



# **Annual Registration Statement / Annual Report**

## **Form 56-1 One Report**

### **(Structured Data Report)**

**SPCG PUBLIC COMPANY LIMITED**

Fiscal Year End 31 December 2025



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# Group Structure and Operations

# Group Structure and Operations

## Business Overview and Policies (1.1)

### Company Information (1.1.5)

Company Name : SPCG PUBLIC COMPANY LIMITED

Symbol : SPCG

Address : No. 1 Capital Work Place Building 10th Fl. Soi Jamjan, Klongton Nua, Wattana

Province : Bangkok

Postcode : 10110

Business : To conduct investment-related businesses by holding shares in affiliated companies to operate 5 business segments, as follows:

- (1) Investment and development of solar power generation projects (Solar Farms); provision of full-cycle solar farm engineering, procurement, and construction services ("Engineering, Procurement and Construction: EPC"); and provision of operation, maintenance, and monitoring services for solar farms ("Operation, Maintenance and Monitoring: OM&M").
- (2) Distribution and installation of rooftop solar power generation systems (Solar Roof).
- (3) Official distributor (Authorized Sales Partnership) of inverters from SMA Solar Technology AG (SMA), Germany.
- (4) Investment in solar power generation projects for use in new urban development areas within the Eastern Economic Corridor (EEC), with a total installed capacity of not less than 500 megawatts.
- (5) Investment in solar power generation projects in Japan.

Registration Number : 0107548000137

Telephone : 0-2011-8111

Fax (if applicable) : 0-2011-8112

Website : [www.spcg.co.th](http://www.spcg.co.th)

Email : [info@spcg.co.th](mailto:info@spcg.co.th)

**Total Shares Sold (shares)**

Common Stock : 1,055,790,000

Preferred Stock : 0

## Business Operations (1.2)

### Revenue Structure (1.2.1)

#### By Product Line or Business Grouping

	2023	2024	2025
Total revenue from operations (Thousand baht)	4,212,040.00	2,115,881.00	1,752,543.00
Revenue from business of investment and development of solar farm project (Thousand baht)	2,981,465.00	1,769,396.00	1,321,095.00
Revenue from business of distribution and installation of solar roof and business of manufactu (Thousand baht)	1,122,522.00	276,543.00	404,285.00
Revenue from authorized sales and service partner of SMA solar technology AG (SMA), Germany (Thousand baht)	21,608.00	3,272.00	163.00
Other Revenues (Thousand baht)	86,445.00	66,670.00	27,000.00

	2023	2024	2025
Total revenue from operations (%)	100.00	100.00	100.00
Revenue from business of investment and development of solar farm project (%)	70.78	83.62	75.38
Revenue from business of distribution and installation of solar roof and business of manufactu (%)	26.65	13.07	23.07
Revenue from authorized sales and service partner of SMA solar technology AG (SMA), Germany (%)	0.51	0.15	0.01
Other Revenues (%)	2.05	3.15	1.54

#### By Geographical Area or Market

	2023	2024	2025
Total revenue from operations (Thousand baht)	4,212,040.00	2,115,881.00	1,752,543.00
Domestic (Thousand baht)	4,212,040.00	2,115,881.00	1,752,543.00
International (Thousand baht)	0.00	0.00	0.00

	2023	2024	2025
Total revenue from operations (%)	100.00	100.00	100.00
Domestic (%)	100.00	100.00	100.00
International (%)	0.00	0.00	0.00

Other income as specified in the financial statements

	2023	2024	2025
Total other income (Thousand baht)	86,445.00	66,670.00	27,000.00
Other income from operations (Thousand baht)	86,445.00	66,670.00	27,000.00
Other income not from operations (Thousand baht)	0.00	0.00	0.00

Information on Products and Services (1.2.2)

Product/Service Information and Business Innovation Development (1.2.2.1)

Research and Development (R&D) Policy : No

(Unit : Thousand baht)	2023	2024	2025
R&D expenses in the past 3 years	0.00	0.00	0.00

# Risk Management



# Risk Management

## Risk Factors (2.2)

**Risk that might affect the company's business, including environmental, social and corporate governance issues (2.2.1)**

### Corporate Risk Management

**Risk Management Measures:** Yes

### Related Risk Topics

#### Strategic Risk

- Government policy
- Reliance on large customers or few customers
- Reliance on large partners / distributors or few partners / distributors
- Competition risk
- ESG risk
- Climate change and disasters

#### Operational Risk

- Information security and cyber-attack
- Delays in the development of future projects
- Climate change and disasters
- Impact on the environment

#### Compliance Risk

- Change in laws and regulations

#### Financial Risk

- Fluctuation in exchange rates, interest rates, or the inflation rate

# Sustainable Development

## Sustainable Development

### Sustainability Management Policy and Targets (3.1)

#### Sustainability Management Policy and Targets

Corporate Sustainability Policy : Yes

URL of corporate sustainability policy : <https://www.spcg.co.th/th/page/13/Corporate%20Governance%20Policy>  
(if applicable)

### Environmental Aspect (3.3)

#### Policy and Guideline on Environmental Aspect (3.3.1)

Environmental Policy and Practice : Yes

Company environmental guideline : Electricity Management, Fuel Management, Renewable/Clean Energy Management, Water Management, Waste Management, Biodiversity Management, Greenhouse Gas and Climate Change Management

#### Results with Respect to the Environmental Aspect (3.3.2)

##### Energy management

##### • Fuel consumption

	2023	2024	2025
Jet fuel (Litres)	0.00	0.00	0.00
Diesel (Litres)	11,166.00	21,834.00	30,873.00
Gasoline (Litres)	21,826.00	22,456.00	16,906.00
Fuel oil (Litres)	0.00	N/A	N/A
Crude oil (Barrels)	0.00	N/A	N/A
Natural gas (Standard cubic feet)	0.00	N/A	N/A
LPG (Kilograms)	0.00	N/A	N/A
Steam (Metric tonnes)	0.00	N/A	N/A

Coal (Metric tonnes)	0.00	N/A	N/A
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• Electricity consumption

	2023	2024	2025
Total electricity consumption within the organization (Kilowatt-Hours)	205,292.00	188,302.00	142,664.00

Water management

• Water consumption

	2023	2024	2025
Total water withdrawal (Cubic meters)	8,814.00	34,576.00	28,235.00

Waste management

• Waste from operations

	2023	2024	2025
Non-hazardous waste (Kilograms)	2,514.82	11,537.80	11,160.00
Hazardous waste (Kilograms)	2,846.90	253.49	0.00
<b>Total waste generated (Kilograms)</b>	<b>5,361.72</b>	<b>11,791.29</b>	<b>11,160.00</b>

Greenhouse gas management

• Greenhouse gas emissions

	2023	2024	2025
Scope 1 (Tons of carbon dioxide equivalents)	87.00	0.00	0.00
Scope 2 (Tons of carbon dioxide equivalents)	284.00	0.00	0.00
Scope 3 (Tons of carbon dioxide equivalents)	548.00	0.00	0.00
<b>Total GHG emissions (Metric tonnes of carbon dioxide equivalent)</b>	<b>919.00</b>	<b>0.00</b>	<b>0.00</b>

- **Verification of greenhouse gas emissions over the past year**

Third-party verification : No

## Social Aspect (3.4)

### Policy and Guideline on Social Aspect (3.4.1)

Human Rights Policy and Practice : Yes

URL of human rights policy : <https://www.spcg.co.th/th/page/13/Corporate%20Governance%20Policy>

Company human right guideline : Employee Rights, Migrant Workers, Child Labor, Consumer Rights, Community and Environment Rights, Safety and Occupational Health at Work, Non-discrimination

### Results with Respect to the Social Aspect (3.4.2)

#### Information about employees

##### • Total number of employees

	2023	2024	2025
Number of male employees (Persons)	54	32	30
Number of female employees (Persons)	68	42	41
<b>Total number of employees (Persons)</b>	<b>122</b>	<b>74</b>	<b>71</b>

##### • Employee remuneration

	2023	2024	2025
Employee remuneration (baht)	88,182,376.27	84,349,140.49	71,296,448.70

##### • Employee development and training

	2023	2024	2025
Average employee training hours (Hours / Person / Year)	5.64	8.00	3.55
Employee development and training expenses (baht)	217,132.41	113,059.91	50,045.78

##### • Health, safety and work environment

	2023	2024	2025
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Total number of lost time injury incidents by employees (Cases)	0	0	0
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• **Employee retention**

	2023	2024	2025
Percentage of employees who voluntarily resigned (%)	19.67	N/A	35.21

• **Significant labor dispute**

	2023	2024	2025
Significant labor dispute	No	No	No

# Corporate Governance Policy



## Corporate Governance Policy

### Overview of the Corporate Governance Policy and Guideline (6.1)

#### Corporate Governance Policy

Corporate Governance Policy : Yes

Company website on corporate governance policy : <https://www.spcg.co.th/th/page/13/Corporate%20Governance%20Policy>

#### Policy and Guideline Related to the Board of Directors (6.1.1)

##### Policy and guideline related to the board of directors

Company policy and guideline : Nomination of Directors, Compensation, Independence of the Board of Directors, Director Development, Board Performance Evaluation, Corporate Governance of Subsidiaries and Associated Companies

## Code of Conduct (6.2)

### Establishing a Code of Conduct

#### Establishing a Code of Conduct

Code of Conduct : Yes

##### Policy and Guideline related to the Code of Conduct

Company policy and guideline : Preventing of Conflicts of Interest, Preventing the Misuse of Inside Information, Anti-corruption, Whistleblowing

Corporate Governance Structure  
and Significant Information Regarding  
the Board of Directors, Subcommittees,  
Management,  
Employee and Other Information

## Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information

### Board of Directors (7.2)

#### Composition of the board of directors (7.2.1)

	Number of persons	Percentage (%)
Total number of directors	7	100.00
Number of male directors	4	57.14
Number of female directors	3	42.86
Number of executive directors	3	42.86
Number of non-executive directors	4	57.14
Number of independent directors	3	42.86

#### Information on the board of directors and persons with authority to control the company (7.2.2)

##### List of directors

General information	Position	Date position was assumed	Experience and expertise
1. Ms. WANDEE KHUNCHORNYAKONG Gender: Female Age: 67 years old Highest level of education: Doctoral degree Major: - Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Executive)  Director type: Original director	18 Apr 2011	Law, Finance, Energy & Utilities, Accounting, Business Administration

2.	Mr. SOMSAK KHUNCHORNYAKONG Gender: Male Age: 65 years old Highest level of education: Master's degree Major: Science Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)  Director type: Re-elected as director	1 Apr 2011	Leadership, Energy & Utilities, Governance/ Compliance, Corporate Social Responsibility, Sustainability
3.	Mr. WITHOON MANONAIKUL Gender: Male Age: 69 years old Highest level of education: Bachelor's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive)  Director type: Original director	11 Apr 2012	Law, Risk Management, Sustainability, Energy & Utilities, Commerce
4.	Mr. WANCHAI LAWATTANATRAKUL Gender: Male Age: 69 years old Highest level of education: Master's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)  Director type: Original director	17 May 2012	Risk Management, Audit, Internal Control, Governance/ Compliance, Accounting
5.	Mrs. PRASERTSUK PATOONSITTICHA Gender: Female Age: 69 years old Highest level of education: Master's degree Major: Master of Arts Program in Demography Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)  Director type: Newly appointed director to replace ex-director	21 Feb 2025	Risk Management, Energy & Utilities, Governance/ Compliance

6.	Mr. DUSIT KRUANGAM Gender: Male Age: 66 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)  Director type: Newly appointed director to replace ex-director	18 Apr 2025	Engineering, Energy & Utilities
7.	Ms. OMSIN SIRI Gender: Female Age: 57 years old Highest level of education: Master's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)  Director type: Newly appointed director to replace ex-director	2 May 2025	Accounting, Human Resource Management, Governance/ Compliance, Business Administration, Risk Management

#### List of directors who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
1. Mr. ART-ONG JUMSAI NA AYUDHYA Gender: Male Age: 85 years old Highest level of education: Doctoral degree Major: Science Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)	Date position was assumed: 21 Apr 2017 Date directorship ended: 11 Feb 2025	No replacement director
2. Mr. APICHAT LIMSETHANUWAT Gender: Male Age: 61 years old Highest level of education: Bachelor's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)	Date position was assumed: 21 Apr 2017 Date directorship ended: 2 May 2025	No replacement director

3.	Mrs. NARINPORN MALASRI Gender: Female Age: 53 years old Highest level of education: Master's degree Major: – Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)	Date position was assumed: 7 Aug 2020 Date directorship ended: 14 Feb 2025	No replacement director
4.	Mr. SHOJI NISHIZAWA Gender: Male Age: 68 years old Highest level of education: Bachelor's degree Major: Law Thai nationality: No Residing in Thailand: No	Director (Non-executive)	Date position was assumed: 21 Apr 2022 Date directorship ended: 18 Apr 2025	No replacement director
5.	Ms. ALISA KHUNCHORNYAKONG Gender: Female Age: 42 years old Highest level of education: Doctoral degree Major: Science Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)	Date position was assumed: 21 Apr 2022 Date directorship ended: 18 Apr 2025	No replacement director
6.	Mr. PACHARA YUTIDHAMMADAMRONG Gender: Male Age: 78 years old Highest level of education: Bachelor's degree Major: Law Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)	Date position was assumed: 21 Feb 2025 Date directorship ended: 16 Apr 2025	No replacement director

## Other Information pertaining to committees

The Chairman is an independent director : No

The Chairman and the manager are the same person : No

The Chairman and the manager are members of the same family : No

The company appoints at least one independent director to determine the agenda of the Board of Directors' meetings : Yes

## Sub-committees (7.3)

### Information about sub-committees (7.3.2)

#### Audit Committee

##### List of audit committee members

General information	Position	Date position was assumed	Experience and expertise
1. Mr. WANCHAI LAWATTANATRAKUL [1] Gender: Male Age: 69 years old Highest level of education: Master's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Chairman of the audit committee (Non-executive, Independent director) Director type: Original director	24 Apr 2017	Risk Management, Audit, Internal Control, Governance/ Compliance, Accounting
2. Mrs. PRASERTSUK PATOONSITTICHA Gender: Female Age: 69 years old Highest level of education: Master's degree Major: Master of Arts Program in Demography Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director	21 Feb 2025	Risk Management, Energy & Utilities, Governance/ Compliance
3. Mr. DUSIT KRUANGAM Gender: Male Age: 66 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director	18 Apr 2025	Engineering, Energy & Utilities

[1] A director with the accounting expertise needed to review financial statements

**List of audit committee who resigned/vacated their position during the year**

General information	Position	Tenure	Replacement Director
1. Mr. ART-ONG JUMSAI NA AYUDHYA [1] Gender: Male Age: 85 years old Highest level of education: Doctoral degree Major: Science Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director)	Date position was assumed: 24 Apr 2017 Date directorship ended: 11 Feb 2025	No replacement director
2. Mr. APICHAT LIMSETHANUWAT Gender: Male Age: 61 years old Highest level of education: Bachelor's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director)	Date position was assumed: 24 Apr 2017 Date directorship ended: 2 May 2025	No replacement director

[1] A director with the accounting expertise needed to review financial statements

**Other sub-committees**

**Sub-committees information**

Name of sub-committees	List of directors	Position
Nomination and Remuneration and Corporate Governance Committee	Mr. WANCHAI LAWATTANATRAKUL	Chairman
	Ms. WANDEE KHUNCHORNYAKONG	Member
	Mr. SOMSAK KHUNCHORNYAKONG	Member
	Mrs. PRASERTSUK PATOONSITTICHA	Member
	Ms. OMSIN SIRI	Member
Investment Committee	Ms. OMSIN SIRI	Chairman
	Mr. SOMSAK KHUNCHORNYAKONG	Member
	Mrs. NARINPORN MALASRI	Member



## **Roles of Sub-committees**

Sub-committees responsible for risk management	: Investment Committee
Sub-committees responsible for nomination	: None
Sub-committees responsible for remuneration	: None
Sub-committees responsible for corporate governance	: None
Sub-committees responsible for corporate sustainability development	: None

## Executives (7.4)

### List and positions of the executive (7.4.1)

#### The four highest-ranking executives

General information	Position	Date position was assumed	Experience and expertise
1. Ms. OMSIN SIRI Gender: Female Age: 57 years old Highest level of education: Master's degree Major: Accounting	Chief Executive Officer (CEO)	2 May 2025	Accounting, Human Resource Management, Governance/ Compliance, Business Administration, Risk Management
2. Mr. SOMSAK KHUNCHORNYAKONG Gender: Male Age: 65 years old Highest level of education: Master's degree Major: Science	EVP: Operation	1 Jan 1997	Leadership, Energy & Utilities, Governance/ Compliance, Corporate Social Responsibility, Sustainability
3. Mrs. NARINPORN MALASRI Gender: Female Age: 53 years old Highest level of education: Master's degree Major: -	EVP: Business Development	2 Sep 2019	Data Management, Corporate Management, Project Management, Data Analysis, Energy & Utilities
4. Mr. Yuttapong Artharn [1][2] Gender: Male Age: 41 years old Highest level of education: Bachelor's degree Major: Accounting	Chief Financial Officer	18 Nov 2025	Accounting, Finance

[1] Highest responsibility in accounting and finance

[2] Directly responsible for financial account supervision

### Remuneration policy for executives (7.4.2 – 7.4.3)

#### Other forms of remuneration

Employee Stock Ownership Plan (ESOP) : No

Employee Joint Investment Program (EJIP) : No

## Employees (7.5)

### Information about company employees

#### Employees

Number of male employees (persons) : 30

Number of female employees (persons) : 41

**Total number of employees (persons)** : 71

#### Employee Remuneration

Total employee remuneration : 71,296,448.70

#### Provident fund

Total number of employees (persons) : 71

Number of employees contributing to the PVD (persons) : 63

Percentage of employees who are members (%) : 88.73

# Performance Report on Corporate Governance

# Performance Report on Corporate Governance

## Summary of Director Performance (8.1)

### Selection, development, and evaluation of duty performance of the Board of Directors (8.1.1)

#### List of new directors appointed in the past year

- List of continuing directors (full term of directorship and being re-appointed as a director)

General information	Position	Date position was assumed	Experience and expertise
1. Mr. SOMSAK KHUNCHORNYAKONG Gender: Male Age: 65 years old Highest level of education: Master's degree Major: Science Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)  Director type: Re-elected as director	Date position was assumed: 1 Apr 2011	Leadership, Energy & Utilities, Governance/ Compliance, Corporate Social Responsibility, Sustainability

- List of newly appointed director to replace the ex-director

General information	Position	Date position was assumed	Experience and expertise
1. Mrs. PRASERTSUK PATOONSITTICHA Gender: Female Age: 69 years old Highest level of education: Master's degree Major: Master of Arts Program in Demography Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)  Director type: Newly appointed director to replace ex-director	Date position was assumed: 21 Feb 2025	Risk Management, Energy & Utilities, Governance/ Compliance

2.	Mr. DUSIT KRUANGAM Gender: Male Age: 66 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)  Director type: Newly appointed director to replace ex-director	Date position was assumed: 18 Apr 2025	Engineering, Energy & Utilities
3.	Ms. OMSIN SIRI Gender: Female Age: 57 years old Highest level of education: Master's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)  Director type: Newly appointed director to replace ex-director	Date position was assumed: 2 May 2025	Accounting, Human Resource Management, Governance/ Compliance, Business Administration, Risk Management

### Development of directors over the past year

List of directors	Position	Participated in director development program
Ms. WANDEE KHUNCHORNYAKONG	Chairman of the board	Non-participating
Mr. SOMSAK KHUNCHORNYAKONG	Director	Non-participating
Mr. WITHOON MANONAIKUL	Director	Non-participating
Mr. WANCHAI LAWATTANATRAKUL	Director	Non-participating
Mrs. PRASERTSUK PATOONSITTICHA	Director	Non-participating
Mr. DUSIT KRUANGAM	Director	Non-participating
Ms. OMSIN SIRI	Director	Non-participating

### Meeting attendance and remuneration to each Board member (8.1.2)

#### Meeting attendance of the board of directors

Number of board meetings (times) : 6

Date of AGM meeting : 18 Apr 2025

EGM meeting : No

	List of directors	Termination date	Number of Board Meeting	AGM meetings	EGM meetings
1.	Ms. WANDEE KHUNCHORNYAKONG (Chairman of the board)	-	6/6	Participating	Did not hold the meeting
2.	Mr. SOMSAK KHUNCHORNYAKONG (Director)	-	6/6	Participating	Did not hold the meeting
3.	Mr. WITHOON MANONAIKUL (Director)	-	6/6	Participating	Did not hold the meeting
4.	Mr. WANCHAI LAWATTANATRAKUL (Director)	-	6/6	Participating	Did not hold the meeting
5.	Mrs. PRASERTSUK PATOONSITTICHA (Director)	-	5/6	Participating	Did not hold the meeting
6.	Mr. DUSIT KRUANGAM (Director)	-	3/6	Non-participating	Did not hold the meeting
7.	Ms. OMSIN SIRI (Director)	-	3/6	Non-participating	Did not hold the meeting
8.	Mr. ART-ONG JUMSAI NA AYUDHYA (Director)	11 Feb 2025	0/6	Non-participating	Did not hold the meeting
9.	Mr. APICHAT LIMSETHANUWAT (Director)	2 May 2025	3/6	Participating	Did not hold the meeting
10.	Mrs. NARINPORN MALASRI (Director)	14 Feb 2025	0/6	Non-participating	Did not hold the meeting
11.	Mr. SHOJI NISHIZAWA (Director)	18 Apr 2025	1/6	Non-participating	Did not hold the meeting
12.	Ms. ALISA KHUNCHORNYAKONG (Director)	18 Apr 2025	2/6	Non-participating	Did not hold the meeting
13.	Mr. PACHARA YUTIDHAMMADAMRONG (Director)	16 Apr 2025	0/6	Non-participating	Did not hold the meeting

## Remuneration for company directors

List of directors		Termination date	Meeting allowance (baht)	Other monetary remuneration (baht)	Other non- monetary
1.	Ms. WANDEE KHUNCHORNYAKONG (Chairman of the board)	-	135,000.00	56,000.00	N/A
2.	Mr. SOMSAK KHUNCHORNYAKONG (Director)	-	150,000.00	0.00	N/A
3.	Mr. WITHOON MANONAIKUL (Director)	-	90,000.00	240,000.00	N/A
4.	Mr. WANCHAI LAWATTANATRAKUL (Director)	-	190,000.00	420,000.00	N/A
5.	Mrs. PRASERTSUK PATOONSITTICHAJ (Director)	-	120,000.00	310,000.00	N/A
6.	Mr. DUSIT KRUANGAM (Director)	-	45,000.00	184,666.67	N/A
7.	Ms. OMSIN SIRI (Director)	-	150,000.00	192,000.00	N/A
8.	Mr. ART-ONG JUMSAI NA AYUDHYA (Director)	11 Feb 2025	0.00	40,000.00	N/A
9.	Mr. APICHAT LIMSETHANUWAT (Director)	2 May 2025	75,000.00	122,000.00	N/A
10.	Mrs. NARINPORN MALASRI (Director)	14 Feb 2025	30,000.00	0.00	N/A
11.	Mr. SHOJI NISHIZAWA (Director)	18 Apr 2025	15,000.00	72,000.00	N/A
12.	Ms. ALISA KHUNCHORNYAKONG (Director)	18 Apr 2025	30,000.00	0.00	N/A
13.	Mr. PACHARA YUTIDHAMMADAMRONG (Director)	16 Apr 2025	0.00	36,666.67	N/A



## Report on the Audit Committee's Performance for the Past Year (8.2)

### Report on the audit committee's performance for the past year

#### Meeting attendance of audit committee

Number of Audit committee meetings (times) : 4

List of directors		Termination date	Number of the audit committee meeting
1.	Mr. WANCHAI LAWATTANATRAKUL (Chairman of the audit committee)	-	4/4
2.	Mrs. PRASERTSUK PATOONSITTICHAJ (Audit committee)	-	3/4
3.	Mr. DUSIT KRUANGAM (Audit committee)	-	0/4
4.	Mr. ART-ONG JUMSAI NA AYUDHYA (Audit committee)	11 Feb 2025	0/4
5.	Mr. APICHAT LIMSETHANUWAT (Audit committee)	2 May 2025	1/4