



# **Annual Registration Statement / Annual Report**

## **Form 56-1 One Report**

### **(Structured Data Report)**

**DON MUANG TOLLWAY PUBLIC COMPANY LIMITED**

Fiscal Year End 31 December 2023



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# Group Structure and Operations

## Group Structure and Operations

### Business Overview and Policies (1.1)

#### Company Information (1.1.5)

Company Name : DON MUANG TOLLWAY PUBLIC COMPANY LIMITED

Symbol : DMT

Address : 40/40 Viphavadi Road, Sanambin, Don Muang

Province : Bangkok

Postcode : 10210

Business : Manage the elevated toll road project from Din Daeng to National Memorial Section. The main source of revenue is from toll collection under the concession agreement in the form of Build-Transfer-Operate (BTO) ended September 11, 2034.

Registration Number : 0107537001129

Telephone : 0-2792-6500

Fax (if applicable) : 0-2552-8065

Website : [www.tollway.co.th](http://www.tollway.co.th)

Email : [ir@tollway.co.th](mailto:ir@tollway.co.th)

#### Total Shares Sold (shares)

Common Stock : 1,181,232,800

Preferred Stock : 0

## Business Operations (1.2)

### Revenue Structure (1.2.1)

#### By Product Line or Business Grouping

	2021	2022	2023
Total revenue from operations (Thousand baht)	1,212,381.13	1,845,996.65	2,356,435.46
Toll Revenue (Thousand baht)	1,202,386.94	1,832,082.65	2,324,968.31
Investment income (Thousand baht)	6,874.99	9,390.80	25,860.47
Other income (Thousand baht)	3,119.20	4,523.20	5,606.68

  

	2021	2022	2023
Total revenue from operations (%)	100.00	100.00	100.00
Toll Revenue (%)	99.18	99.25	98.66
Investment income (%)	0.57	0.51	1.10
Other income (%)	0.26	0.25	0.24

#### By Geographical Area or Market

	2021	2022	2023
Total revenue from operations (Thousand baht)	1,212,381.13	1,845,996.65	2,356,435.46
Domestic (Thousand baht)	1,212,381.13	1,845,996.65	2,356,435.46
International (Thousand baht)	0.00	0.00	0.00

  

	2021	2022	2023
Total revenue from operations (%)	100.00	100.00	100.00
Domestic (%)	100.00	100.00	100.00
International (%)	0.00	0.00	0.00

**Other income as specified in the financial statements**

	2021	2022	2023
Total other income (Thousand baht)	0.00	0.00	0.00
Other income from operations (Thousand baht)	0.00	0.00	0.00
Other income not from operations (Thousand baht)	0.00	0.00	0.00

**Share of profit of joint ventures and associates accounted for using equity method**

	2021	2022	2023
Share of profit (Thousand baht)	0.00	0.00	0.00

**Information on Products and Services (1.2.2)****Product/Service Information and Business Innovation Development (1.2.2.1)**

Research and Development (R&D) Policy : No

(Unit : Thousand baht)	2021	2022	2023
R&D expenses in the past 3 years	0.00	0.00	0.00

# Risk Management

# Risk Management

## Risk Factors (2.2)

**Risk that might affect the company's business, including environmental, social and corporate governance issues (2.2.1)**

**Environmental, social, and corporate governance risks**

**Risk Management Measures:** Yes

### **Related Risk Topics**

#### Strategic Risk

- Behavior or needs of customers / consumers
- Government policy
- Changes in technologies
- Economic risk
- New business risk
- Climate change and disasters

#### Operational Risk

- Human error in business operations
- Information security and cyber-attack
- Safety, occupational health, and working environment
- Climate change and disasters
- Impact on human rights
- Corruption

#### Compliance Risk

- Corporate Governance
- Legal risk

## Financial Risk

- Insufficient sources of funding
- Liquidity risk

# Sustainable Development

## Sustainable Development

### Sustainability Management Policy and Targets (3.1)

#### Sustainability Management Policy and Targets

Corporate Sustainability Policy : Yes

URL of corporate sustainability policy : <https://www.tollway.co.th/th/sustainability/sustainability-management-policy-and-targets>

### Environmental Aspect (3.3)

#### Policy and Guideline on Environmental Aspect (3.3.1)

Environmental Policy and Practice : Yes

URL of environmental policy and practice : <https://www.tollway.co.th/storage/document/sustainability/sustainability-management-policy-and-targets-th.pdf>

Company environmental guideline : Electricity Management, Fuel Management, Renewable/Clean Energy Management, Water Management, Waste Management, Greenhouse Gas and Climate Change Management

#### Results with Respect to the Environmental Aspect (3.3.2)

##### Energy management

###### • Fuel consumption

	2021	2022	2023
Diesel (Litres)	105,548.00	124,907.00	136,787.00
Gasoline (Litres)	32,600.00	41,954.00	36,871.00

###### • Electricity consumption

	2021	2022	2023
Total electricity consumption within the organization (Kilowatt-Hours)	4,712,994.00	4,780,391.00	4,820,062.73

## Water management

### • Water consumption

	2021	2022	2023
Total water withdrawal (Cubic meters)	12,101.00	12,108.00	15,888.00

## Waste management

### • Waste from operations

	2021	2022	2023
Total waste generated (Kilograms)	0.00	22,910.00	25,881.00

## Greenhouse gas management

### • Greenhouse gas emissions

	2021	2022	2023
Total GHG emissions target (Metric tonnes of carbon dioxide equivalent)	N/A	N/A	N/A
Scope 1 (Tons of carbon dioxide equivalents)	436.18	475.72	507.00
Scope 2 (Tons of carbon dioxide equivalents)	2,215.10	2,389.72	2,362.00
Scope 3 (Tons of carbon dioxide equivalents)	12.10	827.94	799.00
<b>Total GHG emissions (Metric tonnes of carbon dioxide equivalent)</b>	<b>2,663.38</b>	<b>3,693.38</b>	<b>3,668.00</b>

### • Verification of greenhouse gas emissions over the past year

Third-party verification : Yes

Name of verifying organization : LRQA (THAILAND) LIMITED

Remark : LRQA (Thailand) Company Limited is the company's greenhouse gas emissions verification unit for 2022, which will be reported in 2023.

## Social Aspect (3.4)

### Policy and Guideline on Social Aspect (3.4.1)

Human Rights Policy and Practice : Yes

URL of human rights policy : <https://www.tollway.co.th/storage/document/cg/dmt-human-right-policy-th.pdf>

Company human right guideline : Employee Rights, Child Labor, Consumer Rights, Community and Environment Rights, Safety and Occupational Health at Work, Non-discrimination

### Results with Respect to the Social Aspect (3.4.2)

#### Information about employees

##### • Total number of employees

	2021	2022	2023
Number of male employees (Persons)	204	196	192
Number of female employees (Persons)	212	186	181
<b>Total number of employees (Persons)</b>	<b>416</b>	<b>382</b>	<b>373</b>

##### • Employee remuneration

	2021	2022	2023
Employee remuneration (baht)	0.00	208,540,000.00	247,570,000.00

##### • Employee development and training

	2021	2022	2023
Average employee training hours (Hours / Person / Year)	18.00	35.00	64.00
Employee development and training expenses (baht)	487,324.30	2,123,022.87	2,028,374.00

##### • Health, safety and work environment

	2021	2022	2023
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Total number of lost time injury incidents by employees (Cases)	1	3	1
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• **Employee retention**

	2021	2022	2023
Percentage of employees who voluntarily resigned (%)	7.69	11.78	10.19

• **Significant labor dispute**

	2021	2022	2023
Significant labor dispute	No	No	No

# Corporate Governance Policy

## Corporate Governance Policy

### Overview of the Corporate Governance Policy and Guideline (6.1)

#### Corporate Governance Policy

Corporate Governance Policy : Yes

Company website on corporate governance policy : <https://www.tollway.co.th/storage/document/cg/20230810-dmt-corporate-governance-policy.pdf>

### Policy and Guideline Related to the Board of Directors (6.1.1)

#### Policy and guideline related to the board of directors

Company policy and guideline : Nomination of Directors, Compensation, Independence of the Board of Directors, Director Development, Board Performance Evaluation, Corporate Governance of Subsidiaries and Associated Companies

## Code of Conduct (6.2)

### Establishing a Code of Conduct

#### Establishing a Code of Conduct

Code of Conduct : Yes

#### Policy and Guideline related to the Code of Conduct

Company policy and guideline : Preventing of Conflicts of Interest, Preventing the Misuse of Inside Information, Anti-corruption, Whistleblowing

Corporate Governance Structure  
and Significant Information Regarding  
the Board of Directors, Subcommittees,  
Management,  
Employee and Other Information

## Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information

### Board of Directors (7.2)

#### Composition of the board of directors (7.2.1)

	Number of persons	Percentage (%)
Total number of directors	11	100.00
Number of male directors	11	100.00
Number of female directors	0	0.00
Number of executive directors	2	18.18
Number of non-executive directors	9	81.82
Number of independent directors	4	36.36

#### Information on the board of directors and persons with authority to control the company (7.2.2)

##### List of directors

General information	Position	Date position was assumed	Experience and expertise
1. Mr. SOMBATH PHANICHEWA Gender: Male Age: 88 years old Highest level of education: Bachelor's degree Major: Science Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Non-executive)  Director type: Original director	17 Aug 1994	Professional Services, Leadership

2.	<p>Mr. RAWAT CHAMCHALERM</p> <p>Gender: Male</p> <p>Age: 79 years old</p> <p>Highest level of education: Master's degree</p> <p>Major: Law</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Vice Chairman</p> <p>(Non-executive)</p> <p>Director type: Original director</p>	10 Nov 2004	Law
3.	<p>Mr. SOMNUK CHAIDEJSURIYA</p> <p>Gender: Male</p> <p>Age: 72 years old</p> <p>Highest level of education: Master's degree</p> <p>Major: Law</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director</p> <p>(Non-executive, Independent director)</p> <p>Director type: Original director</p>	16 Jun 2004	Law
4.	<p>Mr. TARNIN PHANICHEWA</p> <p>Gender: Male</p> <p>Age: 60 years old</p> <p>Highest level of education: Master's degree</p> <p>Major: Business Administration</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director</p> <p>(Executive)</p> <p>Director type: Re-elected as director</p>	24 May 2006	Accounting, Commerce, Professional Services
5.	<p>M.L. DHANAVISUTH VISUTHI</p> <p>Gender: Male</p> <p>Age: 53 years old</p> <p>Highest level of education: Bachelor's degree</p> <p>Major: Finance</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director</p> <p>(Non-executive)</p> <p>Director type: Original director</p>	22 Feb 2021	Finance, Marketing

6.	<p>Mr. VICHYA KREANGAM</p> <p>Gender: Male</p> <p>Age: 42 years old</p> <p>Highest level of education: Doctoral degree</p> <p>Major: Law</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director</p> <p>(Non-executive, Independent director)</p> <p>Director type: Re-elected as director</p>	22 Feb 2021	Law
7.	<p>Mr. CHUMPOL RIMSAKORN</p> <p>Gender: Male</p> <p>Age: 63 years old</p> <p>Highest level of education: Master's degree</p> <p>Major: Government and Private Management</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director</p> <p>(Non-executive, Independent director)</p> <p>Director type: Original director</p>	9 Nov 2021	Law, Accounting, Finance, Governance/ Compliance
8.	<p>Mr. CHANVIT AMATAMATUCHARTI</p> <p>Gender: Male</p> <p>Age: 67 years old</p> <p>Highest level of education: Master's degree</p> <p>Major: economic development</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director</p> <p>(Non-executive)</p> <p>Director type: Re-elected as director</p>	22 Feb 2022	Marketing, Risk Management
9.	<p>GEN. SUEBSAN DARDARANANDA</p> <p>Gender: Male</p> <p>Age: 72 years old</p> <p>Highest level of education: Bachelor's degree</p> <p>Major: Political Science</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director</p> <p>(Non-executive, Independent director)</p> <p>Director type: Original director</p>	22 Feb 2022	Law

10.	Mr. SAKDA PANWAI Gender: Male Age: 50 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)	26 Apr 2022	Transportation & Logistics, Engineering
11.	Mr. PORNCCHAI THIRAVEJA Gender: Male Age: 55 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive)	21 Feb 2023	Business Administration, Accounting

#### List of directors who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
1. Mr. PRAKOB TANTIYAPONG Gender: Male Age: 77 years old Highest level of education: Master's degree Major: Law Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)	Date position was assumed: 17 Jul 2007 Date directorship ended: 25 Apr 2023	No replacement director

#### Other Information pertaining to committees

The Chairman is an independent director : No

The Chairman and the manager are the same person : No

The Chairman and the manager are members of the same family : Yes

The company appoints at least one independent director to determine the agenda of the Board of Directors' meetings : Yes

## Sub-committees (7.3)

### Information about sub-committees (7.3.2)

#### Audit Committee

##### List of audit committee members

General information	Position	Date position was assumed	Experience and expertise
1. Mr. SOMNUK CHAIDEJSURIYA [1] Gender: Male Age: 72 years old Highest level of education: Master's degree Major: Law Thai nationality: Yes Residing in Thailand: Yes	Chairman of the audit committee (Non-executive, Independent director) Director type: Original director	11 May 2023	Law
2. Mr. CHUMPOL RIMSAKORN [1] Gender: Male Age: 63 years old Highest level of education: Master's degree Major: Government and Private Management Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Original director	26 Apr 2022	Law, Accounting, Finance, Governance/ Compliance
3. Mr. VICHYA KREANGAM [1] Gender: Male Age: 42 years old Highest level of education: Doctoral degree Major: Law Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Re-elected as director	11 May 2023	Law

[1] A director with the accounting expertise needed to review financial statements

**List of audit committee who resigned/vacated their position during the year**

General information	Position	Tenure	Replacement Director
1. Mr. PRAKOB TANTIYAPONG Gender: Male Age: 77 years old Highest level of education: Master's degree Major: Law Thai nationality: Yes Residing in Thailand: Yes	Chairman of the audit committee (Non-executive, Independent director)	Date position was assumed: 17 Jul 2007 Date directorship ended: 25 Apr 2023	No replacement director

[1] A director with the accounting expertise needed to review financial statements

**Executive Committee**

**List of executive committee members**

General information	Position	Date position was assumed
1. Mr. RAWAT CHAMCHALERM Gender: Male Age: 79 years old Highest level of education: Master's degree Major: Law Thai nationality: Yes Residing in Thailand: Yes	Chairman of the executive committee	19 Dec 2007
2. Mr. TARNIN PHANICHEWA Gender: Male Age: 60 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Vice-chairman of the executive committee	14 Nov 2007

3.	Mr. Kulvat Janvatanavit Gender: Male Age: 55 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	14 Nov 2007
4.	M.L. DHANAVISUTH VISUTHI Gender: Male Age: 53 years old Highest level of education: Bachelor's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	22 Feb 2021
5.	Mr. SAKDA PANWAI Gender: Male Age: 50 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	15 May 2018
6.	Mrs. Anoma Urit Gender: Female Age: 51 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	1 Jan 2018
7.	Mr. Suthep Tharawas Gender: Male Age: 59 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	28 Apr 2010

8.	Ms. Bongkodrat Tangchukul Gender: Female Age: 53 years old Highest level of education: Master's degree Major: Business Law Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	16 May 2022
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#### List of executive committee members who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
1. Mr. PORNTHAP PANYARACHUN Gender: Male Age: 51 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	Date position was assumed: 10 Aug 2021 Date directorship ended: 26 Apr 2022	Ms. Bongkodrat Tangchukul Date position was assumed: 16 May 2022

#### Other sub-committees

#### Sub-committees information

Name of sub-committees	List of directors	Position
Nomination and Compensation Committee	GEN. SUEBSAN DARDARANANDA	Chairman
	Mr. SOMNUK CHAIDEJSURIYA	Member
	Mr. VICHYA KREANGAM	Member
Risk Management Committee	Mr. CHUMPOL RIMSAKORN	Chairman
	Mr. SAKDA PANWAI	Member
	Mrs. Anoma Urit	Member
	Ms. Bongkodrat Tangchukul	Member
	Mr. Suthep Tharawas	Member
	Mr. Boonchana Threedidth U.Domphorn	Member

Executive Committee	Mr. RAWAT CHAMCHALERM	Chairman
	Mr. TARNIN PHANICHEWA	Vice chairman
	Mr. Kulvat Janvatanavit	Member
	M.L. DHANAVISUTH VISUTHI	Member
	Ms. Bongkodrat Tangchukul	Member
	Mrs. Anoma Urit	Member
	Mr. SAKDA PANWAI	Member
	Mr. Suthep Tharawas	Member
Audit Committee	Mr. SOMNUK CHAIDEJSURIYA	Chairman
	Mr. CHUMPOL RIMSAKORN	Member
	Mr. VICHYA KREANGAM	Member

#### **Roles of Sub-committees**

Sub-committees responsible for risk management : Risk Management Committee

Sub-committees responsible for nomination : Nomination and Compensation Committee

Sub-committees responsible for remuneration : Nomination and Compensation Committee

Sub-committees responsible for corporate governance : Audit Committee

Remark : Audit Committee

Sub-committees responsible for corporate sustainability development : Executive Committee

## Executives (7.4)

### List and positions of the executive (7.4.1)

#### The four highest-ranking executives

General information	Position	Date position was assumed	Experience and expertise
1. Mr. TARNIN PHANICHEWA Gender: Male Age: 60 years old Highest level of education: Master's degree Major: Business Administration	CHIEF EXECUTIVE OFFICER	1 May 2022	Accounting, Commerce, Professional Services
2. Mr. SAKDA PANWAI Gender: Male Age: 50 years old Highest level of education: Doctoral degree Major: Engineering	MANAGING DIRECTOR	1 May 2022	Transportation & Logistics, Engineering
3. Ms. Bongkodrat Tangchukul [1] Gender: Female Age: 53 years old Highest level of education: Master's degree Major: Business Law	Executive Vice President – Business & Finance (CFO)	16 May 2022	Accounting, Law
4. Mrs. Anoma Urit Gender: Female Age: 51 years old Highest level of education: Master's degree Major: Business Administration	Executive Vice President – Operations (COO)	14 Nov 2017	Corporate Management
5. Mr. Suthep Tharawas Gender: Male Age: 59 years old Highest level of education: Master's degree Major: Business Administration	First Senior Vice President	28 Apr 2010	Law

6.	Mr. Boonchana Threedidth U.Domphorn	Senior Vice President	16 Jan 2008	Business Administration,
	Gender: Male	– Risk Management and		Finance
	Age: 54 years old	Safety		
	Highest level of education: Master's degree			
	Major: Business Administration			

[1] Highest responsibility in accounting and finance

[2] Directly responsible for financial account supervision

## Remuneration policy for executives (7.4.2 – 7.4.3)

### Remuneration policy for executives

Remuneration policy for executives : Yes

### Remuneration

	2021	2022	2023
Total executive remuneration (baht)	29,700,000.00	22,770,000.00	34,720,000.00

### Other forms of remuneration

Employee Stock Ownership Plan (ESOP) : No

Employee Joint Investment Program (EJIP) : No

## Employees (7.5)

### Information about company employees

#### Employees

Number of male employees (persons) : 192

Number of female employees (persons) : 181

**Total number of employees (persons) : 373**

## Employee Remuneration

Total employee remuneration	: 247,570,000.00
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## Provident fund

Total number of employees (persons)	: 373
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Number of employees contributing to the PVD (persons)	: 243
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Percentage of employees who are members (%)	: 65.15
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# Performance Report on Corporate Governance

## Performance Report on Corporate Governance

### Summary of Director Performance (8.1)

#### Selection, development, and evaluation of duty performance of the Board of Directors (8.1.1)

##### List of new directors appointed in the past year

##### • List of continuing directors (full term of directorship and being re-appointed as a director)

General information	Position	Date position was assumed	Experience and expertise
1. Mr. TARNIN PHANICHEWA Gender: Male Age: 60 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)  Director type: Re-elected as director	Date position was assumed: 24 May 2006	Accounting, Commerce, Professional Services
2. Mr. VICHYA KREANGAM Gender: Male Age: 42 years old Highest level of education: Doctoral degree Major: Law Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)  Director type: Re-elected as director	Date position was assumed: 22 Feb 2021	Law
3. Mr. CHANVIT AMATAMATUCHARTI Gender: Male Age: 67 years old Highest level of education: Master's degree Major: economic development Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive)  Director type: Re-elected as director	Date position was assumed: 22 Feb 2022	Marketing, Risk Management

• List of newly appointed director to replace the ex-director

General information	Position	Date position was assumed	Experience and expertise
1. Mr. PORNCCHAI THIRAVEJA Gender: Male Age: 55 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive)  Director type: Newly appointed director to replace ex-director	Date position was assumed: 21 Feb 2023	Business Administration, Accounting

Development of directors over the past year

List of directors	Position	Participated in director development program
Mr. SOMBATH PHANICHEWA	Chairman of the board	Non-participating
Mr. RAWAT CHAMCHALERM	Vice Chairman	Non-participating
Mr. SOMNUK CHAIDEJSURIYA	Director	Non-participating
Mr. TARNIN PHANICHEWA	Director	Participating
M.L. DHANAVISUTH VISUTHI	Director	Participating
Mr. VICHYA KREANGAM	Director	Non-participating
Mr. CHUMPOL RIMSAKORN	Director	Participating
Mr. CHANVIT AMATAMATUCHARTI	Director	Non-participating
GEN. SUEBSAN DARDARANANDA	Director	Non-participating
Mr. SAKDA PANWAI	Director	Participating
Mr. PORNCCHAI THIRAVEJA	Director	Non-participating
Mr. PRAKOB TANTIYAPONG	Director	Non-participating

## Directors' performance assessment

Method used to evaluate directors' performance : Whole-board-of-directors assessment, Individual-director assessment (self-assessment)

## Meeting attendance and remuneration to each Board member (8.1.2)

### Meeting attendance of the board of directors

Number of board meetings (times) : 5

Date of AGM meeting : 25 Apr 2023

EGM meeting : No

List of directors	Termination date	Number of Board Meeting	AGM meetings	EGM meetings
1. Mr. SOMBATH PHANICHEWA (Chairman of the board)	-	5/5	Participating	Did not hold the meeting
2. Mr. RAWAT CHAMCHALERM (Vice Chairman)	-	5/5	Participating	Did not hold the meeting
3. Mr. SOMNUK CHAIDEJSURIYA (Director)	-	5/5	Participating	Did not hold the meeting
4. Mr. TARNIN PHANICHEWA (Director)	-	5/5	Participating	Did not hold the meeting
5. M.L. DHANAVISUTH VISUTHI (Director)	-	5/5	Participating	Did not hold the meeting
6. Mr. VICHYA KREANGAM (Director)	-	5/5	Participating	Did not hold the meeting
7. Mr. CHUMPOL RIMSAKORN (Director)	-	5/5	Participating	Did not hold the meeting
8. Mr. CHANVIT AMATAMATUCHARTI (Director)	-	5/5	Participating	Did not hold the meeting
9. GEN. SUEBSAN DARDARANANDA (Director)	-	5/5	Participating	Did not hold the meeting

10.	Mr. SAKDA PANWAI (Director)	-	5/5	Participating	Did not hold the meeting
11.	Mr. PORNCHEI THIRAVEJA (Director)	-	3/4	Participating	Did not hold the meeting
12.	Mr. PRAKOB TANTIYAPONG (Director)	25 Apr 2023	1/1	Participating	Did not hold the meeting

## Remuneration for company directors

	List of directors	Termination date	Meeting allowance (baht)	Other monetary remuneration (baht)	Other non- monetary
1.	Mr. SOMBATH PHANICHEWA (Chairman of the board)	-	52,500.00	1,070,700.00	No
2.	Mr. RAWAT CHAMCHALERM (Vice Chairman)	-	1,548,750.00	756,000.00	No
3.	Mr. SOMNUK CHAIDEJSURIYA (Director)	-	184,800.00	927,320.00	No
4.	Mr. TARNIN PHANICHEWA (Director)	-	0.00	0.00	No
5.	M.L. DHANAVISUTH VISUTHI (Director)	-	792,750.00	378,000.00	No
6.	Mr. VICHYA KREANGAM (Director)	-	150,150.00	629,700.00	No
7.	Mr. CHUMPOL RIMSAKORN (Director)	-	172,200.00	777,280.00	No
8.	Mr. CHANVIT AMATAMATUCHARTI (Director)	-	36,750.00	378,000.00	No
9.	GEN. SUEBSAN DARDARANANDA (Director)	-	204,750.00	438,420.00	No
10.	Mr. SAKDA PANWAI (Director)	-	0.00	0.00	No
11.	Mr. PORNCHEI THIRAVEJA (Director)	-	22,050.00	345,400.00	No
12.	Mr. PRAKOB TANTIYAPONG (Director)	25 Apr 2023	28,350.00	314,900.00	No

## Report on the Audit Committee's Performance for the Past Year (8.2)

### Report on the audit committee's performance for the past year

#### Meeting attendance of audit committee

Number of Audit committee meetings (times) : 7

List of directors		Termination date	Number of the audit committee meeting
1.	Mr. SOMNUK CHAIDEJSURIYA (Chairman of the audit committee)	-	7/7
2.	Mr. CHUMPOL RIMSAKORN (Audit committee)	-	7/7
3.	Mr. VICHYA KREANGAM (Audit committee)	-	4/4
4.	Mr. PRAKOB TANTIYAPONG (Chairman of the audit committee)	25 Apr 2023	2/2