
Non-controlling interests of the subsidiary		72,201,336	46,388,078		
		(105,157,977)	1,201,419,811		
					(Unit: Baht per share)
Earnings per share					
Basic earnings (loss) per share					
Profit (loss) attributable to equity holders of the Company		(0.20)	1.28	(0.20)	1.28
Weighted average number of ordinary shares (shares)		900,000,000	900,000,000	900,000,000	900,000,000

The accompanying notes are an integral part of the financial statements.



Polyplex (Thailand) Public Company Limited and its subsidiaries

Statement of comprehensive income

For the year ended 31 March 2026

(Unit: Baht)

	Consolidated financial statements		Separate financial statements	
	2026	2025	2026	2025
				(Restated)
Profit (loss) for the year	(105,157,977)	1,201,419,811	(177,359,313)	1,155,031,733
Other comprehensive income:				
<i>Other comprehensive income to be reclassified to profit or loss in subsequent periods:</i>				
Exchange differences on translation of financial statements in foreign currency of subsidiaries	192,441,235	(1,490,404,615)	192,441,235	(1,490,404,615)
Loss on changes in fair value of debt instruments at fair value through other comprehensive income of subsidiaries - net of income tax	(1,146,892)	(4,546,279)	(1,146,892)	(4,546,279)
Gain on sale of debt investments at fair value through other comprehensive income of subsidiaries - net of income tax	-	6,166,592	-	6,166,592
Other comprehensive income to be reclassified to profit or loss in subsequent periods - net of income tax	191,294,343	(1,488,784,302)	191,294,343	(1,488,784,302)
<i>Other comprehensive income not to be reclassified to profit or loss in subsequent periods</i>				
Remeasurement gain (loss) of employee retirement pension - net of income tax	(8,816,817)	8,863,051	4,894,683	-
Remeasurement gain (loss) of employee retirement pension of subsidiaries - net of income tax	-	-	(13,711,500)	8,863,051
Other comprehensive income not to be reclassified to profit or loss in subsequent periods - net of income tax	(8,816,817)	8,863,051	(8,816,817)	8,863,051
Other comprehensive income for the year	182,477,526	(1,479,921,251)	182,477,526	(1,479,921,251)
Total comprehensive income for the year	77,319,549	(278,501,440)	5,118,213	(324,889,518)
Total comprehensive income attributable to:				
Equity holders of the Company	5,118,213	(324,889,518)	5,118,213	(324,889,518)
Non-controlling interests of the subsidiary	72,201,336	46,388,078		
	77,319,549	(278,501,440)		

The accompanying notes are an integral part of the financial statements.



Polyplex (Thailand) Public Company Limited and its subsidiaries Statement of changes in shareholders' equity For the year ended 31 March 2026

Consolidated financial statements													(Unit: Baht)			
	Equity attributable to the owners of the Company															
	Other comprehensive income					Other components of shareholders' equity										
						Discount from change in shareholding in subsidiary		Excess of cost of investment in subsidiary over the carrying amount of the interest acquired		Total other components of shareholders' equity		Total equity attributable to owners of the Company		Equity attributable to non-controlling interests of the subsidiary		
	Retained earnings		Changes in value of investments in debt instruments at fair value through other comprehensive income		Exchange differences on translation of financial statements in foreign currency		Discount from change in shareholding in subsidiary		Excess of cost of investment in subsidiary over the carrying amount of the interest acquired		Total other components of shareholders' equity		Total equity attributable to owners of the Company		Equity attributable to non-controlling interests of the subsidiary	
Issued and fully paid share capital	Share premium	Appropriated - statutory reserve	Unappropriated													
900,000,000	1,908,449,678	96,000,000	16,915,876,844	314,136,914	3,709,351	(1,622,600)	4,450,692	320,674,357	20,141,000,879	222,738,461	20,363,739,340	222,738,461	20,363,739,340			
Profit for the year	-	-	1,155,031,733	(1,490,404,615)	(4,546,279)	-	-	-	1,155,031,733	46,388,078	1,201,419,811	46,388,078	1,201,419,811			
Other comprehensive income for the year	-	-	8,663,061	(1,490,404,615)	(4,546,279)	-	-	(1,494,950,894)	(1,486,087,843)	-	(1,486,087,843)	-	(1,486,087,843)			
Gain on sale of debt investments at fair value through other comprehensive income	-	-	-	-	6,166,592	-	-	6,166,592	6,166,592	-	6,166,592	-	6,166,592			
Total comprehensive income for the year	-	-	1,163,694,794	(1,490,404,615)	1,620,313	-	-	(1,488,784,302)	(324,889,518)	46,388,078	(278,501,440)	46,388,078	(278,501,440)			
Dividends paid (Note 28)	-	-	(351,000,000)	-	-	-	-	-	(351,000,000)	-	(351,000,000)	-	(351,000,000)			
Subsidiary paid dividend to non-controlling interest of the subsidiary (Note 13)	-	-	-	-	-	-	-	-	-	(11,874,034)	(11,874,034)	(11,874,034)	(11,874,034)			
Balance as at 31 March 2025	900,000,000	1,908,449,678	96,000,000	17,728,771,628	(1,176,267,701)	5,329,664	(1,622,600)	4,450,692	19,465,111,361	257,252,505	19,722,363,866	257,252,505	19,722,363,866			
Balance as at 1 April 2025	900,000,000	1,908,449,678	96,000,000	17,728,771,628	(1,176,267,701)	5,329,664	4,450,692	(1,168,109,945)	19,465,111,361	257,252,505	19,722,363,866	257,252,505	19,722,363,866			
Loss for the year	-	-	-	(177,359,313)	-	-	-	-	(177,359,313)	72,201,336	(105,157,977)	72,201,336	(105,157,977)			
Other comprehensive income for the year	-	-	-	(8,616,817)	192,441,235	(1,146,892)	-	191,294,343	182,477,526	-	182,477,526	-	182,477,526			
Total comprehensive income for the year	-	-	-	(186,176,130)	192,441,235	(1,146,892)	-	191,294,343	5,118,213	72,201,336	77,319,549	72,201,336	77,319,549			
Dividends paid (Note 28)	-	-	-	(180,000,000)	-	-	-	-	(180,000,000)	-	(180,000,000)	-	(180,000,000)			
Balance as at 31 March 2026	900,000,000	1,908,449,678	96,000,000	17,362,595,498	(983,826,466)	4,182,772	(1,622,600)	(976,815,602)	19,290,229,574	329,453,841	19,619,683,415	329,453,841	19,619,683,415			

The accompanying notes are an integral part of the financial statements.

Statement of changes in shareholders' equity

For the year ended 31 March 2026



Separate financial statements										(Unit: Baht)
	Other components of shareholders' equity									
	Issued and fully paid share capital	Share premium	Retained earnings		Other comprehensive income			Total other components of shareholders' equity	Total shareholders' equity	
			Appropriated - statutory reserve	Unappropriated	Exchange differences on translation of financial statements in foreign currency of subsidiaries	Changes in value of investments in debt instruments at fair value through other comprehensive income of subsidiaries	Discount from change in shareholding in subsidiary			Excess of cost of investment in subsidiary over the carrying amount of the interest acquired
Balance as at 1 April 2024										
- as previously reported	900,000,000	1,908,449,678	96,000,000	262,070,310	-	-	-	-	3,166,519,988	
Cumulative effect of change in accounting policy for investments in subsidiaries (Note 4)	-	-	-	16,653,806,534	314,136,914	3,709,351	(1,622,600)	320,674,357	16,974,480,891	
Balance as at 1 April 2024 - as restated	900,000,000	1,908,449,678	96,000,000	16,915,876,844	314,136,914	3,709,351	(1,622,600)	320,674,357	20,141,000,879	
Profit for the year - restated	-	-	-	1,155,031,733	-	-	-	-	1,155,031,733	
Other comprehensive income for the year - restated	-	-	-	8,863,051	(1,490,404,615)	(4,546,279)	-	(1,494,950,894)	(1,486,087,843)	
Gain on sale of debt investments at fair value through other comprehensive income - restated	-	-	-	-	-	6,166,592	-	6,166,592	6,166,592	
Total comprehensive income for the year - restated	-	-	-	1,163,894,784	(1,490,404,615)	1,620,313	-	(1,488,784,302)	(324,889,518)	
Dividends paid (Note 28)	-	-	-	(351,000,000)	-	-	-	-	(351,000,000)	
Balance as at 31 March 2025 - as restate	900,000,000	1,908,449,678	96,000,000	17,728,771,628	(1,176,267,701)	5,329,664	(1,622,600)	(1,168,109,945)	19,465,111,361	
Balance as at 1 April 2025										
- as previously reported	900,000,000	1,908,449,678	96,000,000	346,514,911	-	-	-	-	3,250,964,589	
Cumulative effect of change in accounting policy for investments in subsidiaries (Note 4)	-	-	-	17,382,256,717	(1,176,267,701)	5,329,664	(1,622,600)	(1,168,109,945)	16,214,146,772	
Balance as at 1 April 2025 - as restated	900,000,000	1,908,449,678	96,000,000	17,728,771,628	(1,176,267,701)	5,329,664	(1,622,600)	(1,168,109,945)	19,465,111,361	
Loss for the year	-	-	-	(177,359,313)	-	-	-	-	(177,359,313)	
Other comprehensive income for the year	-	-	-	(8,816,817)	192,441,235	(1,146,892)	-	191,294,343	182,477,526	
Total comprehensive income for the year	-	-	-	(186,176,130)	192,441,235	(1,146,892)	-	191,294,343	5,118,213	
Dividends paid (Note 28)	-	-	-	(180,000,000)	-	-	-	-	(180,000,000)	
Balance as at 31 March 2026	900,000,000	1,908,449,678	96,000,000	17,362,595,498	(983,826,466)	4,182,772	(1,622,600)	(976,815,602)	19,290,229,574	

The accompanying notes are an integral part of the financial statements.



Polyplex (Thailand) Public Company Limited and its subsidiaries

Cash flow statement

For the year ended 31 March 2026

(Unit: Baht)

	Consolidated financial statements		Separate financial statements	
	2026	2025	2026	2025
				(Restated)
Cash flows from operating activities				
Profit (loss) before tax	(263,769,147)	1,453,245,762	(224,735,996)	1,262,623,032
Adjustments to reconcile profit (loss) before tax to net cash provided by (paid from) operating activities:				
Depreciation and amortisation	1,145,672,861	1,038,972,142	381,702,441	376,661,115
Expected credit losses (reversal)	(14,435,693)	66,799,482	(993,157)	993,157
Reduction of inventories to net realisable value (reversal)	37,701,245	69,816,215	19,101,925	(2,828,357)
Gain on cancellation of lease agreement	-	(22,995,669)	-	-
Gain on sales and write-off of equipment and motor vehicles	(565,391)	(2,586,608)	(1,565,567)	(902,468)
Gain on sales of investment in bonds and debentures	(618,282)	(7,322,033)	-	-
Remeasurement loss of other employee benefits	8,322,666	8,384,584	8,322,666	8,384,584
Long-term employee benefit expenses	16,389,310	16,133,985	7,058,440	6,642,505
Share of profit from investments in subsidiaries	-	-	(32,104,752)	(743,157,974)
Unrealised loss (gain) on exchange and derivatives	541,431,222	(133,142,021)	101,705,979	(263,791,879)
Finance income	(40,688,388)	(47,668,970)	(95,052)	(215,303)
Finance cost	160,510,778	148,347,873	150,797,751	210,504,751
Profit from operating activities before changes in operating assets and liabilities	1,589,951,181	2,587,984,742	409,194,678	854,913,163
Operating assets (increase) decrease				
Trade and other receivables	57,420,216	115,351,662	113,649,733	(29,913,527)
Inventories	165,821,668	(411,533,026)	31,054,800	(119,084,918)
Other current assets	(119,839,585)	198,545,840	(2,140,019)	(12,326,343)
Other non-current assets	(1,444,608)	28,905,456	(2,976,725)	2,195,709
Operating liabilities increase (decrease)				
Trade and other payables	(68,756,445)	(577,185,993)	(85,391,499)	(289,729,790)
Other current liabilities	164,664,959	(6,686,820)	78,275,206	(19,672,036)
Other non-current liabilities	9,136,290	-	-	-
Payments of long-term employee benefits	(11,608,984)	(18,508,564)	(2,954,586)	(2,628,651)
Cash flows from operating activities	1,785,344,692	1,916,873,297	538,711,588	383,753,607
Corporate income tax paid	(155,312,790)	(150,719,661)	(21,093,544)	(33,411,027)
Net cash flows from operating activities	1,630,031,902	1,766,153,636	517,618,044	350,342,580

The accompanying notes are an integral part of the financial statements.



Polyplex (Thailand) Public Company Limited and its subsidiaries

Cash flow statement (Continued)

For the year ended 31 March 2026

(Unit: Baht)

	Consolidated financial statements		Separate financial statements	
	2026	2025	2026	2025
				(Restated)
Cash flows from investing activities				
Cash received from interest	34,397,691	50,120,081	95,052	215,303
Dividends received	-	-	-	23,570,842
Increase in restricted bank deposits	(325,636)	(296,440)	-	-
Proceeds from sales of investment in bonds and debentures	37,042,126	364,087,809	-	-
Cash paid for investment in bonds and debentures	(129,368,832)	-	-	-
Decrease (increase) in advance payments for purchases of property, plant and equipment	(80,598,142)	170,518,311	10,799,419	(22,349,690)
Increase (decrease) in accounts payable for purchases of property, plant and equipment	(242,996,828)	149,019,176	8,529,528	(8,558,589)
Proceeds from sales of property, plant and equipment	10,078,921	72,405,986	8,216,926	6,750,908
Acquisition of property, plant and equipment	-595,615,318	-2,093,415,459	-300,989,983	-165,629,586
Net cash flows used in investing activities	(967,386,018)	(1,287,560,536)	(273,349,058)	(166,000,812)
Cash flows from financing activities				
Increase in short-term loans from banks	507,781,000	622,235,250	73,000,000	355,000,000
Cash received from long-term loans from banks	-	87,167,646	-	-
Repayments of long-term loans from banks	(992,743,369)	(344,749,886)	-	-
Payment of principal portion of lease liabilities	(25,325,972)	(12,212,362)	(1,422,200)	(1,378,024)
Interest paid	(161,302,077)	(197,015,070)	(150,990,745)	(210,372,987)
Cash paid for dividend	(180,000,000)	(351,000,000)	(180,000,000)	(351,000,000)
Dividend paid non-controlling interests of the subsidiary	-	(11,874,034)	-	-
Net cash flows used in financing activities	(851,590,418)	(207,448,456)	(259,412,945)	(207,751,011)
Decrease in translation adjustment	(72,381,555)	(499,273,393)	-	-
Net decrease in cash and cash equivalents	(261,326,089)	(228,128,749)	(15,143,959)	(23,409,243)
Cash and cash equivalents at beginning of year	1,395,184,969	1,623,313,718	29,583,395	52,992,638
Cash and cash equivalents at end of year	1,133,858,880	1,395,184,969	14,439,436	29,583,395
	-	-	-	-
Supplemental cash flows information:				
Non-cash items				
Payable for purchases of property, plant and equipment	91,372,367	334,806,806	16,559,744	8,467,827
Increase in lease liabilities from increasing in lease agreement	18,486,185	21,548,202	-	-
Loss on change in fair value of investment in debt instruments at fair value through other comprehensive income - net of income tax	(1,146,892)	(4,546,279)	-	-
Gain on sale of debt investments at fair value through other comprehensive income - net of income tax	-	6,166,592	-	-
Remeasurement gain (loss) of employee retirement pension - net of income tax	(8,816,817)	8,863,051	4,894,683	-

The accompanying notes are an integral part of the financial statements.

**Polyplex (Thailand) Public Company Limited and its subsidiaries****Notes to financial statements****For the year ended 31 March 2026****1. General information**

Polyplex (Thailand) Public Company Limited (“The Company”) is a public company incorporated and domiciled in Thailand. Its parent company is Polyplex Corporation Limited, which was incorporated in Republic of India. The Company is principally engaged in the manufacture and distribution of polyester films, metallised films, extrusion coated films, cast polypropylene films, silicone coated films, blown films, holographic films and PET resins. The registered addresses of the Company’s head office and factories are as follows:

Head office: 75/26 Ocean Tower II, 18th Floor, Soi Sukhumvit 19, Sukhumvit Road, Kwaeng North Klongtoey, Khet Wattana, Bangkok.

Factory 1: Siam Eastern Industrial Park, 60/24 Moo 3, Tambol Mabyangporn, Amphur Pluakdaeng, Rayong.

Factory 2: Siam Eastern Industrial Park, 60/91 Moo 3, Tambol Mabyangporn, Amphur Pluakdaeng, Rayong.

Factory 3: Siam Eastern Industrial Park, 60/109 Moo 3, Tambol Mabyangporn, Amphur Pluakdaeng, Rayong.

2. Basis of preparation

- 2.1 The financial statements have been prepared in accordance with Thai Financial Reporting Standards enunciated under the Accounting Professions Act B.E. 2547 and their presentation has been made in compliance with the stipulations of the Notification of the Department of Business Development issued under the Accounting Act B.E. 2543.

The financial statements in Thai language are the official statutory financial statements of the Company. The financial statements in English language have been translated from the Thai language financial statements.

The financial statements have been prepared on a historical cost basis except where otherwise disclosed in the accounting policies.



2.2 Basis of consolidation

- a) The consolidated financial statements include the financial statements of Polyplex (Thailand) Public Company Limited ("the Company") and the following subsidiary companies (collectively as "the Group"):

Subsidiaries' name	Nature of business	Country of incorporation	Percentage of shareholding	
			2026	2025
			(%)	(%)
EcoBlue Ltd.	Manufacture and distribution of recycled plastic products	Thailand	66.50	66.50
Polyplex (Singapore) Pte. Ltd.	Investment holding company	Republic of Singapore	100.00	100.00
Polyplex America Holdings Inc.	Investment holding company	United States of America	100.00	100.00
Polyplex Europe B.V.	Distribution of plastic film	Netherlands	100.00	100.00
PT. Polyplex Films Indonesia	Manufacture and distribution of polyester film and chips	Republic of Indonesia	99.99	99.99
Polyplex Europa Polyester Film Sanayi Ve Ticaret Anonim Sirketi (100% owned by Polyplex (Singapore) Pte. Ltd.)	Manufacture and distribution of polyester film and chips	Republic of Turkey	100.00	100.00
Polyplex USA LLC (100% owned by Polyplex America Holdings Inc.)	Manufacture and distribution of polyester film and chips	United States of America	100.00	100.00
Polyplex Paketleme Cozumleri Sanayi Ve Ticaret Anonim Sirketi (99.99% owned by Polyplex Europa Polyester Film Sanayi Ve Ticaret Anonim Sirketi)	Distribution of plastic film	Republic of Turkey	100.00	100.00

- b) The Company is deemed to have control over an investee or subsidiaries if it has rights, or is exposed, to variable returns from its involvement with the investee, and it has the ability to direct the activities that affect the amount of its returns.
- c) Subsidiaries are fully consolidated, being the date on which the Company obtains control, and continue to be consolidated until the date when such control ceases.



- d) The financial statements of the subsidiaries are prepared using the same significant accounting policies as the Company.
 - e) The assets and liabilities in the financial statements of overseas subsidiary companies are translated to Baht using the exchange rate prevailing on the end of reporting period, and revenues and expenses translated using monthly average exchange rates. The resulting differences are shown under the caption of “Exchange differences on translation of financial statements in foreign currency” in the statement of changes in shareholders’ equity.
 - f) Material balances and transactions between the Group have been eliminated from the consolidated financial statements.
 - g) Non-controlling interests represent the portion of profit or loss and net assets of the subsidiaries that are not held by the Company and are presented separately in the consolidated profit or loss and within equity in the consolidated statement of financial position.
- 2.3 The separate financial statements present investments in subsidiaries under the equity method.

3. New financial reporting standards

3.1 Financial reporting standards that became effective in the current year

During the year, the Group has adopted the revised financial reporting standards which are effective for fiscal years beginning on or after 1 January 2025. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The adoption of these financial reporting standards does not have any significant impact on the Group’s financial statements.

3.2 Financial reporting standards that will become effective for fiscal years beginning on or after 1 January 2026

The Federation of Accounting Professions issued a number of revised financial reporting standards, which are effective for fiscal years beginning on or after 1 January 2026. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The management of the Group believes that adoption of these amendments will not have any significant impact on the Group’s financial statements.

4. Cumulative effect of change in accounting policy in relation to the recording of investments in subsidiaries in the separate financial statements

During the current year, the Company has changed its accounting policy in relation to the recording of investments in subsidiaries in the separate financial statements from the cost method to the equity method in order to make the Company's separate financial statements provide more relevant information, according to the management's consideration. The Company has decided to change this accounting policy since 1 April 2025. The Company adjusted the transaction retrospectively as if recording investments in subsidiaries by using the equity method had always been applied. The cumulative effect of the change in the accounting policy has been separately presented in the statements of changes in shareholders' equity.

The amounts of adjustments affecting the statements of financial position, income statements and the statements of comprehensive income are summarised below.

(Unit: Thousand Baht)

	Separate financial statements		
	31 March 2026	31 March 2025	1 April 2024
Statements of financial position			
Increase in investments in subsidiaries	16,423,834	16,214,147	16,974,481
Increase in unappropriated retained earnings	17,400,650	17,382,257	16,653,807
Increase (decrease) in other components of shareholders' equity	(976,816)	(1,168,110)	320,674

(Unit: Thousand Baht)

	Separate financial statements	
	For the years ended 31 March	
	2026	2025
Income statements		
Decrease in other income	-	(23,571)
Increase in share of profit from investments in subsidiaries	32,105	743,158
Increase in profit for the year	32,105	719,587
Earnings per share (Baht):		
Increase in basic earnings per share	0.04	0.80
Statements of comprehensive income		
Increase (decrease) in share of other comprehensive income of subsidiaries	177,583	(1,479,921)
Increase (decrease) in total comprehensive income for the year	209,688	(760,334)

5. Accounting policies

5.1 Revenue and expense recognition

Sales of goods

Revenue from sale of goods is recognised at the point in time when control of the asset is transferred to the customer, generally upon delivery of the goods. Revenue is measured at the amount of the consideration received or receivable, excluding value added tax, of goods supplied after deducting returns, discounts, allowances and price promotions to customers.

When a contract provided a customer with a right to return the goods within a specified period, the Group recognises the amount ultimately expected they will have to return to customers as a refund liability and recognise the right to recover the goods expected to be returned by customers as a right of return asset in the statement of financial position. The asset is measured at the former carrying amount of the inventory, less any expected costs to recover the goods, including any potential decreases in the value of the returned goods.

Interest income

Interest income is calculated using the effective interest method and recognised on an accrual basis. The effective interest rate is applied to the gross carrying amount of a financial asset, unless the financial assets subsequently become credit-impaired when it is applied to the net carrying amount of the financial asset (net of the expected credit loss allowance).

Finance cost

Interest expense from financial liabilities at amortised cost is calculated using the effective interest method and recognised on an accrual basis.

5.2 Cash and cash equivalents

Cash and cash equivalents consist of cash in hand and at banks, and all highly liquid investments with an original maturity of three months or less and not subject to withdrawal restrictions.

5.3 Inventories

Finished goods and work in process are valued at the lower of cost (under the weighted average method) and net realisable value. The cost of inventories includes all production costs and attributable factory overheads.

Raw materials, chemicals, spare parts and factory supplies are valued at the lower of average cost and net realisable value and are charged to production costs whenever consumed.

5.4 Investments in subsidiaries

Investments in subsidiaries are accounted for in the separate financial statements using the equity method.

5.5 Property, plant and equipment/Depreciation

Land is stated at cost. Buildings and equipment are stated at cost less accumulated depreciation and allowance for loss on impairment of assets (if any).

Depreciation of buildings and building improvements, machinery and equipment is calculated by reference to their costs on the straight-line basis. Depreciation of other equipment which acquired before 1 April 2015 was calculated on the sum of the year digits basis for the equipment acquired. The estimated useful lives of plant and equipment are as follows:

Buildings and building improvements	3, 20 and 50 years
Machinery and equipment	3 - 20 years
Furniture, fixtures and office equipment	3 - 10 years
Motor vehicles	4 - 8 years

Depreciation is included in determining income.

No depreciation is provided on land and assets under installation and construction.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on disposal of an asset is included in profit or loss when the asset is derecognised.

5.6 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the respective assets. All other borrowing costs are expensed in the period they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

5.7 Intangible assets

Intangible assets acquired through business combination are initially recognised at their fair value on the date of business acquisition while intangible assets acquired in other cases are recognised at cost. Following the initial recognition, the intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses (if any).



Intangible assets with finite lives are amortised on the straight-line basis over the economic useful life and tested for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method of such intangible assets are reviewed at least at each financial year end. The amortisation expense is charged to profit or loss.

A summary of the intangible assets with finite useful lives is as follows:

Useful lives

Computer software	3 - 15 years
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5.8 Goodwill

Goodwill is initially recorded at cost, which equals to the excess of cost of business combination over the fair value of the net assets acquired. If the fair value of the net assets acquired exceeds the cost of business combination, the excess is immediately recognised as gain in profit or loss.

Goodwill is carried at cost less any accumulated impairment losses. Goodwill is tested for impairment annually and when circumstances indicate that the carrying value may be impaired.

5.9 Leases

At inception of contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group as a lessee

The Group applied a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. At the commencement date of the lease (i.e. the date the underlying asset is available for use), the Group recognises right-of-use assets representing the right to use underlying assets and lease liabilities based on lease payments.

Right-of-use assets

Right-of-use assets are measured at cost, less accumulated depreciation, any accumulated impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities initially recognised, initial direct costs incurred, and lease payments made at or before the commencement date of the lease, and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located less any lease incentives received.



Depreciation of right-of-use assets are calculated by reference to their costs, on the straight-line basis over the shorter of their estimated useful lives and the lease term.

Building improvements	3 years
Machinery and equipment	5 years

If ownership of the leased asset is transferred to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

Right-of-use assets are presented as part of property, plant and equipment in the statement of financial position.

Lease liabilities

Lease liabilities are measured at the present value of the lease payments to be made over the lease term. The lease payments include fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be payable under residual value guarantees. Moreover, the lease payments include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising an option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses in the period in which the event or condition that triggers the payment occurs.

The Group discounted the present value of the lease payments by the interest rate implicit in the lease or the Group's incremental borrowing rate. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

Short-term leases and leases of low-value assets

A lease that has a lease term less than or equal to 12 months from commencement date or a lease of low-value assets is recognised as expenses on a straight-line basis over the lease term.



5.10 Related party transactions

Related parties comprise individuals or enterprises that control, or are controlled by, the Company and its subsidiaries, whether directly or indirectly, or which are under common control with the Group.

They also include individuals or enterprises which directly or indirectly own a voting interest in the Group that gives them significant influence over the Group, key management personnel, directors, and officers with authority in the planning and direction of the operations of the Group.

5.11 Foreign currencies

The consolidated and separate financial statements are presented in Baht, which is also the Company's functional currency. Items of each entity included in the consolidated financial statements are measured using the functional currency of that entity.

Transactions in foreign currencies are translated into Baht at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Baht at the exchange rate ruling at the end of reporting period.

Gains and losses on exchange are included in determining income.

5.12 Impairment of non-financial assets

At the end of each reporting period, the Group performs impairment reviews in respect of the property, plant and equipment right-of-use assets and other intangible assets whenever events or changes in circumstances indicate that an asset may be impaired. The Group also carries out annual impairment reviews in respect of goodwill. An impairment loss is recognised when the recoverable amount of an asset, which is the higher of the asset's fair value less costs to sell and its value in use, is less than the carrying amount. In determining value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used. These calculations are corroborated by a valuation model that, based on information available, reflects the amount that the Group could obtain from the disposal of the asset in an arm's length transaction between knowledgeable, willing parties, after deducting the costs of disposal.

An impairment loss is recognised in profit or loss.

In the assessment of asset impairment (except for goodwill) if there is any indication that previously recognised impairment losses may no longer exist or may have decreased, the Group estimates the asset's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The increased carrying amount of the asset attributable to a reversal of an impairment loss shall not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in profit or loss unless the asset is carried at a revalued amount, in which case the reversal, which exceeds the carrying amount that would have been determined, is treated as a revaluation increase.

5.13 Employee benefits

Short-term employee benefits

Salaries, wages, bonuses and contributions to the social security fund are recognised as expenses when incurred.

Post-employment benefits and other long-term employee benefits

Defined contribution plans

The Group and its employees have jointly established a provident fund. The fund is monthly contributed by employees and by the Group. The fund's assets are held in a separate trust fund and the Group's contributions are recognised as expenses when incurred.

Defined benefit plans and other long-term employee benefits

The Group has obligations in respect of the severance payments it must make to employees upon retirement under labor law and other employee benefit plans. The Group treats these severance payment obligations as a defined benefit plan. In addition, the Group provides other long-term employee benefit plan, namely long service awards.

The obligation under the defined benefit plan and other long-term employee benefit plans is determined by a professionally qualified independent actuary based on actuarial techniques, using the projected unit credit method.

Actuarial gains and losses arising from defined benefit plans are recognised immediately in other comprehensive income.

Actuarial gains and losses arising from other long-term benefits are recognised immediately in profit and loss.

Past service costs are recognised in profit or loss on the earlier of the date of the plan amendment or curtailment and the date that the Company recognises restructuring-related costs.



5.14 Provisions

Provisions are recognised when the Group has a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

5.15 Income tax

Income tax expense represents the sum of corporate income tax currently payable and deferred tax.

Current tax

Current income tax is provided in the accounts at the amount expected to be paid to the taxation authorities, based on taxable profits determined in accordance with tax legislation.

Deferred tax

Deferred income tax is provided on temporary differences between the tax bases of assets and liabilities and their carrying amounts at the end of each reporting period, using the tax rates enacted at the end of the reporting period.

The Group recognises deferred tax liabilities for all taxable temporary differences while they recognise deferred tax assets for all deductible temporary differences and tax losses carried forward to the extent that it is probable that future taxable profit will be available against which such deductible temporary differences and tax losses carried forward can be utilised.

At each reporting date, the Group reviews and reduce the carrying amount of deferred tax assets to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

The Group records deferred tax directly to shareholders' equity if the tax relates to items that are recorded directly to shareholders' equity.

5.16 Financial instruments

The Group initially measures financial assets at its fair value plus, in the case of financial assets that are not measured at fair value through profit or loss, transaction costs. However, trade receivables, that do not contain a significant financing component, are measured at the transaction price as disclosed in the accounting policy relating to revenue recognition.

Classification and measurement of financial assets

Financial assets are classified, at initial recognition, as to be subsequently measured at amortised cost, fair value through other comprehensive income (“FVOCI”), or fair value through profit or loss (“FVTPL”). The classification of financial assets at initial recognition is driven by the Group’s business model for managing the financial assets and the contractual cash flows characteristics of the financial assets.

Financial assets at amortised cost

The Group measures financial assets at amortised cost if the financial asset is held in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest rate (“EIR”) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

Financial assets at FVOCI (debt instruments)

The Group measures financial assets at FVOCI if the financial asset is held to collect contractual cash flows and to sell the financial asset and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Interest income, foreign exchange revaluation and impairment losses or reversals are recognised in profit or loss and computed in the same manner as for financial assets measured at amortised cost. The remaining fair value changes are recognised in other comprehensive income. Upon derecognition, the cumulative fair value change recognised in other comprehensive income is recycled to profit or loss.

Financial assets at FVTPL

Financial assets measured at FVTPL are carried in the statement of financial position at fair value with net changes in fair value recognised in profit or loss.

These financial assets include derivatives, security investments held for trading, equity investments which the Group has not irrevocably elected to classify at FVOCI and financial assets with cash flows that are not solely payments of principal and interest.

Classification and measurement of financial liabilities

Except for derivative liabilities, at initial recognition the Group's financial liabilities are recognised at fair value net of transaction costs and classified as liabilities to be subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process. In determining amortised cost, the Group takes into account any fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance costs in profit or loss.

Derecognition of financial instruments

A financial asset is primarily derecognised when the rights to receive cash flows from the asset have expired or have been transferred and either the Group has transferred substantially all the risks and rewards of the asset, or the Group has transferred control of the asset.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in profit or loss.

Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at FVTPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

For trade receivables, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date.

ECLs are calculated based on its historical credit loss experience and adjusted for forward-looking factors specific to the debtors and the economic environment.

A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

5.17 Derivatives

The Group uses derivatives, such as forward currency contracts to hedge its foreign currency risks.

Derivatives are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. The subsequent changes are recognised in profit or loss. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

Derivatives are presented as non-current assets or non-current liabilities if the remaining maturity of the instrument is more than 12 months and it is not due to be realised or settled within 12 months. Other derivatives are presented as current assets or current liabilities.

5.18 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between buyer and seller (market participants) at the measurement date. The Group applies a quoted market price in an active market to measure their assets and liabilities that are required to be measured at fair value by relevant financial reporting standards. Except in case of no active market of an identical asset or liability or when a quoted market price is not available, the Group measures fair value using valuation technique that are appropriate in the circumstances and maximises the use of relevant observable inputs related to assets and liabilities that are required to be measured at fair value.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy into three levels based on categorise of input to be used in fair value measurement as follows:

Level 1 - Use of quoted market prices in an active market for such assets or liabilities

Level 2 - Use of other observable inputs for such assets or liabilities, whether directly or indirectly

Level 3 - Use of unobservable inputs such as estimates of future cash flows

At the end of each reporting period, the Group determines whether transfers have occurred between levels within the fair value hierarchy for assets and liabilities held at the end of the reporting period that are measured at fair value on a recurring basis.

6. Significant accounting judgements and estimates

The preparation of financial statements in conformity with financial reporting standards at times requires management to make subjective judgements and estimates regarding matters that are inherently uncertain. These judgements and estimates affect reported amounts and disclosures; and actual results could differ from these estimates. Significant judgements and estimates are as follows:

Allowance for expected credit losses of trade receivables

In determining an allowance for expected credit losses of trade receivables, the management needs to make judgement and estimates based upon, among other things, past collection history, aging profile of outstanding debts and the forecast economic condition for groupings of various customer segments with similar credit risks. The Group's historical credit loss experience and forecast economic conditions may also not be representative of whether a customer will actually default in the future.

Fair value of financial instruments

In determining the fair value of financial instruments recognised in the statement of financial position that are not actively traded and for which quoted market prices are not readily available, the management exercise judgement, using a variety of valuation techniques and models. The input to these models is taken from observable markets, and includes consideration of credit risk (bank and counterparty, both) liquidity, correlation and longer-term volatility of financial instruments. Change in assumptions about these factors could affect the fair value recognised in the statement of financial position and disclosures of fair value hierarchy.

Property, plant and equipment/Depreciation

In determining depreciation of plant and equipment, the management is required to make estimates of the useful lives and residual values of the plant and equipment and to review estimate useful lives and residual values when there are any changes.

In addition, the management is required to review property, plant and equipment for impairment on a periodical basis and record impairment losses when it is determined that their recoverable amount is lower than the carrying amount. This requires judgements regarding forecast of future revenues and expenses relating to the assets subject to the review.



Deferred tax assets

Deferred tax assets are recognised for deductible temporary differences and unused tax losses to the extent that it is probable that taxable profit will be available against which the temporary differences and losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of estimate future taxable profits.

Post-employment benefits under defined benefit plans and other long-term employee benefits

The obligation under the defined benefit plan and other long-term employee benefit plans is determined based on actuarial techniques. Such determination is made based on various assumptions, including discount rate, future salary increase rate, mortality rate and staff turnover rate.

7. Related party transactions

During the years, the Group had significant business transactions with related parties. Such transactions, which are summarised below, arose in the ordinary course of business and were concluded on commercial terms and bases agreed upon between the Group and those related parties.

There were no significant changes in the transfer pricing policy of transactions with related parties during the current year.



Summaries significant business transactions with related parties as follows.

(Unit: Million Baht)

	Consolidated		Separate		Transfer Pricing Policy
	financial statements		financial statements		
	2026	2025	2026	2025	
<u>Transactions with subsidiary companies</u>					
(eliminated from the consolidated financial statements)					
Sales of goods	-	-	2,045	2,867	Transaction net margin method or cost plus margin
Sales of machinery & equipment	-	-	8	-	As stipulated in agreements
Purchases of raw materials	-	-	80	176	Transaction net margin method or cost plus margin
Purchase of machinery & equipment	-	-	-	2	As stipulated in agreements
Rental and service income	-	-	3	3	As stipulated in agreements
Interest expenses	-	-	135	189	3-month Euribor + 1.10% per annum (2025: 3-month Euribor+1.50% per annum)
<u>Transactions with parent company</u>					
Sales of goods	33	14	33	14	Transaction net margin method or cost plus margin
Sales of machinery & equipment	-	15	-	5	As stipulated in agreements
Purchases of raw materials	399	873	6	7	Transaction net margin method or cost plus margin
Dividend paid	92	179	92	179	As approved by shareholders and Board of Directors' meeting
<u>Transactions with major shareholder of parent company</u>					
Sales of goods	45	78	2	6	Transaction net margin method or cost plus margin
Purchases of raw materials	12	3	4	-	Transaction net margin method or cost plus margin
Other expenses	1	1	-	-	At cost
<u>Transactions with related persons</u>					
Salary expenses*	4	5	4	5	Employment contract

*The salary expenses are included in Directors and management's remuneration.

As at 31 March 2026 and 2025, the balances of the accounts between the Group and those related companies are as follows:

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
<u>Trade and other receivables - related parties (Note 9)</u>				
Subsidiaries	-	-	776,237	913,977
Parent company	2,426	102	2,426	102
Major shareholder of parent company	8,917	9,552	2,425	1,117
Total	11,343	9,654	781,088	915,196
<u>Trade payables - related parties (Note 17)</u>				
Subsidiaries	-	-	13,425	20,964
Parent company	99,406	133,601	653	-
Major shareholder of parent company	4,542	1,178	-	-
Total	103,948	134,779	14,078	20,964

Loans from related party

As at 31 March 2026 and 2025, the balances of loans between the Company and related company, and the movements in loans were as follows:

(Unit: Thousand Baht)

Long-term loans from related party	Related by	Separate financial statements				
		Balance as at 31 March 2025	Increase during the year	Decrease during the year	Unrealised loss on exchange	Balance as at 31 March 2026
Polyplex Europa Polyester Film Sanayi Ve Ticaret A.S.	Subsidiary	3,744,302	-	-	89,284	3,833,586
Total		3,744,302	-	-	89,284	3,833,586

Long-term loans from Polyplex Europa Polyester Film Sanayi Ve Ticaret A.S. of EUR 101 million (2025: EUR 101 million) carried interest at 3-month Euribor + 1.10% per annum (2025: 3-month Euribor + 1.50% per annum). The loans are repayable within 31 March 2029, but the repayment could be extended as mutually agree between the parties.



Directors and management's remuneration

During the years ended 31 March 2026 and 2025, the Group had employee benefit expenses to their directors and management as below.

(Unit: Million Baht)

	Consolidated financial statements		Separate financial statements	
	2026	2025	2026	2025
Short-term employee benefits	143	124	45	46
Long-term employee benefits	27	40	10	16
Total	170	164	55	62

Guarantee obligations with related parties

The Group has outstanding guarantee obligations with its related parties, as described in Note 31.4 to the financial statements.

8. Cash and cash equivalents

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2026	2025	2026	2025
Cash	1,881	2,220	737	928
Bank deposits	1,131,978	1,392,965	13,702	28,655
Total	1,133,859	1,395,185	14,439	29,583

As at 31 March 2026, bank deposits in saving accounts and fixed deposits carried interests between 0.20% and 4.65% per annum (2025: between 0.20% and 5.75% per annum).

**9. Trade and other current receivables**

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
<u>Trade receivables - unrelated parties</u>				
Aged on the basis of due dates				
Not yet due	3,045,555	3,002,171	582,389	486,306
Past due				
Up to 3 months	356,043	433,729	26,702	65,387
3 - 6 months	6,004	5,360	756	63
6 - 12 months	23,929	68,452	627	2,797
Over 12 months	55,300	3,198	-	2,349
Total trade receivables - unrelated parties	3,486,831	3,512,910	610,474	556,902
Less: Allowance for expected credit losses	(52,949)	(69,843)	(453)	(3,892)
Total trade receivables - unrelated parties, net	3,433,882	3,443,067	610,021	553,010
<u>Trade receivables - related parties</u>				
Aged on the basis of due dates				
Not yet due	11,343	9,654	779,718	913,601
Past due				
Up to 3 months	-	-	-	28
Total trade receivables - related parties	11,343	9,654	779,718	913,629
Total trade receivables - net	3,445,225	3,452,721	1,389,739	1,466,639
<u>Other current receivables</u>				
Other current receivables - related party	-	-	1,370	1,567
Total other receivables	-	-	1,370	1,567
Total trade and other current receivables - net	3,445,225	3,452,721	1,391,109	1,468,206

The normal credit terms are 15 to 90 days.



Set out below are the movements in the allowance for expected credit losses of trade receivables.

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
Beginning balance	69,843	3,072	3,892	2,899
Expected credit losses (reversal)	(14,436)	66,799	(993)	993
Written off	(2,446)	-	(2,446)	-
Translation adjustment	(12)	(28)	-	-
Ending balance	52,949	69,843	453	3,892

A subsidiary has pledged its trade receivables, with a net carrying amount of Baht 819 million as at 31 March 2026 (31 March 2025: Baht 811 million), as collateral for short-term loans from bank (the Company only: Nil (31 March 2025: Nil)).

10. Inventories

(Unit: Thousand Baht)

	Consolidated financial statements					
	Reduce cost to					
	Cost		net realisable value		Inventories - net	
	2026	2025	2026	2025	2026	2025
Finished goods	1,980,206	1,925,848	(265,671)	(242,749)	1,714,535	1,683,099
Work in process	609,105	599,567	(3,343)	(1,704)	605,762	597,863
Raw materials	1,284,813	1,264,089	(15,716)	(2,330)	1,269,097	1,261,759
Spare parts and factory supplies	1,036,484	1,018,385	-	-	1,036,484	1,018,385
Goods in transit	605,204	873,253	-	-	605,204	873,253
Total	5,515,812	5,681,142	(284,730)	(246,783)	5,231,082	5,434,359



(Unit: Thousand Baht)

	Separate financial statements					
	Reduce cost to					
	Cost		net realisable value		Inventories - net	
	2026	2025	2026	2025	2026	2025
Finished goods	330,435	389,000	(74,610)	(70,534)	255,825	318,466
Work in process	48,183	50,787	(3,343)	(1,704)	44,840	49,083
Raw materials	615,924	615,388	(15,716)	(2,330)	600,208	613,058
Spare parts and factory supplies	359,434	332,176	-	-	359,434	332,176
Goods in transit	44,213	41,894	-	-	44,213	41,894
Total	1,389,189	1,429,245	(93,669)	(74,568)	1,304,520	1,354,677

Movements in the allowance for reducing cost of inventories to net realisable value for the years 2026 and 2025 were summarised below.

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
Beginning balance	246,783	186,097	74,568	77,396
Add: Allowance made during the year	227,621	155,103	93,669	74,568
Less: Allowance reversed during the year	(189,919)	(85,286)	(74,568)	(77,396)
Add (less): Translation adjustment	245	(9,131)	-	-
Ending balance	<u>284,730</u>	<u>246,783</u>	<u>93,669</u>	<u>74,568</u>

A subsidiary has pledged its inventories, with a net amount of Baht 1,828 million as at 31 March 2026 (31 March 2025: Baht 1,770 million), as collateral for short-term loans from bank (the Company only: Nil (31 March 2025: Nil)).

**11. Other current financial assets/ Other non-current financial assets**

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
<u>Debt instruments at FVOCI</u>				
Investment in bonds and debentures	315,263	218,351	-	-
Total debt instruments at FVOCI	315,263	218,351	-	-
<u>Financial assets at FVTPL</u>				
Derivative assets - foreign exchange				
forward contracts (Note 33.1)	12,083	4,414	212	3,235
Total financial assets at FVTPL	12,083	4,414	212	3,235
Total other financial assets	327,346	222,765	212	3,235
Current	236,474	59,437	212	3,235
Non-current	90,872	163,328	-	-
Total	327,346	222,765	212	3,235

As at 31 March 2026, investments in bonds and debentures carried interests at 0.63% - 3.63% per annum (2025: 0.63% - 3.00% per annum). Bonds and debentures will be matured during October 2026 to February 2027 of Baht 224 million and in October 2027 to September 2028 of Baht 91 million (2025: during June 2025 of Baht 55 million and in October 2026 to February 2027 of Baht 163 million).

12. Restricted bank deposits

As at 31 March 2026, restricted bank deposits represent deposits with banks, amounting to USD 30.22 thousand and EUR 1.04 thousand (2025: USD 0.02 million and EUR 1.04 thousand) which carried interests between 0.00% and 0.13% per annum (2025: between 0.00% and 0.13% per annum). Such deposits were pledged with the banks to secure long-term loans from bank and a letter of guarantee issued by a bank in respect of contractual performance of PT. Polyplex Films Indonesia (subsidiary).



13. Investments in subsidiaries

13.1 Details of investments in subsidiaries as presented in the separate financial statements are as follows:

(Unit: Million Baht)

Company's name	Paid-up capital	Shareholding percentage	Separate financial statements			
			Carrying amount based on		Carrying amount based on	
			the cost method		the equity method	
		Percent	2026	2025	2026	2025
(Restated)						
<u>Ordinary shares</u>						
Polyplex (Singapore) Pte. Ltd.	EUR 0.8 million	100.00	41	41	14,891	13,990
Polyplex Europe B.V.	EUR 0.2 million	100.00	8	8	49	45
Polyplex America Holdings Inc.	USD 46.6 million	100.00	1,474	1,474	2,531	3,116
PT. Polyplex Films						
Indonesia	IDR 540 billion	99.99	1,236	1,236	1,160	1,414
EcoBlue Limited	Baht 137.65 million	66.50	105	105	657	513
<u>Preference shares</u>						
Polyplex (Singapore) Pte. Ltd.	EUR 8.4 million	100.00	415	415	415	415
Total			3,279	3,279	19,703	19,493

13.2 Share of comprehensive income and dividend received

During the years, the Company has recognised its share of comprehensive income from investments in subsidiaries in the separate financial statements as follows:

(Unit: Thousand Baht)

Company's name	Separate financial statements					
	Share of other comprehensive					
	Share of profit (loss)		income		Dividend received	
	2026	2025	2026	2025	2026	2025
	(Restated)		(Restated)			
<u>Ordinary shares</u>						
Polyplex (Singapore) Pte. Ltd.	569,442	607,822	331,332	(975,031)	-	-
Polyplex Europe B.V.	2,205	3,092	1,127	(2,984)	-	-
Polyplex America Holdings Inc.	(478,373)	52,158	(106,382)	(259,192)	-	-
PT. Polyplex Films						
Indonesia	(205,002)	(11,906)	(48,494)	(242,714)	-	-
EcoBlue Limited	143,833	91,991	-	-	-	23,571
Total	32,105	743,157	177,583	(1,479,921)	-	23,571

During the year 2025, a subsidiary paid dividend to non-controlling interests at the amount of Baht 11.9 million (2026: Nil).



14. Property, plant and equipment

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
Net book value:				
Property, plant and equipment	13,697,525	14,581,600	2,639,850	2,725,626
Right-of-use assets	68,893	65,294	397	1,985
Total	<u>13,766,418</u>	<u>14,646,894</u>	<u>2,640,247</u>	<u>2,727,611</u>

Movements of the property, plant and equipment account during the years ended 31 March 2026 and 2025 were summarised below.

(Unit: Thousand Baht)

	Consolidated financial statements						Total
	Land	Buildings and building improvements	Machinery and equipment	Furniture, fixtures and office equipment	Motor vehicles	Assets under installation and construction	
Cost							
1 April 2024	782,478	4,820,450	17,146,102	691,951	69,466	2,733,782	26,244,229
Purchases	-	7,687	62,716	49,742	8,537	1,964,734	2,093,416
Disposals/ Write off	-	(59,419)	(203,264)	(1,087)	(5,441)	-	(269,211)
Transfer in/ (Transfer out)	-	1,618,652	2,862,012	8,973	3,637	(4,493,274)	-
Capitalised interest	-	16,052	34,766	-	-	-	50,818
Translation adjustments	(47,558)	(314,355)	(905,904)	(25,465)	(3,860)	(119,712)	(1,416,854)
31 March 2025	734,920	6,089,067	18,996,428	724,114	72,339	85,530	26,702,398
Purchases	-	871	74,835	59,609	6,128	454,173	595,616
Disposals/ Write off	-	(348)	(199,085)	(16,645)	(4,921)	-	(220,999)
Transfer in/ (Transfer out)	-	2,132	431,400	3,190	3,228	(439,950)	-
Translation adjustments	(12,320)	(126,740)	(243,569)	(7,223)	(644)	946	(389,550)
31 March 2026	722,600	5,964,982	19,060,009	763,045	76,130	100,699	26,687,465



(Unit: Thousand Baht)

	Consolidated financial statements					
	Land	Buildings and building improvements	Machinery and equipment	Furniture, fixtures and office equipment	Motor vehicles	Assets under installation and construction
Total						
<u>Accumulated depreciation</u>						
1 April 2024	-	1,701,316	9,585,780	440,191	53,215	-
Depreciation for the year	-	180,874	733,319	80,335	6,685	-
Disposals/ Write off	-	(19,138)	(175,009)	(330)	(4,915)	-
Translation adjustments	-	(70,918)	(373,628)	(14,412)	(2,567)	-
31 March 2025	-	1,792,134	9,770,462	505,784	52,418	-
Depreciation for the year	-	219,142	825,212	79,657	5,956	-
Disposals/ Write off	-	(77)	(191,707)	(15,808)	(3,894)	-
Translation adjustments	-	(20,386)	(24,436)	(4,227)	(290)	-
31 March 2026	-	1,990,813	10,379,531	565,406	54,190	-
<u>Net book value</u>						
31 March 2025	734,920	4,296,933	9,225,966	218,330	19,921	85,530
31 March 2026	722,600	3,974,169	8,680,478	197,639	21,940	100,699
<u>Depreciation for the year</u>						
2025 (Baht 972.8 million included in manufacturing cost, and the balance in selling and administrative expenses)						1,001,213
2026 (Baht 1,086.9 million included in manufacturing cost, and the balance in selling and administrative expenses)						1,129,967



(Unit: Thousand Baht)

	Separate financial statements					Total
	Land	Buildings and building improvements	Machinery and equipment	Furniture, fixtures and office equipment	Motor vehicles	
Cost						
1 April 2024	196,627	1,460,015	6,584,426	428,310	29,500	8,698,882
Purchases	-	2,356	48,532	46,972	3,489	165,629
Disposals/ Write off	-	-	(7,179)	(853)	(3,195)	(11,227)
Transfer in/ (Transfer out)	-	-	2,535	-	-	-
31 March 2025	196,627	1,462,371	6,628,314	474,429	29,794	8,853,284
Purchases	-	871	49,379	53,859	2,470	300,990
Disposals/ Write off	-	-	(191,308)	(2,662)	-	(193,970)
Transfer in/ (Transfer out)	-	958	253,048	1,024	-	-
31 March 2026	196,637	1,464,200	6,739,433	526,650	32,264	8,960,304
Accumulated depreciation						
1 April 2024	-	860,372	4,579,193	294,918	23,481	5,757,964
Depreciation for the year	-	66,365	253,506	51,933	3,269	375,073
Disposals/ Write off	-	-	(2,081)	(103)	(3,195)	(5,379)
31 March 2025	-	926,737	4,830,618	346,748	23,555	6,127,658
Depreciation for the year	-	65,378	260,241	52,106	2,389	380,114
Disposals/ Write off	-	-	(185,251)	(2,067)	-	(187,318)
31 March 2026	-	992,115	4,905,608	396,787	25,944	6,320,454
Net book value						
31 March 2025	196,627	535,634	1,797,696	127,681	6,239	2,725,626
31 March 2026	196,627	472,085	1,833,825	129,863	6,320	2,639,850
Depreciation for the year						
2025 (Baht 319.9 million included in manufacturing cost, and the balance in selling and administrative expenses)						375,073
2026 (Baht 325.6 million included in manufacturing cost, and the balance in selling and administrative expenses)						380,114



During the year ended 31 March 2025, the subsidiaries capitalised borrowing cost amounted to Baht 51 million as cost of plant construction (2026: Nil). The rate used to determine the amount of borrowing costs eligible for capitalisation was 6.0% per annum (2026: Nil).

As at 31 March 2026, certain items of equipment were fully depreciated but are still in use. The gross carrying amount before deducting accumulated depreciation of those assets amounted to approximately Baht 3,872 million (2025: Baht 3,729 million) (The Company only: Baht 2,522 million (2025: Baht 2,439 million)).

The Group has mortgaged their property, plant and equipment with net book value as of 31 March 2026 amounting to approximately Baht 2,698 million (2025: Baht 4,410 million) as collateral against credit facilities received from financial institutions (The Company only: Nil (2025: Nil)).

15. Other intangible assets

The net book value of other intangible assets as at 31 March 2026 and 2025 is presented below.

	(Unit: Thousand Baht)
	Consolidated financial statements
	Computer software
As at 31 March 2026	
Cost	18,253
Less: Disposals/write-off	(269)
Less: Accumulated amortisation	(17,984)
Net book value	-
As at 31 March 2025	
Cost	19,553
Less: Accumulated amortisation	(19,547)
Add: Translation adjustment	(6)
Net book value	-

**16. Short-term loans from banks**

(Unit: Thousand Baht)

	Interest rates		Consolidated financial statements		Separate financial statements	
	2026	2025	2026	2025	2026	2025
	(% per annum)	(% per annum)				
Short-term loans from						
banks	SOFR+2.0%	SOFR+2.0%	820,016	237,235	-	-
Promissory notes	1.20 - 1.25	2.04 - 2.90	1,143,000	1,218,000	1,143,000	1,070,000
Total short-term loans from financial institutions			1,963,016	1,455,235	1,143,000	1,070,000

A subsidiary's short-term loans from bank were secured by its trade receivables and inventories, as described in Note 9 and Note 10 to the consolidated financial statements.

As at 31 March 2026, the Company and a subsidiary's promissory notes were unsecured (31 March 2025: the subsidiary's promissory notes were secured by the mortgages of its land and construction thereon and the pledge of its machinery and equipment) (The Company only: Nil)).

17. Trade and other current payables

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2026	2025	2026	2025
Trade payables - related parties	103,948	134,779	14,078	20,964
Trade payables - unrelated parties	1,855,875	1,862,078	631,180	709,772
Other current payables - unrelated parties	1,528	362	877	-
Other current payables for purchases of property, plant and equipment	91,372	334,806	16,560	8,468
Total trade and other current payables	2,052,723	2,332,025	662,695	739,204

**18. Long-term loans from banks**

(Unit: Thousand Baht)

Interest rates (% per annum)	Repayment schedule	Consolidated financial statements	
		2026	2025
SOFR + Spread adjustment + 2.60	October 2022 to January 2029	-	53,366
SOFR + Spread adjustment + 1.45	November 2021 to November 2029	-	819,027
SOFR + 2.76161	December 2020 to November 2029	392,556	597,614
Total		392,556	1,470,007
Less: Deferred transaction cost		(1,894)	(3,206)
Long-term loans - net of deferred transaction cost		390,662	1,466,801
Less: Current portion		(186,320)	(329,840)
Long-term loans - net of current portion		204,342	1,136,961

Movements in long-term loans account for the years ended 31 March 2026 and 2025 were summarised below.

(Unit: Thousand Baht)

	Consolidated financial statements	
	2026	2025
Beginning balance	1,466,801	1,864,124
Additional borrowings	-	87,168
Repayments	(992,743)	(344,750)
Amortised transaction cost	1,206	1,762
Unrealised loss on exchange	(18,908)	3,816
Translation adjustment	(65,694)	(145,319)
Ending balance	390,662	1,466,801

A subsidiary loan facilities was secured by the mortgages of its construction thereon and the pledges of its machinery, bank deposit accounts, and the guarantees provided by the Company and a subsidiary as described in Note 12, Note 14, and Note 31.4 to the financial statements.

The loan agreements contain several covenants which, among other things, required the subsidiary to maintain debt-to-equity ratio and debt service coverage ratio at the rate prescribed in the agreements.



As at 31 March 2026, a subsidiary was unable to maintain debt service coverage ratio according to the agreement (2025: Nil). However, the subsidiary received waiver letters from the bank on 26 February 2026. Consequently, as at 31 March 2026, the classification of the loans was in accordance with the normal repayment term as specified in the loans agreements.

As at 31 March 2026 and 2025, there is no long-term loans facilities of the Group which have not yet been drawn down.

19. Other current financial liabilities

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	2026	2025	2026	2025
Derivative liabilities at FVTPL				
Foreign exchange forward contracts (Note 33.1)	63,435	17,454	61,874	17,269
Total other financial liabilities	<u>63,435</u>	<u>17,454</u>	<u>61,874</u>	<u>17,269</u>

20. Provision for employee benefits

Provision for employee benefits, which represented compensation payable to employees after they retire and other employee benefits, were as follows:

(Unit: Thousand Baht)

	Consolidated financial statements					
	Employee retirement pension		Other employee benefits		Total	
	2026	2025	2026	2025	2026	2025
Provision for employee benefits						
at beginning of the year	72,900	88,293	25,894	16,941	98,794	105,234
Included in profit or loss:						
Current service costs	11,323	11,074	2,307	2,376	13,630	13,450
Interest costs	2,441	2,396	319	289	2,760	2,685
Remeasurement loss recognised during the year	-	-	8,323	8,384	8,323	8,384
Included in other comprehensive income:						
Remeasurement (gain) loss arising from						
Financial assumptions changes	15,079	(8,330)	-	-	15,079	(8,330)
Demographic assumptions changes	(2,043)	-	-	-	(2,043)	-
Experience adjustments	(5,364)	(147)	-	-	(5,364)	(147)
Benefits paid during the year	(9,106)	(16,414)	(2,503)	(2,095)	(11,609)	(18,509)
Translation adjustment	(310)	(3,972)	-	-	(310)	(3,973)
Provision for employee benefits at the end of the year	<u>84,920</u>	<u>72,900</u>	<u>34,340</u>	<u>25,895</u>	<u>119,260</u>	<u>98,794</u>



(Unit: Thousand Baht)

	Separate financial statements					
	Employee retirement		Other		Total	
	pension		employee benefits			
	2026	2025	2026	2025	2026	2025
Provision for employee benefits						
at beginning of the year	38,098	34,154	25,396	16,941	63,494	51,095
Included in profit or loss:						
Current service costs	3,704	3,502	1,937	1,877	5,641	5,379
Interest costs	1,099	976	319	289	1,418	1,265
Remeasurement loss recognised						
during the year	-	-	8,322	8,384	8,322	8,384
Included in other comprehensive income:						
Remeasurement (gain) loss arising from						
Financial assumptions changes	1,321	-	-	-	1,321	-
Demographic assumptions changes	(2,043)	-	-	-	(2,043)	-
Experience adjustments	(5,396)	-	-	-	(5,396)	-
Benefits paid during the year	(452)	(434)	(2,503)	(2,095)	(2,955)	(2,629)
Provision for employee benefits						
at the end of the year	36,331	38,098	33,471	25,396	69,802	63,494

The Group expect to pay Baht 11.3 million of long-term employee benefits during next year (2025: Baht 8.6 million) (the Company only: Baht 4.5 million (2025: Baht 3.6 million)).

As at 31 March 2026, the weighted average duration of the liabilities for long-term employee benefits was 13 - 23 years (2025: 12 - 23 years) (the Company only: 13 years (2025: 15 years)).

Significant actuarial assumptions were summarised below:

	Consolidated financial statements		Separate financial statements	
	2026	2025	2026	2025
Discount rates	1.2204% - 7.00%	1.7969% - 7.25%	2.4731%	2.3260%
	per annum	per annum	per annum	per annum
Salary increase rates	2.8% - 6.0%	2.4% - 6.0%	3.5% - 4.0%	3.5% - 4.0%
	Per annum	Per annum	per annum	per annum
Turnover rates	3% - 21%	6% - 18%	7% - 21%	6% - 18%
	per annum	per annum	per annum	per annum
Gold price	Bath 72,000 - Bath	Bath 50,050	Bath 77,550	Bath 50,050
	77,550	Per Baht weight	Per Baht weight	Per Baht weight
	Per Baht weight			



The result of sensitivity analysis for significant assumptions that affect the present value of the long-term employee benefits obligation as at 31 March 2026 and 2025 were summarised below:

(Unit: Thousand Baht)

	Consolidated financial statements							
	Employee retirement provision				Other employee benefit			
	Increase 1% or increase 10%		Decrease 1% or decrease 10%		Increase 1%		Decrease 1%	
	of base assumption		of base assumption		of base assumption		of base assumption	
	2026	2025	2026	2025	2026	2025	2026	2025
Discount rate	(9,117)	(7,986)	8,386	7,443	(1,624)	(739)	1,788	818
Salary increase rate	10,471	10,230	(6,822)	(6,635)	-	-	-	-

(Unit: Thousand Baht)

	Consolidated financial statements							
	Employee retirement provision				Other employee benefit			
	Increase 10% - 20%		Decrease 10% - 20%		Increase 20%		Decrease 20%	
	of base assumption		of base assumption		of base assumption		of base assumption	
	2026	2025	2026	2025	2026	2025	2026	2025
Turnover rate	(7,146)	(5,103)	8,437	6,023	(3,052)	(1,729)	3,667	2,090
Gold price rate	-	-	-	-	6,694	2,807	(6,694)	(2,807)

(Unit: Thousand Baht)

	Separate financial statements							
	Employee retirement provision				Other employee benefit			
	Increase 1%		Decrease 1%		Increase 1%		Decrease 1%	
	of base assumption		of base assumption		of base assumption		of base assumption	
	2026	2025	2026	2025	2026	2025	2026	2025
Discount rate	(3,860)	(4,003)	4,485	4,675	(1,624)	(739)	1,788	818
Salary increase rate	4,398	5,431	(3,862)	(4,675)	-	-	-	-

(Unit: Thousand Baht)

	Separate financial statements							
	Employee retirement provision				Other employee benefit			
	Increase 20%		Decrease 20%		Increase 20%		Decrease 20%	
	of base assumption		of base assumption		of base assumption		of base assumption	
	2026	2025	2026	2025	2026	2025	2026	2025
Turnover rate	(2,544)	(3,209)	3,076	3,896	(3,052)	(1,729)	3,667	2,090
Gold price rate	-	-	-	-	6,694	2,807	(6,694)	(2,807)



21. Statutory reserve

Pursuant to Section 116 of the Public Limited Companies Act B.E. 2535, the Company is required to set aside to a statutory reserve at least 5 percent of its net profit after deducting accumulated deficit brought forward (if any), until the reserve reaches 10 percent of the registered capital. The statutory reserve is not available for dividend distribution. At present, the statutory reserve has fully been set aside.

22. Other income

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
				(Restated)
Insurance claim income	19,418	33,779	-	131
Export subsidies income	12,320	15,238	10,162	12,584
Others	36,696	48,924	5,689	5,213
Total other income	68,434	97,941	15,851	17,928

23. Finance income

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
Interest income on bank deposits	34,055	37,999	95	215
Interest income on debt instruments measured at FVOCI	6,633	9,670	-	-
Total	40,688	47,669	95	215

24. Finance cost

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
Interest expenses on borrowings	155,174	144,201	150,742	210,405
Interest expenses on lease liabilities	5,337	4,267	56	100
Total	160,511	148,468	150,798	210,505



25. Expenses by nature

Significant expenses classified by nature were as follows:

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
Salaries and wages and other employee benefits	1,868,346	1,642,996	502,578	503,640
Depreciation and amortisation	1,145,673	1,038,972	381,702	376,661
Loss on diminutions in value of inventories (reversal)	37,701	69,816	19,102	(2,828)
Raw materials and consumables used	12,532,971	14,211,311	3,627,063	4,375,941
Changes in inventories of finished goods and work in process	77,804	(27,759)	(47,261)	(145,407)
Loss (gain) on exchange and derivatives	582,033	(98,963)	86,084	(244,355)
Variable lease payment and rental expenses from lease agreements of low-value assets	32,487	31,317	526	488

26. Income tax / Deferred tax assets (liabilities)

Income tax expenses (revenue) for the years ended 31 March 2026 and 2025 were made up as follows:

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
Current income tax:				
Current income tax charge	127,836	211,503	-	56,656
Adjustment in respect of income tax of previous year	(6,048)	(2,519)	(6,048)	3,779
Deferred tax:				
Relating to origination and reversal of temporary differences	(280,399)	42,842	(41,329)	47,156
Income tax expenses (revenue) reported in profit or loss	(158,611)	251,826	(47,377)	107,591

The amounts of income tax relating to each component of other comprehensive income for the years ended 31 March 2026 and 2025 were as follows:

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
Deferred tax on actuarial gains and losses	1,224	356	1,224	-

The Board of Investment (BOI) has granted the Group in Thailand investment promotion privileges under several promotion certificates, including exemption from corporate income tax for periods of 6 - 8 years from the date the promoted operations began generating revenue. In addition, subsidiary companies in Republic of Turkey are also exempted from income tax on profit from the sale of manufactured goods until this country becomes a full member of the European Union.

The reconciliation between accounting profit (loss) and income tax expenses (revenue) was shown below.

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
				(Restated)
Accounting profit (loss) before tax	(263,769)	1,453,246	(224,736)	1,262,623
Applicable tax rates	0% - 25%	0% - 25%	0% - 25%	0% - 20%
Accounting profit (loss) before tax multiplied by income tax rates	(40,637)	354,671	(44,947)	252,525
Adjustment in respect of income tax of previous year	(6,048)	3,779	(6,048)	3,779
Effects of:				
Promotional privileges (Note 27)	(77,617)	(111,550)	6,230	-
Tax exemption revenue/non-deductible expenses/right to deduct more expenses/others	(34,309)	27,447	(2,612)	(148,713)
Utilisation of unused tax losses	-	(22,521)	-	-
Total	(111,926)	(106,625)	3,618	(148,713)
Income tax expenses (revenue) reported in profit or loss	(158,611)	251,826	(47,377)	107,591

The components of deferred tax assets (liabilities) were as follows:

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
Deferred tax assets (liabilities)				
Allowance for diminution in value of				
inventories	43,696	11,370	14,416	11,370
Allowance for expected credit losses	32	55	-	-
Reserve for other expenses	10,267	5,561	8,144	5,561
Provision for long-term employee benefits	12,990	13,946	9,568	10,750
Unused tax loss	275,939	186,234	27,303	-
Unrealised loss on forward contract	10,383	2,378	10,383	2,378
Export incentive receivables	(1,016)	(1,388)	(1,061)	(1,388)
Depreciation and amortisation	(143,016)	(140,146)	-	-
Rights-of-use asset and lease liabilities	95	73	95	73
Profit on inventories purchased from				
the Group	-	49,893	-	-
Total deferred tax assets, net	209,325	127,976	68,848	28,744
Deferred tax liabilities (assets)				
Allowance for diminution in value of				
inventories	29,844	16,971	-	-
Reserve for other expenses	11,571	15,472	-	-
Unused tax losses	260,314	-	-	-
Depreciation and amortisation	(541,342)	(371,016)	-	-
Unrealised gain on exchange rate	-	(65,768)	-	-
Rights-of-use asset and lease liabilities	-	70	-	-
Others	86,316	42,699	-	-
Total deferred tax liabilities, net	(153,297)	(361,572)	-	-

As at 31 March 2026, total amount of temporary difference associated with undistributed profit of subsidiaries amounted to Baht 3,327 million (2025: Baht 3,243 million) for which deferred tax liabilities have not been recognised.

**Effect from international tax reform - Pillar Two model rules**

The Group is within the scope of the Pillar Two model rules published by the Organisation for Economic Co-operation and Development (OECD). Accordingly, the Group has applied the mandatory exception requiring that entities shall neither recognise nor disclose information about deferred tax assets and liabilities related to Pillar Two income taxes. The Group operates in several countries where Pillar Two legislation has been enacted and is effective. The estimated top-up tax expense related to Pillar Two income taxes arises from the operation in Singapore. Such top-up tax has been recorded in the accounting books of another related company operates in Singapore, which is the major shareholder of the Company.

27. Promotional privileges

The Company has received promotional privileges from the Board of Investment for the manufacture of polyester films, metallised films, extrusion coated films, cast polypropylene films, silicone coated films, blown film, and PET resins. Subject to certain imposed conditions, the privileges include a 100% exemption from corporate income tax for a period of first 6 - 8 years, and a 50% reduction of corporate income tax for a period of 5 years thereafter.

The Company's operating revenues for the years ended 31 March 2026 and 2025, divided between promoted and non-promoted operations, are summarised below.

(Unit: Million Baht)

	Separate financial statements					
	Promoted operations		Non-promoted operations		Total	
	2026	2025	2026	2025	2026	2025
Sales						
Domestic sales	19	12	785	2,610	803	2,622
Export sales	107	251	4,831	4,068	4,938	4,319
Total sales	126	263	5,616	6,678	5,741	6,941

**28. Dividends paid**

Dividend	Approved by	Total dividends (Million Baht)	Dividend per share (Baht)
Dividend on 2024 operating results	Annual General Meeting of the Company's shareholders on 24 July 2024	171	0.19
Interim dividend on retained earnings and operating results	The Board of Director's Meeting on 11 November 2024	180	0.20
Total for 2025		351	0.39
Dividend on 2025 unappropriated retained earnings and operating results	Annual General Meeting of the Company's shareholders on 29 July 2025	180	0.20
Total for 2026		180	0.20

29. Segment information

Operating segment information is reported in a manner consistent with the internal reports that are regularly reviewed by the chief operating decision maker in order to make decision about the allocation of resources to the segment and assess its performance. The chief operating decision maker has been identified as managing director. The basis that used to measure operating profit or loss of segment is same as the basis that used to measure operating profit or loss in the financial statements.

For management purposes, the Group has a single industry segment, the manufacture and distribution of polyester films, metallised films, extrusion coated films, cast polypropylene films, silicone coated films, blown films, holographic films, and PET resins, and are carried on in two geographic areas in Thailand and overseas countries, as operated by subsidiaries.



The revenue, profit and total assets information by geographical segment in the consolidated financial statements for the years ended 31 March 2026 and 2025 were as follows:

(Unit: Million Baht)

	Thailand		Overseas countries		Elimination of inter-segment revenues		Total	
	2026	2025	2026	2025	2026	2025	2026	2025
Sales to external customers	4,886	5,532	15,485	16,805	-	-	20,371	22,337
Inter-segment sales	2,093	2,937	1,578	1,704	(3,671)	(4,641)	-	-
Total sales	6,979	8,469	17,063	18,509	(3,671)	(4,641)	20,371	22,337
Segment operating profit (loss)	114	917	(394)	730	136	(94)	(144)	1,553
Unallocated revenue (expenses):								
Finance income							41	48
Finance cost							(161)	(148)
Income tax (revenue) expenses							159	(252)
Profit (loss) for the year							(105)	1,201
<u>Segment total assets</u>								
Property, plant and equipment	3,330	3,461	10,577	11,334	(141)	(148)	13,766	14,647
Unallocated assets							11,227	11,342
Total assets							24,993	25,989

Transfer prices between segments were as set out in Note 7 to the financial statements.

Major customers

For the year ended 31 March 2026, the Group has revenues from one major customer at the amount of Baht 2,085 million, arising from Thailand and overseas countries (2025: Nil).

30. Provident fund

The Company, its subsidiary in Thailand and their employees have jointly established a provident fund in accordance with the Provident Fund Act B.E. 2530. The Company, its subsidiary and their employees contributed to the fund monthly at the rates of 4% - 7% (2025: 4% - 7%) of basic salary. The fund, which is managed by Kasikorn Asset Management Company Limited, will be paid to employees upon termination in accordance with the fund rules. During the year, the Company and its subsidiary contributed Baht 12.0 million (2025: Baht 11.5 million) to the fund (the Company only: Baht 10.7 million (2025: Baht 10.5 million)).

31. Commitments and contingent liabilities

31.1 Capital commitments

As at 31 March 2026, the Group had capital commitments of totaling Baht 229 million (2025: Baht 443 million) (The Company only: Baht 39 million (2025: Baht 164 million)), relating to the acquisitions of machineries and equipment.



31.2 Commitments relating to lease of low-value assets

The Group had entered into several lease agreements which were leases of low-value assets in respect of equipment. The term of the agreements are generally between 1 and 5 years.

Future minimum rentals payable under these leases are as follows:

(Unit: Million Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
Payable:				
In up to 1 year	2.1	2.9	0.4	0.4
In over 1 and up to 5 years	0.5	0.8	0.4	0.8

31.3 Commitment relating to service agreements

As at 31 March 2026, the Group had commitments totaling Baht 20.9 million (2025: Baht 11.5 million) under various service agreements (the Company only: Baht 15.4 million (2025: Baht 4.2 million)). These agreements expire between May 2025 to January 2030.

31.4 Guarantees

- a) As at 31 March 2026, the Company has provided guarantee of USD 12.1 million (31 March 2025: USD 17.9 million) for the long-term loans in USD obtained by its subsidiary, PT. Polyplex Film Indonesia. The outstanding balances of loans of this subsidiary were USD 12.1 million (31 March 2025: USD 17.9 million).
- b) As at 31 March 2026 and 2025, there were outstanding bank guarantees as follows:

(Unit: Million)

Letters of guarantees for	Currency	Consolidated		Separate	
		financial statements		financial statements	
		2026	2025	2026	2025
Customs duty	EUR	-	0.1	-	-
Natural gas usage	USD	0.6	0.7	-	-
Purchase of Raw material	USD	1.5	4.0	-	-

31.5 Letters of credit

As at 31 March 2026, available letter of credit facilities amounted to USD 23.8 million, and IDR 15.1 billion (31 March 2025: USD 20.3 million and IDR 29.0 billion) (the Company only: USD 0.5 million (2025: USD 1.2 million)).

31.6 Disputes

(1) Litigations regarding transactions involving the sale of bottle bales and the purchase of flakes

In February 2025, two unrelated companies filed civil lawsuits against a subsidiary, claiming outstanding hire-of-work charges and loss of opportunity for the use of space, totaling Baht 1.0 million. Subsequently, in December 2025, the Court of First Instance ordered the parties to enter mediation. Currently, the mediation process was complete.

Additionally, in April 2025, the subsidiary filed counter civil lawsuits against two unrelated companies for amounts pending from transactions involving the sale of bottle bales and the purchase of flakes from the same suppliers. Currently, the Court of First Instance rendered a judgment dismissing the civil case between the subsidiary and one of the unrelated companies. The subsidiary is in the process of considering an appeal. For the civil case with another unrelated company, the Court of First Instance rendered a judgment in favor of the subsidiary. Such unrelated company is in the process of considering an appeal. The subsidiary made a full allowance for expected credit losses for the outstanding balances of the involved receivables.

(2) Request for the Company to purchase shares in a subsidiary from a minority shareholder of the subsidiary

On 23 June 2025, the Company received a formal notice from a minority shareholder of a subsidiary regarding the submission of a dispute to arbitration pursuant to the shareholders' agreement. The claim involves a request for the Company to purchase the minority shareholder's shares in the subsidiary, with an estimated value of approximately THB 1,312 million. However, the Company's management of the opinion that it has no obligation under such claim and is in the process of contesting the claim in accordance with its rights and the provisions set out in the shareholders' agreement. Currently, the process of appointing Chairperson of the Arbitral Tribunal is underway as per the order from the Thai Arbitration Institute and the Court has scheduled a hearing for both parties for the appointment of the Chairperson of the Arbitral Tribunal on 22 June 2026. The Company's management anticipate that the arbitration proceedings will not have any material adverse effect on the Company.



32. Fair value hierarchy

As at 31 March 2026 and 2025, the Group had the assets and liabilities that were measured at fair value using different levels of inputs as follows:

(Unit: Million Baht)

	Consolidated financial statements							
	2026				2025			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Financial asset measured at fair value								
Debt instruments								
Bonds and debentures	-	315	-	315	-	218	-	218
Derivatives								
Foreign currency forward contracts	-	12	-	12	-	4	-	4
Financial liability measured at fair value								
Derivatives								
Foreign currency forward contracts	-	63	-	63	-	17	-	17

(Unit: Million Baht)

	Separate financial statements							
	2026				2025			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Financial asset measured at fair value								
Derivatives								
Foreign currency forward contracts	-	-	-	-	-	3	-	3
Financial liability measured at fair value								
Derivatives								
Foreign currency forward contracts	-	62	-	62	-	17	-	17



33. Financial instruments

33.1 Derivatives

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2026	2025	2026	2025
Derivative assets				
Derivative assets not designated as hedging instruments				
- Foreign exchange forward contracts	12,083	4,414	212	3,235
Total derivative assets	<u>12,083</u>	<u>4,414</u>	<u>212</u>	<u>3,235</u>
Derivative liabilities				
Derivatives liabilities not designated as hedging instruments				
- Foreign exchange forward contracts	63,435	17,454	61,874	17,269
Total derivative liabilities	<u>63,435</u>	<u>17,454</u>	<u>61,874</u>	<u>17,269</u>

Derivatives not designated as hedging instruments

The Group uses foreign exchange forward contracts to manage some of its transaction exposures. The contracts are entered into for periods consistent with foreign currency exposure of the underlying transactions, generally from 1 to 7 months.

33.2 Financial risk management objectives and policies

The Group's financial instruments principally comprise cash and cash equivalents, trade accounts receivable, investments, trade accounts payable, and short-term and long-term loans. The financial risks associated with these financial instruments and how they are managed is described below.

Credit risk

The Group is exposed to credit risk primarily with respect to trade accounts receivable, deposits with banks and other financial instruments. Except for derivatives, the maximum exposure to credit risk is limited to the carrying amounts as stated in the statement of financial position. The Group's maximum exposure relating to derivatives is noted in the liquidity risk topic.

Trade receivables

The Group manages the risk by adopting appropriate credit control policies and procedures and therefore does not expect to incur material financial losses. Outstanding trade receivables are regularly monitored and any shipments to major customers are generally covered by letters of credit or other forms of credit insurance obtained from reputable banks and other financial institutions.

An impairment analysis is performed at each reporting date to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar credit risks. The Group classifies customer segments by letters of credit and other forms of credit insurance are considered an integral part of trade receivables and taken into account in the calculation of impairment. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, trade receivables are written-off if past due for more than one year and not subject to enforcement activity.

Financial instruments and cash deposits

The Group manages the credit risk from balances with banks and financial institutions by making investments within the policies and guidelines approved by the senior management and only with approved counterparties with a good credit rating and within credit limits assigned to each counterparty. The credit limits are set and are reviewed periodically to minimise the concentration of risks and therefore mitigate financial loss through a counterparty's potential failure to make payments.

The credit risk on debt instruments and derivatives is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.

Market risk

There are three market risks comprising of foreign currency risk, interest rate risk and commodity price risk. The Group enters into a variety of derivatives to manage its risk exposure, including foreign exchange forward contracts to hedge the foreign currency risk arising on the export or import of goods.

Foreign currency risk

The Group's exposure to the foreign currency risk relates primarily to its trading transactions and loans that are denominated in foreign currencies. Mostly the Group seeks to reduce this risk by entering into foreign exchange forward contracts when it considers appropriate. Generally, the forward contracts mature within 1.5 years.



As at 31 March 2026 and 2025, the balances of financial assets and liabilities denominated in foreign currencies are summarised below.

Foreign currency	Consolidated financial statements					
	Financial assets		Financial liabilities		Average exchange rate	
	2026	2025	2026	2025	2026	2025
	(Million)	(Million)	(Million)	(Million)	(Baht per 1 foreign currency unit)	
US dollar	24.09	19.17	28.46	36.66	32.8007	33.8908
Euro	2.59	3.85	0.01	0.05	37.5979	36.6936
Japanese Yen	67.08	112.39	51.99	58.69	0.2051	0.2268
Pound Sterling	0.37	0.11	-	-	43.3047	43.8814
Rupee	-	-	-	1.65	0.3437	0.3937
South Korean Won	17.46	7.22	-	-	0.0216	0.0231
Polish Zloty	0.05	0.01	-	0.01	8.7705	8.7852
Turkish Lira	7.10	1.00	33.80	26.68	0.7400	0.8900

Foreign currency	Separate financial statements					
	Financial assets		Financial liabilities		Average exchange rate	
	2026	2025	2026	2025	2026	2025
	(Million)	(Million)	(Million)	(Million)	(Baht per 1 foreign currency unit)	
US dollar	32.65	33.78	1.57	1.82	32.8007	33.8908
Euro	2.63	3.45	101.00	101.00	37.5979	36.6936
Japanese Yen	47.45	107.45	34.04	58.69	0.2514	0.2268
Pound Sterling	0.27	0.06	-	-	43.3047	43.8814
Rupee	-	-	-	1.50	0.3437	0.3937
South Korean Won	17.46	7.22	-	-	0.0216	0.0231



The Company's foreign exchange contracts outstanding were summarised below.

As at 31 March 2026				
Foreign currency	Bought amount (Million)	Sold amount (Million)	Contractual exchange rate	
			Bought	Sold
			(Baht per 1 foreign currency unit)	
US dollar	0.49	45.64	30.7073 - 32.4005	30.6084 - 32.3138
Euro	-	1.99	-	36.2700 - 37.1800
Japanese Yen	-	46.98	-	0.1981 - 0.2041

As at 31 March 2025				
Foreign currency	Bought amount (Million)	Sold amount (Million)	Contractual exchange rate	
			Bought	Sold
			(Baht per 1 foreign currency unit)	
US dollar	1.17	48.21	33.3276 - 33.7399	32.9150 - 34.4700
Euro	2.70	3.22	37.0200 - 37.0200	34.6900 - 36.4200
Japanese Yen	-	111.21	-	0.2271 - 0.2281

Subsidiaries had forward foreign exchange contracts as follows:

As at 31 March 2026				
Foreign currency	Bought amount (Million)	Sold amount (Million)	Contractual exchange rate	
			Bought	Sold
TRY	184.50	-	EUR 0.0185 - 0.0180 per TRY 1	-
USD	9.60	-	EUR 1.1525 - 1.1870 per USD 1	-
IDR	13.55	-	IDR 16,998 - 17,022 per USD 1	-
USD	-	1.2	-	THB 32.5800 per USD 1
JPY	-	202.35	-	THB 0.1980 - 0.1980 per JPY 1

As at 31 March 2025				
Foreign currency	Bought amount (Million)	Sold amount (Million)	Contractual exchange rate	
			Bought	Sold
USD	17.50	-	EUR 0.9241 - 0.9276 per USD 1	-
IDR	5.40	-	IDR 500,000 - 1,800,000 per USD 1	-

Foreign currency sensitivity

The Group's profit before tax may be affected by a reasonably possible change in US dollar and Euro exchange rates, with all other variables held constant. The impact on the Group's profit before tax is due to changes in the fair value of monetary assets and liabilities including the balances of monetary assets and liabilities between the Company and related parties and non-designated foreign currency derivatives as at 31 March 2026 and 2025. The balances of monetary assets and liabilities between the Company and related parties were eliminated in consolidated statement of financial position whereas their foreign currency fluctuation impact was not eliminated from the consolidated income statement. The Group's exposure to foreign currency changes for all other currencies is not material. The demonstrations of the changes in foreign exchange rate and the effect were as follow:

	Consolidated financial statements			
	2026		2025	
	Change in FX rate	Effect on profit before tax	Change in FX rate	Effect on profit before tax
Currency	(%)	(Million Baht)	(%)	(Million Baht)
US dollar	+4	100	+7	215
	-4	(100)	-7	(215)
Euro	+4	(265)	+6	36
	-4	265	-6	(36)

	Separate financial statements			
	2026		2025	
	Change in FX rate	Effect on profit before tax	Change in FX rate	Effect on profit before tax
Currency	(%)	(Million Baht)	(%)	(Million Baht)
US dollar	+5	47	+9	108
	-5	(47)	-9	(108)
Euro	+2	(60)	+8	(335)
	-2	60	-8	335

This information is not a forecast or prediction of future market conditions and should be used with care.

**Interest rate risk**

The Group's exposure to interest rate risk relates primarily to its short-term and long-term loans. Most of the Group's financial assets and liabilities bear floating interest rates or fixed interest rates which are close to the market rate.

The Group manages its interest rate risk by maintaining an appropriate portion between fixed and variable rate of borrowings, and considering the use of interest rate swap contracts.

As at 31 March 2026 and 2025, significant financial assets and liabilities classified by type of interest rate are summarised in the table below, with those financial assets and liabilities that carry fixed interest rates further classified based on the maturity date, or the repricing date if this occurs before the maturity date.

(Unit: Million Baht)

	Consolidated financial statements					Effective interest rate (% per annum)
	2026					
	Fixed interest rates		Floating interest rate	Non- interest bearing	Total	
	Within 1 year	1 - 5 years				
<u>Financial assets</u>						
Cash and cash equivalents	598.6	-	439.5	95.7	1,133.8	See Note 8
Trade and other current receivables	-	-	-	3,445.2	3,445.2	-
Restricted bank deposits	1.0	-	-	-	1.0	See Note 12
Other financial assets	236.5	90.9	-	12.0	327.4	See Note 11
	836.1	90.9	439.5	3,552.9	4,907.4	
<u>Financial liabilities</u>						
Short-term loans from banks	1,143.0	-	820.0	-	1,963.0	See Note 16
Trade and other current payables	-	-	-	2,016.1	2,016.1	-
Long-term loans from banks	186.3	204.3	-	-	390.6	See Note 18
Lease liabilities	19.2	41.4	-	-	60.6	0.37 - 4.00
Other financial liabilities	-	-	-	63.4	63.4	-
	1,348.5	245.7	820.0	2,079.5	4,493.7	



(Unit: Million Baht)

Consolidated financial statements						
2025						
	Fixed interest rates					
	Within 1 year	1 - 5 years	Floating interest rate	Non- interest bearing	Total	Effective interest rate (% per annum)
<u>Financial assets</u>						
Cash and cash equivalents	978.0	-	290.4	126.8	1,395.2	See Note 8
Trade and other current receivables	-	-	-	3,452.7	3,452.7	-
Restricted bank deposits	0.7	-	-	-	0.7	See Note 12
Other financial assets	55.0	163.4	-	4.4	222.8	See Note 11
	1,033.7	163.4	290.4	3,583.9	5,071.4	
<u>Financial liabilities</u>						
Short-term loans from banks	1,218.0	-	237.2	-	1,455.2	See Note 16
Trade and other current payables	-	-	-	2,332.0	2,332.0	-
Long-term loans from banks	329.8	1,137.0	-	-	1,466.8	See Note 18
Lease liabilities	24.1	42.6	-	-	66.7	0.26 - 4.49
Other financial liabilities	-	-	-	17.5	17.5	-
	1,571.9	1,179.6	237.2	2,349.5	5,338.2	

(Unit: Million Baht)

	Separate financial statements					Effective interest rate (% per annum)
	2026					
	Fixed interest rates		Floating interest rate	Non- interest bearing	Total	
	Within 1 year	1 - 5 years				
<u>Financial assets</u>						
Cash and cash equivalents	-	-	11.6	2.8	14.4	See Note 8
Trade and other current receivables	-	-	-	1,391.1	1,391.1	-
Other financial assets	-	-	-	0.2	0.2	See Note 11
	-	-	11.6	1,394.1	1,405.7	
<u>Financial liabilities</u>						
Short-term loans from banks	1,143.0	-	-	-	1,143.0	See Note 16
Trade and other current payables	-	-	-	662.7	662.7	-
Long-term loans from related party	-	-	3,833.6	-	3,833.6	See Note 7
Lease liabilities	0.3	-	-	-	0.3	0.26
Other financial liabilities	-	-	-	61.8	61.8	-
	1,143.3	-	3,833.6	724.5	5,701.4	



(Unit: Million Baht)

	Separate financial statements					Effective interest rate (% per annum)
	2025					
	Fixed interest rates		Floating interest rate	Non- interest bearing	Total	
	Within 1 year	1 - 5 years				
<u>Financial assets</u>						
Cash and cash equivalents	-	-	26.5	3.1	29.6	See Note 8
Trade and other current receivables	-	-	-	1,468.2	1,468.2	-
Other financial assets	-	-	-	3.2	3.2	See Note 11
	-	-	26.5	1,474.5	1,501.0	
<u>Financial liabilities</u>						
Short-term loans from banks	1,070.0	-	-	-	1,070.0	See Note 16
Trade and other current payables	-	-	-	739.2	739.2	-
Long-term loans from related party	-	-	3,744.3	-	3,744.3	See Note 7
Lease liabilities	1.4	0.4	-	-	1.8	0.26
Other financial liabilities	-	-	-	17.3	17.3	-
	1,071.4	0.4	3,744.3	756.5	5,572.6	

Interest rate sensitivity

The following table demonstrates the sensitivity of the Group's profit before tax to a reasonably possible change in interest rates on that portion of floating rate of loans from banks and loans from related party affected as at 31 March 2026 and 2025.

Consolidated Financial statements				
Currency	2026		2025	
	Change in interest rate	Effect on profit before tax	Change in interest rate	Effect on profit before tax
	(%)	(Thousand Baht)	(%)	(Thousand Baht)
THB	+ 0.84	9,549	+ 0.01	156
	- 0.84	(9,549)	- 0.01	(156)
USD	+ 0.35	4,237	+ 0.67	11,439
	- 0.35	(4,237)	- 0.67	(11,439)

Separate financial statements				
	2026		2025	
Currency	Change in interest rate	Effect on profit before tax	Change in interest rate	Effect on profit before tax
	(%)	(Thousand Baht)	(%)	(Thousand Baht)
THB	+ 0.84	9,549	+ 0.01	121
	- 0.84	(9,549)	- 0.01	(121)
EUR	+ 0.70	26,643	+ 1.15	42,947
	- 0.70	(26,643)	- 1.15	(42,947)

Commodity price risk

The Group is affected by the price volatility of certain commodities. The main raw materials for production of PET film is PET resin which their prices are to a great extent linked to the movements of crude prices directly or indirectly, the Group therefore has exposure risk related to uncertainty in raw material price.

The Group manages such risk by monitoring world and local input price trends carefully and determines its procurement plans accordingly. Moreover, the Group has policy to adjust the selling price by monthly or quarterly basis, the Group is usually able to adjust the selling prices following any changes in the raw material.

Liquidity risk

The Group monitors the risk of a shortage of liquidity through the use of credit facilities and loans. The Group's policy is maintaining adequate funds in cash and cash equivalents. The Group also has adequate credit lines from banks to ensure that there is sufficient cash to meet all its normal operating commitments in a timely and cost-effective manner. Approximately 90% of the Group's debt will mature in less than one year at 31 March 2026 (2025: 74%) (the Company only: 35% (2025: 34%)) based on the carrying value of borrowings reflected in the financial statements.

The table below summarises the maturity profile of the Group's non-derivative financial liabilities and derivative financial instruments as at 31 March 2026 and 2025 based on contractual undiscounted cash flows:



(Unit: Thousand Baht)

	Consolidated financial statements					
	2026			2025		
	Less than 1 year	1 to 5 years	> 5 years	Less than 1 year	1 to 5 years	> 5 years
Non-derivatives						
Short-term loans from banks	1,963,016	-	-	1,455,235	-	-
Trade and other current payables	2,016,126	-	-	2,332,025	-	-
Long-term loans from banks	186,320	204,342	-	329,840	1,136,961	-
Lease liabilities	19,210	41,403	-	24,064	42,595	-
Total non-derivatives	4,184,672	245,745	-	4,141,164	1,179,556	-
Derivatives						
Derivative liabilities: net settled	63,435	-	-	17,454	-	-
Total derivatives	63,435	-	-	17,454	-	-

(Unit: Thousand Baht)

	Separate financial statements					
	2026			2025		
	Less than 1 year	1 to 5 years	> 5 years	Less than 1 year	1 to 5 years	> 5 years
Non-derivatives						
Short-term loans from banks	1,143,000	-	-	1,070,000	-	-
Trade and other current payables	662,695	-	-	739,204	-	-
Lease liabilities	363	-	-	1,422	363	-
Long-term loans from related party	-	3,833,586	-	-	3,744,302	-
Total non-derivatives	1,806,058	3,833,586	-	1,810,626	3,744,665	-
Derivatives						
Derivative liabilities: net settled	61,874	-	-	17,269	-	-
Total derivatives	61,874	-	-	17,269	-	-

33.3 Fair values of financial instruments

Since the majority of the Group's financial instruments are short-term in nature or carrying interest at rates close to the market interest rates, their fair value is not expected to be materially different from the amounts presented in the statement of financial position.

The methods and assumptions used by the Grouping estimating the fair value of financial instruments are as follows:

- a) For financial assets and liabilities which have short-term maturities, including cash and cash equivalents, accounts receivable, accounts payable and short-term loans from banks, the carrying amounts in the statement of financial position approximate their fair value.
- b) The fair value of debt securities is generally derived from quoted market prices.
- c) The carrying amounts of long-term loans and lease liabilities, which carry interest at rates approximating the market rate, in the statement of financial position, approximates their fair value.
- d) The fair value of derivatives has been determined using a discounted future cash flow model and a valuation model technique. Most of the inputs used for the valuation are observable in the relevant market, such as spot rates of foreign currencies, and yield curves of the respective currencies. The Group considers counterparty credit risk when determining the fair value of derivatives.

During the current year, there were no transfers within the fair value hierarchy.

34. Capital management

The primary objective of the Group's capital management is to ensure that it has appropriate capital structure in order to support its business and maximise shareholder value.

As at 31 March 2026, the Group's debt-to-equity ratio was 0.27:1 (2025: 0.32:1) and the Company's debt-to-equity was 0.31:1 (2025: 0.30:1).

35. Event after the reporting period

On 22 May 2026, the Board of Directors of the Company passed a resolution to propose the Annual General Meeting of shareholders to consider the payment of dividends in the respect of the unappropriated retained earnings amounting to Baht 0.12 per share, or a total of Baht 108 million. The dividend payment will be made on 27 August 2026.

36. Approval of financial statements

These financial statements were authorised for issue by the Company's Board of Directors on 22 May 2026.



PART 4

Attachments



Attachment 1

1.1 Information of Director and Management of the Company as on 31.5.2026

Mr.Manu Leopairote

Age 83 Years old
Board Chairman &
Audit Committee Chairman

Education/Training

- Bachelor's degree Economics (Hons.), Thammasat University
- Master's degree M.Sc. (Econ.), University of Kentucky, USA
- Ph.D in Business Administration (Honorary), Thammasat University
- Certificate, Industrial Development, Nagoya, Japan
- The National Defense College, Class 34
- Certificate, Thai Institute of Directors (IOD)
- Directors Certification Program (DCP), Class 30/2003
- The Role of Chairman Program (RCM), Class 3/2001

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

- 2004-Present Board Chairman & Chairman of the Audit Committee
Polyplex (Thailand) Plc.
- 2010-Present Chairman
ARIP Public Company Limited
- 2004-Present Chairman
Khon Kaen Sugar Industry Public Company Limited
- 2011-Present Chairman
T.M.C Industrial Public Co.Ltd
- 2010-Present Chairman
Jubilee Enterprise Pcl.
- 2010-Present Chairman
SVOA Pcl.
- 2004-Present Chairman
Bangkok Union Insurance Plc.
- 2016-Present Chairman of Audit Committee
TPI PL Power PCL



Mr.Sanjiv Saraf

Age 68 Years old
Vice Chairman

Education/Training

- Bachelor's degree Agricultural Engineering, Indian Institute of Technology, Kharagpur

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

July 2010 - Present Vice - Chairman
Polyplex (Thailand) Plc.

Other organizations

May 2002- Present Chairman
Polyplex Corporation Ltd.

March 2020- Present Director
Polyplex (Asia) Pte. Ltd.

2004-June, 2016 Director & Chairman
Polyplex Europa Polyester Film Sanayi
Ve Ticaret Anonim Sirketi, Turkey

2011-March 2017 Director
Polyplex America Holding Inc.



Mr. Chavapas Ongmahutmongkol

Age 49 Years old
Director &
Audit Committee Member

Education/Training

- Bachelor of Engineering in Industrial and Operations Engineering, Sirindhorn International Institute of Technology, Thammasat University, Thailand
- Master of Science - Industrial and Operations Management - University of Michigan, U.S.A
- MBA (Fulbright Scholar) Harvard Business School, U.S.A
- Certificate, Thai Institute of Directors (IOD)
- Director Certification Program (DCP) 2019

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

May 2025 -Present	Director& Audit Committee Member Polyplex (Thailand) Plc.
2018-Present	Director and Chairman of the Audit Committee Jakpaisarn Estate (Public) Co.,Ltd.
2019-Present	Director and Chief Executive Officer/ Chief Investment Officer B52 Capital (Public) Co., Ltd.
2023 - Present	Director & Member of Investment Committee. Karmarts (Public) Co., Ltd.

Other organizations

2004 - Present	Co-founder Bangkok Venture Club Co., Ltd.
2019- Present	Managing Director Quadriga Private Equity Co., Ltd.



Mr. Shiraz Erach Poonevala

Age 62 Years old
Director &
Audit Committee Member

Education/Training

- Bachelor of Commerce Sydenham College of Commerce, India
- Master of Commerce Sydenham College of Commerce, India
- Associate Chartered Accountant Institute of Chartered Accountants of India

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

2004-Present	Director & Audit Committee member Polyplex (Thailand) Pcl.
February 2013 - Present	Director Mega Lifesciences Public Company Limited

Other organizations

March 2008- Present	Director - Investment G.P. Group of Companies Limited
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Mr. Amit Prakash

Age 56 Years old
Managing Director

Education/Training

- Bachelor of Technology in Electronics, Harcourt Butler Technical Institute, KANPUR- INDIA
- MBA from Warwick Business School - U.K

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

May 2020- Present	Managing Director Polyplex (Thailand) Plc.
May 2019-May 2020	Business Advisor to Managing Director Polyplex (Thailand) Plc.
February 2015-May 2019	Managing Director Polyplex (Thailand) Plc.

Other organizations

December 2012-Present	Director Polyplex Europa Polyester Film Sanayi Ve Ticaret Anonim Sirketi
September 2013-Present	Director Polyplex Paketleme Çözümleri Sanayi ve Ticaret A.Ş
February 2015- Present	Director Polyplex (Singapore) Pte Ltd
March 2015-Present	Director EcoBlue Limited
April 2016-Present	Director Polyplex USA LLC
April 2016-Present	Director Polyplex (America) Holdings Inc.
August 2011- Present	Director Polyplex (Asia) Pte. Limited.
May 2019-Present	CEO& Executive Director PT.Polyplex Films Indonesia



Mr. Iyad Malas

Age 62 Years old
Director

Education/Training

- CFA - Institute of Chartered Financial Analysts, Charlottesville, Virginia
- Association for Investment Management and Research (AIMR)
- MBA - International Business, George Washington University
- School of Government and Business Administration

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

November 2023 - Present Non-Executive Director
Polyplex (Thailand) Plc

Other organizations

November 2023 - Present Non-Executive Director
Polyplex Corporation Limited

August 2020 to Present Group Chief Executive Officer
Al Ghurair Group, Dubai,
United Arab Emirates

July, 2023 - Present Director
AGP Holdco Limited, United Arab
Emirates

April 2021 - Present Director
Mashreq Bank, United Arab Emirates

May 2015 to May 2020 Partner and Senior Executive Officer
GWP Management, Dubai International
Financial Centre- Gateway Partners,
Dubai, United Arab Emirates



Mr. Yogesh Kapur

Age 69 Years old
Director

Education/Training

- Fellow Chartered Accountant - Institute of Chartered Accountants of India

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

May 2026 - Present	Director Polyplex (Thailand) Plc
--------------------	-------------------------------------

Other organizations

May 2026 - Present	Independent Director Polyplex (Corporation) Limited
June 2024 - Present	Independent Director Relaxo Footwears Limited
September 2023 - Present	Independent Director Rico Auto Industries Limited
May 2023 - Present	Independent Director Ask Automotive Limited
August 2021 - Present	Independent Director Greenlam Industries Limited
August 2022 - Present	Independent Director Kirkoskar Oil Engines Limited
May - 2026	Director Polyplex USA LLC
May- 2026	Director Polyplex Europa Polyester Film Sanayi Ve Ticaret Anonim Sirketi

Mr. Pranay Kothari

Age 67 Years old
Director

Education/Training

- Fellow Chartered Accountant - Institute of Chartered Accountants of India
- COMPANY SECRETARY
(Qualified from Institute of Company Secretaries of India)

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

July 2024- Present	Director Polyplex (Thailand) Plc
--------------------	-------------------------------------

Other organizations

Mar 1996 - Present	Executive Director Polyplex Corporation Limited
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Mr. Ramesh Gupta

Age 59 Years old
Business Head - SARALAM

Education/Training

- B Tech, REC Allahabad, University of Allahabad -INDIA
- PGDBM - Marketing, Management development Institute, Gurgaon-INDIA

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

January 2013-Present Business Head - SARALAM
Polyplex (Thailand) Plc

Other organizations

January 2008-June 2010 General Manager - Renewable Energy
Luminous Power Technologies Pvt Ltd

July 2010-December 2012 General Manager - Project Management
Bhilwara Energy Limited

Mr. Ashish Ghosh

Age 60 Years old
Head - Sales & Marketing

Education/Training

- Bachelor's / Master's Degree in Science -
Jiwaji University, Gwalior - INDIA
- Master's degree in Business Administration -
BIT Ranchi, INDIA

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

November 2009 -Present Head - Sales & Marketing
Polyplex (Thailand) Plc

Other organizations

December 1995 -
November 2009 AVP - Marketing
SRF Limited -Manufacture of
Polyester Film, Nylon Tyre Chord
fabric, Engineering plastics

April 2016 - Present Director
Polyplex (Asia) Pte. Limited.

April 2016 - Present Director
Polyplex (Singapore) Pte Ltd

April 2016 - Present Director
EcoBlue Limited



Mr. Subash Chand

Age 49 Years old
Head Operations

Education/Training

- Bachelor of Technology (Electronics and Communication Engineering - Govind Ballal Pant University of Agriculture & Technology, INDIA
- Post Graduate Diploma in Business Administration (PGDBA) - Symbiosis Centre for Distant Learning (Correspondence)

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

March 2023 - Present	Head Operations Polyplex (Thailand) Plc
September 2003 - February 2023	Head - Engineering Polyplex (Thailand) Plc

Other organizations

September 1998- September 2003	Instrumentation Engineer Polyplex Corporation Limited
--------------------------------	--

Mr. Torsak Rittidech

Age 52 Years old
Head - HR & Admin

Education/Training

- Bachelor Degree /HROD : National Institute of Development & Administration

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

January 2021-Present	Head - HR & Admin Polyplex (Thailand) Plc
----------------------	--

Other organizations

July 2019-November 2020	HR Manager Laris Global Thailand
March 2013- July 2019	HR Manager DTS Draexlmaier Automotive Systems (Thailand) Co., Ltd.



Mr. Ashutosh Kumar Agarwal

Age 43 Years old
CFO and Commerical Head

Education/Training

- Chartered Accountant - Institute of Chartered Accountant of India
- Master Degree : Kanpur University, INDIA
- Executive M.B.A - S.P. Jain school of Global Management
- E-Learning - The Strategist CFO.

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

Listed Companies on SET

July 2017- Present	Chief Financial Officer Polyplex (Thailand) Plc
--------------------	--

Other organizations

June 2016 - 2018	Finance Director Polyplex Europa Polyester Film Sanayi Ve Ticaret Anonim Sirketi
------------------	--

October 2017 - Present	Finance Director PT. Polyplex Films Indonesia
June 2015- 2018	Director Polyplex Paketleme Çözümleri Sanayi ve Ticaret A.Ş

December 2015- 2018	Director Polyplex Europe B.V
June 2008- June 2015	Head Internal Audit Polyplex Corporation Limited

Mr. Rakesh Kumar Sah

Age 53 Years old
Business Head
CPP & Blown Films

Education/Training

- B-Tech from Shrishahu Jimaharaj University (HBTI), Kanpur
- PGBA - Symbiosis - Pune

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

September 2009- Present	Business Head - CPP & Blown Films Polyplex (Thailand) Plc
September 2007-August 2009	Production Manager Polyplex Corporation Limited



Mrs. Supritha Pai Kasturi

Age 46 Years old
Company Secretary and
Asst. General Manager - Finance &
Accounts

Education/Training

- Associate Chartered Accountant-
Institute of Chartered Accountants of India

Relation among Company

- None

% of Shareholding

- None

Working Experiences in the 5 preceding years

February 2007- Present Company Secretary & Asst. General
Manager - Finance & Accounts
Polyplex (Thailand) Plc

1.2 Detail of Directors and Management of PTL holding positions in subsidiaries and parent companies - As on 31.5.2026

S.No	Name	The Company	Subsidiary Companies							Parent Company		
		Polyplex (Thailand) Public Company Limited	Polyplex (Singapore) Pte. Ltd. (PSPL)	Polplex Europa Polyester Film Sanayi Ve Ticaret Anonim Sirketi (PE)*	Polyplex America Holding Inc. (PAH)	EcoBlue Limited	Polyplex USA LLC. (PU)**	Polyplex Europe B.V (PEBV)	PT. Polyplex Films Indonesia (PT PFI)	Polyplex Paketleme Çözümleri Sanayi ve Ticaret A.S (PP)**	Polyplex (Asia) Pte Ltd (PAPL)	Polyplex (Corporation) Limited (PCL)
1	Mr. Sanjiv Saraf	XX	-	-	-	-	-	-	-	-	/	X
2	Mr. Yogesh Kapur	/	-	-	/	-	-	-	/	-	-	/
3	Mr. Ashish Ghosh	///	/	-	-	/	-	-	-	XXX	/	-
4	Mr. Amit Prakash	//	/	/	I,///	/	/	-	-	-	/	-
5	Mr. Ashutosh Kumar Agarwal	///	-	-	-	-	-	-	-	I,///	-	-
6	Mr. Iyad Malas	/	-	-	-	-	-	-	-	-	-	/

Remark X = Chairman XX = Vice Chairman / = Director // = Managing Director /// = Management XXX Board of Commissioners

* Polyplex (Singapore) Pte. Ltd. is the 100% shareholder of Polyplex Europa Polyester Film Sanayi Ve Ticaret Anonim Sirketi

** Polyplex America Holding Inc. is the 100% shareholder of Polyplex USA LLC, the company under which the PET Thin film project in USA has been implemented

Attachment 2

Detail of Directors and Management in Subsidiary companies as on 31.5.2026

S.No	Name	Polyplex (Singapore) Pte. Ltd. (PSPL)	Polyplex Europa Polyester Film Sanayi Ve Ticaret Anonim Sirketi (PE)*	Polyplex America Holding Inc. (PAH)	EcoBlue Limited	Polyplex USA LLC. (PU)**	Polyplex Europe B.V (PEBV)	Polyplex Paketleme Çözümleri Sanayi ve Ticaret A.Ş (PP)***	PT Polyplex Films Indonesia (PT PFI)****
1	Mr.Amit Kalra	-	-	/,///	-	/,///	-	-	-
2	Mr.Amit Prakash	/	/,///	/	/	/	-	/	/,///
3	Mr. Ashish Ghosh	/	-	-	/	-	-	-	-
4	Mr. Santosh Kumar Singh	-	-	-	-	///	-	-	-
5	Mr. Navin Jatia	/	-	-	-	-	-	-	-
6	Mr. Jimmy Ooi	/	-	-	-	-	-	-	-
7	Mr. Pranay Jain	-	-	-	/,///	-	-	-	-
8	Ms. Katalin Rozsnyai	-	-	-	-	-	/	-	-
9	Mr. Manish Soni	-	-	///	-	///	-	-	-
10	Mr. Manav Singh	-	-	-	-	///	-	-	-
11	Ms. Rebecca Tanksley	-	-	///	-	///	-	-	-
12	Mr. Bhavin Patel	-	-	-	-	///	-	-	-
13	Mr. Yogesh Kapur	-	/	-	-	/	-	-	-
14	Mr. Ashutosh Agarwal	-	-	-	-	-	-	-	/,///
15	Mr. Gokhan Ermis	-	///	-	-	-	-	-	-
16	Mr.Pankaj Dande	-	/,///	-	-	-	/	/	-
17	Mr. Nipun Shah	-	-	-	-	-	-	-	/,///
18	Mr. Neeraj Gupta	-	/,///	-	-	-	-	/	-
19	Mr. Anubhav	-	-	-	-	-	-	-	/,///
20	Mr. Govind Mittal	-	///	-	-	-	-	-	-
21	Mr. Somvir Singh	-	-	-	-	-	-	-	/, ///
22	Mr. Tribhuvan Joshi	-	-	-	-	///	-	-	-
23	Mr. Rupesh Menon	-	-	-	-	///	-	-	-
24	Mr. Raja Armansyah Pasaribu	-	-	-	-	-	-	-	///

Remark X = Chairman XX = Vice Chairman / = Director // = Managing Director /// = Management

* Polyplex (Singapore) Pte. Ltd. is the 100% shareholder of Polyplex Europa Polyester Film Sanayi Ve Ticaret Anonim Sirketi

** Polyplex (America) Holdings Inc. is the 100% shareholder of Polyplex USA LLC

*** Polyplex Europa Polyester Film Sanayi Ve Ticaret Anonim Sirketi is the 100% shareholder of Polyplex Paketleme Çözümleri Sanayi ve Ticaret A.Ş

**** Polyplex (Thailand) Plc is the 99.997% shareholder of PT. Polyplex Films Indonesia (PT PFI)



Attachment 3

Assets used in Business Undertaking

Core assets of the Company on a Consolidated basis

The Net book value of Property, Plant and Equipment is as under:

Asset Type	Unit - Baht million	
	31 ST MARCH, 2025	31 ST MARCH, 2026
Land	734,920	722,600
Buildings and building improvements	4,296,933	3,974,169
Machinery and equipment	9,225,966	8,680,478
Furniture, fixtures and office equipment	218,330	197,639
Motor vehicles	19,921	21,940
Assets under installation and construction	85,530	100,699
Total Net Book Value	14,581,600	13,697,525

Note: The Company and its subsidiaries have pledged their property, plant and equipment amounted to approximately Baht 2,698 million (2025: Baht 4,410 million) as collateral to secure credit facilities obtained from financial institutions

Intangible Assets

The net book value of other intangible assets as at 31 March 2026 was NIL, same as in 2025.



Attachment 4

Audit Committee Report - 2025-26

To the Shareholders of Polyplex (Thailand) Public Co., Ltd.

The present Audit Committee of Polyplex (Thailand) Plc consists of three knowledgeable Independent Directors - Mr. Manu Leopairote, Mr. Chavapas Ongmahutmongkol and Mr. Shiraz Erach Poonevala.

The Audit Committee performed duties under the delegation of authority set out by the Board of Directors. Among the Audit Committee's responsibilities are to review the quarterly / annual financial results of the company, supervise whether the company was in compliance with the rules and regulations of the Stock Exchange of Thailand (SET) and Securities Exchange Commission (SEC), ensure the transparency of the accounting system, review of internal control systems and promote good corporate governance practices.

In the financial year ended March 31, 2026, a total of four Audit Committee meetings were held.

1. Reviewed and approved the quarterly and yearly financial statements of the company and its subsidiaries to ensure compliance with the generally accepted accounting standards and disclosure of key information before proposing them for the Board's approval as also prior to submission to SEC and SET. After due consideration and discussion, it is the opinion of the Committee that the above-mentioned financial statements are presented fairly in accordance with generally accepted accounting principles and sufficiently disclosed.
2. Reviewed the disclosure of information on transactions between the company and its affiliates or any transactions, which may have been perceived as potentially causing conflicts of interest.
3. Reviewed and monitored the corporate compliance and internal control systems as also risk mitigation measures. The Committee believes that overall the company's internal control systems are adequate.
4. Reviewed the proposal for dividend for FY 2024-25 and recommended to the Board of Directors for their consideration and approval.
5. Considered and recommended to the Board of Directors to appoint Ms. Kirdsiri Kanjanaprakasit (CPA No. 6014) and/or Ms. Rosaporn Dejarkom (CPA No. 5659) and/or Ms. Naraya Srisukh (CPA No. 9188) and/or Ms. Yuchira Tuaton (CPA No. 10725) of EY Office Limited as the auditors of the Company and the remuneration of the auditors for the financial year 2025-26 and recommended to the Board for consideration and approval
6. Reviewed and granted the pre-concurrence approval for the non-audit and assurance services rendered by the statutory auditors - EY Office Limited in Thailand and/or other locations, to the Company or to any other entities within the Group
7. Reviewed the Business Process Review report issued by external auditors and monitored the status of implementation of the corrective measures identified in the report.

On behalf of the Audit Committee

Mr. Manu Leopairote
Board Chairman and Audit Committee Chairman



Polyplex (Thailand) Public Company Limited

Head Office:

75/26 Ocean Tower - II, 18C Floor, Sukhumvit Road,
Kwaeng North Klongtoey, Khet Wattana, Bangkok - 10110, Thailand
Tel: +66-2-6652706 / 8 Fax: +66-2-6652705

Factory Address:

60/24, 60/91, 60/109 Siam Eastern Industrial Park,
Moo 3, Tambol Mabyangporn, Amphur Pluakdaeng, Rayong 21140, Thailand
Tel: +66 -38 627074/99 Fax: +66 -38 627070