



Annual Registration Statement / Annual Report

Form 56-1 One Report

(Structured Data Report)

MONO NEXT PUBLIC COMPANY LIMITED

Fiscal Year End 31 December 2024



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Group Structure and Operations

Group Structure and Operations

Business Overview and Policies (1.1)

Company Information (1.1.5)

Company Name : MONO NEXT PUBLIC COMPANY LIMITED

Symbol : MONO

Address : Address 29/9 Moo 4, Chaipayruk Road, Tambon Bang Phlap, Amphur Pakkred

Province : Nonthaburi

Postcode : 11120

Business : Mono Group divides its businesses into 4 business operations include the following:1. MONO29: Digital TV business2. MONOMAX: Video on demand business providing movies and series as well as being an international movie distributor under the name MONO Streaming3. MONOCyber: Online business on website MThai as well as providing strategic planning and Holistic Communications service for product brands 4. Master Content Provider: Content acquisition and marketing for Interactive TV business

Registration Number : 0107555000040

Telephone : 0-2100-8100

Fax (if applicable) : 0-2100-8101

Website : www.mono.co.th

Email : ir@mono.co.th

Total Shares Sold (shares)

Common Stock : 3,471,054,038

Preferred Stock : 0

Business Operations (1.2)

Revenue Structure (1.2.1)

By Product Line or Business Grouping

	2022	2023	2024
Total revenue from operations (Thousand baht)	2,091,238.58	1,895,381.07	1,838,471.91
Advertising Revenue (Thousand baht)	1,450,727.88	1,140,686.48	990,164.05
Subscription video on demand Revenue (Thousand baht)	416,887.09	545,368.35	570,778.25
Movie Revenue (Thousand baht)	12,542.83	2,544.87	78,765.52
Commerce Revenue (Thousand baht)	19,516.37	30,189.48	6,763.56
Content Provider Revenue (Thousand baht)	162,000.00	162,000.00	162,000.00
Revenue from other Businesses (Thousand baht)	18,868.88	2,859.27	2,308.56
Other (Thousand baht)	10,695.53	11,732.62	27,691.97

	2022	2023	2024
Total revenue from operations (%)	100.00	100.00	100.00
Advertising Revenue (%)	69.37	60.18	53.86
Subscription video on demand Revenue (%)	19.93	28.77	31.04
Movie Revenue (%)	0.60	0.13	4.28
Commerce Revenue (%)	0.93	1.59	0.37
Content Provider Revenue (%)	7.75	8.55	8.81
Revenue from other Businesses (%)	0.90	0.15	0.13
Other (%)	0.51	0.62	1.51

By Geographical Area or Market

	2022	2023	2024
Total revenue from operations (Thousand baht)	2,091,238.58	1,895,381.07	1,838,471.91
Domestic (Thousand baht)	2,091,238.58	1,895,381.07	1,838,471.91
International (Thousand baht)	0.00	0.00	0.00

	2022	2023	2024
Total revenue from operations (%)	100.00	100.00	100.00
Domestic (%)	100.00	100.00	100.00
International (%)	0.00	0.00	0.00

Other income as specified in the financial statements

	2022	2023	2024
Total other income (Thousand baht)	10,695.53	11,732.62	27,691.97
Other income from operations (Thousand baht)	10,695.53	11,732.62	27,691.97
Other income not from operations (Thousand baht)	0.00	0.00	0.00

Share of profit of joint ventures and associates accounted for using equity method

	2022	2023	2024
Share of profit (Thousand baht)	0.00	0.00	0.00

Information on Products and Services (1.2.2)**Product/Service Information and Business Innovation Development (1.2.2.1)**

Research and Development (R&D) Policy : Yes

(Unit : Thousand baht)	2022	2023	2024
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R&D expenses in the past 3 years	50,000.00	54,505.00	200,000.00
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Risk Management

Risk Management

Risk Factors (2.2)

Risk that might affect the company's business, including environmental, social and corporate governance issues (2.2.1)

1. Risks from Changes in Consumer Behaviors towards Digital Products and Services, and TV Revenue Dependency Can Possibly Affect the Total Revenue of the Company and its Subsidiaries.

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- Volatility in the industry in which the company operates
- Behavior or needs of customers / consumers
- Changes in technologies
- Reliance on large customers or few customers
- Competition risk
- Economic risk

Risk from Stiff Competition in the Subscription Video-on-Demand Service Market (Monomax)

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- Volatility in the industry in which the company operates
- Behavior or needs of customers / consumers
- Changes in technologies
- Business operations of partners in the supply chain
- Reliance on large customers or few customers
- Competition risk

- Economic risk
- New business risk

Risks from Piracy

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- Changes in technologies

Operational Risk

- Systems or internal control system
- Human error in business operations
- Information security and cyber-attack
- Corruption
- System disruption risk

Emerging Risk : Risk from Information and Technology Security and Cyber Threats

Risk Management Measures: Yes

Related Risk Topics

Operational Risk

- Shortage or reliance on skilled workers
- Systems or internal control system
- Information security and cyber-attack
- System disruption risk

Environmental Impact Risks : Risks from Climate Change

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- ESG risk
- Climate change and disasters

Operational Risk

- Climate change and disasters
- Impact on the environment

Social Impact Risks : Human Rights Risks

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- ESG risk

Operational Risk

- Impact on human rights

Risk from foreign exchange rate fluctuation

Risk Management Measures: Yes

Related Risk Topics

Financial Risk

- Fluctuation in exchange rates, interest rates, or the inflation rate

The risk of the alternation of law, rules, and policies from the government and authorities

Risk Management Measures: Yes

Related Risk Topics

Compliance Risk

- Change in laws and regulations

Risk to Securities Holder (2.2.2)

Risk from major shareholder having power in directing management policy

Risk Management Measures: Yes

Related Risk Topics

- Return from investment of securities holder

Sustainable Development

Sustainable Development

Sustainability Management Policy and Targets (3.1)

Sustainability Management Policy and Targets

Corporate Sustainability Policy : Yes

URL of corporate sustainability policy : <https://www.mono.co.th/th/sustainability-policy/>
(if applicable)

Environmental Aspect (3.3)

Policy and Guideline on Environmental Aspect (3.3.1)

Environmental Policy and Practice : Yes

URL of environmental policy and practice : <https://www.mono.co.th/th/sustainability-policy/>
(if applicable)

Company environmental guideline : Electricity Management, Renewable/Clean Energy
Management, Water Management, Waste Management, Greenhouse
Gas and Climate Change Management

Results with Respect to the Environmental Aspect (3.3.2)

Energy management

• Fuel consumption

	2022	2023	2024
Jet fuel (Litres)	0.00	0.00	0.00
Diesel (Litres)	15,258.15	16,509.20	10,871.48
Gasoline (Litres)	340.91	450.06	2,799.22
Fuel oil (Litres)	0.00	0.00	0.00
Crude oil (Barrels)	0.00	0.00	0.00
Natural gas (Standard cubic feet)	0.00	0.00	0.00
LPG (Kilograms)	0.00	0.00	0.00

Steam (Metric tonnes)	0.00	0.00	0.00
Coal (Metric tonnes)	0.00	0.00	0.00

• **Electricity consumption**

	2022	2023	2024
Total electricity consumption within the organization (Kilowatt-Hours)	2,367,817.00	2,505,966.49	2,569,029.25

Water management

• **Water consumption**

	2022	2023	2024
Total water withdrawal (Cubic meters)	6,250.00	8,232.00	8,641.00

Waste management

• **Waste from operations**

	2022	2023	2024
Non-hazardous waste (Kilograms)	21,960.00	36,527.00	30,494.00
Hazardous waste (Kilograms)	32.00	30.00	22.00
Total waste generated (Kilograms)	21,992.00	36,557.00	30,516.00

Greenhouse gas management

• **Greenhouse gas emissions**

	2022	2023	2024
Scope 1 (Tons of carbon dioxide equivalents)	164.53	189.00	83.77
Scope 2 (Tons of carbon dioxide equivalents)	1,183.67	1,171.00	1,195.27
Scope 3 (Tons of carbon dioxide equivalents)	4.40	6.00	6.09

Total GHG emissions (Metric tonnes of carbon dioxide equivalent)	1,352.60	1,366.00	1,285.13
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Remark : The above information is preliminary and is currently undergoing verification by the carbon footprint assessment verifier.

• **Verification of greenhouse gas emissions over the past year**

Third-party verification : No

Social Aspect (3.4)

Policy and Guideline on Social Aspect (3.4.1)

Human Rights Policy and Practice : Yes

URL of human rights policy : <https://www.mono.co.th/th/จรรยาบรรณธุรกิจ/human-right-policy-th/>

Company human right guideline : Employee Rights, Child Labor, Consumer Rights, Safety and Occupational Health at Work, Non-discrimination

Results with Respect to the Social Aspect (3.4.2)

Information about employees

- **Total number of employees**

	2022	2023	2024
Number of male employees (Persons)	342	408	184
Number of female employees (Persons)	305	340	167
Total number of employees (Persons)	647	748	351

- **Employee remuneration**

	2022	2023	2024
Employee remuneration (baht)	307,208,953.00	375,763,564.00	233,721,694.20

- **Employee development and training**

	2022	2023	2024
Average employee training hours (Hours / Person / Year)	3.65	4.10	7.06
Employee development and training expenses (baht)	333,742.00	510,816.00	201,704.00

- **Health, safety and work environment**

	2022	2023	2024
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Total number of lost time injury incidents by employees (Cases)	0	0	0
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• **Employee retention**

	2022	2023	2024
Percentage of employees who voluntarily resigned (%)	9.74	10.70	8.55

• **Significant labor dispute**

	2022	2023	2024
Significant labor dispute	No	No	No

Corporate Governance Policy

Corporate Governance Policy

Overview of the Corporate Governance Policy and Guideline (6.1)

Corporate Governance Policy

Corporate Governance Policy : Yes

Company website on corporate governance policy : <https://www.mono.co.th/th/corporate-governance-th/governance-policy>

Policy and Guideline Related to the Board of Directors (6.1.1)

Policy and guideline related to the board of directors

Company policy and guideline : Nomination of Directors, Compensation, Independence of the Board of Directors, Director Development, Board Performance Evaluation, Corporate Governance of Subsidiaries and Associated Companies

Code of Conduct (6.2)

Establishing a Code of Conduct

Establishing a Code of Conduct

Code of Conduct : Yes

Policy and Guideline related to the Code of Conduct

Company policy and guideline : Preventing of Conflicts of Interest, Preventing the Misuse of Inside Information, Anti-corruption, Whistleblowing

Corporate Governance Structure
and Significant Information Regarding
the Board of Directors, Subcommittees,
Management,
Employee and Other Information

Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information

Board of Directors (7.2)

Composition of the board of directors (7.2.1)

	Number of persons	Percentage (%)
Total number of directors	7	100.00
Number of male directors	6	85.71
Number of female directors	1	14.29
Number of executive directors	2	28.57
Number of non-executive directors	5	71.43
Number of independent directors	4	57.14

Information on the board of directors and persons with authority to control the company (7.2.2)

List of directors

General information	Position	Date position was assumed	Experience and expertise
1. Mr. NAVAMIN PRASOPNET Gender: Male Age: 52 years old Highest level of education: Bachelor's degree Major: Computer Information System Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Executive) Director type: Re-elected as director	9 Mar 2012	Strategic Management, Data Management, Information & Communication Technology, Media & Publishing, Marketing

2.	<p>Mr. PREECHA LEELASITHORN</p> <p>Gender: Male</p> <p>Age: 61 years old</p> <p>Highest level of education: Master's degree</p> <p>Major: Business Administration</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director</p> <p>(Non-executive, Independent director)</p> <p>Director type: Re-elected as director</p>	9 Mar 2012	Finance, Audit, Governance/ Compliance, Accounting, Law
3.	<p>Mr. KARL JAMORNMARN</p> <p>Gender: Male</p> <p>Age: 63 years old</p> <p>Highest level of education: Doctoral degree</p> <p>Major: Business Administration</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director</p> <p>(Non-executive, Independent director)</p> <p>Director type: Re-elected as director</p>	15 Mar 2023	Business Administration, Digital Marketing, Strategic Management, Governance/ Compliance, Sustainability
4.	<p>Mr. CHAROEN SANGVICHAIPTAT</p> <p>Gender: Male</p> <p>Age: 52 years old</p> <p>Highest level of education: Bachelor's degree</p> <p>Major: Engineering</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director</p> <p>(Non-executive, Independent director)</p> <p>Director type: Original director</p>	3 Feb 2020	Strategic Management, Governance/ Compliance, Information & Communication Technology, Marketing, Internal Control
5.	<p>Mr. POLPAT ASAVAPRAPHA</p> <p>Gender: Male</p> <p>Age: 53 years old</p> <p>Highest level of education: Master's degree</p> <p>Major: Business Administration</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director</p> <p>(Non-executive, Independent director)</p> <p>Director type: Original director</p>	1 Jun 2023	Business Administration, Marketing, Governance/ Compliance, Strategic Management, Media & Publishing

6.	Ms. BENJAWAN RAKWONG Gender: Female Age: 53 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Original director	10 Nov 2021	Risk Management, Corporate Management, Media & Publishing, Sustainability, Marketing
7.	Mr. BANNASIT RAKWONG Gender: Male Age: 49 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Executive) Director type: Original director	15 Mar 2023	Information & Communication Technology, Marketing, Risk Management, Strategic Management, Media & Publishing

List of directors who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
1. Mr. PATOMPONG SIRACHAIRAT Gender: Male Age: 44 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)	Date position was assumed: 21 Feb 2017 Date directorship ended: 14 Mar 2024	No replacement director

Other Information pertaining to committees

The Chairman is an independent director	: No
The Chairman and the manager are the same person	: Yes
The Chairman and the manager are members of the same family	: No
The company appoints at least one independent director to determine the agenda of the Board of Directors' meetings	: Yes

Sub-committees (7.3)

Information about sub-committees (7.3.2)

Audit Committee

List of audit committee members

General information		Position	Date position was assumed	Experience and expertise
1.	<p>Mr. PREECHA LEELASITHORN [1]</p> <p>Gender: Male</p> <p>Age: 61 years old</p> <p>Highest level of education: Master's degree</p> <p>Major: Business Administration</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Chairman of the audit committee</p> <p>(Non-executive, Independent director)</p> <p>Director type: Original director</p>	9 Mar 2012	Finance, Audit, Governance/ Compliance, Accounting, Law
2.	<p>Mr. CHAROEN SANGVICHAI PAT</p> <p>Gender: Male</p> <p>Age: 52 years old</p> <p>Highest level of education: Bachelor's degree</p> <p>Major: Engineering</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Audit committee</p> <p>(Non-executive, Independent director)</p> <p>Director type: Original director</p>	3 Feb 2020	Strategic Management, Governance/ Compliance, Information & Communication Technology, Marketing, Internal Control
3.	<p>Mr. KARL JAMORN MARN</p> <p>Gender: Male</p> <p>Age: 63 years old</p> <p>Highest level of education: Doctoral degree</p> <p>Major: Business Administration</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Audit committee</p> <p>(Non-executive, Independent director)</p> <p>Director type: Original director</p>	15 Mar 2023	Business Administration, Digital Marketing, Strategic Management, Governance/ Compliance, Sustainability

4.	Mr. POLPAT ASAVAPRAPHA	Audit committee	1 Jun 2023	Business Administration,
	Gender: Male	(Non-executive,		Marketing, Governance/
	Age: 53 years old	Independent director)		Compliance, Strategic
	Highest level of education:			Management, Media &
	Master's degree	Director type: Original		Publishing
	Major: Business Administration	director		
	Thai nationality: Yes			
	Residing in Thailand: Yes			

[1] A director with the accounting expertise needed to review financial statements

Executive Committee

List of executive committee members

General information		Position	Date position was assumed
1.	Mr. NAVAMIN PRASOPNET	Chairman of the executive committee	1 Apr 2024
	Gender: Male		
	Age: 52 years old		
	Highest level of education: Bachelor's degree		
	Major: Computer Information System		
	Thai nationality: Yes		
	Residing in Thailand: Yes		
2.	Mr. BANNASIT RAKWONG	Member of the executive committee	9 Dec 2020
	Gender: Male		
	Age: 49 years old		
	Highest level of education: Master's degree		
	Major: Business Administration		
	Thai nationality: Yes		
	Residing in Thailand: Yes		
3.	Ms. Hataitip Madjui	Member of the executive committee	11 Jan 2024
	Gender: Female		
	Age: 46 years old		
	Highest level of education: Bachelor's degree		
	Major: Marketing Management		
	Thai nationality: Yes		
	Residing in Thailand: Yes		

List of executive committee members who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
1. Mr. PATOMPONG SIRACHAIRAT Gender: Male Age: 44 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Chairman of the executive committee	Date position was assumed: 1 Jan 2014 Date directorship ended: 14 Mar 2024	Mr. NAVAMIN PRASOPNET Date position was assumed: 14 Mar 2024
2. Ms. BENJAWAN RAKWONG Gender: Female Age: 53 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	Date position was assumed: 21 Feb 2017 Date directorship ended: 1 Jan 2024	Ms. Hataitip Madjui Date position was assumed: 11 Jan 2024

Other sub-committees

Sub-committees information

Name of sub-committees	List of directors	Position
Audit and Corporate Governance Committee	Mr. PREECHA LEELASITHORN	Chairman
	Mr. CHAROEN SANGVICHAI PAT	Member
	Mr. KARL JAMORN MARN	Member
	Mr. POLPAT ASAVAPRAPH A	Member
Nomination and Remuneration Committee	Mr. PREECHA LEELASITHORN	Chairman
	Mr. KARL JAMORN MARN	Member
	Mr. CHAROEN SANGVICHAI PAT	Member
	Mr. POLPAT ASAVAPRAPH A	Member
Risk Management and Sustainability Committee	Mr. KARL JAMORN MARN	Chairman
	Mr. BANNASIT RAKWONG	Member
	Ms. Hataitip Madjui	Member

Roles of Sub-committees

Sub-committees responsible for risk management	: Risk Management and Sustainability Committee
Sub-committees responsible for nomination	: Nomination and Remuneration Committee
Sub-committees responsible for remuneration	: Nomination and Remuneration Committee
Sub-committees responsible for corporate governance	: Audit and Corporate Governance Committee
Sub-committees responsible for corporate sustainability development	: Risk Management and Sustainability Committee

Executives (7.4)

List and positions of the executive (7.4.1)

The four highest-ranking executives

General information	Position	Date position was assumed	Experience and expertise
1. Mr. NAVAMIN PRASOPNET [1] Gender: Male Age: 52 years old Highest level of education: Bachelor's degree Major: Computer Information System	Acting Chief Executive Officer , Acting Chief Financial Officer	14 Mar 2024	Strategic Management, Data Management, Information & Communication Technology, Media & Publishing, Marketing
2. Mr. BANNASIT RAKWONG Gender: Male Age: 49 years old Highest level of education: Master's degree Major: Business Administration	Chief Operating Officer	1 Feb 2022	Information & Communication Technology, Marketing, Risk Management, Strategic Management, Media & Publishing
3. Ms. NEDPANIT POTARAKUL Gender: Female Age: 63 years old Highest level of education: Bachelor's degree Major: Arts	Chief Production Officer	15 Feb 2021	Fashion, Media & Publishing, Marketing, Brand Management, Business Administration
4. Ms. PITIRUDEE SIRISAMPHAN Gender: Female Age: 55 years old Highest level of education: Bachelor's degree Major: Economics	Senior Vice President Corporate Affairs and Corporate Sustainability	14 Mar 2012	Human Resource Management, Sustainability, Data Management, Risk Management, Governance/ Compliance
5. Mr. Phongphan Thongphianphong [2] Gender: Male Age: 43 years old Highest level of education: Bachelor's degree Major: Accounting	Assistant Vice President - Accounting & Finance	1 Apr 2024	Accounting, Finance, Budgeting

[1] Highest responsibility in accounting and finance

[2] Directly responsible for financial account supervision

Remuneration policy for executives (7.4.2 – 7.4.3)

Remuneration

	2022	2023	2024
Total executive remuneration (baht)	25,210,000.00	25,569,034.00	17,859,462.30

Other forms of remuneration

Employee Stock Ownership Plan (ESOP) : No

Employee Joint Investment Program (EJIP) : No

Employees (7.5)

Information about company employees

Employees

Number of male employees (persons) : 184

Number of female employees (persons) : 167

Total number of employees (persons) : 351

Employee Remuneration

Total employee remuneration : 233,721,694.20

Provident fund

Total number of employees (persons) : 351

Number of employees contributing to the PVD (persons) : 195

Percentage of employees who are members (%) : 55.56

Performance Report on Corporate Governance

Performance Report on Corporate Governance

Summary of Director Performance (8.1)

Selection, development, and evaluation of duty performance of the Board of Directors (8.1.1)

List of new directors appointed in the past year

- List of continuing directors (full term of directorship and being re-appointed as a director)

General information	Position	Date position was assumed	Experience and expertise
1. Mr. NAVAMIN PRASOPNET Gender: Male Age: 52 years old Highest level of education: Bachelor's degree Major: Computer Information System Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Executive) Director type: Re-elected as director	Date position was assumed: 9 Mar 2012	Strategic Management, Data Management, Information & Communication Technology, Media & Publishing, Marketing
2. Mr. PREECHA LEELASITHORN Gender: Male Age: 61 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Re-elected as director	Date position was assumed: 9 Mar 2012	Finance, Audit, Governance/ Compliance, Accounting, Law
3. Mr. KARL JAMORNMARN Gender: Male Age: 63 years old Highest level of education: Doctoral degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Re-elected as director	Date position was assumed: 15 Mar 2023	Business Administration, Digital Marketing, Strategic Management, Governance/ Compliance, Sustainability

Development of directors over the past year

List of directors	Position	Participated in director development program
Mr. NAVAMIN PRASOPNET	Chairman of the board	Participating
Mr. PREECHA LEELASITHORN	Director	Non-participating
Mr. KARL JAMORNMARN	Director	Participating
Mr. CHAROEN SANGVICHAIPTAT	Director	Non-participating
Mr. POLPAT ASAVAPRAPHA	Director	Non-participating
Ms. BENJAWAN RAKWONG	Director	Non-participating
Mr. BANNASIT RAKWONG	Director	Non-participating
Mr. PATOMPONG SIRACHAIRAT	Director	Non-participating

Directors' performance assessment

Method used to evaluate directors' performance : Whole-board-of-directors assessment, Individual-director assessment (self-assessment)

Meeting attendance and remuneration to each Board member (8.1.2)

Meeting attendance of the board of directors

Number of board meetings (times) : 10

Date of AGM meeting : 25 Apr 2024

EGM meeting : No

List of directors	Termination date	Number of Board Meeting	AGM meetings	EGM meetings
1. Mr. NAVAMIN PRASOPNET (Chairman of the board)	-	10/10	Participating	Did not hold the meeting

2.	Mr. PREECHA LEELASITHORN (Director)	-	10/10	Participating	Did not hold the meeting
3.	Mr. KARL JAMORNMARN (Director)	-	10/10	Participating	Did not hold the meeting
4.	Mr. CHAROEN SANGVICHAIIPAT (Director)	-	10/10	Participating	Did not hold the meeting
5.	Mr. POLPAT ASAVAPRAPHA (Director)	-	10/10	Non-participating	Did not hold the meeting
6.	Ms. BENJAWAN RAKWONG (Director)	-	10/10	Participating	Did not hold the meeting
7.	Mr. BANNASIT RAKWONG (Director)	-	10/10	Participating	Did not hold the meeting
8.	Mr. PATOMPONG SIRACHAIRAT (Director)	14 Mar 2024	2/2	Non-participating	Did not hold the meeting

Remuneration for company directors

	List of directors	Termination date	Meeting allowance (baht)	Other monetary remuneration (baht)	Other non- monetary
1.	Mr. NAVAMIN PRASOPNET (Chairman of the board)	-	840,000.00	0.00	No
2.	Mr. PREECHA LEELASITHORN (Director)	-	240,000.00	200,000.00	No
3.	Mr. KARL JAMORNMARN (Director)	-	240,000.00	100,000.00	No
4.	Mr. CHAROEN SANGVICHAIIPAT (Director)	-	240,000.00	100,000.00	No
5.	Mr. POLPAT ASAVAPRAPHA (Director)	-	240,000.00	100,000.00	No
6.	Ms. BENJAWAN RAKWONG (Director)	-	240,000.00	0.00	No
7.	Mr. BANNASIT RAKWONG (Director)	-	240,000.00	0.00	No
8.	Mr. PATOMPONG SIRACHAIRAT (Director)	14 Mar 2024	60,000.00	0.00	No

Report on the Audit Committee's Performance for the Past Year (8.2)

Report on the audit committee's performance for the past year

Meeting attendance of audit committee

Number of Audit committee meetings (times) : 7

List of directors		Termination date	Number of the audit committee meeting
1.	Mr. PREECHA LEELASITHORN (Chairman of the audit committee)	-	7/7
2.	Mr. CHAROEN SANGVICHAI PAT (Audit committee)	-	7/7
3.	Mr. KARL JAMORN MARN (Audit committee)	-	7/7
4.	Mr. POLPAT ASAVAPRAPHA (Audit committee)	-	7/7