



Annual Registration Statement / Annual Report

Form 56-1 One Report

(Structured Data Report)

HUMANICA PUBLIC COMPANY LIMITED

Fiscal Year End 31 December 2025



Table of Contents

	Page
Business Operations and Performance	
Group Structure and Operations	1
Risk Management	4
Sustainable Development	6
Corporate Governance	
Corporate Governance Policy	11
Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information	12
Performance Report on Corporate Governance	19

Group Structure and Operations

Group Structure and Operations

Business Overview and Policies (1.1)

Company Information (1.1.5)

Company Name : HUMANICA PUBLIC COMPANY LIMITED

Symbol : HUMAN

Address : No. 2 Soi Rongmuang 5, Rongmuang Road, Rongmuang Sub-District,
Pathumwan District

Province : Bangkok

Postcode : 10330

Business : The group of company operates as a software developer to
implement and provide human resources management services and
payroll outsourcing including accounting and finance
outsourcing services.

Registration Number : 0107560000338

Telephone : 0-2636-6999

Fax (if applicable) : 0-2092-9202

Website : www.humanica.com

Email : Account@humanica.com

Total Shares Sold (shares)

Common Stock : 867,443,576

Preferred Stock : 0

Business Operations (1.2)

Revenue Structure (1.2.1)

By Product Line or Business Grouping

	2023	2024	2025
Total revenue from operations (Thousand baht)	1,301,065.00	1,423,915.00	1,521,670,000.00
Revenue from HR Solutions (Thousand baht)	1,165,182.00	1,278,678.00	1,341,220,000.00
Revenue from Financial Solutions (Thousand baht)	135,883.00	145,237.00	180,450,000.00

	2023	2024	2025
Total revenue from operations (%)	100.00	100.00	100.00
Revenue from HR Solutions (%)	89.56	89.80	88.14
Revenue from Financial Solutions (%)	10.44	10.20	11.86

By Geographical Area or Market

	2023	2024	2025
Total revenue from operations (Thousand baht)	1,301,065.00	1,423,915.00	1,521,670,000.00
Domestic (Thousand baht)	783,272.00	857,391.00	892,720,000.00
International (Thousand baht)	517,793.00	566,524.00	628,950,000.00

	2023	2024	2025
Total revenue from operations (%)	100.00	100.00	100.00
Domestic (%)	60.20	60.21	58.67
International (%)	39.80	39.79	41.33

Other income as specified in the financial statements

	2023	2024	2025
Total other income (Thousand baht)	35,611.00	46,218.00	33,000.00
Other income from operations (Thousand baht)	0.00	0.00	0.00
Other income not from operations (Thousand baht)	35,611.00	46,218.00	33,000.00
Finance income (Thousand baht)	16,583.00	22,740.00	21,786.00

Share of profit of joint ventures and associates accounted for using equity method

	2023	2024	2025
Share of profit (Thousand baht)	-9,516.00	-8,676.00	3,430.00

Information on Products and Services (1.2.2)**Product/Service Information and Business Innovation Development (1.2.2.1)**

Research and Development (R&D) Policy : Yes

(Unit : Thousand baht)	2023	2024	2025
R&D expenses in the past 3 years	47,592.00	45,273.00	61,820.00

Risk Management

Risk Management

Risk Factors (2.2)

Risk that might affect the company's business, including environmental, social and corporate governance issues (2.2.1)

(1) Strategic and competitive risks (2) Operational risk (3) Financial risks (4) Information Technology Risk (5) Emerging Risks

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- Volatility in the industry in which the company operates
- Behavior or needs of customers / consumers
- Changes in technologies
- Business operations of partners in the supply chain
- Competition risk
- New business risk
- ESG risk
- Climate change and disasters

Operational Risk

- Reliance on employees in key positions
- Shortage or reliance on skilled workers
- Information security and cyber-attack
- Corruption
- System disruption risk

Compliance Risk

- Violations of laws and regulations

- Corporate Governance

Financial Risk

- Fluctuation in exchange rates, interest rates, or the inflation rate
- Fluctuation in return on assets or investment

Risk to Securities Holder (2.2.2)

Risks to securities holders' investments

Risk Management Measures: Yes

Related Risk Topics

- Return from investment of securities holder
- Other

Risk to Securities Holder from Investing in Foreign Securities (Applicable to only foreign companies) (2.2.3)

(1) Risk from exchange rate fluctuations (2) Interest rate risk (3) Risks related to market conditions and price fluctuations

Risk Management Measures: Yes

Related Risk Topics

- Foreign Investment Risk

Sustainable Development

Sustainable Development

Sustainability Management Policy and Targets (3.1)

Sustainability Management Policy and Targets

Corporate Sustainability Policy : Yes

URL of corporate sustainability policy : <https://www.humanica.com/th/investors-corporate-governance/>
(if applicable)

Environmental Aspect (3.3)

Policy and Guideline on Environmental Aspect (3.3.1)

Environmental Policy and Practice : Yes

URL of environmental policy and practice : <https://www.humanica.com/th/investors-corporate-governance/>
(if applicable)

Company environmental guideline : Electricity Management, Fuel Management, Renewable/Clean
Energy Management, Water Management, Waste Management,
Greenhouse Gas and Climate Change Management

Results with Respect to the Environmental Aspect (3.3.2)

Energy management

• Fuel consumption

	2023	2024	2025
Jet fuel (Litres)	0.00	0.00	0.00
Diesel (Litres)	2,624.00	2,437.55	2,580.76
Gasoline (Litres)	0.00	0.00	0.00
Fuel oil (Litres)	0.00	0.00	0.00
Crude oil (Barrels)	0.00	0.00	0.00
Natural gas (Standard cubic feet)	0.00	0.00	0.00
LPG (Kilograms)	0.00	0.00	0.00

Steam (Metric tonnes)	0.00	0.00	0.00
Coal (Metric tonnes)	0.00	0.00	0.00

• **Electricity consumption**

	2023	2024	2025
Total electricity consumption within the organization (Kilowatt-Hours)	988,617.35	1,138,314.08	1,113,683.72

Water management

• **Water consumption**

	2023	2024	2025
Total water withdrawal (Cubic meters)	0.00	0.00	N/A

Waste management

• **Waste from operations**

	2023	2024	2025
Non-hazardous waste (Kilograms)	9,857.77	44,990.23	56,165.85
Hazardous waste (Kilograms)	0.00	0.00	0.00
Total waste generated (Kilograms)	9,857.77	44,990.23	56,165.85

Greenhouse gas management

• **Greenhouse gas emissions**

	2023	2024	2025
Scope 1 (Tons of carbon dioxide equivalents)	7.11	6.60	6.99
Scope 2 (Tons of carbon dioxide equivalents)	591.79	681.39	666.65
Scope 3 (Tons of carbon dioxide equivalents)	0.16	0.72	0.88

Total GHG emissions (Metric tonnes of carbon dioxide equivalent)	599.06	688.71	674.52
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• **Verification of greenhouse gas emissions over the past year**

Third-party verification : No

Social Aspect (3.4)

Policy and Guideline on Social Aspect (3.4.1)

Human Rights Policy and Practice : Yes

URL of human rights policy : <https://www.humanica.com/th/investors-corporate-governance/>

Company human right guideline : Employee Rights, Migrant Workers, Child Labor, Consumer Rights, Community and Environment Rights, Safety and Occupational Health at Work, Non-discrimination

Results with Respect to the Social Aspect (3.4.2)

Information about employees

• Total number of employees

	2023	2024	2025
Number of male employees (Persons)	541	572	600
Number of female employees (Persons)	536	537	555
Total number of employees (Persons)	1,077	1,109	1,155

• Employee remuneration

	2023	2024	2025
Employee remuneration (baht)	455,049,582.78	547,640,798.49	682,633,772.00

• Employee development and training

	2023	2024	2025
Average employee training hours (Hours / Person / Year)	9.15	12.72	11.44
Employee development and training expenses (baht)	1,847,793.00	2,011,482.00	1,717,167.29

• Health, safety and work environment

	2023	2024	2025
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Total number of lost time injury incidents by employees (Cases)	0	0	0
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• **Employee retention**

	2023	2024	2025
Percentage of employees who voluntarily resigned (%)	29.81	27.14	21.56

• **Significant labor dispute**

	2023	2024	2025
Significant labor dispute	No	No	No

Corporate Governance Policy

Corporate Governance Policy

Overview of the Corporate Governance Policy and Guideline (6.1)

Corporate Governance Policy

Corporate Governance Policy : Yes

Company website on corporate governance policy : <https://www.humanica.com/th/investors-corporate-governance/>

Policy and Guideline Related to the Board of Directors (6.1.1)

Policy and guideline related to the board of directors

Company policy and guideline : Nomination of Directors, Compensation, Independence of the Board of Directors, Director Development, Board Performance Evaluation, Corporate Governance of Subsidiaries and Associated Companies

Code of Conduct (6.2)

Establishing a Code of Conduct

Establishing a Code of Conduct

Code of Conduct : Yes

Policy and Guideline related to the Code of Conduct

Company policy and guideline : Preventing of Conflicts of Interest, Preventing the Misuse of Inside Information, Anti-corruption, Whistleblowing

Corporate Governance Structure
and Significant Information Regarding
the Board of Directors, Subcommittees,
Management,
Employee and Other Information

Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information

Board of Directors (7.2)

Composition of the board of directors (7.2.1)

	Number of persons	Percentage (%)
Total number of directors	7	100.00
Number of male directors	6	85.71
Number of female directors	1	14.29
Number of executive directors	2	28.57
Number of non-executive directors	5	71.43
Number of independent directors	4	57.14

Information on the board of directors and persons with authority to control the company (7.2.2)

List of directors

General information	Position	Date position was assumed	Experience and expertise
1. Mr. ANOTAI ADULBHAN Gender: Male Age: 52 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Non-executive) Director type: Original director	8 Dec 2017	Finance, Business Administration, Human Resource Management, Strategic Management, Risk Management

2.	<p>Mr. SOONTORN DENTHAM</p> <p>Gender: Male</p> <p>Age: 68 years old</p> <p>Highest level of education: Bachelor's degree</p> <p>Major: Accounting</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Vice Chairman (Executive)</p> <p>Director type: Original director</p>	8 Dec 2017	Digital Marketing, IT Management, Human Resource Management, Business Administration, Finance
3.	<p>Mr. PATARA YONGVANICH</p> <p>Gender: Male</p> <p>Age: 50 years old</p> <p>Highest level of education: Master's degree</p> <p>Major: Business Administration</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director (Non-executive, Independent director)</p> <p>Director type: Original director</p>	8 Dec 2017	Finance & Securities, IT Management, Business Administration, Accounting, Finance
4.	<p>Mr. THANACHART NUMNONDA</p> <p>Gender: Male</p> <p>Age: 60 years old</p> <p>Highest level of education: Doctoral degree</p> <p>Major: Engineering</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director (Non-executive, Independent director)</p> <p>Director type: Original director</p>	8 Dec 2017	Audit, IT Management, Digital Marketing, Finance, Governance/ Compliance
5.	<p>Mr. PATAI PADUNGTIN</p> <p>Gender: Male</p> <p>Age: 46 years old</p> <p>Highest level of education: Bachelor's degree</p> <p>Major: Engineering</p> <p>Thai nationality: Yes</p> <p>Residing in Thailand: Yes</p>	<p>Director (Non-executive, Independent director)</p> <p>Director type: Original director</p>	31 Jan 2019	Business Administration, Digital Marketing, IT Management, Finance & Securities, Human Resource Management

6.	Mr. GORDON ENNS	Director (Executive)	31 Mar 2022	IT Management, Digital Marketing, Strategic Management, Human Resource Management, Business Administration
	Gender: Male			
	Age: 49 years old			
	Highest level of education:	Director type: Original		
	Bachelor's degree	director		
	Major: Business Administration			
	Thai nationality: No			
	Residing in Thailand: No			
7.	Mrs. KANYA RUENGPRATEEPSANG	Director (Non-executive, Independent director)	13 Aug 2024	Business Administration, Accounting, Finance, Strategic Management, Risk Management
	Gender: Female			
	Age: 60 years old			
	Highest level of education:	Director type: Original		
	Master's degree	director		
	Major: Computer Science			
	Thai nationality: Yes			
	Residing in Thailand: Yes			

Other Information pertaining to committees

The Chairman is an independent director	: No
The Chairman and the manager are the same person	: No
The Chairman and the manager are members of the same family	: No
The company appoints at least one independent director to determine the agenda of the Board of Directors' meetings	: No

Sub-committees (7.3)

Information about sub-committees (7.3.2)

Audit Committee

List of audit committee members

General information	Position	Date position was assumed	Experience and expertise
1. Mr. PATARA YONGVANICH [1] Gender: Male Age: 50 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Chairman of the audit committee (Non-executive, Independent director) Director type: Original director	8 Dec 2017	Finance & Securities, IT Management, Business Administration, Accounting, Finance
2. Mr. THANACHART NUMNONDA Gender: Male Age: 60 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Original director	8 Dec 2017	Audit, IT Management, Digital Marketing, Finance, Governance/ Compliance
3. Mrs. KANYA RUENGPRATEEPSANG [1] Gender: Female Age: 60 years old Highest level of education: Master's degree Major: Computer Science Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Original director	13 Aug 2024	Business Administration, Accounting, Finance, Strategic Management, Risk Management

[1] A director with the accounting expertise needed to review financial statements

Other sub-committees

Sub-committees information

Name of sub-committees	List of directors	Position
Investment Committee	Mr. PATAI PADUNGTIN	Chairman
	Mr. PATARA YONGVANICH	Member
	Mrs. KANYA RUENGPRATEEPSANG	Member
Nomination and Remuneration Committee	Mr. ANOTAI ADULBHAN	Member
	Mr. THANACHART NUMNONDA	Member
	Mrs. KANYA RUENGPRATEEPSANG	Chairman

Roles of Sub-committees

Sub-committees responsible for risk management : None

Sub-committees responsible for nomination : Nomination and Remuneration Committee

Sub-committees responsible for remuneration : Nomination and Remuneration Committee

Sub-committees responsible for corporate governance : None

Sub-committees responsible for corporate sustainability development : None

Executives (7.4)

List and positions of the executive (7.4.1)

The four highest-ranking executives

General information	Position	Date position was assumed	Experience and expertise
1. Mr. SOONTORN DENTHAM Gender: Male Age: 68 years old Highest level of education: Bachelor's degree Major: Accounting	Group Chief Executive Officer	8 Dec 2017	Digital Marketing, IT Management, Human Resource Management, Business Administration, Finance
2. Ms. Chuenchom Techarungkiat Gender: Female Age: 51 years old Highest level of education: Master's degree Major: Technology Management	Chief Executive Officer - Thailand, Singapore, Malaysia, Vietnam	8 Dec 2017	Business Administration, Economics, Human Resource Management, IT Management, Digital Marketing
3. Mr. Thammanoon Korkiatwanich [1] Gender: Male Age: 50 years old Highest level of education: Master's degree Major: Accounting	Chief Financial Officer	1 Jul 2021	Accounting, Finance, Data Analysis, Internal Control, Budgeting
4. Mr. GORDON ENNS Gender: Male Age: 49 years old Highest level of education: Bachelor's degree Major: Business Administration	Chief Executive Officer - Indonesia and Philippines	7 Nov 2023	IT Management, Digital Marketing, Strategic Management, Human Resource Management, Business Administration
5. Mrs. Sasithorn Hirunsak Gender: Female Age: 57 years old Highest level of education: Bachelor's degree Major: Accounting	Chief Operint Officer - ERP	8 Dec 2017	Accounting, Finance, Procurement, IT Management, Data Management

[1] Highest responsibility in accounting and finance

[2] Directly responsible for financial account supervision

Remuneration policy for executives (7.4.2 – 7.4.3)

Remuneration

	2023	2024	2025
Total executive remuneration (baht)	51,048,883.22	44,082,775.15	43,280,000.00

Other forms of remuneration

Employee Stock Ownership Plan (ESOP) : Yes

Employee Joint Investment Program (EJIP) : No

Employees (7.5)

Information about company employees

Employees

Number of male employees (persons) : 600

Number of female employees (persons) : 555

Total number of employees (persons) : 1,155

Employee Remuneration

Total employee remuneration : 682,633,772.00

Provident fund

Total number of employees (persons) : 1,155

Number of employees contributing to the PVD (persons) : 800

Percentage of employees who are members (%) : 69.26

Performance Report on Corporate Governance

Performance Report on Corporate Governance

Summary of Director Performance (8.1)

Selection, development, and evaluation of duty performance of the Board of Directors (8.1.1)

Development of directors over the past year

List of directors	Position	Participated in director development program
Mr. ANOTAI ADULBHAN	Chairman of the board	Non-participating
Mr. SOONTORN DENTHAM	Vice Chairman	Participating
Mr. PATARA YONGVANICH	Director	Non-participating
Mr. THANACHART NUMNONGDA	Director	Non-participating
Mr. PATAI PADUNGTIN	Director	Participating
Mr. GORDON ENNS	Director	Non-participating
Mrs. KANYA RUENGPRATEEPSANG	Director	Non-participating

Directors' performance assessment

Method used to evaluate directors' performance : Whole-board-of-directors assessment, Individual-director assessment (self-assessment)

Meeting attendance and remuneration to each Board member (8.1.2)

Meeting attendance of the board of directors

Number of board meetings (times) : 4

Date of AGM meeting : 29 Apr 2025

EGM meeting : No

	List of directors	Termination date	Number of Board Meeting	AGM meetings	EGM meetings
1.	Mr. ANOTAI ADULBHAN (Chairman of the board)	-	4/4	Participating	Did not hold the meeting
2.	Mr. SOONTORN DENTHAM (Vice Chairman)	-	4/4	Participating	Did not hold the meeting
3.	Mr. PATARA YONGVANICH (Director)	-	4/4	Participating	Did not hold the meeting
4.	Mr. THANACHART NUMNONDA (Director)	-	4/4	Participating	Did not hold the meeting
5.	Mr. PATAI PADUNGTIN (Director)	-	4/4	Participating	Did not hold the meeting
6.	Mr. GORDON ENNS (Director)	-	4/4	Participating	Did not hold the meeting
7.	Mrs. KANYA RUENGPRATEEPSANG (Director)	-	4/4	Participating	Did not hold the meeting

Remuneration for company directors

	List of directors	Termination date	Meeting allowance (baht)	Other monetary remuneration (baht)	Other non-monetary
1.	Mr. ANOTAI ADULBHAN (Chairman of the board)	-	140,000.00	0.00	No
2.	Mr. SOONTORN DENTHAM (Vice Chairman)	-	0.00	0.00	No
3.	Mr. PATARA YONGVANICH (Director)	-	100,000.00	0.00	No
4.	Mr. THANACHART NUMNONDA (Director)	-	100,000.00	0.00	No
5.	Mr. PATAI PADUNGTIN (Director)	-	100,000.00	0.00	No
6.	Mr. GORDON ENNS (Director)	-	0.00	0.00	No
7.	Mrs. KANYA RUENGPRATEEPSANG (Director)	-	100,000.00	0.00	N/A

Report on the Audit Committee's Performance for the Past Year (8.2)

Report on the audit committee's performance for the past year

Meeting attendance of audit committee

Number of Audit committee meetings (times) : 5

List of directors		Termination date	Number of the audit committee meeting
1.	Mr. PATARA YONGVANICH (Chairman of the audit committee)	-	5/5
2.	Mr. THANACHART NUMNONDA (Audit committee)	-	5/5
3.	Mrs. KANYA RUENGPRATEEPSANG (Audit committee)	-	5/5