



Annual Registration Statement / Annual Report

Form 56-1 One Report

(Structured Data Report)

Knight Club Capital Asset Management Public Company Limited

Fiscal Year End 31 December 2023



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Group Structure and Operations

Group Structure and Operations

Business Overview and Policies (1.1)

Company Information (1.1.5)

Company Name : Knight Club Capital Asset Management Public Company Limited

Symbol : KCC

Address : 285/1 Pradit Manutham Road, Wang Thonglang Sub-district, Wang Thonglang District

Province : Bangkok

Postcode : 10310

Business : Procurement and management of non-performing loans,
including management of non-performing assets and
improvement of non-performing assets for sales

Registration Number : 0107564000367

Telephone : 0-2957-5601-2

Fax (if applicable) : 0-2957-5601-2

Website : www.kccamc.com

Email : contact@kccamc.com

Total Shares Sold (shares)

Common Stock : 620,000,000

Preferred Stock : 0

Business Operations (1.2)

Revenue Structure (1.2.1)

By Product Line or Business Grouping

	2021	2022	2023
Total revenue from operations (Thousand baht)	141,351.00	204,392.00	257,827.00
Asset management (Thousand baht)	141,351.00	204,392.00	244,940.00
Other (Thousand baht)	0.00	0.00	12,887.00

	2021	2022	2023
Total revenue from operations (%)	100.00	100.00	100.00
Asset management (%)	100.00	100.00	95.00
Other (%)	0.00	0.00	5.00

By Geographical Area or Market

	2021	2022	2023
Total revenue from operations (Thousand baht)	141,351.00	204,392.00	257,827.00
Domestic (Thousand baht)	141,351.00	204,392.00	257,827.00
International (Thousand baht)	0.00	0.00	0.00

	2021	2022	2023
Total revenue from operations (%)	100.00	100.00	100.00
Domestic (%)	100.00	100.00	100.00
International (%)	0.00	0.00	0.00

Other income as specified in the financial statements

	2021	2022	2023
Total other income (Thousand baht)	0.00	0.00	12,887.00
Other income from operations (Thousand baht)	0.00	0.00	12,887.00
Other income not from operations (Thousand baht)	0.00	0.00	0.00

Information on Products and Services (1.2.2)**Product/Service Information and Business Innovation Development (1.2.2.1)**

Research and Development (R&D) Policy : No

(Unit : Thousand baht)	2021	2022	2023
R&D expenses in the past 3 years	N/A	N/A	N/A

Sustainable Development

Sustainable Development

Sustainability Management Policy and Targets (3.1)

Sustainability Management Policy and Targets

Corporate Sustainability Policy : Yes

URL of corporate sustainability policy : https://drive.google.com/file/d/17w0AWIkpOPpsqIVn0xszIFZU_nuR9Jjt/view

Environmental Aspect (3.3)

Policy and Guideline on Environmental Aspect (3.3.1)

Environmental Policy and Practice : Yes

URL of environmental policy and practice : https://drive.google.com/file/d/17w0AWIkpOPpsqIVn0xszIFZU_nuR9Jjt/view

Company environmental guideline : Electricity Management, Water Management, Waste Management, Greenhouse Gas and Climate Change Management

Results with Respect to the Environmental Aspect (3.3.2)

Energy management

• Fuel consumption

	2021	2022	2023
Jet fuel (Litres)	0.00	0.00	0.00
Diesel (Litres)	0.00	0.00	0.00
Gasoline (Litres)	0.00	0.00	0.00
Fuel oil (Litres)	0.00	0.00	0.00
Crude oil (Barrels)	0.00	0.00	0.00
Natural gas (Standard cubic feet)	0.00	0.00	0.00
LPG (Kilograms)	0.00	0.00	0.00

Steam (Metric tonnes)	0.00	0.00	0.00
Coal (Metric tonnes)	0.00	0.00	0.00

• **Electricity consumption**

	2021	2022	2023
Total electricity consumption within the organization (Kilowatt-Hours)	53,655.00	22,531.00	28,239.00

Water management

• **Water consumption**

	2021	2022	2023
Total water withdrawal (Cubic meters)	4,156.00	448.00	385.00

Waste management

• **Waste from operations**

	2021	2022	2023
Non-hazardous waste (Kilograms)	705.60	598.00	860.08
Hazardous waste (Kilograms)	0.00	0.00	0.00
Total waste generated (Kilograms)	705.60	598.00	860.08

Greenhouse gas management

• **Greenhouse gas emissions**

	2021	2022	2023
Total GHG emissions target (Metric tonnes of carbon dioxide equivalent)	22.80	22.80	22.80
Scope 1 (Tons of carbon dioxide equivalents)	4.00	11.00	10.00
Scope 2 (Tons of carbon dioxide equivalents)	23.00	12.00	14.00

Scope 3 (Tons of carbon dioxide equivalents)	134.00	183.00	188.00
Total GHG emissions (Metric tonnes of carbon dioxide equivalent)	161.00	206.00	212.00

• **Verification of greenhouse gas emissions over the past year**

Third-party verification : Yes

Name of verifying organization : ECEE CO., LTD.

Social Aspect (3.4)

Policy and Guideline on Social Aspect (3.4.1)

Human Rights Policy and Practice : Yes

URL of human rights policy : https://drive.google.com/file/d/17w0AWIkpOPpsqIVn0xsziFZU_nuR9Jjt/view

Company human right guideline : Employee Rights, Migrant Workers, Child Labor, Community and Environment Rights, Safety and Occupational Health at Work, Non-discrimination

Results with Respect to the Social Aspect (3.4.2)

Information about employees

• Total number of employees

	2021	2022	2023
Number of male employees (Persons)	9	10	14
Number of female employees (Persons)	10	11	12
Total number of employees (Persons)	19	21	26

• Employee remuneration

	2021	2022	2023
Employee remuneration (baht)	16,534,420.00	19,040,165.00	13,023,964.00

• Employee development and training

	2021	2022	2023
Average employee training hours (Hours / Person / Year)	9.00	3.00	12.00
Employee development and training expenses (baht)	388,745.00	462,800.00	151,766.00

• Health, safety and work environment

	2021	2022	2023
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Total number of lost time injury incidents by employees (Cases)	0	0	0
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• **Employee retention**

	2021	2022	2023
Percentage of employees who voluntarily resigned (%)	5.26	38.10	34.62

• **Significant labor dispute**

	2021	2022	2023
Significant labor dispute	No	No	No

Corporate Governance Policy

Corporate Governance Policy

Overview of the Corporate Governance Policy and Guideline (6.1)

Corporate Governance Policy

Corporate Governance Policy : Yes

Company website on corporate governance policy : <https://drive.google.com/file/d/17NcdxkHgs6xJwkt4U7Boeoy3NrsRYIIK/view>

Policy and Guideline Related to the Board of Directors (6.1.1)

Policy and guideline related to the board of directors

Company policy and guideline : Nomination of Directors, Independence of the Board of Directors, Director Development, Board Performance Evaluation, Corporate Governance of Subsidiaries and Associated Companies

Code of Conduct (6.2)

Establishing a Code of Conduct

Establishing a Code of Conduct

Code of Conduct : Yes

Policy and Guideline related to the Code of Conduct

Company policy and guideline : Preventing of Conflicts of Interest, Preventing the Misuse of Inside Information, Anti-corruption, Whistleblowing

Corporate Governance Structure
and Significant Information Regarding
the Board of Directors, Subcommittees,
Management,
Employee and Other Information

Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information

Board of Directors (7.2)

Composition of the board of directors (7.2.1)

	Number of persons	Percentage (%)
Total number of directors	8	100.00
Number of male directors	6	75.00
Number of female directors	2	25.00
Number of executive directors	2	25.00
Number of non-executive directors	6	75.00
Number of independent directors	4	50.00

Information on the board of directors and persons with authority to control the company (7.2.2)

List of directors

General information	Position	Date position was assumed	Experience and expertise
1. Mr. MANIT NITIPRATEEP Gender: Male Age: 67 years old Highest level of education: Master's degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Non-executive, Independent director) Director type: Original director	2 Sep 2020	Economics, Banking, Finance & Securities, Insurance, Finance, Corporate Social Responsibility, Human Resource Management, Sustainability, Fund Management, Data Management, Data Analysis, Corporate Management, Leadership, Strategic Management, Risk Management, Audit, Governance/ Compliance

2.	Mr. SUCHAT BOONBANJERDSRI Gender: Male Age: 64 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Original director	13 Dec 2012	Economics, Home & Office Products, Banking, Finance & Securities, Insurance, Steel, Property Fund & REITs, Energy & Utilities, Property Development, Finance, Corporate Social Responsibility, Human Resource Management, Sustainability, Fund Management, Data Management, Data Analysis, Change Management, Leadership, Strategic Management, Audit, Budgeting, Governance/ Compliance
3.	Mr. TAWEE KULLERTPRASERT Gender: Male Age: 50 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Executive) Director type: Original director	13 Dec 2012	Economics, Banking, Finance & Securities, Property Fund & REITs, Finance, Corporate Social Responsibility, Human Resource Management, Sustainability, Fund Management, Change Management, Leadership, Strategic Management, Risk Management, Audit, Budgeting, Governance/ Compliance
4.	Ms. PRANITTRA AKKARAWINEK Gender: Female Age: 34 years old Highest level of education: Bachelor's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Director (Executive) Director type: Original director	9 Apr 2020	Banking, Finance & Securities, Property Fund & REITs, Accounting, Finance, Corporate Social Responsibility, Human Resource Management, Sustainability, Data Management, Data Analysis, Statistics, Project Management, Corporate Management, Leadership, Strategic Management, Risk Management, Audit, Internal Control, Budgeting, Governance/ Compliance

5.	Mr. PRIN BHOLNIVAS Gender: Male Age: 66 years old Highest level of education: Master's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Original director	2 Sep 2020	Budgeting, Internal Control, Audit, Economics, Banking, Finance & Securities, Insurance, Accounting, Finance, Corporate Social Responsibility, Human Resource Management, Sustainability, Data Management, Data Analysis, Statistics, Corporate Management, Leadership, Governance/ Compliance
6.	Mr. BOONYONG TANSAKUL Gender: Male Age: 58 years old Highest level of education: Bachelor's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Original director	2 Sep 2020	Economics, Food & Beverage, Home & Office Products, Finance, Corporate Social Responsibility, Human Resource Management, Sustainability, Data Management, Data Analysis, Statistics, Negotiation, Project Management, Leadership, Strategic Management, Risk Management, Audit, Budgeting, Governance/ Compliance
7.	Mr. KANOCKIT NAVASIRI Gender: Male Age: 63 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Original director	15 Mar 2022	Human Resource Management, Corporate Social Responsibility, Sustainability, Data Management, Data Analysis, Corporate Management, Change Management, Governance/ Compliance, Risk Management, Strategic Management, Leadership

8.	Mrs. SAUWANEE THAIRUNGROJ	Director	12 Jul 2023	Business Administration, Economics, Accounting, Finance, Marketing, Information & Communication Technology, Corporate Social Responsibility, Human Resource Management, Sustainability, IT Management, Data Management, Data Analysis, Statistics, Corporate Management, Leadership, Audit, Governance/ Compliance
	Gender: Female	(Non-executive,		
	Age: 65 years old	Independent director)		
	Highest level of education:			
	Doctoral degree	Director type: Newly		
	Major: Economics	appointed director to		
	Thai nationality: Yes	replace ex-director		
	Residing in Thailand: Yes			

List of directors who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
1. Mr. PRASOBCHOK ARANYAKANON	Director	Date position was	No replacement director
Gender: Male	(Non-executive,	assumed:	
Age: 42 years old	Independent director)	2 Sep 2020	
Highest level of education:		Date directorship	
Master's degree		ended:	
Major: Military		31 May 2023	
Thai nationality: Yes			
Residing in Thailand: Yes			

Other Information pertaining to committees

The Chairman is an independent director : Yes

The Chairman and the manager are the same person : No

The Chairman and the manager are members of the same family : No

The company appoints at least one independent director to determine the agenda of the Board of Directors' meetings : Yes

Sub-committees (7.3)

Information about sub-committees (7.3.2)

Audit Committee

List of audit committee members

General information		Position	Date position was assumed	Experience and expertise
1.	Mr. PRIN BHOLNIVAS [1] Gender: Male Age: 66 years old Highest level of education: Master's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Chairman of the audit committee (Non-executive, Independent director) Director type: Original director	2 Sep 2020	Budgeting, Internal Control, Audit, Economics, Banking, Finance & Securities, Insurance, Accounting, Finance, Corporate Social Responsibility, Human Resource Management, Sustainability, Data Management, Data Analysis, Statistics, Corporate Management, Leadership, Governance/ Compliance
2.	Mr. BOONYONG TANSAKUL Gender: Male Age: 58 years old Highest level of education: Bachelor's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Original director	2 Sep 2020	Economics, Food & Beverage, Home & Office Products, Finance, Corporate Social Responsibility, Human Resource Management, Sustainability, Data Management, Data Analysis, Statistics, Negotiation, Project Management, Leadership, Strategic Management, Risk Management, Audit, Budgeting, Governance/ Compliance

3.	Mr. MANIT NITIPRATEEP [1] Gender: Male Age: 67 years old Highest level of education: Master's degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Original director	2 Sep 2020	Economics, Banking, Finance & Securities, Insurance, Finance, Corporate Social Responsibility, Human Resource Management, Sustainability, Fund Management, Data Management, Data Analysis, Corporate Management, Leadership, Strategic Management, Risk Management, Audit, Governance/ Compliance
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[1] A director with the accounting expertise needed to review financial statements

Executive Committee

List of executive committee members

General information	Position	Date position was assumed
1. Mr. SUCHAT BOONBANJERDSRI Gender: Male Age: 64 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Chairman of the executive committee	13 Dec 2012
2. Mr. TAWEE KULLERTPRASERT Gender: Male Age: 50 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	13 Dec 2012

3.	Mr. KANOCKIT NAVASIRI Gender: Male Age: 63 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	15 Mar 2022
4.	Ms. PRANITTRA AKKARAWINEK Gender: Female Age: 34 years old Highest level of education: Bachelor's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	9 Apr 2020

Other sub-committees

Sub-committees information

Name of sub-committees	List of directors	Position
Risk management	Mr. BOONYONG TANSAKUL	Chairman
	Mr. KANOCKIT NAVASIRI	Member
	Mr. TAWEE KULLERTPRASERT	Member
	Ms. PRANITTRA AKKARAWINEK	Member
	Mr. Kobi Boonbanjerd Sri	Member
8.2.5 Nomination, Remuneration and Corporate Governance	Mr. BOONYONG TANSAKUL	Chairman
	Mr. SUCHAT BOONBANJERDSRI	Member
	Mrs. SAUWANEE THAIRUNGROJ	Member

Roles of Sub-committees

Sub-committees responsible for risk management	: Risk management
Sub-committees responsible for nomination	: 8.2.5 Nomination, Remuneration and Corporate Governance
Sub-committees responsible for remuneration	: 8.2.5 Nomination, Remuneration and Corporate Governance

Sub-committees responsible for corporate governance	: 8.2.5 Nomination, Remuneration and Corporate Governance
Sub-committees responsible for corporate sustainability development	: None

Executives (7.4)

List and positions of the executive (7.4.1)

The four highest-ranking executives

General information	Position	Date position was assumed	Experience and expertise
1. Mr. TAWEE KULLERTPRASERT Gender: Male Age: 50 years old Highest level of education: Master's degree Major: Finance	CHIEF EXECUTIVE OFFICER	16 Jul 2021	Economics, Banking, Finance & Securities, Property Fund & REITs, Finance, Corporate Social Responsibility, Human Resource Management, Sustainability, Fund Management, Change Management, Leadership, Strategic Management, Risk Management, Audit, Budgeting, Governance/ Compliance
2. Ms. PRANITTRA AKKARAWINEK [1][2] Gender: Female Age: 34 years old Highest level of education: Bachelor's degree Major: Accounting	Chief Financial Officer	1 Jun 2017	Banking, Finance & Securities, Property Fund & REITs, Accounting, Finance, Corporate Social Responsibility, Human Resource Management, Sustainability, Data Management, Data Analysis, Statistics, Project Management, Corporate Management, Leadership, Strategic Management, Risk Management, Audit, Internal Control, Budgeting, Governance/ Compliance

3.	Mr. Kobi Boonbanjerd Sri Gender: Male Age: 31 years old Highest level of education: Bachelor's degree Major: Business Administration	Director of Asset Management	1 Feb 2021	Business Administration, Accounting, Marketing, Finance, Data Analysis, Statistics, Risk Management
4.	Mr. Prakrit Prasertying Gender: Male Age: 45 years old Highest level of education: Bachelor's degree Major: Law	Legal Director	1 Feb 2021	Law, Data Management, Data Analysis, Risk Management

[1] Highest responsibility in accounting and finance

[2] Directly responsible for financial account supervision

Remuneration policy for executives (7.4.2 – 7.4.3)

Remuneration policy for executives

Remuneration policy for executives : No

Remuneration

	2021	2022	2023
Total executive remuneration (baht)	9,339,500.00	9,699,075.00	9,729,532.00

Other forms of remuneration

Employee Stock Ownership Plan (ESOP) : No

Employee Joint Investment Program (EJIP) : No

Employees (7.5)

Information about company employees

Employees

Number of male employees (persons) : 14

Number of female employees (persons) : 12

Total number of employees (persons) : 26

Employee Remuneration

Total employee remuneration : 13,023,964.00

Provident fund

Total number of employees (persons) : 26

Number of employees contributing to the PVD (persons) : 24

Percentage of employees who are members (%) : 92.31

Performance Report on Corporate Governance

Performance Report on Corporate Governance

Summary of Director Performance (8.1)

Selection, development, and evaluation of duty performance of the Board of Directors (8.1.1)

List of new directors appointed in the past year

• List of newly appointed director to replace the ex-director

General information	Position	Date position was assumed	Experience and expertise
1. Mrs. SAUWANEE THAIRUNGROJ Gender: Female Age: 65 years old Highest level of education: Doctoral degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director	Date position was assumed: 12 Jul 2023	Business Administration, Economics, Accounting, Finance, Marketing, Information & Communication Technology, Corporate Social Responsibility, Human Resource Management, Sustainability, IT Management, Data Management, Data Analysis, Statistics, Corporate Management, Leadership, Audit, Governance/ Compliance

Development of directors over the past year

List of directors	Position	Participated in director development program
Mr. MANIT NITIPRATEEP	Chairman of the board	Participating
Mr. SUCHAT BOONBANJERDSRI	Director	Non-participating
Mr. TAWEE KULLERTPRASERT	Director	Participating
Ms. PRANITTRA AKKARAWINEK	Director	Participating
Mr. PRIN BHOLNIVAS	Director	Participating

Mr. BOONYONG TANSAKUL	Director	Non-participating
Mr. KANOCKIT NAVASIRI	Director	Non-participating
Mrs. SAUWANEE THAIRUNGROJ	Director	Non-participating
Mr. PRASOBCHOK ARANYAKANON	Director	Non-participating

Directors' performance assessment

Method used to evaluate directors' performance	: Whole-board-of-directors assessment, Individual-director assessment (self-assessment)
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Meeting attendance and remuneration to each Board member (8.1.2)

Meeting attendance of the board of directors

Number of board meetings (times)	: 8
Date of AGM meeting	: 20 Apr 2023
EGM meeting	: Yes

List of directors	Termination date	Number of Board Meeting	AGM meetings	EGM meetings
1. Mr. MANIT NITIPRATEEP (Chairman of the board)	-	8/8	Participating	Participating
2. Mr. SUCHAT BOONBANJERDSRI (Director)	-	8/8	Participating	Participating
3. Mr. TAWEE KULLERTPRASERT (Director)	-	8/8	Participating	Participating
4. Ms. PRANITTRA AKKARAWINEK (Director)	-	8/8	Participating	Participating
5. Mr. PRIN BHOLNIVAS (Director)	-	8/8	Participating	Participating
6. Mr. BOONYONG TANSAKUL (Director)	-	7/8	Participating	Participating
7. Mr. KANOCKIT NAVASIRI (Director)	-	8/8	Participating	Participating
8. Mrs. SAUWANEE THAIRUNGROJ (Director)	-	5/8	Participating	Participating
9. Mr. PRASOBCHOK ARANYAKANON (Director)	31 May 2023	2/8	Participating	Non-participating

Report on the Audit Committee's Performance for the Past Year (8.2)

Report on the audit committee's performance for the past year

Meeting attendance of audit committee

Number of Audit committee meetings (times) : 6

List of directors		Termination date	Number of the audit committee meeting
1.	Mr. PRIN BHOLNIVAS (Chairman of the audit committee)	-	6/6
2.	Mr. BOONYONG TANSAKUL (Audit committee)	-	6/6
3.	Mr. MANIT NITIPRATEEP (Audit committee)	-	6/6