



Annual Registration Statement / Annual Report

Form 56-1 One Report

(Structured Data Report)

POWER SOLUTION TECHNOLOGIES PUBLIC COMPANY LIMITED

Fiscal Year End 31 December 2023



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Group Structure and Operations

Group Structure and Operations

Business Overview and Policies (1.1)

Company Information (1.1.5)

Company Name : POWER SOLUTION TECHNOLOGIES PUBLIC COMPANY LIMITED

Symbol : PSTC

Address : No.389 PSTC Building, Vibhavadi Rangsit Road, Samsen Nai
Subdistrict, Phaya Thai District

Province : Bangkok

Postcode : 10400

Business : There are 4 main businesses of the company and subsidiaries as follows:1. Power Backup Solution, Power and Environment Monitoring Solution.2.Renewable Power Plant Business 3. Selling and Logistic of Petroleum Gas.4.Engineering and Procurement Construciton Business in Power Plant, Gas and Oil Terminal

Registration Number : 0107557000039

Telephone : 0-2526-9999

Fax (if applicable) : 0-2408-6235

Website : <http://www.pst.co.th>

Email : ir@pst.co.th

Total Shares Sold (shares)

Common Stock : 2,371,949,580

Preferred Stock : 0

Business Operations (1.2)

Revenue Structure (1.2.1)

By Product Line or Business Grouping

	2021	2022	2023
Total revenue from operations (Thousand baht)	2,343,150.95	1,892,316.53	1,648,150.74
Sales income (Thousand baht)	711,438.76	1,276,781.80	1,226,429.51
services income (Thousand baht)	48,905.08	10,461.11	5,855.41
Sales of electricity income (Thousand baht)	131,278.58	11,126.48	128,650.44
revenue from construction service (Thousand baht)	1,388,980.96	422,758.34	214,737.45
Other (Thousand baht)	62,547.57	171,188.80	72,477.93

	2021	2022	2023
Total revenue from operations (%)	100.00	100.00	100.00
Sales income (%)	30.36	67.47	74.41
services income (%)	2.09	0.55	0.36
Sales of electricity income (%)	5.60	0.59	7.81
revenue from construction service (%)	59.28	22.34	13.03
Other (%)	2.67	9.05	4.40

By Geographical Area or Market

	2021	2022	2023
Total revenue from operations (Thousand baht)	2,343,150.95	1,892,316.53	1,648,150.74
Domestic (Thousand baht)	2,343,150.95	1,892,316.53	1,648,150.74
International (Thousand baht)	0.00	0.00	0.00

	2021	2022	2023
Total revenue from operations (%)	100.00	100.00	100.00
Domestic (%)	100.00	100.00	100.00
International (%)	0.00	0.00	0.00

Other income as specified in the financial statements

	2021	2022	2023
Total other income (Thousand baht)	62,547.56	65,188.80	72,477.93
Other income from operations (Thousand baht)	0.00	0.00	0.00
Other income not from operations (Thousand baht)	62,547.56	65,188.80	72,477.93

Share of profit of joint ventures and associates accounted for using equity method

	2021	2022	2023
Share of profit (Thousand baht)	0.00	-59,260.44	-29,712.58

Information on Products and Services (1.2.2)

Product/Service Information and Business Innovation Development (1.2.2.1)

Research and Development (R&D) Policy : No

(Unit : Thousand baht)	2021	2022	2023
R&D expenses in the past 3 years	N/A	N/A	N/A

Risk Management

Risk Management

Risk Factors (2.2)

Risk that might affect the company's business, including environmental, social and corporate governance issues (2.2.1)

Strategic and Operational Risks

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- Volatility in the industry in which the company operates
- Behavior or needs of customers / consumers
- Government policy
- Business operations of partners in the supply chain
- Reliance on large customers or few customers

Operational Risk

- Reliance on employees in key positions
- Shortage or reliance on skilled workers

Compliance Risk

- Change in laws and regulations
- Laws and regulations is not favorable for doing business

Financial Risk

- Fluctuation in exchange rates, interest rates, or the inflation rate
- Liquidity risk

Risk to Securities Holder (2.2.2)

Risk on Securities

Risk Management Measures: Yes

Related Risk Topics

- Return from investment of securities holder

Sustainable Development

Sustainable Development

Sustainability Management Policy and Targets (3.1)

Sustainability Management Policy and Targets

Corporate Sustainability Policy : Yes

URL of corporate sustainability policy : <https://www.pst.co.th/uploads/upfiles/files/%E0%B8%99%E0%B9%82%E0%B8%A2%E0%B8%9A%E0%B8%B2%E0%B8%A2%E0%B8%81%E0%B8%B2%E0%B8%A3%E0%B8%9A%E0%B8%A3%E0%B8%B4%E0%B8%AB%E0%B8%B2%E0%B8%A3%E0%B8%88%E0%B8%B1%E0%B8%94%E0%B8%81%E0%B8%B2%E0%B8%A3%E0%B8%84%E0%B8%A7%E0%B8%B2%E0%B8%A1%E0%B8%A2%E0%B8%B1%E0%B9%88%E0%B8%87%E0%B8%A2%E0%B8%B7%E0%B8%99%20%E0%B8%9B%E0%B8%B5%202565%20-Sign.pdf>

Environmental Aspect (3.3)

Policy and Guideline on Environmental Aspect (3.3.1)

Environmental Policy and Practice : No

Company environmental guideline : Greenhouse Gas and Climate Change Management

Results with Respect to the Environmental Aspect (3.3.2)

Energy management

- Electricity consumption

	2021	2022	2023
Total electricity consumption within the organization (Kilowatt-Hours)	0.00	0.00	0.00

Water management

- Water consumption

	2021	2022	2023
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Total water withdrawal (Cubic meters)	0.00	0.00	0.00
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Waste management

• Waste from operations

	2021	2022	2023
Total waste generated (Kilograms)	0.00	0.00	0.00

Greenhouse gas management

• Greenhouse gas emissions

	2021	2022	2023
Total GHG emissions target (Metric tonnes of carbon dioxide equivalent)	N/A	N/A	N/A
Scope 1 (Tons of carbon dioxide equivalents)	N/A	3.00	N/A
Scope 2 (Tons of carbon dioxide equivalents)	N/A	25.00	N/A
Scope 3 (Tons of carbon dioxide equivalents)	N/A	6.00	N/A
Total GHG emissions (Metric tonnes of carbon dioxide equivalent)	N/A	34.00	N/A

• Verification of greenhouse gas emissions over the past year

Third-party verification : No

Social Aspect (3.4)

Policy and Guideline on Social Aspect (3.4.1)

Human Rights Policy and Practice : No

Company human right guideline : Employee Rights, Consumer Rights, Community and Environment Rights, Safety and Occupational Health at Work

Results with Respect to the Social Aspect (3.4.2)

Information about employees

• Total number of employees

	2021	2022	2023
Number of male employees (Persons)	29	15	23
Number of female employees (Persons)	18	23	26
Total number of employees (Persons)	47	38	49

• Employee remuneration

	2021	2022	2023
Employee remuneration (baht)	0.00	0.00	40,455,336.29

• Employee development and training

	2021	2022	2023
Average employee training hours (Hours / Person / Year)	N/A	11.50	17.40
Employee development and training expenses (baht)	0.00	0.00	254,150.00

• Health, safety and work environment

	2021	2022	2023
Total number of lost time injury incidents by employees (Cases)	0	0	0

• **Employee retention**

	2021	2022	2023
Percentage of employees who voluntarily resigned (%)	0.00	0.00	69.39

• **Significant labor dispute**

	2021	2022	2023
Significant labor dispute	No	No	No

Corporate Governance Policy

Corporate Governance Policy

Overview of the Corporate Governance Policy and Guideline (6.1)

Corporate Governance Policy

Corporate Governance Policy	: Yes
Company website on corporate governance policy	: https://www.pst.co.th/uploads/upfiles/files/%E0%B8%99%E0%B9%82%E0%B8%A2%E0%B8%81%E0%B8%B2%E0%B8%A3%E0%B8%81%E0%B8%B3%E0%B8%81%E0%B8%B1%E0%B8%9A%E0%B8%94%E0%B8%B9%E0%B9%81%E0%B8%A5%E0%B8%81%E0%B8%B4%E0%B8%88%E0%B8%81%E0%B8%B2%E0%B8%A3%20Full(1).pdf

Policy and Guideline Related to the Board of Directors (6.1.1)

Policy and guideline related to the board of directors

Company policy and guideline	: Nomination of Directors, Compensation, Independence of the Board of Directors, Director Development, Board Performance Evaluation, Corporate Governance of Subsidiaries and Associated Companies
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Code of Conduct (6.2)

Establishing a Code of Conduct

Establishing a Code of Conduct

Code of Conduct	: Yes
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Policy and Guideline related to the Code of Conduct

Company policy and guideline	: Preventing of Conflicts of Interest, Preventing the Misuse of Inside Information, Anti-corruption, Whistleblowing
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Corporate Governance Structure
and Significant Information Regarding
the Board of Directors, Subcommittees,
Management,
Employee and Other Information

Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information

Board of Directors (7.2)

Composition of the board of directors (7.2.1)

	Number of persons	Percentage (%)
Total number of directors	9	100.00
Number of male directors	9	100.00
Number of female directors	0	0.00
Number of executive directors	1	11.11
Number of non-executive directors	8	88.89
Number of independent directors	4	44.44

Information on the board of directors and persons with authority to control the company (7.2.2)

List of directors

General information	Position	Date position was assumed	Experience and expertise
1. Mr. SOAMMAPHAT TRAISORAT Gender: Male Age: 52 years old Highest level of education: Master's degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Non-executive) Director type: Re-elected as director	15 Oct 2020	Business Administration, Economics, Property Development, Energy & Utilities

2.	Mr. VORAPONG JAMJOD Gender: Male Age: 59 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Original director	14 Feb 2013	Business Administration, Accounting, Law
3.	Dr. SAKUL POCHANART Gender: Male Age: 66 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Original director	25 Feb 2021	Business Administration, Accounting, Engineering, Audit, Internal Control
4.	Mr. LUECHAI SOODSAKORN Gender: Male Age: 64 years old Highest level of education: Master's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Original director	14 Aug 2021	Energy & Utilities, Engineering
5.	Mr. ANOTAI KHUNALAI Gender: Male Age: 63 years old Highest level of education: Bachelor's degree Major: Political Science Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Re-elected as director	2 Apr 2022	Business Administration, Law

6.	Mr. TANADIT CHAROENCHAN Gender: Male Age: 56 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Original director	26 Apr 2022	Business Administration, Audit, Accounting, Information & Communication Technology
7.	Pol.Lt.Gen. NITAT LIMSIRIPAN Gender: Male Age: 62 years old Highest level of education: Master's degree Major: Social Development Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Original director	26 Apr 2022	Law, Leadership, Business Administration
8.	Mr. THANAT PAWARAWIPULYAKORN Gender: Male Age: 41 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Executive) Director type: Original director	23 Jan 2023	Business Administration, Energy & Utilities
9.	Mr. SIROT SETABANDHU Gender: Male Age: 51 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Original director	10 Nov 2023	Business Administration, Engineering

List of directors who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
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1.	Mr. PRACHAYA NIYOMTHAI Gender: Male Age: 52 years old Highest level of education: Master's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive)	Date position was assumed: 15 Oct 2020 Date directorship ended: 23 Jan 2023	Mr. THANAT PAWARAWIPULYAKORN Date position was assumed: 23 Jan 2023
2.	Ms. PIYAPAT SUWANNASANG Gender: Female Age: 38 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)	Date position was assumed: 13 Nov 2020 Date directorship ended: 31 Jan 2023	Mr. DARM NANA Date position was assumed: 1 Feb 2023
3.	Mr. DARM NANA Gender: Male Age: 54 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)	Date position was assumed: 1 Feb 2023 Date directorship ended: 10 Nov 2023	Mr. SIROT SETABANDHU Date position was assumed: 10 Nov 2023

Other Information pertaining to committees

The Chairman is an independent director	: No
The Chairman and the manager are the same person	: No
The Chairman and the manager are members of the same family	: No
The company appoints at least one independent director to determine the agenda of the Board of Directors' meetings	: No

Sub-committees (7.3)

Information about sub-committees (7.3.2)

Audit Committee

List of audit committee members

General information	Position	Date position was assumed	Experience and expertise
1. Dr. SAKUL POCHANART [1] Gender: Male Age: 66 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Chairman of the audit committee (Non-executive, Independent director) Director type: Original director	13 May 2022	Business Administration, Accounting, Engineering, Audit, Internal Control
2. Mr. VORAPONG JAMJOD [1] Gender: Male Age: 59 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Original director	14 Feb 2013	Business Administration, Accounting, Law
3. Mr. TANADIT CHAROENCHAN [1] Gender: Male Age: 56 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Original director	26 Apr 2022	Business Administration, Audit, Accounting, Information & Communication Technology

[1] A director with the accounting expertise needed to review financial statements

Executive Committee

List of executive committee members

General information	Position	Date position was assumed
1. Mr. LUECHAI SOODSAKORN Gender: Male Age: 64 years old Highest level of education: Master's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	13 Nov 2019
2. Mr. SOAMMAPHAT TRAISORAT Gender: Male Age: 52 years old Highest level of education: Master's degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Chairman of the executive committee	23 Jan 2023
3. Mr. THANAT PAWARAWIPULYAKORN Gender: Male Age: 41 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	13 Nov 2019
4. Pol.Lt.Gen. NITAT LIMSIRIPAN Gender: Male Age: 62 years old Highest level of education: Master's degree Major: Social Development Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	23 Jan 2023

5.	Mr. SIROT SETABANDHU Gender: Male Age: 51 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	10 Nov 2023
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List of executive committee members who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
1. Mr. KAMPOL TATIYAKAVEE Gender: Male Age: 64 years old Highest level of education: Master's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Chairman of the executive committee	Date position was assumed: 15 Oct 2020 Date directorship ended: 1 Apr 2022	Mr. PRACHAYA NIYOMTHAI Date position was assumed: 1 Apr 2022
2. Mr. RACHANAN CHANAMAI Gender: Male Age: 60 years old Highest level of education: Master's degree Major: (Distinction) Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	Date position was assumed: 12 Nov 2021 Date directorship ended: 25 May 2022	No replacement director
3. Mr. DARM NANA Gender: Male Age: 54 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	Date position was assumed: 11 Nov 2022 Date directorship ended: 10 Nov 2023	Mr. SIROT SETABANDHU Date position was assumed: 10 Nov 2023

4.	Mr. PRACHAYA NIYOMTHAI Gender: Male Age: 52 years old Highest level of education: Master's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Chairman of the executive committee	Date position was assumed: 1 Apr 2022 Date directorship ended: 23 Jan 2023	Mr. THANAT PAWARAWIPULYAKORN Date position was assumed: 23 Jan 2023
5.	Ms. PIYAPAT SUWANNASANG Gender: Female Age: 38 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	Date position was assumed: 15 Oct 2020 Date directorship ended: 31 Jan 2023	Mr. DARM NANA Date position was assumed: 1 Feb 2023

Other sub-committees

Sub-committees information

Name of sub-committees	List of directors	Position
Audit Committee	Dr. SAKUL POCHANART	Chairman
	Mr. VORAPONG JAMJOD	Member
	Mr. TANADIT CHAROENCHAN	Member
The Normination and Remuneration Committee	Dr. SAKUL POCHANART	Chairman
	Mr. TANADIT CHAROENCHAN	Member
	Mr. VORAPONG JAMJOD	Member
The Risk Management Committee	Mr. TANADIT CHAROENCHAN	Chairman
	Mr. LUECHAI SOODSAKORN	Member

Roles of Sub-committees

Sub-committees responsible for risk management : The Risk Management Committee

Sub-committees responsible for nomination : The Normination and Remuneration Committee

Sub-committees responsible for remuneration : The Normination and Remuneration Committee

Sub-committees responsible for corporate governance : None

Sub-committees responsible for corporate sustainability development : None

Executives (7.4)

List and positions of the executive (7.4.1)

The four highest-ranking executives

General information	Position	Date position was assumed	Experience and expertise
1. Mr. THANAT PAWARAWIPULYAKORN Gender: Male Age: 41 years old Highest level of education: Master's degree Major: Business Administration	CHIEF EXECUTIVE OFFICER (ACTING)	11 Nov 2023	Business Administration, Energy & Utilities
2. Mrs. Jira Chamnandet [1][2] Gender: Female Age: 48 years old Highest level of education: Master's degree Major: Business Administration	Chief Financial Officer (Acting)	16 Aug 2023	Accounting
3. Mr. Phatchaphon Suriyamongkol Gender: Male Age: 53 years old Highest level of education: Master's degree Major: Engineering	Chief Operating Officer	8 May 2023	Engineering, Energy & Utilities

[1] Highest responsibility in accounting and finance

[2] Directly responsible for financial account supervision

Remuneration policy for executives (7.4.2 – 7.4.3)

Remuneration policy for executives

Remuneration policy for executives : No

Remuneration

	2021	2022	2023
Total executive remuneration (baht)	10,194,821.00	7,365,898.31	9,459,730.00

Other forms of remuneration

Employee Stock Ownership Plan (ESOP) : No

Employee Joint Investment Program (EJIP) : No

Employees (7.5)

Information about company employees

Employees

Number of male employees (persons) : 23

Number of female employees (persons) : 26

Total number of employees (persons) : 49

Employee Remuneration

Total employee remuneration : 40,455,336.29

Provident fund

Total number of employees (persons) : 49

Number of employees contributing to the PVD (persons) : 32

Percentage of employees who are members (%) : 65.31

Other Significant Information (7.6)

Other significant information

Assigned persons

- Person assigned to take direct responsibility for accounting oversight

General information	Email	Telephone
1. Mrs. Jira Chamnandet	jira.c@pst.co.th	02-526-9999 ต่อ 8110

- Company secretary

General information	Email	Telephone
1. Ms. Wassana Nookua	wassana.n@pst.co.th	02-526-9999 ต่อ 9500

- Head of internal audit

General information	Email	Telephone
1. Mrs. Wimollak Punrattanapongs	wimollak@cas.co.th	02-236-8415 ต่อ 107

- Head of compliance unit

General information	Email	Telephone
1. Ms. Wassana Nookua	wassana.n@pst.co.th	02-526-9999 ต่อ 9500

- Head of investor relations

General information	Email	Telephone
1. Ms. Wassana Nookua	wassana.n@pst.co.th	02-526-9999 ต่อ 9500

Company's auditor

Company	Names and general information of auditors	Audit fee (baht)	Other non-audit fees (baht)
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1. EY OFFICE LIMITED	1. Ms. Pimjai Manitkajohnkit	4,229,000.00	-
	Email: pimjai. manitkajohnkit@th.ey.com		
	Telephone: 02 264 9090		
	2. Ms. Rosaporn Decharkom		
	Email: rosaporn.decharkom@th.ey.com		
	Telephone: 02 264 9090		
	3. Ms. Pimjai Manitkajohnkit		
	Email: pimjai. manitkajohnkit@th.ey.com		
	Telephone: 02 264 9090		
	4. Ms. Nummon Kerdmongkhongchai		
	Email: nummon. kerdmongkhongchai@th.ey.com		
	Telephone: 02 264 9090		
	5. Ms. Wilaiporn Chaowiwatkul		
	Email: wilaiporn. chaowiwatkul@th.ey.com		
	Telephone: 02 264 9090		

Performance Report on Corporate Governance

Performance Report on Corporate Governance

Summary of Director Performance (8.1)

Selection, development, and evaluation of duty performance of the Board of Directors (8.1.1)

List of new directors appointed in the past year

• List of continuing directors (full term of directorship and being re-appointed as a director)

General information	Position	Date position was assumed	Experience and expertise
1. Mr. SOAMMAPHAT TRAISORAT Gender: Male Age: 52 years old Highest level of education: Master's degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Non-executive) Director type: Re-elected as director	Date position was assumed: 15 Oct 2020	Business Administration, Economics, Property Development, Energy & Utilities
2. Mr. ANOTAI KHUNALAI Gender: Male Age: 63 years old Highest level of education: Bachelor's degree Major: Political Science Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Re-elected as director	Date position was assumed: 2 Apr 2022	Business Administration, Law

Development of directors over the past year

List of directors	Position	Participated in director development program
Mr. SOAMMAPHAT TRAISORAT	Chairman of the board	Non-participating
Mr. VORAPONG JAMJOD	Director	Non-participating
Dr. SAKUL POCHANART	Director	Non-participating

Mr. LUECHAI SOODSAKORN	Director	Non-participating
Mr. ANOTAI KHUNALAI	Director	Non-participating
Mr. TANADIT CHAROENCHAN	Director	Non-participating
Pol.Lt.Gen. NITAT LIMSIRIPAN	Director	Non-participating
Mr. THANAT PAWARAWIPULYAKORN	Director	Non-participating
Mr. SIROT SETABANDHU	Director	Non-participating
Mr. PRACHAYA NIYOMTHAI	Director	Non-participating
Ms. PIYAPAT SUWANNASANG	Director	Non-participating
Mr. DARM NANA	Director	Non-participating

Directors' performance assessment

Method used to evaluate directors' performance : Whole-board-of-directors assessment, Individual-director assessment (self-assessment)

Meeting attendance and remuneration to each Board member (8.1.2)

Meeting attendance of the board of directors

Number of board meetings (times) : 12

Date of AGM meeting : 25 Apr 2023

EGM meeting : No

	List of directors	Termination date	Number of Board Meeting	AGM meetings	EGM meetings
1.	Mr. SOAMMAPHAT TRAISORAT (Chairman of the board)	-	12/12	Participating	Did not hold the meeting
2.	Mr. VORAPONG JAMJOD (Director)	-	12/12	Participating	Did not hold the meeting

3.	Dr. SAKUL POCHANART (Director)	-	12/12	Participating	Did not hold the meeting
4.	Mr. LUECHAI SOODSAKORN (Director)	-	12/12	Participating	Did not hold the meeting
5.	Mr. ANOTAI KHUNALAI (Director)	-	12/12	Participating	Did not hold the meeting
6.	Mr. TANADIT CHAROENCHAN (Director)	-	12/12	Participating	Did not hold the meeting
7.	Pol.Lt.Gen. NITAT LIMSIRIPAN (Director)	-	12/12	Participating	Did not hold the meeting
8.	Mr. THANAT PAWARAWIPULYAKORN (Director)	-	12/12	Participating	Did not hold the meeting
9.	Mr. SIROT SETABANDHU (Director)	-	4/4	Non-participating	Did not hold the meeting
10.	Mr. PRACHAYA NIYOMTHAI (Director)	23 Jan 2023	0/0	Non-participating	Did not hold the meeting
11.	Ms. PIYAPAT SUWANNASANG (Director)	31 Jan 2023	2/2	Non-participating	Did not hold the meeting
12.	Mr. DARM NANA (Director)	10 Nov 2023	6/6	Participating	Did not hold the meeting

Remuneration for company directors

	List of directors	Termination date	Meeting allowance (baht)	Other monetary remuneration (baht)	Other non- monetary
1.	Mr. SOAMMAPHAT TRAISORAT (Chairman of the board)	-	300,000.00	59,728.00	No
2.	Mr. VORAPONG JAMJOD (Director)	-	360,000.00	39,818.00	No
3.	Dr. SAKUL POCHANART (Director)	-	395,000.00	59,727.00	No
4.	Mr. LUECHAI SOODSAKORN (Director)	-	240,000.00	39,818.00	No
5.	Mr. ANOTAI KHUNALAI (Director)	-	240,000.00	39,818.00	No
6.	Mr. TANADIT CHAROENCHAN (Director)	-	380,000.00	39,818.00	No

7.	Pol.Lt.Gen. NITAT LIMSIRIPAN (Director)	-	240,000.00	39,818.00	No
8.	Mr. THANAT PAWARAWIPULYAKORN (Director)	-	240,000.00	39,818.00	No
9.	Mr. SIROT SETABANDHU (Director)	-	80,000.00	6,636.00	No
10.	Mr. PRACHAYA NIYOMTHAI (Director)	23 Jan 2023	0.00	0.00	No
11.	Ms. PIYAPAT SUWANNASANG (Director)	31 Jan 2023	40,000.00	0.00	No
12.	Mr. DARM NANA (Director)	10 Nov 2023	120,000.00	0.00	No

Report on the Audit Committee's Performance for the Past Year (8.2)

Report on the audit committee's performance for the past year

Meeting attendance of audit committee

Number of Audit committee meetings (times) : 5

	List of directors	Termination date	Number of the audit committee meeting
1.	Dr. SAKUL POCHANART (Chairman of the audit committee)	-	5/5
2.	Mr. VORAPONG JAMJOD (Audit committee)	-	5/5
3.	Mr. TANADIT CHAROENCHAN (Audit committee)	-	5/5