



Annual Registration Statement / Annual Report

Form 56-1 One Report

(Structured Data Report)

Knight Club Capital Holding Public Company Limited

Fiscal Year End 31 December 2024



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Group Structure and Operations

Group Structure and Operations

Business Overview and Policies (1.1)

Company Information (1.1.5)

Company Name : Knight Club Capital Holding Public Company Limited

Symbol : KCC

Address : 285/1 Praditmanutham Road, Wang Thonglang Subdistrict Wang
Thonglang District

Province : Bangkok

Postcode : 10310

Business : KCC is a Holding Company which invests in the Non-Performing
Loans (NPL) and Non-Performing Asset (NPA) management
business as a core business.

Registration Number : 0107566000437

Telephone : 0-2957-5600

Fax (if applicable) : 0-2957-5601-2

Website : <http://kccholding.co.th/>

Email : contact@kccholding.co.th

Total Shares Sold (shares)

Common Stock : 618,334,317

Preferred Stock : 0

Business Operations (1.2)

Revenue Structure (1.2.1)

By Product Line or Business Grouping

	2022	2023	2024
Total revenue from operations (Thousand baht)	0.00	244,571.00	278,042.00
Revenues from NPL (Thousand baht)	0.00	229,263.00	265,187.00
Gains on sales NPA (Thousand baht)	0.00	14,114.00	9,504.00
Other (Thousand baht)	0.00	1,194.00	3,351.00

	2022	2023	2024
Total revenue from operations (%)	100.00	100.00	100.00
Revenues from NPL (%)	0.00	93.74	95.38
Gains on sales NPA (%)	0.00	5.77	3.42
Other (%)	0.00	0.49	1.21

Remark : The company incorporated on 7 August 2023

By Geographical Area or Market

	2022	2023	2024
Total revenue from operations (Thousand baht)	0.00	244,571.00	278,042.00
Domestic (Thousand baht)	0.00	244,571.00	278,042.00
International (Thousand baht)	0.00	0.00	0.00

	2022	2023	2024
Total revenue from operations (%)	100.00	100.00	100.00
Domestic (%)	0.00	100.00	100.00
International (%)	0.00	0.00	0.00

Other income as specified in the financial statements

	2022	2023	2024
Total other income (Thousand baht)	0.00	13,256.00	110.00
Other income from operations (Thousand baht)	0.00	13,256.00	110.00
Other income not from operations (Thousand baht)	0.00	0.00	0.00

Information on Products and Services (1.2.2)**Product/Service Information and Business Innovation Development (1.2.2.1)**

Research and Development (R&D) Policy : No

(Unit : Thousand baht)	2022	2023	2024
R&D expenses in the past 3 years	N/A	N/A	N/A

Risk Management

Risk Management

Risk Factors (2.2)

Risk that might affect the company's business, including environmental, social and corporate governance issues (2.2.1)

Enterprise Risk Management : ERM

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- New business risk
- ESG risk

Operational Risk

- Corruption

Compliance Risk

- Corporate Governance

Financial Risk

- Insufficient sources of funding
- Change in financial and investment policies of financial institutions that affect business operations
- Default on payment or exchange of goods

Risk to Securities Holder (2.2.2)

Investment and Supervision Policy of Operations in Subsidiaries and Associated Companies

Risk Management Measures: Yes

Related Risk Topics

- Return from investment of securities holder

Sustainable Development

Sustainable Development

Sustainability Management Policy and Targets (3.1)

Sustainability Management Policy and Targets

Corporate Sustainability Policy : Yes

URL of corporate sustainability policy : https://drive.google.com/file/d/1yy54DPf4_xZiOuwO4T6Ce1A5We7Iijv/edit
(if applicable)

Environmental Aspect (3.3)

Policy and Guideline on Environmental Aspect (3.3.1)

Environmental Policy and Practice : Yes

URL of environmental policy and practice : https://drive.google.com/file/d/18BrV_a561nZCeM9ODdMSyGjkeBUuam2U/edit
(if applicable)

Company environmental guideline : Electricity Management, Water Management, Waste Management, Greenhouse Gas and Climate Change Management

Results with Respect to the Environmental Aspect (3.3.2)

Energy management

• Electricity consumption

	2022	2023	2024
Total electricity consumption within the organization (Kilowatt-Hours)	22,531.00	28,239.00	31,512.00

Water management

• Water consumption

	2022	2023	2024
Total water withdrawal (Cubic meters)	450.00	385.00	412.00

Greenhouse gas management

• Greenhouse gas emissions

	2022	2023	2024
Scope 1 (Tons of carbon dioxide equivalents)	4.00	10.00	14.00
Scope 2 (Tons of carbon dioxide equivalents)	34.00	14.00	16.00
Scope 3 (Tons of carbon dioxide equivalents)	20.00	28.00	27.00
Total GHG emissions (Metric tonnes of carbon dioxide equivalent)	58.00	52.00	57.00

• Verification of greenhouse gas emissions over the past year

Third-party verification : Yes

Name of verifying organization : ECEE Company Limited

Social Aspect (3.4)

Policy and Guideline on Social Aspect (3.4.1)

Human Rights Policy and Practice : Yes

URL of human rights policy : https://drive.google.com/file/d/18BrV_a561nZCeM9ODdMSyGjkeBUuam2U/edit

Company human right guideline : Employee Rights, Safety and Occupational Health at Work, Non-discrimination

Results with Respect to the Social Aspect (3.4.2)

Information about employees

• Total number of employees

	2022	2023	2024
Number of male employees (Persons)	10	14	15
Number of female employees (Persons)	11	12	12
Total number of employees (Persons)	21	26	27

• Employee remuneration

	2022	2023	2024
Employee remuneration (baht)	19,713,334.00	22,533,698.00	24,552,008.00

• Employee development and training

	2022	2023	2024
Average employee training hours (Hours / Person / Year)	N/A	210.00	310.00
Employee development and training expenses (baht)	N/A	151,766.00	120,582.00

• Health, safety and work environment

	2022	2023	2024
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Total number of lost time injury incidents by employees (Cases)	0	0	0
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• **Employee retention**

	2022	2023	2024
Percentage of employees who voluntarily resigned (%)	38.10	30.77	3.70

• **Significant labor dispute**

	2022	2023	2024
Significant labor dispute	No	No	No

Corporate Governance Policy

Corporate Governance Policy

Overview of the Corporate Governance Policy and Guideline (6.1)

Corporate Governance Policy

Corporate Governance Policy : Yes

Company website on corporate governance policy : https://drive.google.com/file/d/1yy54DPf4_xZiOuwO4T6Ce1A5We7Iijv/edit

Policy and Guideline Related to the Board of Directors (6.1.1)

Policy and guideline related to the board of directors

Company policy and guideline : Nomination of Directors, Compensation, Independence of the Board of Directors, Director Development, Board Performance Evaluation, Corporate Governance of Subsidiaries and Associated Companies

Code of Conduct (6.2)

Establishing a Code of Conduct

Establishing a Code of Conduct

Code of Conduct : Yes

Policy and Guideline related to the Code of Conduct

Company policy and guideline : Preventing of Conflicts of Interest, Anti-corruption

Corporate Governance Structure
and Significant Information Regarding
the Board of Directors, Subcommittees,
Management,
Employee and Other Information

Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information

Board of Directors (7.2)

Composition of the board of directors (7.2.1)

	Number of persons	Percentage (%)
Total number of directors	8	100.00
Number of male directors	6	75.00
Number of female directors	2	25.00
Number of executive directors	2	25.00
Number of non-executive directors	6	75.00
Number of independent directors	5	62.50

Information on the board of directors and persons with authority to control the company (7.2.2)

List of directors

General information	Position	Date position was assumed	Experience and expertise
1. Mr. MANIT NITIPRATEEP Gender: Male Age: 69 years old Highest level of education: Master's degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Non-executive, Independent director) Director type: Re-elected as director	7 Aug 2023	Finance, Business Administration

2.	Mr. SUCHAT BOONBANJERDSRI Gender: Male Age: 65 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Original director	7 Aug 2023	Accounting, Law, Governance/ Compliance, IT Management
3.	Mr. PRIN BHOLNIVAS Gender: Male Age: 68 years old Highest level of education: Master's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Original director	7 Aug 2023	Accounting
4.	Mr. TAWEE KULLERTPRASERT Gender: Male Age: 51 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Executive) Director type: Re-elected as director	7 Aug 2023	Business Administration, Finance, Law
5.	Mr. BOONYONG TANSAKUL Gender: Male Age: 59 years old Highest level of education: Bachelor's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Original director	7 Aug 2023	Information & Communication Technology, IT Management

6.	Mrs. SAUWANEE THAIRUNGROJ Gender: Female Age: 66 years old Highest level of education: Doctoral degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Original director	7 Aug 2023	Economics, Finance
7.	Mr. KANOCKIT NAVASIRI Gender: Male Age: 65 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Re-elected as director	7 Aug 2023	Business Administration, Accounting, Finance, IT Management
8.	Ms. PRANITTRA AKKARAWINEK Gender: Female Age: 34 years old Highest level of education: Bachelor's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Director (Executive) Director type: Original director	7 Aug 2023	Accounting, Finance, Governance/ Compliance

Other Information pertaining to committees

The Chairman is an independent director	: Yes
The Chairman and the manager are the same person	: No
The Chairman and the manager are members of the same family	: No
The company appoints at least one independent director to determine the agenda of the Board of Directors' meetings	: Yes

Sub-committees (7.3)

Information about sub-committees (7.3.2)

Audit Committee

List of audit committee members

General information		Position	Date position was assumed	Experience and expertise
1.	Mr. PRIN BHOLNIVAS [1] Gender: Male Age: 68 years old Highest level of education: Master's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Chairman of the audit committee (Non-executive, Independent director) Director type: Original director	15 Aug 2023	Accounting
2.	Mr. MANIT NITIPRATEEP Gender: Male Age: 69 years old Highest level of education: Master's degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Re-elected as director	15 Aug 2023	Finance, Business Administration
3.	Mrs. SAUWANEE THAIRUNGROJ Gender: Female Age: 66 years old Highest level of education: Doctoral degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Original director	8 Aug 2024	Economics, Finance

[1] A director with the accounting expertise needed to review financial statements

List of audit committee who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
1. Mr. MANIT NITIPRATEEP [1] Gender: Male Age: 69 years old Highest level of education: Master's degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director)	Date position was assumed: 7 Aug 2023 Date directorship ended: 8 Apr 2024	Mr. MANIT NITIPRATEEP Date position was assumed: 9 Apr 2024

[1] A director with the accounting expertise needed to review financial statements

Executive Committee

List of executive committee members

General information	Position	Date position was assumed
1. Mr. KANOCKIT NAVASIRI Gender: Male Age: 65 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	7 Aug 2023
2. Mr. TAWEE KULLERTPRASERT Gender: Male Age: 51 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	7 Aug 2023

3.	Ms. PRANITTRA AKKARAWINEK Gender: Female Age: 34 years old Highest level of education: Bachelor's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	7 Aug 2023
4.	Mr. SUCHAT BOONBANJERDSRI Gender: Male Age: 65 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Chairman of the executive committee	7 Aug 2023

List of executive committee members who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
1. Mr. KANOCKIT NAVASIRI Gender: Male Age: 65 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	Date position was assumed: 7 Aug 2023 Date directorship ended: 8 Apr 2024	Mr. KANOCKIT NAVASIRI Date position was assumed: 9 Apr 2024
2. Mr. TAWEE KULLERTPRASERT Gender: Male Age: 51 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	Date position was assumed: 7 Aug 2023 Date directorship ended: 8 Apr 2024	Mr. TAWEE KULLERTPRASERT Date position was assumed: 9 Apr 2024

Other sub-committees

Sub-committees information

Name of sub-committees	List of directors	Position
Risk Management Committee	Mr. BOONYONG TANSAKUL	Chairman
	Mr. KANOCKIT NAVASIRI	Member
	Mr. TAWEE KULLERTPRASERT	Member
	Ms. PRANITTRA AKKARAWINEK	Member
Nomination, Remuneration and Corporate Governance Committee	Mr. BOONYONG TANSAKUL	Chairman
	Mr. SUCHAT BOONBANJERDSRI	Member
	Mrs. SAUWANEE THAIRUNGROJ	Member

Roles of Sub-committees

Sub-committees responsible for risk management	: Risk Management Committee
Sub-committees responsible for nomination	: Nomination, Remuneration and Corporate Governance Committee
Sub-committees responsible for remuneration	: Nomination, Remuneration and Corporate Governance Committee
Sub-committees responsible for corporate governance	: None
Sub-committees responsible for corporate sustainability development	: Nomination, Remuneration and Corporate Governance Committee

Executives (7.4)

List and positions of the executive (7.4.1)

The four highest-ranking executives

General information	Position	Date position was assumed	Experience and expertise
1. Mr. TAWEE KULLERTPRASERT Gender: Male Age: 51 years old Highest level of education: Master's degree Major: Finance	CEO	15 Aug 2023	Business Administration, Finance, Law
2. Ms. PRANITTRA AKKARAWINEK [1][2] Gender: Female Age: 34 years old Highest level of education: Bachelor's degree Major: Accounting	CFO	15 Aug 2023	Accounting, Finance, Governance/ Compliance
3. Ms. Areerat Sornnarin [2] Gender: Female Age: 34 years old Highest level of education: Bachelor's degree Major: Accounting	Accountant	15 Aug 2023	Accounting
4. Mrs. Thipwadee Jitrungpakorn Gender: Female Age: 39 years old Highest level of education: Master's degree Major: Business Administration	Company Secretary	15 Aug 2023	Business Administration

[1] Highest responsibility in accounting and finance

[2] Directly responsible for financial account supervision

Remuneration policy for executives (7.4.2 – 7.4.3)

Remuneration

	2022	2023	2024
Total executive remuneration (baht)	8,828,430.00	9,740,000.00	10,310,000.00

Other forms of remuneration

Employee Stock Ownership Plan (ESOP) : No

Employee Joint Investment Program (EJIP) : No

Employees (7.5)

Information about company employees

Employees

Number of male employees (persons) : 15

Number of female employees (persons) : 12

Total number of employees (persons) : 27

Employee Remuneration

Total employee remuneration : 24,552,008.00

Provident fund

Total number of employees (persons) : 27

Number of employees contributing to the PVD (persons) : 27

Percentage of employees who are members (%) : 100.00

Performance Report on Corporate Governance

Performance Report on Corporate Governance

Summary of Director Performance (8.1)

Selection, development, and evaluation of duty performance of the Board of Directors (8.1.1)

List of new directors appointed in the past year

• List of continuing directors (full term of directorship and being re-appointed as a director)

General information	Position	Date position was assumed	Experience and expertise
1. Mr. MANIT NITIPRATEEP Gender: Male Age: 69 years old Highest level of education: Master's degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Non-executive, Independent director) Director type: Re-elected as director	Date position was assumed: 7 Aug 2023	Finance, Business Administration
2. Mr. TAWEE KULLERTPRASERT Gender: Male Age: 51 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Executive) Director type: Re-elected as director	Date position was assumed: 7 Aug 2023	Business Administration, Finance, Law
3. Mr. KANOCKIT NAVASIRI Gender: Male Age: 65 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Re-elected as director	Date position was assumed: 7 Aug 2023	Business Administration, Accounting, Finance, IT Management

Development of directors over the past year

List of directors	Position	Participated in director development program
Mr. MANIT NITIPRATEEP	Chairman of the board	Participating
Mr. SUCHAT BOONBANJERDSRI	Director	Participating
Mr. PRIN BHOLNIVAS	Director	Participating
Mr. TAWEE KULLERTPRASERT	Director	Participating
Mr. BOONYONG TANSAKUL	Director	Participating
Mrs. SAUWANEE THAIRUNGROJ	Director	Participating
Mr. KANOCKIT NAVASIRI	Director	Non-participating
Ms. PRANITTRA AKKARAWINEK	Director	Participating

Meeting attendance and remuneration to each Board member (8.1.2)

Meeting attendance of the board of directors

Number of board meetings (times) : 7

Date of AGM meeting : 23 Apr 2025

EGM meeting : Yes

List of directors	Termination date	Number of Board Meeting	AGM meetings	EGM meetings
1. Mr. MANIT NITIPRATEEP (Chairman of the board)	-	7/7	Participating	Non-participating
2. Mr. SUCHAT BOONBANJERDSRI (Director)	-	7/7	Participating	Non-participating
3. Mr. PRIN BHOLNIVAS (Director)	-	7/7	Participating	Non-participating
4. Mr. TAWEE KULLERTPRASERT (Director)	-	7/7	Participating	Non-participating
5. Mr. BOONYONG TANSAKUL (Director)	-	6/7	Participating	Non-participating

6.	Mrs. SAUWANEE THAIRUNGROJ (Director)	-	6/7	Participating	Non- participating
7.	Mr. KANOCKIT NAVASIRI (Director)	-	7/7	Participating	Non- participating
8.	Ms. PRANITTRA AKKARAWINEK (Director)	-	7/7	Participating	Non- participating

Remuneration for company directors

	List of directors	Termination date	Meeting allowance (baht)	Other monetary remuneration (baht)	Other non- monetary
1.	Mr. MANIT NITIPRATEEP (Chairman of the board)	-	175,000.00	0.00	No
2.	Mr. SUCHAT BOONBANJERDSRI (Director)	-	87,500.00	0.00	No
3.	Mr. PRIN BHOLNIVAS (Director)	-	87,500.00	0.00	No
4.	Mr. TAWEE KULLERTPRASERT (Director)	-	0.00	0.00	No
5.	Mr. BOONYONG TANSAKUL (Director)	-	75,000.00	N/A	N/A
6.	Mrs. SAUWANEE THAIRUNGROJ (Director)	-	75,000.00	0.00	No
7.	Mr. KANOCKIT NAVASIRI (Director)	-	87,500.00	0.00	No
8.	Ms. PRANITTRA AKKARAWINEK (Director)	-	0.00	0.00	No

Report on the Audit Committee's Performance for the Past Year (8.2)

Report on the audit committee's performance for the past year

Meeting attendance of audit committee

Number of Audit committee meetings (times) : 4

List of directors		Termination date	Number of the audit committee meeting
1.	Mr. PRIN BHOLNIVAS (Chairman of the audit committee)	-	4/4
2.	Mr. MANIT NITIPRATEEP (Audit committee)	-	4/4
3.	Mrs. SAUWANEE THAIRUNGROJ (Audit committee)	-	1/4