



บริษัท ไทยนามพลาสติกส์ จำกัด (มหาชน)
Thai Nam Plastic (Public) Company Limited



AUTOMOTIVE



FURNITURE



MOTOCYCLE



SPORT & FASHION



AGRICULTURE



SPORT

Annual Report 2021 (Form 56-1 One Report 2021)

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Message from the Chairman**To shareholders,**

In the past year of 2021, the Company still faced the volatility of the economy due to the volatility of oil prices in the world market that impacted the cost of production, including the situation of the pandemic of the COVID-19 virus that has spread continuously. The government has effectively controlled the pandemic as well as relaxed the measures to control the pandemic. Additionally, the government started to accept foreign tourists at the end of the year and issued various measures to stimulate the economy thus improving economic activities. As a result, the economy began to recover. As a result of the aforementioned events, Thai economy's growth rate in 2021 has expanded by 1.6 percent, higher than the previously estimated 1.2 percent and higher than the negative 6.2 percent in 2020.

The economic growth that was better than expected as a result of improved demand for goods and services has resulted in the inauguration of Thailand's automotive industry to recover. In 2021, the total annual production of cars was at 1.686 million units, an increase of 0.259 million units or 18.13 percent compared to the previous year with 1.427 million vehicles produced. Total vehicle sales were at 1.718 million units, divided into export sales of 0.959 million units, an increase of 0.223 million units or 30.35 percent from the previous year with export sales of 0.736 million units, while domestic car sales stood at 0.759 million units, decreasing by 0.033 million units, or 4.17 percent from the previous year with sales of 0.792 million units in the country from the overview of the Thai automotive industry. As a result, the Company which has the main income from selling artificial leather products in the domestic automotive industry has an increased performance. In 2021, the Company and its subsidiaries had total sales of 1,051.23 million Baht, an increase of 328.44 million Baht or 45.44 percentage compared to the previous year with sales of 722.79 million Baht and a total net profit of 86.35 million Baht, an increase of 84.03 million Baht from the previous year with a total net profit of 2.32 million Baht.

In 2022, Thai automotive industry outlook has a tendency to continue to grow and the fact that Thailand is a production base for pickup trucks that are exported to many countries. Therefore, it is expected to be able to export more cars in line with the economic recovery of trading partners. There are also supporting factors such as the improvement in domestic demand, the recovery of the tourism sector, the expansion of the export sector driven by public and private investment. At the same time, there is still a risk from the pandemic of the COVID-19 virus with the new omicron strain, which is a key risk factor for the global economy. Therefore, in 2022, Thai economy is expected to expand at the rate of 3.5-4.5 percent and Thai automotive industry is expected to grow from the previous year. The Federation of Thai Industries has set a vehicle production target of 1.8 million units, divided into 0.8 million units for domestic sales and 1 million for export, in line with the economic recovery trend in 2022. To achieve the goal of creating business opportunities for growth and generating sustainable returns in the long term, the Company which is the manufacturer of artificial leather used in the automotive industry has the policy to operate business with caution to control costs and production costs that increase from the impact of energy prices, raw material prices, and transportation costs that continue to rise.

At the same time, the Company also focuses on research and development of new products with efficient production technology to provide quality products of international standards and meet the customers' needs, including scheduled product delivery. In the past year of 2021, the Company has successfully added artificial leather products made from polyurethane, which is a newly developed product for the automotive market and has received good feedback from customers. With this, please be confident that all board directors, executives, and employees of the Company will jointly develop and enhance the production of artificial leather products to grow continuously to maintain customer base and increase market share for the Company and earn more to generate returns for shareholders, employees, and society in a stable and sustainable way.

On behalf of all board directors, executives, and employees, we would like to thank all shareholders, customers, business partners, financial institutions, as well as benefactors and stakeholders, who have always given their confidence and trust to support the Company's business operations.



Mrs. Siriphorn Mangkornkarn
Chairman

Summary of Financial Information

Thai Nam Plastic Public Company Limited and Its Subsidiaries

Statement of Income (Baht Million)	2021	2020	2019	2018	2017
Revenue from sales	1,051.23	722.79	922.56	1,122.88	1,107.46
Cost of sales	765.51	559.31	770.05	856.55	848.82
Gross profit	285.72	163.48	152.51	266.33	258.64
Profit on exchange	10.41	-	-	-	-
Other incomes	9.95	18.35	10.11	8.28	14.34
Operating expenses	197.36	160.35	212.57	213.64	225.76
Finance costs	15.48	15.80	13.22	14.90	13.10
Income tax expense (Tax income)	6.89	3.36	22.30	26.46	46.49
Profit (loss) for the year	86.35	2.32	(85.47)	19.61	(12.37)
Basic earnings (loss) per share (Baht)	0.27	0.01	(0.27)	0.06	(0.04)
Statement of Financial Position (Baht Million)	2021	2020	2019	2018	2017
Property Plant and Equipment	268.17	299.40	336.82	342.33	310.98
Total assets	1,089.29	929.76	895.41	1,093.58	1,026.95
Total liabilities	568.47	487.00	432.80	519.14	459.21
Total shareholders' equity	520.82	442.76	462.62	574.44	567.74
Paid-up share capital	319.52	319.52	319.52	319.52	319.52
Par value (Baht/share)	1.00	1.00	1.00	1.00	1.00
Book value (Baht/share)	1.63	1.39	1.45	1.80	1.78
Financial Ratios	2021	2020	2019	2018	2017
Current Ratio (times)	1.85	1.71	1.64	1.52	1.61
Accounts Receivable Turnover (times)	5.00	4.64	4.45	4.36	5.22
Day in Accounts Receivable (days)	73.07	78.59	81.95	83.80	69.93
Inventories Turnover (times)	2.45	2.07	2.45	2.56	2.50
Day in Inventories (days)	148.80	176.75	149.16	142.65	145.81
Accounts Payable Turnover (times)	5.46	4.87	5.64	5.46	6.30
Day in Accounts Payable (days)	66.87	75.00	64.77	66.86	57.90
Assets Turnover (times)	0.97	0.78	1.03	1.03	1.08
Gross Profit (%)	27.18	22.62	16.53	23.72	23.35
Net Profit (%)	8.21	0.32	(9.26)	1.75	(1.12)
Interest Payment Capability (times)	7.02	1.36	(3.78)	4.09	3.60
Debt to Equity (times)	1.09	1.10	0.94	0.90	0.81
Debt to Total Assets (times)	0.52	0.52	0.48	0.47	0.45

Summary of Financial Information

Thai Nam Plastic Public Company Limited

Statement of Income (Baht Million)	2021	2020	2019	2018	2017
Revenue from sales	941.98	644.25	867.24	1,103.93	1,023.55
Cost of sales	729.35	523.83	712.30	816.63	767.02
Gross profit	212.63	120.42	154.94	287.30	256.53
Profit on exchange	5.00	-	-	-	-
Other incomes	38.92	-	-	-	-
Operating expenses	12.12	12.72	11.35	13.37	11.61
Finance costs	161.69	194.43	240.04	236.46	229.36
Income tax expense (Tax income)	5.17	8.47	13.14	12.67	13.04
Profit (loss) for the year	10.95	(0.68)	6.30	31.06	29.91
Basic earnings (loss) per share (Baht)	90.86	(69.08)	(93.19)	20.48	(4.17)
Revenue from sales	0.28	(0.22)	(0.29)	0.06	(0.01)
Statement of Financial Position (Baht Million)	2021	2020	2019	2018	2017
Property Plant and Equipment	387.10	440.03	468.48	470.87	457.14
Total assets	1,088.65	933.20	1,053.73	1,246.28	1,186.83
Total liabilities	458.89	393.97	430.98	513.22	456.57
Total shareholders' equity	629.76	539.23	622.75	733.06	730.27
Paid-up share capital	319.52	319.52	319.52	319.52	319.52
Par value (Baht/share)	1.00	1.00	1.00	1.00	1.00
Book value (Baht/share)	1.97	1.69	1.95	2.29	2.29
Financial Ratios	2021	2020	2019	2018	2017
Current Ratio (times)	1.76	1.53	1.70	1.59	1.67
Accounts Receivable Turnover (times)	4.11	3.20	3.02	3.29	3.42
Day in Accounts Receivable (days)	88.77	113.91	120.76	111.00	106.64
Inventories Turnover (times)	2.80	2.23	2.61	2.72	2.57
Day in Inventories (days)	130.33	163.64	139.97	134.00	142.27
Accounts Payable Turnover (times)	5.75	4.66	5.20	5.22	5.74
Day in Accounts Payable (days)	63.53	78.36	70.16	69.94	63.59
Assets Turnover (times)	0.87	0.69	0.82	0.89	0.86
Gross Profit (%)	22.57	18.69	17.87	26.03	25.06
Net Profit (%)	9.65	(10.72)	(10.75)	1.86	(0.41)
Interest Payment Capability (times)	20.69	(7.24)	(5.61)	5.07	2.97
Debt to Equity (times)	0.73	0.73	0.69	0.70	0.63
Debt to Total Assets (times)	0.42	0.42	0.41	0.41	0.38

Part 1**Business Operations and Performance****1. Structure and Business Operations****1.1 Policies and Overview of Business**

Thai Nam Plastic Public Company Limited is a leading manufacturer of plastic products in Thailand, which started its business on 22 May 1970, with the main products being artificial leather products and plastic sheets for the automotive industry for automotive interior trim. The Company also produces products for the footwear and sports equipment industry, furniture, and leather fashion industry, including household plastic sheets with the use in civil engineering and agriculture. For more than 51 years, the Company remains committed to conducting research and development of new products continuously, especially non-toxic products with international standard quality and environmentally friendly that the world attaches great importance to, both now and in the future, with constant on-time delivery as scheduled for the customers' satisfaction.

Vision, Objectives, Goals, or Strategies for the Company's Operations**Vision**

To be the leader in synthetic leather and plastic sheet products of international quality used in the automotive industry around the world and related industries

Mission

1. Focus on the development of personnel to be well-equipped in terms of management and specific skills to support change as well as good welfare and compensation.
2. Prioritize and promote a safety culture as well as the environment throughout the organization.
3. Engage in product development in all car manufacturers and supply chains, including other industries in every region sustainably.
4. Support research works and develop production technology and new raw materials to enhance product quality and certify new product images.
5. Participate in activities to reduce costs and increase productivity throughout the organization.
6. Focus on measuring and inspection equipment usage in the production process and the implementation of automation in the production process.
7. Develop information systems in all sectors to support efficient work and decision making.

Major changes and developments

The Company and its subsidiaries have had major changes and developments as follows:

Day/Month/Year	Events of Major Changes
22 May 1970	Thai Nam Plastics Company Limited is established, with investment promotion received from the Board of Investment (BOI) in June 1970.
3 November 1983	Established T.N.P. INDUSTRY COMPANY LIMITED (SUBSIDIARY).
7 February 1992	Became a SET listed company with the initials “TNPC” securities.
10 March 1994	Converted into a public company under the name of Thai Nam Plastics Public Company Limited.
31 October 1994	Established Sunprene (Thailand) Company Limited (associated company). The Company holds 45 percent of shares.
15 October 1999	The Company and T.N.P. Industry Company Limited (subsidiary) jointly signed a contract revising the debt structure with financial institutions.
24 January 2002	Established Thai Nam-Kyowa Company Limited (Subsidiary) The Company holds 50 percent of shares.
26 April 2002	T.N.P. Industry Company Limited received a certificate for quality assurance and product standard (ISO9001 : 2000).
19 December 2002	The Company received a certificate for quality and product standards ISO9001 : 2000).
20 June 2003	Thai Nam-Kyowa Company Limited received a certificate for quality assurance and product standard (ISO9001 : 2000).
26 June 2006	The Company and Thai Nam-Kyowa Company Limited received a certificate for quality and product standards (ISO/TS 16949: 2002).
6 November 2007	Established Taweewattana Logistics Company Limited (subsidiary)
28 April 2008	The Company and T.N.P. Industry Company Limited refinance all debts from the former financial institution creditors to only one financial institution creditor.
4 December 2009	Sold investment in Sunprene (Thailand) Company Limited which was a joint venture company.
24 November 2010	Invested in South Africa by establishing TNV Plastics (Proprietary) Limited (subsidiary), the Company holds 100 percent of shares.
7 April 2011	T.N.P. Industry Company Limited received a certificate for quality assurance and product standard (ISO9001 : 2008).
28 April 2015	per share accordingly to the resolution of the Annual General Meeting of Shareholders No. 46/2015 dated 24 April 2015
7 April 2016	The Company bought 50 percent of shares of Thainam-Kyowa Company Limited from Kyowa Leather Cloth Company Limited and changed its name to Thainam Automotive Performance Company Limited, making the Company a shareholder of 99.99 percent.

Day/Month/Year	Events of Major Changes
9 June 2016	The Company issued warrants to purchase ordinary shares of the Company No. 1 (TNPC-W1) to the existing shareholders of 53,252,049 units and increased capital to support the exercise of such rights of TNPC-W1.
1 August 2016	Thainam Automotive Performance Company Limited reduced the size of the business by reducing the registered capital from 40 million Baht to 10 million Baht, divided into 1 million ordinary shares. However, it is still a major shareholder of 999,995 shares or 99.99 percent.
31 May 2017	The Company gave the right to the holders of TNPC-W1 warrants to exercise the right to purchase ordinary shares No. 1
30 November 2017	The Company gave the right to the holders of TNPC-W1 warrants to exercise the right to purchase ordinary shares No. 2
31 May 2018	The Company gave the right to the holders of TNPC-W1 warrants to exercise the right to purchase ordinary shares No. 3
3 July 2018	The Company and Thainam Automotive Performance Co., Ltd. have received certificates for quality and product standards (ISO/TS 16949 : 2016) and T.N.P. Industry Company Limited has received a certificate of quality assurance and the product standard (ISO9001 : 2015).
30 November 2018	The Company gave the right to the holders of TNPC-W1 warrants to exercise their rights to purchase ordinary shares No. 4
31 May 2019	The Company gave the right to the holders of TNPC-W1 warrants to exercise the right to purchase ordinary shares No. 5
7 June 2019	The Company gave the warrant holders the right to exercise TNPC-W1 for the last time at the rate of 1 unit of warrant, there is the right to purchase 1.03 ordinary shares at the price of 2.19 Baht for each share.
8 June 2019	TNPC-W1 is no longer listed on the SET.
24 June 2019	SET received registered securities to increase the Company's paid-up capital 382 shares from the conversion of TNPC-W1 to be traded on the SET.
6 November 2019	The Company is promoted by the Board of Investment in accordance with the measures to promote investments in machine modifications to improve production efficiency which are entitled to exemption or reduction of import duty on new machinery within 15 January 2023 and exempt from corporate income tax worth not more than 72.23 million Baht in an accounting period of 3 years.
During the year 2020	■ The Company has developed and produced artificial leather made from polyurethane plastic to use in synthetic leather upholstery and automotive interiors, which replaces genuine leather. ■ In April-July 2020, the Company is affected by the pandemic situation of the Coronavirus 2019 (COVID-19), causing its operating results to decrease.
During the year 2021	The Company was able to produce and sell synthetic leather products made from polyurethane plastic, which is a new product for use in the automotive and related industries.

1.2 Nature of business

1.2.1 Revenue structure of the Company

The Company's revenue structure for the past 3 years is classified by product lines as follows:

Products	2021		2020		2019	
	Baht Million	%	Baht Million	%	Baht Million	%
- Artificial leather for the automotive Industry, sports shoes and other industries	640.31	67.98	417.79	64.85	617.48	71.20
- Flexible film/sheet	243.24	25.82	212.54	32.99	196.90	22.70
- Other	58.43	6.20	13.92	2.16	52.86	6.10
Total	941.98	100.00	644.25	100.00	867.24	100.00

The subsidiary's revenue structure for the past 3 years is classified by product lines as follows:

■ Taweewattana Logistics Company Limited

Products	2021		2020		2019	
	Baht Million	%	Baht Million	%	Baht Million	%
- Artificial leather and Flexible film/sheet	0.46	100.00	0.77	100.00	1.58	100.00

■ Thai Nam Automotive Performance Company Limited

Products	2021		2020		2019	
	Baht Million	%	Baht Million	%	Baht Million	%
- Sheet cutting and foam laminate services	10.57	100.00	8.71	100.00	11.13	100.00

■ TNV Plastics (Proprietary) Limited

Products	2021		2020		2019	
	Baht Million	%	Baht Million	%	Baht Million	%
- Artificial leather for the automotive industry	178.04	100.00	88.51	100.00	81.68	100.00

■ T.N.P. Industry Company Limited

Products	2021		2020		2019	
	Baht Million	%	Baht Million	%	Baht Million	%
- Rigid PVC (transparent)	1.94	45.00	2.77	47.76	20.10	41.97
- Rigid PVC (opaque)	0.19	4.44	1.80	31.03	27.08	56.55
- Other	2.18	50.56	1.23	21.21	0.71	1.48
รวม	4.31	100.00	5.80	100.00	47.89	100.00

1.2.2 Product Information

(1) Product Characteristics and Business Innovation Development

The Company engages in the business of producing artificial leather products and plastic sheets for the automotive industry that are used in making upholstery and car interiors. The products are non-toxic that meets international standards and are environmentally friendly. Besides, the Company also produces products for the footwear and sports equipment industry, as well as the furniture and leather fashion industry and products used in civil engineering and agriculture.

The Company has key factors affecting opportunities or limitations of business operations, which has been promoted by the Board of Investment (BOI) since 26 June 1970 to the present. On 6 November 2019, the Company received investment promotion under the measures to adjust machinery to increase the efficiency of synthetic leather and plastic sheet production in the type of plastic products manufacturing business for industry, which has the total production capacity is 28,900 tons per year. The Company has been granted the privileges and benefits from the investment promotion certificate until 29 April 2022 as follows:

1. Permission to bring a certain number of foreigners who are skilled workers or experts to enter the Kingdom for a period of time as the Board of Investment deems appropriate.
2. Permission to foreigners who are craftsmen or experts permitted to stay in the Kingdom to work only in the positions and duties approved by the Board of Investment.
3. Exemption of import duty on new machinery as approved by the Board of Investment, which must be imported by 15 January 2023.
4. Exemption of corporate income tax for net profits from business operations that has been promoted to invest in the proportion of 100 percent of the investment in automation in which the value does not exceed 72.23 million Baht for a period of 3 years.
5. Exemption of bringing dividends from promoted businesses which is exempt from corporate income tax to include in the calculation of income tax throughout the period that the promoted person is exempt from corporate income tax.
6. Exemption of import duties on raw and essential materials that must be imported from abroad for use in production for export.
7. Exemption of import duties on goods imported by promoted persons for re-exportation.
8. Permission to bring or transfer money out of the Kingdom in foreign currencies.

The Company does not have a quota system as a limitation to its business operations.

The subsidiaries, such as Taweewattana Logistics Company Limited, Thainam Automotive Performance Company Limited, and TNV Plastics (Proprietary) Limited, did not apply for investment promotion and do not have quota system as a limitation to doing business.

T.N.P. Industry Company Limited, which is an indirect subsidiary, has received investment promotion in the production of PVC rigid film sheet for the production of plastic products or plastic coated products with rights and benefits from the investment promotion certificate since 29 October 1985 and extending the period of rights issued until 17 November 2021 as follows:

1. Exemption of import duty for raw materials and materials that need to be imported from abroad to use in production for export.
2. Exemption of import duty for those who are promoted to import for re-exportation

(2) Marketing and Competition in 2021

In 2021, Thai automotive industry has recorded production volumes of 1.686 million vehicles, an increase of 0.259 million units or 18.13 percent compared to the previous year's production of 1.427 million vehicles, higher than the target of 1.60 million units, divided into 0.729 million units for domestic sales and 0.956 million units for export, with domestic sales of 0.759 million units, a decrease of 0.033 million units or a 4.17 percent decrease, and export sales of 0.959 million vehicles, an increase of 0.223 million vehicles or an increase of 30.35 percent. The Company's main market is still an artificial leather materials to be used in car interiors for the 1-ton pickup truck group. In 2021, the overview of the Thai automotive industry has been affected by the pandemic situation of the COVID-19 virus in the 2nd waves continuously which the government has begun to relax measures to control the pandemic. As a result, the automobile assembly plant resumed its normal production at the beginning of the year. However, automakers are still affected by rising raw material prices, including the shortage of raw materials in some productions, such as raw materials in the semiconductor group during the 3rd and 4th quarters, causing some production lines to be shut down and various production shifts were made in accordance with such situation. At the same time, the Company still operated in accordance with the policy to reduce production costs with various cost reduction measures, along with increasing the efficiency of inventory management and production, including delivery of goods in accordance with the economic condition that has begun to recover and increase work efficiency by reducing the number of employees and adjusting the work schedule to be appropriate to the situation.

Currently the Company is also one of the manufacturers of auto parts for automotive interiors for both domestic and foreign auto parts manufacturers. In 2021, the Company's sales of artificial leather products for the automotive industry increased from the previous year, which artificial leather products used for making car seats are still the main products in the automobile group, accounting for 66 percent of sales. The total sales volume of all automotive products is 2.80 million meters, an increase of 0.86 million meters from the previous year. The increase was a result of the return of production of automobile products under the government's relaxed measures, which began to allow economic activities close to normal conditions. However, the restrictions on travel, performance, and public gatherings to work in various activities are still in force, causing the manufacturing industry to begin to return to normal. As a result, the production volume and sales of the Company were returning back to normal as well, yet they slowed down to a certain extent in the middle of the year and increased at the end of the year in relation to the cycle of the domestic car assembly business.

In 2021, it is considered the year that the Thai automotive industry has begun to show signs of recovery from being heavily impacted in 2020 due to the COVID-19 pandemic situation. In 2021, there were still many waves of outbreaks. Hence, the government has announced a lockdown in mid-July until the end of August 2021, causing customers to withdraw their deposit and delays in receiving the cars during such period. Additionally, a shortage of semiconductors has forced automakers to periodically slow the production of certain models. Moreover, the impact caused by the halt of automobile production has resulted in the Company, which is a manufacturer and distributor of auto parts, having to reduce production or stop the production at some points, thus affecting sales during such period. The signs of recovery started to show in the 3rd and 4th quarters of 2021 both in terms of sales and production with supportive factors from the government's lockdown relief measures, as well as helping those affected by the COVID-19 pandemic, the government's economic stimulus, such as the half-half co-payment project, We Travel Together project, Cash Back project, and farmer income insurance, etc., as well as permission to organize an automotive exhibition where the number of car subscription to purchase exceeds the target. Therefore, the Company has adjusted the production and purchase of raw materials in accordance with the working conditions of the customers and the work of employees in the Company which has received good cooperation from raw material suppliers and customers. This makes operating business in both production and sales to go seamlessly.

In 2022, the trend for Thai automotive industry is expected to recover from the previous year according to the forecast of the Federation of Thai Industries that has set a target of 1.80 million automobile production, an increase from 0.114 million vehicles in 2021, or an increase of 6.78 percent, divided into 0.80 million cars for domestic sales, or 44.45 percent of the production volume and export of 1 million vehicles, accounting for 55.56 percent of the production volume. There are factors that may affect parts manufacturers in Thai automotive industry, consisting of concerns about the spread of the new wave of COVID-19 (Omicron) both domestically and internationally which is currently still containable. Such situation results in the manufacturing industry as well as the economic conditions of Thailand and trading partners to not be able to recover fully, along with the main problem of the shortage of semiconductor chips. In addition, there is still a problem in the delivery of goods and the supply of raw materials in the basic industrial sector, which continues to be a problem since the end of 2021, as well as the rising raw material prices, causing the production of automobiles, both domestically and internationally, to continue to struggle from lack of certain parts. Thus, this affected car manufacturers to slow down the production of certain models or reduce their production of cars. However, there are still good signs of recovery for domestic production benefiting from government stimulus programs and the return to normal economic activities of the manufacturing industry, including new measures from the government in supporting the production of alternative energy vehicles (electric cars).

With the situation of the new wave of the pandemic of the COVID-19, the Company still has to prepare in many areas in accordance with the work, such as the preparation of raw materials, freight, and the production of products during the period of large orders. It must take into account the employees' quality of life and coordination with customers to deliver products, which must be considered with great importance.

Target Customers and Distribution Channels

The Company maintains a marketing policy for the target group that is a large car seat manufacturer in the country to support the main car manufacturers that have assembly bases in the country and abroad. Additionally, the Company has a policy to develop new products in the PU leather group, especially artificial leather products used in the automotive industry as a substitute for genuine leather to increase the market and generate new income for the Company. It can be considered that the Company is the first manufacturer of this group of products in the country. There are also synthetic leather products used in the sports shoes and sports equipment industry, furniture, and leather fashion industry. The Company has important partners who have continuously cooperated in research, technical development, production, and marketing. As a result, the Company is able to maintain the target customer base, as well as expanding the market and creating business opportunities continuously.

In 2021, the growth rate of the Thai economy has expanded by 1.2 percent, significantly due to the pandemic of COVID-19, wave 2 (Delta strain), which has been spreading continuously at regular intervals from the beginning of the year until the 3rd quarter. This resulted in the customers' intermittent production at the beginning and the middle of the year. The production capacity was increased at the end of the year to compensate for the lost production. This is considered a good sign for business recovery. It was shown in 2021 that the Company whose main income is from selling artificial leather products has increased sales to 941.98 million Baht, an increase of 297.73 million Baht, an increase of 46.21 percent from the previous year with sales of 644.25 million Baht, divided into domestic sales of 826.02 million Baht and foreign sales of 115.96 million Baht, equivalent to domestic-to-foreign proportion of 88 : 12, which is a direct sale to the manufacturer's customers (sewing factories), including agents and wholesalers in many countries, including China, Indonesia, Malaysia, and countries in Africa. and South America. The detail as follows:

Products	2021		2020		+ / (-)	
	Baht Million	%	Baht Million	%	Baht Million	%
Domestic Sales:						
1. Artificial leather for the automotive industry, sports shoes and other industries	628.52	66.72	416.51	64.65	212.01	50.90
2. Flexible film/sheet	197.50	20.97	165.93	25.76	31.57	19.03
3. Other	-	-	0.15	0.02	(0.15)	(100.00)
Sub-total	826.02	87.69	582.59	90.43	243.43	41.78
Export Sales:						
1. Artificial leather for the automotive industry, sports shoes and other industries	11.79	1.25	1.28	0.20	10.51	821.09
2. Flexible film/sheet	45.74	4.86	46.61	7.23	(0.87)	(1.87)
3. Other	58.43	6.20	13.77	2.14	44.66	324.33
Sub-total	115.96	12.31	61.66	9.57	54.30	88.06
Total Sales Revenue	941.98	100.00	644.25	100.00	297.73	46.21

(3) Product Procurement

Production Capacity

In 2021, the Company's production volume is 5,129 metric tons, or 31.66 percent of the attainable capacity, which is 16,200 metric tons per year. The production volume has increased from the previous year by 1,219 metric tons, or an increase of 31.16 percent, which increased in proportion to sales.

Raw Material Procurement

The Company's main raw materials are PVC resin, PU, PP foam, plasticizer, stabilizer, pigment, yarns and fabrics used for bonding artificial leather. 80 percent of such main raw materials are procured locally from various suppliers. The remaining 20 percent of raw materials are procurement from overseas. Therefore, the Company does not face any problem in raw material procurement or raw material shortage.

Effects of Technology Changes on the Raw Material Usage

The change in current production technology is limited to just product themselves which are designed to meet the customers' needs in each type and application, such as thickness, durability, flexibility, colors, and patterns. The production process still uses PVC raw material as an important ingredient. The production changes only the ingredients of the raw materials, for example, using non-toxic substances that can be bought in general, so there is no material impact on the use of raw materials.

Environmental Impact

The Company has 2 production processes, namely calender process and casting process, which have very little impact on the environment because the Company has a standard pollution control system with the mist eliminator to filter evaporative smoke from a plasticizer that ensures the air in the surrounding area to be in better conditions. In addition, the Company also uses raw materials that do not contain substances that are toxic to the environment, making the products to have environmentally friendly features.

(4) Assets Used in Business Operations

The Company and its subsidiary's assets consist of land, buildings, and machinery as of 31 December 2021 as follows:

Land and Buildings

Company	Ownership Types	Book value (Million Baht)	Encumbrance
❑ Thai Nam Plastics Public Company Limited Property (1) Factory Land No. 1, Petchkasem Road, Om Noi Sub-district, Krathum Baen District, Samut Sakhon, Area of 15 rai, 2 ngan, 18 square wa (2) Factory Land 2, Bang Pla Road, Ban Ko Sub-district, Mueang Samut Sakhon District, Samut Sakhon, Area of 85 rai 1 ngan 47.3 square wa Building (1) Factory Building and Factory Office 1 No. 40, Moo 7, Petchkasem Road, Om Noi Sub-district, Krathum Baen District Samut Sakhon (2) Factory Building and Factory Office 2 No. 89/1 - 2 Moo 4 Bangpla Road Ban Ko Sub-district, Mueang District, Samut-Sakhon (3) Factory and Office Building, No. 87/9 Moo 4 Bang Pla Road, Ban Ko Sub-district Muang District, Samut Sakhon	Owner Owner Owner Owner	2.17 158.43 4.82 111.97 10.55	Mortgages as collateral for credit limit at financial institutions. Mortgages as collateral for credit limit at financial institutions. Mortgages as collateral for credit limit at financial institutions.
❑ Subsidiary company ■ Taweewattana Logistics Co., Ltd. ■ Thai Nam Automotive Performamce Co., Ltd. ■ TNV Plastics (Proprietary) Limited ■ T.N.P. Industry Co., Ltd.	-None- -None- -None- -None-	-None- -None- -None- -None-	-None- -None- -None- -None-

Machinery

<u>The company name</u>	<u>Machinery with Book Value</u> (More than 10 percent of total assets)
☐ Thai Nam Plastic Public Co., Ltd.	-None-
☐ Subsidiary companies	
☐ Taweewattana Logistics Co., Ltd.	-None-
☐ Thai Nam Automotive Performamce Co., Ltd.	-None-
☐ TNV Plastics (Proprietary) Co., Ltd.	-None-
☐ T.N.P. Industry Co., Ltd.	-None-

Net Asset Value

The net asset value of the Company and subsidiaries as of 31st December 2021 are as follows:

The company name	Net value (Baht million)
☐ Thai Nam Plastic Public Company Limited ☐ Subsidiary company ▪ Taweewattana Logistics Co.,Ltd. ▪ Thai Nam Automotive Performance Co.,Ltd. ▪ TNV Plastics (Proprietary) Limited ▪ T.N.P. Industry Co., Ltd.	1,088.65 1.85 21.80 221.57 10.64

Long-term Property Rental

- ☐ The Company has leased the land and buildings to Thainam Automotive Performance Company Limited, a subsidiary, by making a 3-year lease at a time. The lease starts from 1 August 2019 to 31 July 2022 and upon the expiration of the contract, the lease will be renewed every 3 years if the tenant does not violate the terms of the contract. There may be an increase in the minimum rental rate of 5 percent of the lease renewal every 3 years or more than 5 percent depending on economic suitability.
- ☐ The Company has leased the land and buildings to T.N.P. Industry Company Limited, a subsidiary by making a 3-year lease at a time. The lease contract starts from 1 January 2021 to 31 December 2023 and upon the expiration of the contract, the lease will be renewed every 3 years if the tenant does not violate the terms of the contract. There may be an increase in the minimum rental rate of 5 percent of the lease renewal every 3 years or more than 5 percent, depending on the economic suitability.
- ☐ The Company has leased a vacant land to Mitsubishi Chemical Performance (Thailand) Company Limited under a 15-year land lease agreement. The lease agreement of the said land is effective from 1 January 2010 to 31 December 2024, with an increase in rental rates of 5 percent every 3 years

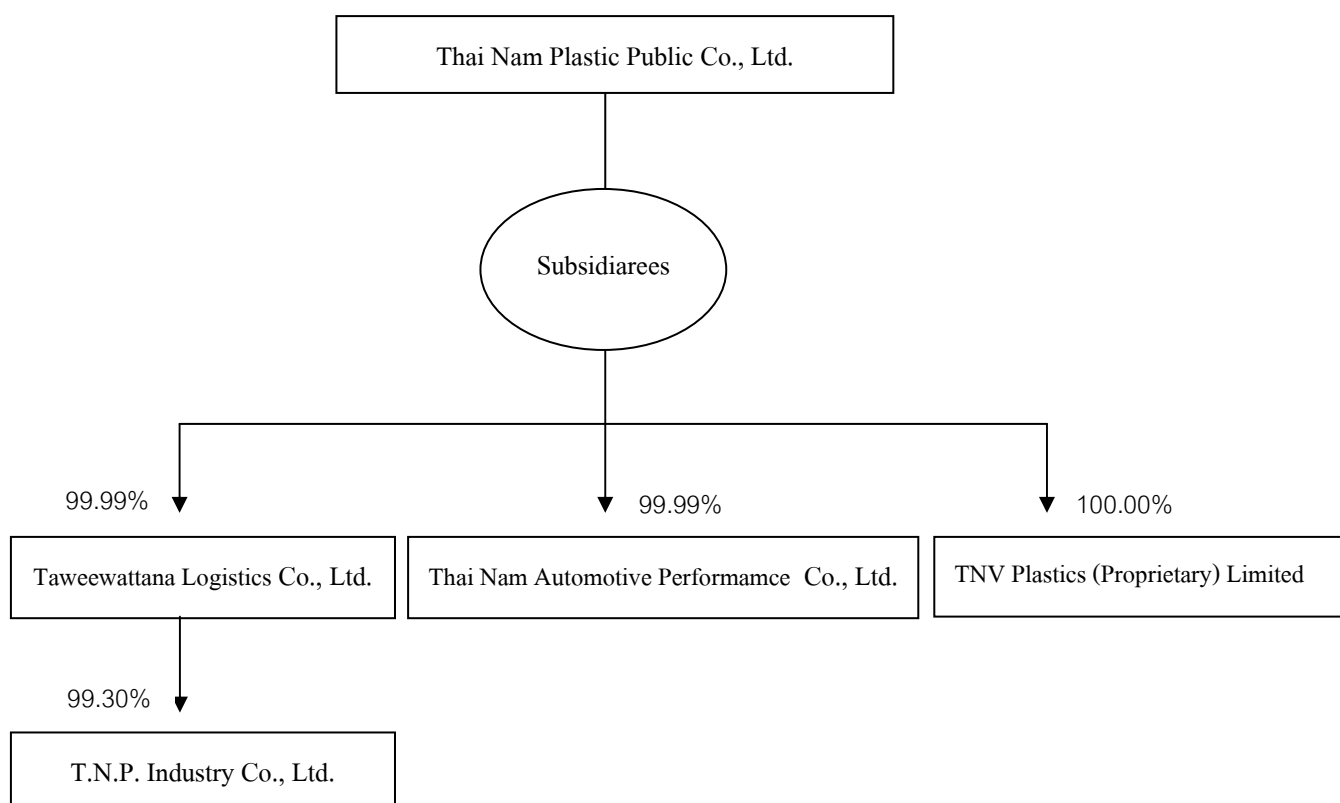
Investments in Subsidiaries as of 31st December 2021

The company name	Type of business	Paid-up capital (Baht million)	Percentage of holding (%)	Investment (Baht Million)	Investment value (Baht million)
▪ Taweewattana Logistics Co.,Ltd.	Investment and sale of PVC product	3.00	99.99	2.99	2.99
▪ Thai Nam Automotive Performance Co.,Ltd.	Sheet cutting and foam laminate services	10.00	99.99	9.99	9.99
▪ TNV Plastic (Proprietary) Limited	Manufacture and distribute Artificial leather for the automotive industry	4.28	100.00	4.28	4.28

(5) Work that has not yet been Delivered

In 2021, the Company does not have any work that has not yet been delivered.

1.3 Shareholding Structure of the Company



Investment Policy in Subsidiaries

The investment policy in Taweewattana Logistics Company Limited and Thai Nam Automotive Performance Company Limited, which are subsidiaries that the Company holds 99.99 percent of shares to operate a business of selling artificial leather products and providing services to cut sheet/ laminate foam, is considered a long-term investment policy of the Company.

The investment in TNV Plastics (Proprietary) Limited, a subsidiary located in South Africa and in which the Company holds 100 percent of the shares, is a long-term investment policy to produce, sell, import, and export polyvinyl chloride products (PVC) for use in the automotive industry. The objective is to expand the automotive industry market and increase the competitiveness in foreign markets in the future.

Major Shareholders

The first 10 major shareholders of the company as of 31st December 2021 as follows:

Names	Number of Shares hold	Percent
1. Group “Mrs. Siriphorn Mangkornkarn” (2)	46,511,326	14.56
2. Bangkok Bank Public Company Limited	31,351,994	9.81
3. Mr. Somsakul Asawacharoenthavorn	27,565,000	8.63
4. Mrs. Siriwan Sriphahol	15,590,229	4.88
5. Mr. Makorn Suwanarpa	14,990,138	4.69
6. Mr. Paisan Sumrangitdumrong	14,773,045	4.62
7. Miss Umaphorn Sawangwan	14,673,343	4.59
8. Miss Noi Saetang	14,540,767	4.55
9. Krung Thai Bank Public Company Limited	12,115,088	3.79
10. Mr. Larp Singtoroj	6,568,300	2.06
Sub-total	198,679,230	62.18
Other	120,837,593	37.82
Grand Total	319,516,823	100.00

Remark (1) Source: Thailand Securities Depository Co.,Ltd. (TSD)

(2) Group “Mrs. Siriphorn Mangkornkarn” including:

Names	Number of Shares hold	Percent
1. Mrs. Siriphorn Mangkornkarn	8,635,045	2.70
2. Mr. Kong Mangkornkarn	12,134,890	3.80
3. Miss Piyatida Mangkornkan	12,271,440	3.84
4. Mr. Kritasorn Mangkornkarn	13,469,951	4.22
Sub-total	46,511,326	14.56

1.4 Registered Capital

As 31st December 2021, The Company has registered capital and paid-up capital Registered capital of 372,768,490 baht divided into the ordinary share amount of 372,768,490 shares at par value of 1 baht per share. Paid- up registered capital of 319,516,823 baht divided into the ordinary share amount of 319,516,823 shares at par value of 1 baht per share

1.5 Other Securities Issuance

-None-

1.6 Dividend Payment Policy

According to the dividend pay-out policy of the Company, the annual dividend pay-out shall not exceed 50 percent of the net profit after corporate income tax. This policy may be revised depended on company operation, financial situation and future investment projects. When the Board of Directors has its resolution to pay the dividend, the resolution shall be put as an agenda and shall be approved by the shareholder's meeting.

The Company's dividend payment ratio for the past 5 year are as follows:

<u>Year</u>	<u>Dividend per share (Baht)</u>	<u>Total Amount (Baht Million)</u>
2021	0.0125	3.99
2020	-	-
2019	0.04	12.78
2018	0.03	9.59
2017	0.03	9.59

The subsidiary company does not fix dividend payment policy to shareholders. It will consider year by year according to its yearly net profit after corporate income tax.

2. Risk Management

2.1 Risk Management Policy and Plans

The Company has recognized and given importance to the risk management of the business, which is part of good corporate governance that has been accepted and considered as a guideline for assessing changes in both internal and external factors to reduce the impacts they will have on the business as well as impacts on stakeholders such as society, community, environment, and shareholders. The Company has established measures to prevent and manage acceptable risks for maximum benefit by allowing the executives of all departments to jointly assess the risks of the business that cover the entire organization. In addition, the Company also promotes a good risk management culture and instills awareness of risk management among all employees in the organization to lay the foundation for the Company's risk management both short term and long term.

2.2 Risk Factors for the Company's Business Operations

The Company operates a business of producing synthetic leather and plastic sheet for automotive interior decoration for the automotive industry market, as well as the industries of footwear/sports equipment, leather furniture, fashion leather goods, civil engineering, and agriculture. In 2021, the Company analyzed risk factors that might affect business operations from both internal and external factors, as well as trends of economic conditions and related industry conditions. The summary is as follows:

Production Risk

- The change in raw material prices will affect the cost of production, especially in the part of PVC compounds (PVC compound and paste resin), which are the main raw materials used in the production of artificial leather products and plastic sheeting. Additionally, in raw material procurement for the production of artificial leather for sale to customers in the automobile and auto parts industry, the products are mainly determined by the features and needs of the customers. Therefore, it is necessary to use raw materials with specific properties such as stabilizer, plasticizer. Such materials are used by both the Company and other manufacturers in the same industry to produce products with qualities that meet the needs of customers. Therefore, there are no significant differences in raw material procurement, sources, and fluctuations between the Company and other manufacturers. In late 2021, raw material prices have increased due to the volatility of oil prices in the world market. The Company, which has criteria in reviewing product prices with customers when raw material prices have changed significantly; therefore, the Company has requested to review product prices resulting in little impact from the risk factor namely the fluctuation of raw material prices on the Company's business operations.
- Regarding the change in production technology, the Company has 2 production processes for synthetic leather and plastic sheets, namely the calendering process and the casting process. At present, such technology has not changed significantly from these 2 systems. Although the production process of the calendering system is a production technology that has a long service life, the Company has continuously developed and improved the production process to increase the efficiency of production of modern machines and has sufficient production capacity to produce standard quality products in accordance with the customers' requirements. Therefore, there is no risk from the change in such production technology.

Market Risk

- Regarding price competition, the competition is not too high because the Company's products are artificial leather products that are mainly used in the domestic automotive manufacturing industry, in which the customers have the products' specific requirements as how they must be manufactured to meet their standards. In addition, only a few competitors are qualified to produce artificial leather products that are accepted by customers. While the general industrial product market, such as shoe, furniture, fashion leather goods, packaging, printed stationery industries which are characterized as commodities, the price competition is relatively high. Therefore, the Company does not prioritize to the competition in terms of price but the Company will focus on product quality and service to be in accordance with the needs of customers at a reasonable selling price. At the same time, the Company are committed to researching and developing the quality of artificial leather products with partners continuously to increase the competitiveness in terms of quality in accordance with product prices.
- Regarding substitute products, there are relatively few risks because the Company's products, especially artificial leather products, which are the main products of the Company. can be substituted by genuine leather and fabric products. This depends on the objectives and market demands of the manufacturers of which they will use. Physical properties and price factors of the products determine the consumption demands. The genuine leather products are hard to find at present. They are also relatively difficult to maintain and expensive. As for fabric products, there are physical properties that can be designed and woven in a variety of patterns, which are cheaper. However, maintenance and durability are inferior. Meanwhile, artificial leather products can be developed to have properties similar to those of genuine leather yet more durable and easier to maintain. They are also priced in the mid-range between genuine leather and fabric products due to the distinct properties. This allows operators in the automotive industry to divide the use of automotive interior products, such as genuine leather, artificial leather, or fabric products, all of which have different qualities and prices that determine the needs of their target customers.
- Regarding dependency, the Company's main income is from artificial leather products in the automotive industry as more than 70 percent of the sales revenue comes from the automotive industry. This could be considered a relatively high risk of relying on a single market. However, if the stability of the income is taken into consideration, the automotive industry market is one of Thailand's most important industries with many car production bases, including America, Europe, Japan, and China, where the government and private sectors have worked together to set clear goals and development plans to make Thailand an important vehicle manufacturing and export base of the world. They have also pledged support for Thailand to be an important alternative energy vehicle production base in the future. This is considered a strong point in doing business with the automotive industry continuously. Therefore, the Company has a low risk of dependence on income.

Financial Risks

- Regarding financial liquidity, in 2021, the Company's sales revenue increased, conforming with the economic situation and the overall recovery of the automotive industry from the relaxation of measures to control the spread of the COVID-19 virus and the economic stimulus measures issuance. At the same time, the Company must invest more to improve machinery and production processes to increase production efficiency, including the PU artificial leather products development and the production of upholstery and car interiors that replace genuine leather to expand new markets. Consequently, financial liquidity is still quite tight, but the Company has a policy to manage cash and cash equivalents to be sufficient for operations. Credit lines have been provided by financial institutions as a reserve in case of necessity and to mitigate the impact of cash flow volatility that may occur due to the unstable economy.
- Credit: The Company's trade credit has a relatively low risk because most customers are in the automotive industry, which are large companies with good reputation and stable financial status. They also have diverse and large customer base. There are also business dealings with long-standing good relationships. Therefore, there is no risk in this area, except in the case of new customers in the Company. There are rules and procedures for considering credit on a case-by-case basis for credit risk to related parties. Management has established appropriate credit control policies and procedures and does not anticipate any material loss.
- In terms of the financial cost, the Company has financial costs from using loans from financial institutions such as overdrafts, commercial credit, short-term and long-term loans. The interest rate fluctuates according to the money market rate. The Company believes that future fluctuations in money market interest rates will not materially affect the operating results and cash flows of the business. The Company does not use other financial derivative means to prevent such risks.
- Exchange Rate: Since the Company has some trade transactions in foreign currencies, it may be at risk of exchange rate fluctuations. However, to reduce foreign exchange risk, the Company will have measures to consider entering into forwarding foreign exchange contracts as appropriate in each case to prevent and reduce such foreign exchange risk's impact.
- Liquidity: The Company has control over the lack of liquidity risk by maintaining adequate levels of cash and cash equivalents for operations as well as procuring short-term credit lines from financial institutions to reserve in the case of necessity and to reduce the impact of cash flow volatility.

Investment Risks

The Company has investments in South Africa with TNV Plastics (Proprietary) Limited as a subsidiary that operates artificial leather products production, distribution, import, and export to use in the automotive industry to increase business opportunities and expand the market in the region. However, investments in the territory still involve risks in commercial and financial transactions. The exchange rate used is the South African ZAR currency. The Company is aware of the mentioned risks and has considered the tools and measures as needed and still be able to manage risks to an acceptable level.

Human Resources Risks

Human resource management risks are a risk that may affect the Company's business operations in the long term mainly due to the lack of successors in key areas, such as production and marketing, which the Company is aware of. The Company is well aware of the risks in this area and is therefore considering the recruitment and personnel development in each line of work, along with organizing training to transfer knowledge, competence, and experience from current executives. In addition, the Company has supported developing leadership potential to prepare replacements for important positions to reduce the risk in human resources. The Company renews the work for some retired employees, accelerates the personnel development within the organization, and recruits personnel from outside of the organization to work in such positions continually.

Economic Conditions Risks

Economic volatility is an impact risk factor that directly affects the Company's business operations. In 2021, the Company was still affected by the new Delta-Stroke COVID-19 virus outbreak, including the impact of oil prices volatility in the world market. As a result, raw materials prices and transportation costs have increased. Therefore, the Company has formulated a guideline to reduce the impact of such factors with measures to control and reduce production costs in raw materials labor wages, energy, and other expenses, as well as appropriate financial liquidity management due to the economic conditions that have not fully recovered.

Social and Environmental Risks

The Company has always given importance to society and the environment as a crucial factor that affects the Company's reputation and image by giving importance to controlling and supervising the production process to be the standard or better than required by various laws and regulations in order to not affect the environment. This includes strengthening relationships, supporting, and helping activities that are beneficial to society and the community in public health, education, and charities. In addition, the Company has given more importance to the use of environmentally friendly products, non-toxic materials usage, or using materials that can be recycled for the customer's needs. As a result, the mentioned risk factors have little impact on the Company.

Industry Risks

The automotive industry has a direct impact on the Company's business operations because the Company's main income is from selling artificial leather products to customers in the automotive manufacturing industry in Thailand, which is an automobile production base for domestic sales and export. Therefore, the industrial condition changes, specifically in the global automotive industry, will have a significant impact on the Company's performance. In 2021, the automotive industry is still affected by the economic volatility caused by the COVID-19 pandemic and the oil prices volatility in the world market. Therefore, the Company has improved production efficiency and improved product quality to expand the customer base and distribute more products to customers in other industries. The Company has also adapted to the events by keeping up with the news and the changing situations of the automotive industry and related industries constantly.

3. Driving Business for Sustainability

3.1 Sustainability Management Policies and Goals

The Company is in the process of considering making a sustainability management policy.

3.2 Managing Impact on Stakeholders in the Business Value Chain

The Company is in the process of considering the preparation of the impact on stakeholders.

3.3 Sustainability Management in Environmental Dimensions

The Company has set an environmental policy and promoted the resource's efficient usage to prevent pollution and reduce business operations' stress test by using environmentally friendly production processes. In addition, the Company has also organized activities to conserve energy and protect the community environment.

3.4 Sustainability Management in Social Dimensions

The Company places importance on conducting business with social and environmental responsibility (Corporate Social Responsibility), continually focusing on activities within the organization and social activities, and has been aware of social responsibility throughout its business operation history by using the principles of good corporate governance to formulate the Company's management policy effectively, with transparency, and verifiable. The Company also always support activities that are beneficial to society and support stakeholders such as shareholders, employees, customers, communities, public, and the environment for sustainable development and growth, with details as follows:

☐ Good Corporate Governance

The Company has set up a corporate governance policy in writing, including the business ethics and code of conduct manual for the board of directors, executives, and employees to drive the business to operate under fair rules and protect all stakeholder groups' legal rights.

☐ Human Rights and Labor Practices

The Company has the policy to take care and treat employees like family members by treating all employees equally and fairly and determining compensation and welfare appropriately to improve the quality of life of employees.

☐ Customer Responsibility

The Company aims to create the highest satisfaction for customers by producing quality products that meet international standards that meet the customer's needs and on-time delivery services by realizing the consumers' benefit as a priority, adhering to honesty and fairness in quality and products price.

☐ Participation in Community, Society, and Environment Development

The Company places importance on the life quality and community environment by building good relationships with the community alongside community and social development, providing ongoing social activities in nearby societies. In 2021, the Company continues to support education to enhance youth's life quality by giving scholarships and arranging activities on National Children's Day to students in various schools in Om Noi Sub-district, Krathum Baen District, Samut Sakhon, and Ban Ko Sub-district, Mueang District, Samut Sakhon. In addition, religious activities were arranged to preserve religion. The Company and employees participated in Thod Kathin ceremony as well as religious activities in cooperation with Buddhist temples in communities every year.

The Company has continually recognized the importance of environmental conservation and protection by considering social and environmental responsibilities as crucial as the business operation. The Company has improved the production process and used non-toxic raw materials to get environmentally friendly products that meet customers' needs. In addition, the Company has cultivated employees to contribute to environmental conservation and use energy efficiently until it becomes a practice to protect the environment. This is achieved through energy conservation projects to support and enrich employees to use energy and resources in the organization economically, efficiently, and responsibly.

4. Management Discussion and Analysis (MD&A)

4.1 Analysis of the Company's Performance and its Subsidiaries in 2021

Overview of the Company's business operations and subsidiary

Performance/year	2021 (Baht Million)	2020 (Baht Million)	Increase / (Decrease)	
			(Baht Million)	(Percentage)
Sales Revenues	1,051.23	722.79	328.44	45.44
Net Profit	86.35	2.32	84.03	3,623.34
Earnings per share (Baht per share)	0.27	0.01	0.26	2,600.00

At the beginning of 2021, the economy and the automotive industry started to recover positively after being severely affected by the COVID-19 crisis in 2020 and in the middle of 2021 still being affected by the pandemic. A new Delta virus strain of COVID-19 wave caused the government to announce a lockdown from July to August 2021, thus making the Company, which is an artificial leather products manufacturer and plastic sheets used in automotive interiors, had to reduce production volumes and affect sales during that period. In the third and fourth quarters of 2021, there were signs of recovery in both production and sales from the relaxation of pandemic control measures, including the issuance of government economic stimulus measures, accepting foreign tourists at the end of the year. As a result, the economy began to recover better, the growth rate was 1.6 percent, higher than the expectation of 1.2 percent, and expanded higher than 2020 which is -6.2 percent due to better-than-expected economic growth. As a result, the automotive industry has recovered, in 2021, the number of automobiles was produced at 1.686 million units, an increase of 18.13 percent from the previous year when the production was 1.427 million vehicles, and total car sales were 1.718 million units, an increase of 12.46 percent per year from the previous year with total car sales of 1.528 million units, divided into domestic car sales of 0.759 million units, a decrease of 4.17 percent from the previous year with domestic sales of 0.792 million units and export sales of 0.959 million vehicles. An increase of 30.35 percent from the previous year when automobile exports were at 0.735 million units due to the overall recovery of the Thai automotive industry. As a result, the Company and its subsidiaries, which are manufacturers of artificial leather products and plastic sheeting used in automotive interiors and whose main income is from selling products to customers in the automotive industry market, have increased sales and operating results from the previous year, which can be summarized as follows:

Sales Revenues

In 2021, the Company and its subsidiaries had revenue from sales according to the consolidated financial statements of 1,051.23 million Baht, an increase of 328.44 million Baht or 45.44 percent from the previous year with sales of 722.79 million Baht due to economic recovery. As a result, Thailand's automotive industry has increased and directly affects the artificial leather products sales used in car upholstery and interior decoration in the domestic automotive manufacturing industry market which is the Company's main income.

Gain from Exchange Rate

In 2021, the Company and its subsidiaries had gain from exchange rates according to the consolidated financial statements amounted to 10.41 million Baht, an increase of 5.45 million Baht or 110.03 percent from the previous year with a gain from exchange rates of 4.96 million Baht from the conversion of borrowings exchange rates and trade accounts receivable in US dollars.

Other Income

In 2021, the Company and its subsidiaries had other income according to the consolidated financial statements of 9.95 million Baht, a decrease of 3.44 million Baht or 25.66 percent from the previous year that had other income of 13.39 million Baht.

Cost of Sales

In 2021, the Company and its subsidiaries' sales cost following the consolidated financial statements amounted to 765.51 million Baht or 72.82 percent of sales revenue, which decreased from the previous year, which is 77.38 percent of sales revenue. The gross profit margin has increased to 27.18 percent from the previous year's 22.62 percent as a result of continuous improvements in machinery to increase production efficiency, including measures to reduce production costs in terms of raw materials direct labor costs, and various energy.

Administrative Expenses

In 2021, the Company and its subsidiaries had distribution costs following the consolidated financial statements of 50.63 million Baht, an increase of 23.04 million Baht or 83.49 percent from the previous year which was 27.59 million Baht. Administrative expenses following the consolidated financial statements amount is 144.58 million Baht, an increase of 9.15 million Baht or 6.76 percent from the previous year which was 135.43 million Baht, increased administrative expenses per sales proportion.

Expected Credit Losses

In 2021, the Company and its subsidiaries had an expected credit loss in the consolidated financial statements of 2.16 million Baht, while in 2020, the expected credit loss reversed to 2.68 million Baht.

Financial Costs

In 2021, the Company and its subsidiaries had financial costs following the consolidated financial statements amount is 15.48 million Baht, a decrease of 0.32 million Baht or 2.05 percent from the previous year with financial costs is 15.80 million Baht.

Tax Expenses

In 2021, the Company and its subsidiaries had income tax according to the consolidated financial statements amounting to 6.89 million Baht, a 3.53 million Baht increase, representing 105.15 percent compared to the previous year's income tax was 3.53 million Baht due to higher profits.

Comprehensive Income

In 2021, the Company's performance and its subsidiaries according to the consolidated financial statements had a gross profit of 285.72 million Baht or 27.18 percent of sales revenue, an increase from the previous year which was at 22.62 percent, resulting in a profit at 93.24 million Baht, compared to the previous year with a profit before income tax expense at 5.68 million Baht. Also, the income tax was at 6.89 million Baht, resulting in a net profit for 86.35 million Baht. Some items that are not classified into profit or loss have a total amount of 4.06 million Baht, and the exchange rate difference from the transformation of financial statements is 8.35 million Baht, resulting in a total comprehensive income of 82.06 million Baht.

Assets

In 2021, the Company and its subsidiaries had assets according to the consolidated financial statements of 1,089.29 million Baht, an increase of 159.54 million Baht or 17.16 percent from the previous year for 929.76 million Baht, mainly from an increase of 76.64 million Baht in trade accounts receivable. Inventories increased by 123.49 million Baht due to increased sales. Meanwhile, cash and cash equivalents decreased by 13.99 million Baht, and buildings and equipment reduced by 31.23 million Baht.

Liabilities

In 2021, the Company and its subsidiaries had liabilities following the consolidated financial statements of 568.47 million Baht, an increase of 81.47 million Baht or 16.73 percent from the previous year for 487.00 million Baht, mainly from overdrafts and loans. Short-term loans from financial institutions increased by 41.41 million Baht, trade accounts payable increased by 34.84 million Baht, liabilities under lease agreements increased by 7.06 million Baht, resulting from the adoption of Financial Reporting Standard No. 16 on Lease Agreements. Income tax payable increased by 9.92 million Baht, employee benefit liabilities decreased by 9.71 million Baht, and long-term loans from financial institutions decreased by 3.00 million Baht due to the Company repaying long-term loans in investment projects to increase production efficiency.

Shareholders' Equity

In 2021, the Company and its subsidiaries have shareholders' equity according to the consolidated financial statements of 520.82 million Baht, representing 319.52 million Baht of issued and paid-up share capital, a surplus from the change in the number of shares held in the subsidiary for 0.93 million Baht, retained earnings allocated as a legal reserve for 34.35 million Baht, unallocated retained earnings for 175.63 million Baht, and other components of shareholders' equity for 9.60 million Baht.

Cash Flow

In 2021, the economic recovery that began to improv has resulted in the growth of automotive industry in Thailand. This allowed the Company and its subsidiaries to have had their total sales revenue increased to 1,051.23 million Baht from last year's sales of 722.79 million Baht. There was still an investment expense in purchasing equipment to improve production machinery according to the project to increase production efficiency and support the production of new products according to the automotive industry market needs. The Company has received long-term loans from financial institutions. At the same time, the Company has the burden of repaying the loan and payment of interest to financial institutions from the cash flow statement. There were net cash received from operating activities of 16.06 million Baht, net investment in equipment of 16.33 million Baht, loan repayment of 3.00 million Baht, a dividend payment of 3.81 million Baht, and interest payment of 15.48 million Baht. As a result, cash and cash equivalents and net cash flow values are decreased by 14.12 million Baht. When adding up the cash and cash equivalents at the beginning of the year of 41.80 million Baht, the cash and cash equivalents value at the end of 2021 remained at 27.81 million Baht

The Company and its subsidiaries' key financial ratios have a quick capital ratio of 0.79, the same as the previous year. The current assets to current liabilities ratio was at 1.85, an increase from last year's level of 1.71, reflecting the tight financial liquidity while the ability to collect and settle trade debts. This is considered from the turnover rate of trade accounts receivable which was at 5 rounds, an increase from the previous year at 4.64 rounds, representing an average collection period of 73.07 days, decreasing from last year at 78.59 days. The repayment period for trade accounts receivable is 60 days, which is still not under the policy as the impact of the pandemic of the COVID-19 virus continues to spread, causing trade transactions to delay in terms of total inventory turnover. The turnover rate was 2.45 rounds, an increase from the previous year's 2.07 rounds, representing an average inventory period of 148.80 days, down from last year at 176.75 days. The Company had average trade repayment period of 5.46 rounds, an increase from the previous year at 4.87 rounds, representing an average repayment period of 66.87 days from last year with a repayment period of 75 days. The Company received a 90-day trade debt payment period with a net profit margin of 8.21 percent, an increase of 0.32 percent from the previous year.

Source of Funds

The source of funds used in the normal activities of the Company and its subsidiaries' business operations are mainly from operating cash flow. The cash flow liquidity mostly varied with sales revenue. In 2021, the Company's revenue from sales increased was an overall improvement, which was the result of the automotive industry improving in line with the economic conditions due to the loosening of measures to control COVID-19 virus spread and various economic stimulus measures. The Company also has an additional investment in equipment for machinery improvements to increase production efficiency to meet the product quality per customers' requirements and to reduce production costs to be able to compete in the automotive industry potentially. In addition, the Company still has some debt repayment obligations from financial institutions, while the Company also has reserved a low-interest credit line from financial institutions in the amount of 95.00 million Baht to increase liquidity in case of necessity and adjust the conditions of the long-term loan for investment in machinery and equipment by extending the drawdown time for the loan cut interest rates and extending the repayment time to manage liquidity in business to grow continuously.

4.2 Factors that may Affect Performance or Financial Position in the Future

There are factors that may impact significantly on the Company's operations and its subsidiaries, such as the necessity to stop production without prior planning which may be caused by internal and external factors. The reason for internal factors is controllable issues with measures to maintain the machines efficiently (preventive maintenance), knowledge training and skilled workers in production and machines maintenance, preventing accidents at work including the insurance preparation to prevent risks that are life-threatening and risks to the Company's assets. Meanwhile, external factors are natural disasters, which are beyond the Company's control and may not be able to forecast instantly. Therefore, as a guideline to reduce the impact of such incidents, the Company plans to prepare for caution and prevent incidents by closely following relevant information.

In addition, there may be factors from 2 subsidiaries' performances that have continued operating losses which represents a significant uncertainty that could raise doubts about their ability to continue operating. The subsidiaries are solving the operational problems by adjusting the production process to control production costs, including increasing marketing channels to increase sales to be profitable in the future.

In 2021, the Company is still affected by the new wave of the pandemic COVID-19 in the very severe delta variant from July to August 2021. To reduce the impact on the business, the Company has assessed the risks and found a way to mitigate the impact on the business during that period with a policy to reduce production costs in raw materials terms, labors rate and wages, and various energy costs, enabling the Company to have sufficient liquidity for its business operations. At the same time, the Company has given importance to the risks and impacts of the COVID-19 virus on employees' lives and safety, including the continuity of business operations. There has been coordination with customers, business partners, and related stakeholders to plan production and goods deliveries as well as various transactions with caution. In 2021, the Company has no significant impact on business operations and employees' health. The Company has asked for cooperation from employees to strictly follow the measures to prevent and control the pandemic as follows:

1. Employees and visitors must go through a screening point to check their temperature before entering the Company.
2. All employees must wear masks at all times.
3. Educating and encouraging all employees to wash their hands with soap or alcohol.
4. Arrange for employees to receive at least 2 vaccinations each. Currently, all employees have received 2 doses of vaccination.
5. Ensure that all employees receive regular ATK testing to prevent the spread of the pandemic in a limited and controllable range.
6. Provide Factory Isolation and various medical supplies to support employees who have been infected with the COVID-19 virus if the hospital is unable to support them adequately.

4.3 Summary of Statements of Financial Position, Statements of Income, Statements of Cash Flows and Financial Ratios in 2019-2021

Statements of Financial Position

Thai Nam Plastic Public Company Limited and Its Subsidiaries

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Consolidated Financial Statements	2021	%	2020	%	2019	%
Assets						
Current assets						
Cash and equivalents	27,814	2.55	41,795	4.50	23,470	2.62
Trade and other current receivables	248,757	22.84	172,121	18.51	139,120	15.54
Inventories	373,831	34.32	250,340	26.93	291,351	32.54
Other current assets	-	-	-	-	15,478	1.73
Total current assets	650,403	59.71	464,256	49.93	469,418	52.42
Non-current assets						
Investment property	7,764	0.71	7,764	0.84	7,764	0.87
Property, plant and equipment	268,171	24.62	299,395	32.20	329,056	36.75
Right-of-use assets	76,058	6.98	75,701	8.14	-	-
Deferred tax assets	79,852	7.33	77,698	8.36	88,984	9.94
Other non-current assets	7,043	0.65	4,941	0.53	191	0.02
Total non-current assets	438,888	40.29	465,499	50.07	425,995	47.58
Total Assets	1,089,291	100.00	929,755	100.00	895,413	100.00
Liabilities and Shareholders' Equity						
Current liabilities						
Bank overdraft and short-term loans from financial institutions	153,224	14.07	111,808	12.03	153,912	17.19
Trade and other current payables	157,655	14.47	122,819	13.21	107,043	11.95
Current portion of long-term loans from financial institution	9,000	0.83	21,000	2.26	7,200	0.80
Current portion of lease liabilities	3,024	0.28	2,088	0.22	-	-
Accrued income tax expenses	9,925	0.91	-	-	-	-
Current provisions for employee benefit	19,188	1.76	13,809	1.49	-	-
Financial lease liabilities	-	-	-	-	303	0.03
Other current liabilities	-	-	-	-	3,128	0.35
Total current liabilities	352,017	32.32	271,525	29.20	271,586	30.33
Non-current liabilities						
Long-term loans from financial institution	38,000	3.49	29,000	3.12	32,800	3.66
Lease liabilities	86,983	7.99	79,916	8.60	277	0.03
Non-current provisions for employee benefit	90,801	8.34	105,890	11.39	127,467	14.24
Non-current liabilities	665	0.06	665	0.07	665	0.07
Total non-current liabilities	216,450	19.87	215,471	23.18	161,210	18.00
Total Liabilities	568,466	52.19	486,996	52.38	432,796	48.33
Shareholders' Equity						
Share capital - Issued and paid-up share capital						
319,516,823 ordinary shares, Baht 1.00 each	319,517	29.33	319,517	34.37	319,517	35.68
Share premium on ordinary shares	0.45	-	0.45	-	0.45	-
Surplus from change in the ownership interest in subsidiary	928	0.09	928	0.10	-	-
Retained earnings						
Appropriated legal reserve	34,348	3.15	29,348	3.16	29,348	3.28
Unappropriated	175,626	16.12	94,215	10.13	91,134	10.18
Other components of shareholders' equity	(9,595)	(0.88)	(1,250)	(0.13)	22,617	2.53
Total Shareholders' Equity	520,824	47.81	442,759	47.62	462,617	51.67
Total Liabilities and Shareholders' Equity	1,089,291	100.00	929,755	100.00	895,413	100.00

Thai Nam Plastic Public Company Limited

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Separate Financial Statements	2021	%	2020	%	2019	%
Assets						
Current assets						
Cash and equivalents	2,937	0.27	2,679	0.29	2,502	0.24
Trade and other current receivables	279,706	25.69	178,465	19.12	223,637	21.22
Short-term loans	-	-	-	-	6,374	0.60
Inventories	302,522	27.79	218,341	23.40	251,357	23.85
Other current assets	-	-	-	-	5,278	0.50
Total current assets	585,166	53.75	399,484	42.81	489,149	46.42
Non-current assets						
Investment in subsidiaries	12,604	1.16	12,604	1.35	16,885	1.60
Investment property	24,845	2.28	26,000	2.79	27,157	2.58
Property, plant and equipment	387,099	35.56	414,025	44.37	441,321	41.88
Right-of-use assets	1,047	0.10	1,597	0.17	-	-
Deferred tax assets	77,812	7.15	79,418	8.51	79,114	7.51
Other non-current assets	75	0.01	75	0.01	109	0.01
Total non-current assets	503,483	46.25	533,719	57.19	564,586	53.58
Total Assets	1,088,649	100.00	933,202	100.00	1,053,734	100.00
Current liabilities						
Bank overdraft and short-term loans from financial institutions	153,224	14.07	111,808	11.98	153,912	14.61
Trade and other current payables	140,052	12.86	113,852	12.20	108,055	10.25
Current portion of long-term loans from financial institution	9,000	0.83	21,000	2.25	7,200	0.68
Current portion of lease liabilities	224	0.02	530	0.06	-	-
Accrued income tax expenses	9,925	0.91	-	-	-	-
Current provisions for employee benefit	19,188	1.76	13,809	1.48	-	-
Finance lease liabilities	-	-	-	-	303	0.05
Other current liabilities	-	-	-	-	3,018	0.29
Total current liabilities	331,613	30.46	260,999	27.97	272,488	25.88
Non-current liabilities						
Long-term loans from financial institution	38,000	3.49	29,000	3.11	32,800	3.11
Lease liabilities	546	0.05	729	0.08	277	0.03
Non-current provisions for employee benefit	88,068	8.09	102,578	10.99	124,749	11.84
Non-current liabilities	665	0.06	665	0.07	665	0.06
Total non-current liabilities	127,279	11.69	132,972	14.25	158,492	15.04
Total Liabilities	458,892	42.15	393,972	42.22	430,980	40.92
Shareholders' Equity						
Share capital - Issued and paid-up share capital						
319,516,823 ordinary shares, Baht 1.00 each	319,517	29.35	319,517	34.24	319,517	30.32
Share premium on ordinary shares	0.45	-	0.45	-	0.45	-
Retained earnings						
Appropriated legal reserve	34,348	3.16	29,348	3.14	29,348	2.79
Unappropriated	275,891	25.34	190,365	20.40	273,889	25.99
Total Shareholders' Equity	629,757	57.85	539,231	57.78	622,754	59.10
Total Liabilities and Shareholders' Equity	1,088,649	100.00	933,203	100.00	1,053,734	100.02

statements of Income

Thai Nam Plastic Public Company Limited and Its Subsidiaries

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Consolidated Financial Statements	2021	%	2020	%	2019	%
Revenues						
Revenue from sales	1,051,229	100.00	722,787	100.00	922,561	100.00
Gain from exchange rate	10,412	0.99	4,957	0.69	-	-
Other incomes	9,953	0.95	13,388	1.85	10,107	1.10
Total Revenues	1,071,594	101.94	741,133	102.54	932,667	101.10
Expenses						
Cost of sales	765,507	72.82	559,312	77.38	770,048	83.47
Distribution costs	50,631	4.82	27,593	3.82	38,813	4.21
Administrative expenses	144,583	13.75	135,430	18.74	162,510	17.62
Loss from exchange rate	-	-	-	-	770	0.08
Expected credit losses (Reveral)	2,158	0.21	(2,683)	(0.37)	-	-
Bad debts and doubtful debts	-	-	-	-	10,480	1.14
Total Expenses	962,879	91.60	719,653	99.57	982,620	106.51
Profit (Loss) from operating activities	108,715	10.34	21,480	2.97	(49,953)	(5.41)
Finance cost	15,479	1.47	15,803	2.19	13,220	1.43
Profit (Loss) before income tax expense	93,235	8.87	5,676	0.79	(63,173)	(6.85)
Tax expense (tax income)	6,888	0.66	3,357	0.46	22,296	2.42
Profit (Loss) for the year	86,348	8.21	2,319	0.32	(85,469)	(9.26)
Basic earning (Loss) per share (Baht)	0.27		0.01		(0.27)	

Thai Nam Plastic Public Company Limited

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Separate Financial Statements	2021	%	2020	%	2019	%
Revenues						
Revenue from sales	941,983	100.00	644,250	100.00	867,243	100.00
Dividend income	5,000	0.53	-	-	-	-
Gain from exchange rate	38,922	4.13	-	-	-	-
Other incomes	12,120	1.29	12,721	1.97	11,348	1.31
Total Revenues	998,025	105.95	656,970	101.97	878,591	101.31
Expenses						
Cost of sales	729,355	77.43	523,833	81.31	712,299	82.13
Distribution costs	44,320	4.71	27,470	4.26	37,148	4.28
Administrative expenses	94,719	10.06	101,092	15.69	135,434	15.62
Loss from exchange rate	-	-	11,601	1.80	19,282	2.22
Expected credit losses (Reveral)	22,649	2.40	54,270	8.42	-	-
Bad debts and doubtful debts	-	-	-	-	48,182	5.56
Total Expenses	891,043	94.59	718,267	111.49	952,344	109.81
Profit (Loss) from operating activities	106,982	11.36	(61,297)	(9.51)	(73,753)	(8.50)
Finance cost	5,171	0.55	8,467	1.31	13,139	1.52
Profit (Loss) before income tax expense	101,811	10.81	(69,764)	(10.83)	(86,892)	(10.02)
Tax expense (tax income)	10,953	1.16	(680)	(0.11)	6,301	0.73
Profit (Loss) for the year	90,858	9.65	(69,084)	(10.72)	(93,193)	(10.75)
Basic earning (Loss) per share (Baht)	0.28		(0.22)		(0.29)	

Statements of Cash Flows

Thai Nam Plastic Public Company Limited and Its Subsidiaries

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Consolidated Financial Statements	2021	2020	2019
Cash flows from investing activities			
Profit (loss) for the year	86,348	2,319	(85,469)
Adjustments to reconcile profit (loss) for the year to net cash provided by (used in) operating activities			
Expected credit losses (reversal)	2,158	(2,683)	-
Allowance for doubtful debt	-	-	10,480
Loss on declining in value of inventories (reversal)	(1,972)	10,470	(33,574)
Loss on impairment of subsidiary investment	-	-	5,553
Depreciation and amortization expenses	54,182	52,023	52,083
Loss on disposal of equipment	1,734	12	793
Unrealized (gain) loss on exchange rate	(7,467)	(14,323)	(4,539)
Interest income	(421)	(364)	(637)
Withholding tax written-off	74	66	235
Employee benefit expense	7,359	8,489	35,497
Interest expenses	15,479	15,803	13,220
Tax expense (tax income)	6,888	3,357	22,296
Profit provided by operating activities before changes in operating assets and liabilities	164,362	75,170	15,938
(Increase) decrease in operating assets			
Trade and other current receivables	(77,790)	(19,442)	125,187
Inventories	(123,183)	29,528	79,384
Other current assets	-	-	(1,280)
Other non-current assets	(2,235)	46	(3)
(Increase) decrease in operating liabilities			
Trade and other current payables	35,068	12,497	(59,172)
Other current liabilities	-	-	1,452
Provision for employee benefit	(11,997)	(14,704)	(10,262)
Other non-current liabilities	-	-	32
Cash received (paid) from operations	(15,775)	83,094	151,277
Interest income received	421	364	637
Income tax expense paid	(708)	(710)	(12,607)
Net cash provided by (used in) operating activities	(16,061)	82,749	139,307
Cash flows from investing activities			
Cash payment for purchase of equipments	(16,327)	(17,533)	(54,029.55)
Cash receipts from disposal of equipments	583	1,016	84
Net cash provided by (used in) investing activities	(15,744)	(16,517)	(53,945)
Cash flows from financing activities			
Increase (decrease) in bank overdraft and short-term loan from financial institutions	41,151	(42,033)	(87,104)
Cash receipts from long-term loan from financial institutions	-	10,000	40,000
Cash payment for long-term loan from financial institutions	(3,000)	-	-
Cash payment for repayment of lease liabilities	(1,176)	(1,147)	(485)
Cash receipts from capital increase	-	-	0.84
Dividend paid	(3,807)	(6)	(12,457)
Interest expense paid	(15,479)	(15,862)	(13,190)
Net cash provided by (used in) financing activities	17,689	(49,048)	(73,236)
Net increase (decrease) in cash and cash equivalents	(14,116)	17,184	12,126
Cash and cash equivalents-beginning of year	41,795	23,470	11,461
Effect of translation adjustment on foreign currency financial statements	135	1,142	(117)
Cash and cash equivalents-ending of year	27,814	41,795	23,470

Thai Nam Plastic Public Company Limited

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Separate Financial Statements	2021	2020	2019
Cash flows from investing activities			
Profit (loss) for the year	90,858	(69,084)	(93,193)
Adjustments to reconcile profit (loss) for the year to net cash provided by (used in) operating activities			
Expected credit losses (reversal)	22,649	54,270	48,182
Loss on declining in value of inventories (reversal)	1,088	9,865	(33,223)
Loss on impairment of subsidiary investment	-	4,281	-
Loss on impairment of equipment	-	-	5,553
Depreciation and amortization expenses	40,894	41,948	48,579
Loss on disposal of equipment	1,844	54	776
Unrealized (gain) loss on exchange rate	(40,214)	11,834	14,849
Dividend income	(5,000)	-	-
Employee benefit expense	7,124	8,212	38,358
Interest expenses	5,171	8,467	13,139
Tax expense (tax income)	10,953	(680)	6,301
Profit provided by operating activities before changes in operating assets and liabilities	135,367	69,167	49,320
(Increase) decrease in operating assets			
Trade and other current receivables	(83,447)	(24,881)	84,901
Inventories	(85,269)	23,151	76,809
Other current assets	-	-	(1,145)
Other non-current assets	-	34	(15)
(Increase) decrease in operating liabilities			
Trade and other current payables	26,048	2,789	(55,043)
Other current liabilities	-	-	1,421
Provision for employee benefit	(11,679)	(14,693)	(8,193)
Other non-current liabilities	-	-	32
Cash received (paid) from operations	(18,980)	55,568	148,088
Income tax expense paid	(338)	(360)	(12,238)
Net cash provided by (used in) operating activities	(19,318)	55,208	135,850
Cash flows from investing activities			
(Increase) decrease in short-term loan to related company	-	-	(4,770)
Cash payment for purchase of equipments	(14,580)	(14,985)	(52,581)
Cash receipts from disposal of equipments	473	974	69
Dividend income received	5,000	-	-
Net cash provided by (used in) investing activities	(9,107)	(14,011)	(57,282)
Cash flows from financing activities			
Increase (decrease) in bank overdraft and short-term loan from financial institutions	41,151	(42,033)	(87,104)
Increase (decrease) in short-term loan from subsidiaries	-	-	(5,000)
Cash receipts from long-term loan from financial institutions	-	10,000	40,000
Cash payment for long-term loan from financial institutions	(3,000)	-	-
Cash payment for repayment of lease liabilities	(490)	(456)	(485)
Dividend paid	(3,807)	(6)	(12,457)
Interest expense paid	(5,171)	(8,526)	(13,109)
Net cash provided by (used in) financing activities	28,684	(41,021)	(78,155)
Net increase (decrease) in cash and cash equivalents	259	176	413
Cash and cash equivalents-beginning of year	2,680	2,502	2,089
Cash and cash equivalents-ending of year	2,938	2,679	2,502

Financial Ratios**Thai Nam Plastic Public Company Limited and Its Subsidiaries**

Financial Ratios	2021	2020	2019
Liquidity Ratio			
- Current Ratio (Times)	1.85	1.71	1.64
- Quick Ratio (Times)	0.79	0.79	0.62
- Account Receivable Turnover (Times)	5.00	4.64	4.45
- Day in Accounts Receivable (Days)	73.07	78.59	81.95
- Inventories Turnover (Times)	2.45	2.07	2.45
- Day in Inventories (Days)	148.80	176.75	149.16
- Account Payable Turnover (Times)	5.46	4.89	5.64
- Day in Accounts Payable (Days)	66.87	75.00	64.77
- Assets Turnover (Times)	0.97	0.78	1.03
Leverage Ratio			
- Debt to Total Assets (Times)	0.52	0.52	0.48
- Debt to Equity (Times)	1.09	1.10	0.94
- Interest Coverage (Times)	7.02	1.36	(3.78)
Profitability Ratios			
- Gross Profit Margin (%)	27.18	22.62	16.53
- Earning before Interest and Tax (%)	9.69	2.51	(7.83)
- Net Profit Margin (%)	8.21	0.32	(9.26)

Thai Nam Plastic Public Company Limited

Financial Ratios	2021	2020	2019
Liquidity Ratio			
- Current Ratio (Times)	1.76	1.53	1.70
- Quick Ratio (Times)	0.85	0.69	0.83
- Account Receivable Turnover (Times)	4.11	3.20	3.02
- Day in Accounts Receivable (Days)	88.77	113.91	120.76
- Inventories Turnover (Times)	2.80	2.23	2.61
- Day in Inventories (Days)	130.33	163.64	139.97
- Account Payable Turnover (Times)	5.75	4.66	5.20
- Day in Accounts Payable (Days)	63.53	78.36	70.16
- Assets Turnover (Times)	0.87	0.69	0.82
Leverage Ratio			
- Debt to Total Assets (Times)	0.42	0.42	0.41
- Debt to Equity (Times)	0.73	0.73	0.69
- Interest Coverage (Times)	20.69	(7.24)	(5.61)
Profitability Ratios			
- Gross Profit Margin (%)	22.57	18.69	17.87
- Earning before Interest and Tax (%)	10.19	(9.41)	(9.23)
- Net Profit Margin (%)	9.65	(10.72)	(10.75)

5. General Information and Other Key Information**5.1 General Information**☐ Company Information

Listed Company	:	Thai Nam Plastic Public Company Limited
Securities Initial	:	TNPC
Company Registration Number	:	0107537000769
Registered Capital	:	Amount of 372,768,490 baht divided into the ordinary share amount of 372,768,490 shares at par value of 1 baht per share
Paid-up Capital	:	The amount is 319,516,823 Baht, divided into Ordinary Shares 319,516,823 shares with a par value of 1 Baht per share.
Business Type	:	Production and distribution of artificial leather and plastic sheet for the automotive industry, sports shoes and equipment industry, furniture and leather fashion industry, including soft plastic sheet products used in the household, civil engineering, and agriculture.
Head Office and the 1 st Factory Location	:	40 Moo 7, Petchakasem Road, K.M. 23, Omnoi, Amphur Kratumban, Samutsakorn Province 74130
Telephone	:	(66 2) 119 3200, 420 9968-74
Fax	:	(66 2) 119 3233, 420 1827, 420 9967
2 nd Factory location	:	89/1-2 Moo 4, Bangpla Road, K.M. 3, Bankoh, Amphur Muang, Samutsakorn Province 74000
Telephone	:	(66 34) 468 102-8, 830 325-8, (66 34) 830 712, 830 715-9
Fax	:	(66 34) 468 101, 468 109-10
web site	:	www.thainam.com
e-mail address	:	sales@thainam.com, custserv@thainam.com

- ❑ The subsidiaries information that the Company holds shares of 10 percent or more

Taweewattana Logistics Company Limited

It has a fully paid-up registered capital of 3,000,000 Baht, divided into 300,000 ordinary shares with a par value of 10 Baht per share, with the Company holding 299,970 shares or 99.99 percent. Its main business is investment, service, and plastic products distribution and has an office location at

Office

40 Moo 7, Petchakasem Road, Omnoi, Amphur Kratumban,
Samutsakorn Province 74130

Tel : (66 2) 119 3200, 420 9968-74

Fax : (66 2) 119 3233, 420 1827, 420 9967

Thai Nam Automotive Performamce Company Limited

The Company has fully paid-up registered capital for 10,000,000 Baht, divided into 1,000,000 common shares with a par value of 10 Baht per share, whereby the Company holds 999,995 shares or 99.99 percent, providing Cut Sheet and Laminate Foam services to the Company's group of Thai Nam Plastics Public Company Limited.

Thai Nam Automotive Performamce Company Limited has an office and factory location at

1. Office

40 Moo 7, Petchakasem Road, Omnoi, Amphur Kratumban,
Samutsakorn Province 74130

Tel : (66 2) 119 3200, 420 9968-74

Fax : (66 2) 119 3233, 420 1827, 420 9967

2. Factory

89/1 Moo 4, Bangpla Road, K.M. 3, Bankoh, Amphur Muang,
Samutsakorn Province 74000

Tel : (66 34) 468 102-8, 830 325-8, 830 712, 830 715-9

Fax : (66 34) 468 101, 468 109-10

TNV Plastics (Proprietary) Limited

It is a subsidiary located in South Africa with a fully paid-up registered capital of 1,000,000 rands or 4.28 million Baht, divided into 1,000,000 ordinary shares. The Company holds 100.00 percent of the shares to import and export polyvinyl chloride (PVC) products for the automotive industry. has an office and factory location at

No. 4 Olive Way, Olive Grove Industrial Park,

Ou Paardevlei Road, Somerset West, 7130

South Africa

T.N.P. Industry Company Limited

It is an indirect subsidiary with a fully paid-up registered capital of 214,196,650 Baht, divided into 21,419,665 common shares with a par value of 10 Baht per share, with Taweewattana Logistics Company Limited (a subsidiary) holding 21,269,665 shares or 99.30 percent. Their main business is production and distribution of Semi-Rigid PVC, both transparent and opaque rigid, which can be assembled to finished goods as follows:

Transparent Type Used for making various packaging such as food boxes, underwear boxes, toy boxes, and also used to create document folders and blister packs.

Opaque Type Used for making Christmas trees, protractors, file covers, cooling towers, etc.

T.N.P. Industry Company Limited has an office and factory location at

1. Office

40 Moo 7, Petchakasem Road, Omnoi, Amphur Kratumban,
Samutsakorn Province 74130

Tel : (66 2) 119 3200, 420 9968-74

Fax : (66 2) 119 3233, 420 1827, 420 9967

2. Factory

89/1 Moo 4, Bangpla Road, K.M. 3, Bankoh, Amphur Muang,
Samutsakorn Province 74000

Tel : (66 34) 468 102-8, 830 325-8, 830 712, 830 715-9

Fax : (66 34) 468 101, 468 109-10

Reference Persons**1. Securities Registrar of TNPC**

Thailand Securities Depository Co., Ltd.
14th Floor, Stock Exchange of Thailand
93 Rachadapisek Road, Dindaeng,
Dindaeng, Bangkok 10400
Tel : (66 2) 009 9000
Fax : (66 2) 009 9992
E-mail address : TSDCallCenter@set.or.th
Website : www.tsd.co.th

2. Auditor

Miss Techinee Pornpenpob
Certified Public Account No. 10769
Dharmniti Auditing Co.,Ltd.
267/1 Pracharaj Sai 1 Road, Bangsue, Bangkok 10800
Tel : (66 2) 587 8080
Fax : (66 2) 586 0301

3. Lawyer

Mr. Teerasak Ch.Rojprasert
Chom Thong 47 Lawyer and Accounting Office
43/55 Soi Wutakard 47 Railway side Road,
Bangkaw, Khet Chom Thong, Bangkok
Tel : (66 2) 875 6026-7
Fax : (66 2) 875 6028

4. Secretary Company

Miss Somsuan Khondon
Thai Nam Plastic Public Company Limited
40 Moo 7, Petchakasem Road, K.M. 23, Omnoi,
Amphur Kratumban, Samutsakorn Province 74130
Tel : (66 2) 119 3235, 119 3200 ต่อ 185
Fax : (66 2) 119 3233, 420 5055, 420 1827
E-mail address : somsuank@thainam.com
Website : www.thainam.com

5.2 Other Important Information

-None-

5.3 Legal Disputes

In 2021, the Company and its subsidiaries do not have any negative impact cases or cases that affect the Company's business and subsidiaries' operation significantly.

Part 2 Corporate Governance
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6. Corporate Governance Policy

6.1 Corporate Governance Policy

The Board of Directors realises the importance of corporate governance in order to ensure that the Company has good and sound management which consists of efficiency, transparency and traceability. This is also to ensure that the shareholders, investors and stakeholders are treated fairly and equally according to the guidelines for corporate governance (CG) of Stock Exchange of Thailand. The Company has followed this guideline strictly and continuously.

From this commitment in applying guidelines for corporate governance continuously in the business management and operation of the Company, in the year 2021 the Company was assessed on the quality of organizing the general shareholder holder meeting according to the AGM checklist. The Company was rated Very Good by Securities and Exchange Commission together with the Thai Investors Association and Listed Companies Association.

Rights of Shareholders and Treatment of Shareholders

The Company realises the importance of the right of shareholders as the owner of the Company. It follows all the regulations and basic rights of the shareholder strictly as prescribed. The Company follows strictly the AGM checklist which stipulate how the general shareholder meeting should be organized e.g. right of the shareholders, right to give opinion and make important decisions together with the Company and easy access to the location of the meeting for instance. The AGM checklist guidelines is prepared by Securities and Exchange Commission (SEC) together with Thai Investor Association and Thai Listed Companies Association.

Additionally, the Company also disclosure important information important on the Company website at www.thainam.com in Thai and in English in order that the shareholders all have access to the Company information and in the year 2021, the Board of Directors has set out the guidelines to promote the right of shareholders as follows:

- The Company has assigned Thailand Securities Depository Co., Ltd. Which is the registrar of the Company to circulate appointment for shareholder meeting with all the agenda, information and attachments 14 days prior the meeting day. The same information is also available both in Thai and in English on the Company website 30 days prior the meeting days in order to facilitate the shareholders for accessing the information.
- The Company will give chances for the minority shareholders to propose new agenda in the general shareholder meetings in advance and to nominate a suitable person to become director of the Company. The activities can be done through Stock Exchange of Thailand and through the Company website.
- In the announcement or invitation for the shareholder meeting, it must contain the following information e.g. agenda of the meeting, nomination of company directors, directors' compensation, appointment of the accounting auditor and remuneration and dividend payment where the Company shall give the appropriate reasons and facts to facilitate decision making of the shareholders.

- The Company shall follow the AGM checklist when organizing the general shareholder meeting. The Company shall announce the regulations and procedure for meeting including how to vote and procedure for proxy. The relevant documents and required form for proxy must be sent to shareholders along with the appointment for meeting prior the meeting
- The Company shall nominate at least one independent director to be a choice for shareholders for proxy.
- The Board of Directors shall allow any shareholder to exercise his right to nominate each company director individually as appeared in the proxy form sent to the shareholders.
- During the shareholder meeting, the Chairman of the Board shall introduce independent director(s) and directors including audit committee and accounting auditors. The Company executives shall be invited to join the meeting in case there is questions arised from the shareholders. The Chairman of the Board shall give shareholders chance to ask their question equally. All the questions and comments shall be recorded in the meeting report.
- The Company shall not have any policy to deprive the right of shareholders in accessing the Company information and participation in the shareholder meeting. These activities are for instance such as -not distributing additional important documents in the shareholder meeting abruptly, -not adding agenda of meeting, -not informing shareholders in advance when there is any change of information, –not depriving right of shareholders when he attends the meeting late.
- Board of Directors has set out preventive measures to prevent directors, executives and employees to use inside information of the Company for their own advantages or relevant persons.
- The Company secretary and his/her team is responsible to prepare shareholder meeting report which is complete both content and format. The report has to be sent to the Stock Exchange of Thailand and to be published in the Company website within 14 days from the date of shareholder meeting.
- The Board of Directors has set out the guidelines for disclosure of information for internal stakeholders e.g. directors, managing director etc. and set out the regulation to prevent these stakeholders to join the decision making process on the relevant agenda.
- In the shareholder meeting, the Company has to distribute the document for voting for the shareholder prior meeting session for voting in important agenda. These agenda are relevant transactions, any transaction related to acquiring or disposing of assets for instance. This is to give transparency and traceability in the meeting in case there is any dispute afterwards.

Roles of Stakeholders

The Company gives importance and fully preserves stakeholders' rights. Because of different expectations by each group of stakeholders e.g. internal which are employees both in the Company and its subsidiary companies and external which are customers, competitors, creditors, governmental bodies and other institutions. The Company has focused on their rights and benefits fairly and paid prudent attention to the satisfaction of stakeholders and ensured that its treatment do not cause others trouble or unfair actions. This will increase stability and for the Company in long run.

■ Shareholders

The Company is committed to serving as a good representative of the shareholders by conducting transparent business, taking into account long-term growth in its value, providing good returns, and treating all shareholders fairly; The Company listens to shareholders' views and recommendations.

■ Employees

The Company realises the importance of human resources as invaluable resources to drive the Company to the bright future, therefore the Company supports competency development for professional job performance, treats them fairly, provides welfare together with safe and sound workplaces, and compensation compatible with similar businesses. The Company makes sure that all the basic benefits are available for all levels of employees e.g. buses, canteen, uniforms, annual physical check-up etc.

Additionally, the employees may participate in setting the Company objectives together with management so that they realise their own importance and know which direction the Company is aiming to.

■ Customers

The Company satisfies its customers by keeping its promises and delivering quality and punctual services under fair pricing; The Company shares views with their customers to foster maximum mutual interests and does not collude with competitors on prices.

■ Competitors

The Company observes free-market business competition, promotes free trade, observe rules in line with its code of conduct, and observes the law; The Company refrains from inappropriate behavior that could lead to the detriment of competitors.

■ Communities and Environment

The Company takes prudent business conduct most seriously while avoiding causing impacts on communities, society, and the environment through taking efficient measures - apart from strict observance of laws and regulations e.g. Department of Industrial Works, Ministry of Industry, pollution Control Department, Ministry of Natural Resources and Environment.

The Company also supports surrounding communities' activities e.g. giving scholarship for good students but financially handicapped, joining children day activities at the school within the community.

The Company has never been involved in such disputes in the year 2021.

Disclosure on Information and Transparency

The Company give importance to the disclosure of information and company information including financial information and news on the basis of correctness, completeness, consistency, and transparency of information. This is according to regulations set by the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET). Anybody can access to the information easily and equally. Details are as follows:

- The Company information is disclosed in annual report 2021 (form 56-1 one report) according to the regulation from by the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET).
- The Board of Directors is responsible for the validity and correctness of the financial statement and financial reports of the Company which is prepared according to the generally accepted accounting standard. The accounting policy is selected suitably to the business of the Company with consistency and due diligence. The financial statements must disclose sufficient important information in the annexes to the financial statements. The financial statements have to be certified by accounting auditor where the audit committee is responsible for the quality of the financial statements.
- The Company has to disclose any important information both in Thai and in English on the Company web site. The information has to be updated periodically.
- The Company has assigned the following persons to be responsible for communication with shareholders, investors including analysts and other concerning government institutions:
Miss Somsuan Khondon
Secretary Company
Tel : (66 2) 119 3235, 119 3200 #185
Fax : (66 2) 119 3233, 420 1827
E-mail : somsuank@thainam.com, somsuank@hotmail.com

Responsibilities of the Board of Directors

□ Structure of the Board of Director

- The Board of Directors consists of 9 persons. There are 4 directors who are executives and there are 2 directors who are not executives. Additionally, there are 3 independent directors and 3 appointed independent directors to be audit committee. The names are listed on page 49-50 of this annual report 2021 (form 56-1 one report).
- The selection process for the directors of the Company does not go through the selection committee because the selection committee has not been set up. However, the Board of Directors gives opportunity for any minority shareholder to nominate any suitable person according to become director as prescribed by regulations and guidelines from the Stock Exchange of Thailand. This information shall be informed to the shareholders through the information channel of the Stock Exchange of Thailand and on the Company web site.
- Each member of the Board of Directors is qualified and eligible to become the Company director as required by the Company, the Stock Exchange of Thailand and the law. The Board of Directors consists of group of people who have good education background, experience and abilities where they come from different backgrounds and occupations. This multi-disciplinary team of director is beneficial to the business of the Company.
- There are 3 independent directors in the Company or one-third of the total number of directors in the board as the set out by the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET).

- The definition of independent director(s) as defined by the Company has met the minimum requirements of the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET) in term of the number of shares hold by the independent director within the company. An Independent director shall not have more than 5 per cent of the number of shares that can be voted.
 - Any high-ranking executive who is going to be elected to be a director in the subsidiary company has to be approved from the Board of Director.
 - This position provides advice on laws and regulations that the Board needs to be aware of, supervises Board activities, coordinates compliance with Board resolutions, and performs other responsibilities under the principles defined by securities and exchange laws. Additionally, the company secretary is a full-time employee.
- **The Sub-Committee**
- The Company Board of Directors has appointed a sub-committee to work on examination and scrutiny in some assignments as necessary in certain situation. Currently, there is only Audit Committee who is all independent directors.
- **Roles of the Board of Directors**
- The Board endorses and approves significant matters dealing with Company business, including vision, missions, strategy, financial goals and budget as well as the corporate governance apart from efficiently and effectively supervising the management's operation against plans.
 - The Board also ensures sound internal control system, internal audit system including efficient risk management and always follows up in the Board's meeting.
- **Corporate Governance Policy and Business Ethics**
- The Company performs its duty following the defined business ethics in order to communicate every employee to understand its standard performance of the Company as expected by its shareholders. The Board declares the business ethics among the shareholders, clients, employees, suppliers, competitors, society and the environment including the declaration of ethics to its employees so that the employees should follow and practice among themselves, the related persons, the organization and its society.
- **Items that may have conflict of interest**
- The Board, the management and it shareholders have considered and thoroughly organized system to get rid of the conflict of interest with trust and independency in the frame of good ethics as well as to completely disclose the information.
- **Internal Control and Risk Management**
- The Company has established, revise and develop the internal control system continuously. This includes financial control and monitoring process including the assessment of internal control system.
 - The board gives the importance on risk management. Each executive from each departmental function has to assess risk of each function and scope of work in order to make sure that all the risk assessments are all well covered. The organization has preventive measures and mechanism to handle risks.

❑ Board Meeting

- Each director may express their view and opinion independently. When the number of votes are equal, chairman of the board may exercise his right to vote arbitrarily.
- Chairman of the board will consider the agenda for the board meeting and each board member may add new agenda to the board meeting.
- The Company secretary will make an appointment for the board meeting where the agenda and meeting paper is enclosed 7 days prior the meeting date so that the directors have enough time to study.
- The board meeting reports which are approved by the board meeting are kept by the Company secretary and are readily investigated by any board member. The reports cannot be modified without the approval from the board meeting.
- In the year 2021, the Company scheduled the board meeting of 7 times. The number of meetings held in advance of the date time and place each year to each director can arrange their schedules to attend simultaneously.

❑ Directors' Remuneration

- Directors' remuneration is defined clear and transparent at the suitable rate with the resolution of the Annual Ordinary Shareholders' Meeting. Directors who are assigned as audit committee members also has additional remuneration at proportional rate.
- In the year 2021, the Company paid director's remuneration as declared in the annual report 2021 (form 56-1 one report).
- The Company has no remuneration committee. So, the performance assessment of Chief Executive Officer (CEO) or Managing Director each year is depended on the Board of Directors' duty to make the decision under the condition that CEO or Managing Director is not present in the meeting.

❑ Training and Development for Directors and Executives

- The Company has policy to promote and support the Directors to develop knowledge by attending the Directors training course at the Thailand Institute of Directors (IOD) and other training courses to increase awareness of their roles and to give knowledge about the business of the Company.
- Additionally, the Company also promote its executives and related person to develop their knowledge such as the Company secretary, the internal audit officer etc by always supporting them to attain the related courses in order to increase their knowledge and other new technology.

❑ Succession Plan

- The company has planned for the succession of work by appointing the personnel who have knowledge, competency and experience to take a position of the top executive that can succeed to the company's management appropriately in the future.

6.2 Business Ethics

The board of directors have determined the following business ethics as a practice guideline for executives and employees to allow the appropriate implementations of the Company.

To Shareholders

1. Perform duties with honesty, transparency, and impartiality towards shareholders for the Company's greatest benefits.
2. Manage with skills, expertise, and the determination to develop the Company's business with stability and generate appropriate returns to shareholders.
3. Protect the Company's interests and assets by avoiding unjustified exploitation, whether direct or indirect.
4. Report on the Company's performance accurately, truthfully, and constantly.
5. Avoid disclosing Company secrets or exploiting such information for the benefit of oneself or of other persons, as well as avoid seeking out any benefits from one's position and duties.
6. Eliminate conflicts of interest and disclose information in its entirety.
7. Respect ownership rights and treat shareholders equally.

To Customers

1. Treat customers with honesty and fairness, as well as disclose information regarding products and services to customers.
2. Adhere to binding covenants with customers and treat customers with kindness.
3. Respond to customer complaints quickly, attentively, and impartially.
4. Safeguard customer's trade secrets.
5. Provide standardized goods and services, as well as develop and devise innovations to continuously enhance goods and services value.

To Employees

1. Treat all employees with courteousness and regards to human dignity and rights.
2. Maintain a working environment that is safe for the lives, health, and properties of employees.
3. Encourage and support the skill and knowledge development of all employees through trainings as well as create a stable work environment and opportunities for progress based on each employee's potential.
4. Provide fair and appropriate compensation based on knowledge, ability, and the performance of each employee.
5. Strictly comply with laws and regulations related to the labor law.

To Partners and/or Creditors

1. Avoid soliciting, accepting, or giving unlawful benefits to partners and/or creditors.
2. Adhere to agreements and covenants with partners and/or creditors with vigil. In the event of the inability to adhere to agreements and covenants, partners and/or creditors must be informed promptly so as to jointly consider solutions.
3. Create mutual relations and understanding.
4. Exchange information and knowledge to co-develop goods and services with added value.

To Competitors

1. Act and operate within the laws and encourage fair competition.
2. Avoid seeking competitor secrets through unethical or illegal means.
3. Avoid unfair actions or tainting the reputation of competitors through untruthful accusations or slander.

To the Society and the Environment

1. Avoid actions that damages the country's reputation, natural resources, environment, and society.
2. Encourage and support community and social activities that benefits the society.
3. Cultivate a continuous and serious sense of duty toward the community and society among employees at all levels.

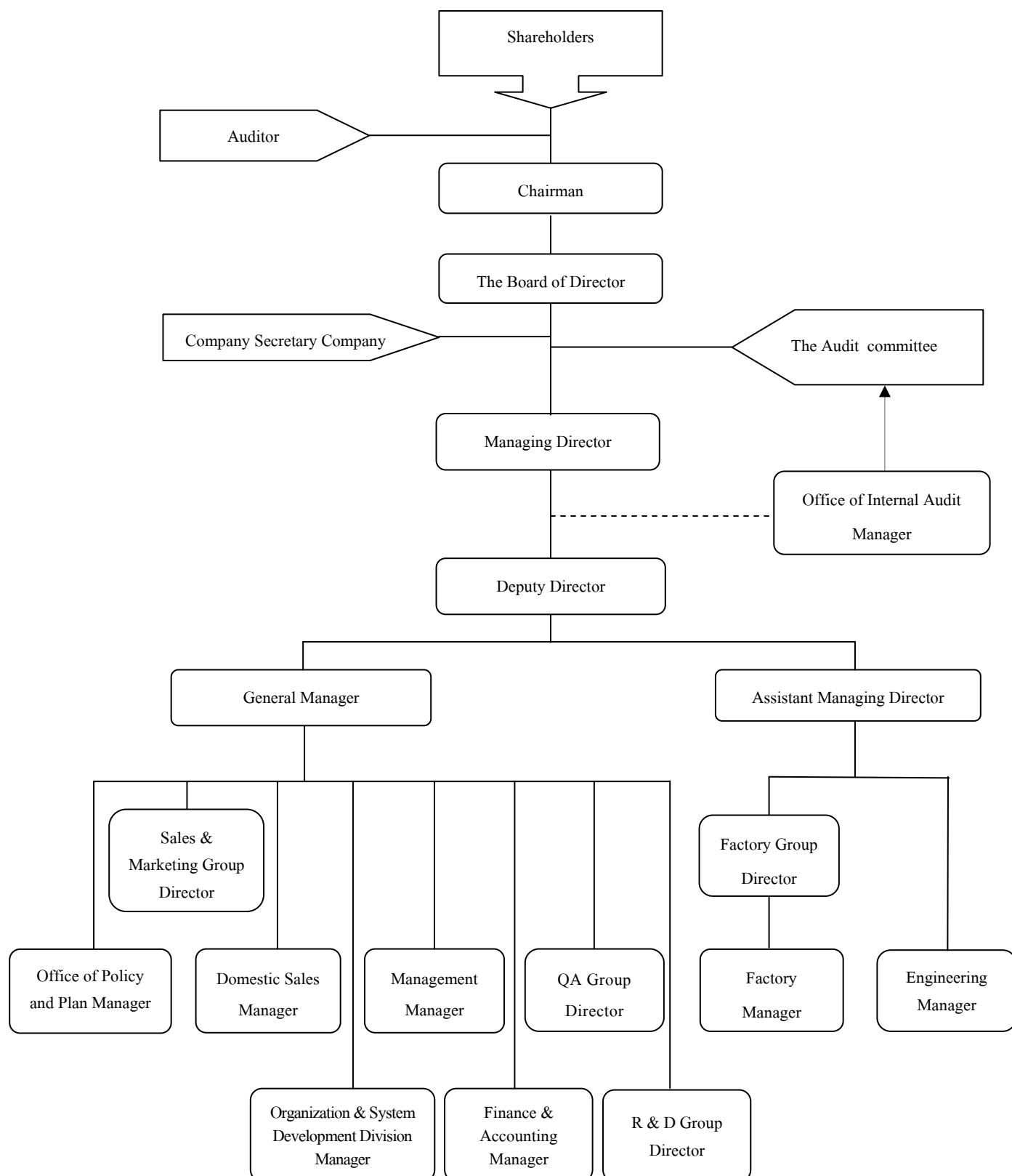
6.3 Significant Changes and Developments in Policies, Practices and Corporate Governance Systems in the Past Year

In the past year of 2021, the Company has employed good corporate governance practices as a guideline for work management and operations. The board of directors is responsible for considering the good corporate governance policy and supervising operations in accordance to set policies. The act of monitoring and ensuring that business operations comply with policies are the duties and responsibilities of the board of directors. In 2021, it is found that all employees within the organization strictly complies with the good corporate governance policy and business ethics.

7. Governance Structure and key Information about the Boards, Sub-committees, management, Employees and Others

7.1 Management Structure

Management structure of the Company as of 31st December 2021 as follows:



7.2 Board of Directors

The board of directors shall determine the Company's vision, important policies, and strategies as well as the direction of the Company's operations, supervise the management to perform effectively in accordance with the established policies and report the performance to the board of directors for acknowledgment in order to maximize the benefits of the Company and shareholders. As of 31 December 2021, the board of directors has a total of 9 members, consisting of

- ☐ Executive Directors 4 persons
- ☐ Non- Executive Directors 5 persons, which are as follows:
 - Independent Directors 3 persons (account for one-third of Board members)
 - Non-managing Directors 2 persons

Name		Position
1. Mrs. Siriphorn	Mangkornkarn	Chairman and Managing Director
2. Mr. Kong	Mangkornkarn	Executive Director
3. Miss Piyatida	Mangkornkarn	Executive Director
4. Mr. Kritasorn	Mangkornkarn	Executive Director
5. Mr. Thawat	Treewanakul	Director
6. Mr. Chaiyanandh	Lapitananuvat	Director
7. Mr. Vorathep	Vithayaviroj	Chairman of the Audit Committee and Independent Director
8. Mr. Peesak	Prapaiporn	Independent Director and Member of the Audit Committee
9. Mr. Wutipong	Vechayanon	Independent Director and Member of the Audit Committee

Remark The committee's profile appears in Attachment 1.

Definition of Board of Directors

Executive Directors	Means :	The directors who had a position in the management and are involved in day-to-day operations of the organization.
Non- Executive Directors	Means :	The directors who do not hold a position in the management, may or may not be an independent director, and are not involved in day-to-day operations of the organization.
Independent Directors	Means :	Independent directors or outside directors who are not engaged in day-to-day management of the organization and are not major shareholders, Furthermore, Independent directors must have no such connection with a major shareholder, group of major shareholders, or other stakeholders.

The Company's Board of Directors consists of 9 persons:



Mrs. Siriphorn Mangkornkarn
Chairman and Managing Director



Mr. Kong Mangkornkarn
Executive Director



Miss Piyatida Mangkornkan
Executive Director



Mr. Kritasorn Mangkornkarn
Executive Director



Mr. Thawat Treewanakul
Director



Mr. Chaiyanandh Lapitananuvat
Director



Mr. Vorathep Vithayaviroj
Chairman of the Audit Committee
And Independent Director



Mr. Peesak Prapaiporn
Independent Director and
Member of the Audit Committee



Mr. Wutipong Vechayanon
Independent Director and
Member of the Audit Committee

Scope of Duties & Responsibilities of the Board of Directors

1. Responsible for supervising all activities of the Company within the scope of the law.
2. Appoint one or more directors or any person to be the manager, managing director, and director of operations. They shall be under the control of the board of directors, who shall delegate any authority of the board of directors to the managing director, manager, director, and/or other persons in exercising their assigned authorities.
3. Authorized to remove, revoke, or change a manager, managing director, managing director of the Company's employees, or authorized persons to leave the position and/or amend that power after it is considered that such individual is not suitable to manage the business of the Company.
4. Authorized to sell or mortgage any immovable property of the Company or lease any real estate of the Company for more than three years or fewer, and/or to give for the benefit of the Company's business.
5. Determine salary, pension or bonuses, and other benefits for employees of the Company.
6. Appoint a lawyer or be a party in civil and criminal cases, and/or bankruptcy cases in relation to the business or the interests of the Company.
7. Establish rules regarding employees and operations of the Company.
8. Determine interim dividends to shareholders.
9. Select a person who has qualifications and does not have any prohibited characteristics according to the law on public limited companies to serve as a director and replace directorship vacancy due to reasons other than retirement by rotation.
10. Elect a number of directors as deemed appropriate to be members of the executive committee.

Appointment of Directors

To appoint the Company's directors, it shall be followed by the resolution of the shareholders' meeting according to the following principles and methods:

1. One shareholder shall have one vote for each share.
2. By electing the director, each shareholder shall vote all his votes (According to Item 1.) by voting for one or more director(s). This is according to resolution from the shareholders' meeting. However, by each voting, each shareholder shall vote all his votes and shall not give or separate his vote to certain person unequally.
3. By voting to appoint the directors, the persons who will be voted to be director shall have majority votes. The person who receive highest votes respectively shall be elected to be directors of which the number of the directors shall be equal to the number of directors available in that election. In case that the next elected persons, having the same number of votes, are more than the number of available directors in that election, the arbitration will be given by the Chairman of the meeting.

Additionally, in case that the position of director is vacant because of other reasons with the exception of periodical resignation, the appointment of the director can be resolved by the resolution from Company directors with votes not less than $\frac{3}{4}$ from the number of available directors. Directors shall elect appropriate persons to be replaceable directors in the next meeting with the exception that the period of directors is less than 2 months. Besides, the persons who are entitled to be the replaceable directors shall be entitled to be the directors only within the remaining period of the previous directors.

7.3 Audit Committee

The board of directors has appointed members of the audit committee of the Company. Such members are non-executive directors and are independent directors. The term of office is 3 years. As of 31 December 2021, the audit committee is consisting of:

Names		Position
1. Mr. Vorathep	Vithayaviroj	Chairman of the Audit Committee
2. Mr. Peesak	Prapaiporn	Member of the Audit Committee
3. Mr. Wutipong	Vechayanon	Member of the Audit Committee
4. Mr. Chairroj	Kongsiripanich	Secretary to the Audit Committee

Scope of Duties and Responsibilities of Audit Committee

1. To review the Company's financial reporting process to ensure that it is accurate and adequate.
2. To review the Company's internal control system and internal audit system to ensure that they are suitable and efficient, to determine an internal audit unit's independence, as well as to approve the appointment, transfer and dismissal of the chief of an internal audit unit or any other unit in charge of an internal audit.
3. To review the Company's compliance with the law on securities and exchange, the Exchange's regulations, and the laws relating to the Company's business.
4. To consider, select and nominate the Company's independent auditors and set their fee giving consideration to reliability and adequacy of resources, and amount of audit work by such independent auditors, including experiences of personnel assigned to audit the Company's accounts as well as to attend a non-management meeting with an auditor at least once a year.
5. To review the Connected Transactions, or the transactions that may lead to conflicts of interests, to ensure that they are in compliance with the laws and the Exchange's regulations, and are reasonable and for the highest benefit of the Company.
6. To prepare, and to disclose in the annual report 2021 (56-1 one report form), an audit committee's report which must be signed by the audit committee's chairman and consist of at least the following information:
 - (a) an opinion on the accuracy, completeness and creditability of the Company's financial report;
 - (b) an opinion on the adequacy, of the Company's internal control system;
 - (c) an opinion on the compliance with the law on securities and exchange, the Exchange's regulations, or the laws relating to the Company's business;
 - (d) an opinion on the suitability of a auditor;
 - (e) an opinion on the transactions that may lead to conflicts of interests;
 - (f) the number of the audit committee meetings, and the attendance of such meetings by each committee member
 - (g) an opinion or overview comment received by the audit committee from its performance of duties in accordance with the charter;
 - (h) other transactions which, according to the audit committee's opinion, should be known to the shareholders and general investors, subject to the scope of duties and responsibilities assigned by the Company's board of directors.

7. To perform any other act as assigned by the Company's Board of Directors, with the approval of the audit committee.
8. To report its performance of the audit committee to the Board of Directors at least once a quarter.
9. In its performance of duties, if it is found or suspected that there is a transaction or any of the following acts which may materially effect the Company's financial condition and operating results, the audit committee shall report it to the Board of Directors for rectification within the period of time that the audit committee thinks fit:
 - a. a transaction which causes a conflict of interest;
 - b. any fraud, irregularity, or material defect in an internal control system ; or
 - c. an infringement of the law on securities and exchange, the Exchange's regulations, or any law relating to the Company's business.

If the Board of Directors or its management does not rectify within the determined period, any member of the audit committee may report the transaction or any of the above-mentioned acts to the Securities Exchange Commission or the Stock Exchange of Thailand.

10. In order to let the audit committee act its duties through its objectives, the audit committee shall have the following powers:
 - (a) The power relating to the management;

The audit committee shall have its power to invite the management, chief of the unit or concerned employees for any meetings, declaration, giving an opinion or delivery the related and necessary documents.
 - (b) The power relating to the internal auditor;
 - 1) to co-ordinate and set the good understandings between the external auditors, the Board of Directors and the internal audit unit.
 - 2) to give an opinion to appoint, transfer, dismiss and propose the remuneration of chief of the internal audit unit.
 - 3) to guarantee the independence of the internal auditor.
 - 4) to determine the acts of internal audit unit under the governance and direct control of the audit committee.
 - (c) The power relating to the external auditor;
 - 1) to review and appraise the performance of the external auditor.
 - 2) to recommend the names of the external auditors as well as the annually auditing remuneration for the annual general shareholders' meeting's consideration.
 - 3) to determine other service fees and advisory fees of the external auditors.
 - 4) whenever receiving the facts from the external auditors regarding doubtful behavior of Managing Director or concerned persons in doing faults, the audit committee shall report the initial investigation to the Securities Exchange Commission and the external auditors within 30 (thirty) days since the information date.

If the audit committee does not perform as the external auditors indicate, the external auditors shall inform to the Securities Exchange Commission.
 - (d) Powers in other area;

The audit committee has the power to investigate concerned persons in the scope of its duties and responsibilities as well as to employ independent professional advisors when necessary.

7.4 Top Management

The management as of 31st December 2021 as follows:

Names			Position	Number of Shares Hold On 31 st December 2021	
				Number	Percent
1	Mrs. Siriphorn	Mangkornkarn	Managing Director	8,635,045	2.70
2	Mr. Kong	Mangkornkarn	Executive Director	12,134,890	3.80
3	Miss. Piyatida	Mangkornkarn	Executive Director	12,271,440	3.84
4	Mr. Kritasorn	Mangkornkarn	Executive Director	13,469,951	4.22
5	Mr. Viroat	Anantachotkakul	Assistant Managing Director	-	-
6	Mr. Pranot	Kotchabhakdi	Sales & Marketing Group Director	-	-
7	Mr. Suriya	Ruangsamret	QA Group Director	-	-
8	Mr. Hemsuwan	Padcha	Factory Group Director	-	-
9	Miss Kanjana	Boonyuenvitaya	R&D Group Director	-	-
10	Mr. Somchai	Phaophongthai	Manager Finance and Accounting	-	-

Remark 1. The management profile appears in Attachment 1.
 2. In the year 2021, the number of share hold by the top management in the Company has not changed during the year.

Remuneration of the Management

- Total remuneration for the Management consists of 10 executive directors and management total of 24.77 million baht.
- Forms of remuneration : Salary and Bonus total of 24.37 million baht.
- Other form of remuneration : Insurance, Health Insurance, Contribution to provident fund and Social security fund and Employee Benefits total of 0.40 million baht.

7.5 The Company Personnel

The number of employees and their compensation as of 31st December 2021 are as follows:

- The Company has a total of 477 employees, grouped by main line of work as follows:

Main Line	Number of Employees	Compensation
Production Department	241 People	79.89 Million Baht
Sales Department	21 People	11.79 Million Baht
Technical Research/Development Group	15 People	6.89 Million Baht
Quality Assurance Group	19 People	8.13 Million Baht
Logistics Coordinator	8 People	2.22 Million Baht
Production Planning Department	9 People	3.16 Million Baht
Administrative Department	64 People	18.70 Million Baht
Organization and System Development Department	20 People	8.35 Million Baht
Administrative Office	21 People	24.82 Million Baht
Accounting and Finance	19 People	9.61 Million Baht

- Total employee compensation is 173.56 million Baht, divided into
- Total salary, wages, and bonuses, with the amount of 162.36 million Baht.
 - Other compensation includes insurance and health insurance, provident fund contributions, contributions to the Compensation Fund and Social Security, and employee welfare in the total amount of 11.20 million Baht.

The Company's Employee Development Policy and Subsidiary

The Company and its subsidiaries place importance on the development of employees, which is considered a valuable resource of the Company, in order to develop the potential and ability of employees and to increase operational efficiency leading to the stability and sustainability of the organization as follows:

1. Provide employees with on-site and off-site training to develop skills and enhance their knowledge, as well as various technical developments in operation.
2. Encourage employees to be loyal to the organization for the sake of the common good, as well as enhance unity among employees at all levels.
3. Support employees to receive appropriate compensation and benefits for a better quality of life.
4. Provide a hygienic working environment for employees to have good physical and mental health.

7.6 Other Important Information

Secretary Company

The board of directors has resolved to appoint Ms. Somchuan Khondon to serve as the Company's secretary as of 11 May 2010. The Company's secretary must perform duties as prescribed in Section 89/15 and 89/16 of the Securities Act (No. 4) B.E. 2551 which came into effect on 31 August 2008 with responsibility, caution, and honesty, as well as complying with the law, objectives, and the Company's regulations, the board of directors' resolutions, as well as the resolutions of the shareholders' meeting.

In this regard, the Company secretary has passed the Company Secretary Program (CSP), Effective Minute Taking (EMT) and Anti-Corruption: The Practical Guide (ACPG) training courses from the Thai Institute of Directors Association (IOD). The Company secretary has legal responsibilities as follows:

1. Formulate and archive directors' registers.
2. Formulate and archive notices for the board of directors' meetings, board of directors' meeting minutes, and the Company's annual reports.
3. Formulate and archive invitations for shareholders' meetings and shareholders' meeting minutes.
4. Archive reports on interests of directors/executives and submit a copy of the reports of interests under Section 89/14 to the Chairman/Chairman of the Audit Committee within 7 working days from the date of receiving the reports.
5. Other actions in accordance with the Capital Market Supervisory Board's announcements.

Biography and qualifications of the Company secretary are described in Attachment 1.

Accounting Supervisor

The Company has assigned Mr. Somchai Paopongthai, the accounting and finance manager, to be directly responsible for the supervision of the Company's accounting. The history and qualifications of the accounting supervisor are described in Attachment 1.

Investor Relations

The Company has assigned the Company Secretary to be responsible for investor relations to communicate and provide information of the Company to shareholders, investors, analysts, and related persons to receive accurate and complete information. Contact information is as follows:

Miss Somsuan Khondon

Secretary Company

Tel : (66 2) 119 3235 หรือ (66 2) 119 3200

Fax : (66 2) 119 3235 หรือ (66 2) 119 3200

E-mail : somsuank@thainam.com, somsuank@hotmail.com

Auditors and Remuneration of Auditors☐ Remuneration of Auditor

In the year 2021, auditing fee provided by the Company and its subsidiary companies was as follows:

The Company name	Auditors	2021 (Baht)	2020 (Baht)
☐ Thai Nam Plastic Public Company Limited	Miss Techinee Pornpenpob Dharmniti Auditing Co.,Ltd.	965,000.-	965,000.-
☐ Subsidiary Companies:			
- Taweewattana Logistics Company Limited	Miss Techinee Pornpenpob Dharmniti Auditing Co.,Ltd.	85,000.-	85,000.-
- Thai Nam Automotive Performance Company Limited	Miss Techinee Pornpenpob Dharmniti Auditing Co.,Ltd.	255,000.-	255,000.-
- TNV Plastics (Proprietary) Limited	Miss Techinee Pornpenpob Dharmniti Auditing Co.,Ltd.	143,000.-	113,000.-
- T.N.P. Industry Company Limited	Miss Techinee Pornpenpob Dharmniti Auditing Co.,Ltd.	310,000.-	310,000.-
Total		1,758,000.-	1,728,000.-

The Auditor had no relationship or conflict of interest with the company/affiliated companies/executives/major shareholders or any persons related to such persons. Thus, they were independent in auditing and commenting on the company's financial statements.

☐ Other Fee - None -

8. Report on Key Performance in Corporate Governance

8.1 The board of director's performance summary in the past year

In 2021, the board of directors has established important policies and strategies, the direction of operations, and supervising the management to perform effectively in accordance with the established policies under the economic conditions that have not fully recovered due to the impact of the COVID-19 virus pandemic which spread continuously. This includes the impact of oil prices in the world market, the increasing prices of raw materials and shipping costs which in turn caused higher production costs. The Company has effectively operate its business with prudence through the crisis.

8.1.1 Nomination, development, and evaluation of the board of directors' performance

☐ Nomination of the Board of Directors

The board of directors will consider and nominate a qualified person who should be elected as a director to the board of directors. They shall consider and propose them to the shareholders' meeting for consideration. Directors will be elected by holding the majority vote of the shareholders attending the meeting. In the event that a director's position becomes vacant for reasons other than the expiration of the term, the board of directors will select a qualified person to be a replacement director at the next board of directors meeting, unless the remaining term of the board of directors is less than 2 months, in which case the person replacing such director will be able to hold office only for as long as the remaining term of the replaced director.

☐ Nomination of Independent Directors

The board of directors will consider and nominate a qualified person who should be elected as an independent director, as well as consider and propose to the shareholders' meeting to consider and elect independent directors. The independent directors shall have qualifications related to their independence as announced by the Capital Market Supervisory Board and the Securities and Exchange Commission. They shall be capable of taking care of the interests of all shareholders equally and not causing conflicts of interest. They shall be independent from management and allowed to attend the board of directors' meetings to provide independent opinions. The qualifications of independent directors are as follows:

- (a) Holding no more than 1 percent of the total number of shares with voting rights of the company, parent company, subsidiary company, associated company, or juristic person that may have conflicts of interest. This shall include the shareholding of those related to that independent director as well.
- (b) Not being or used to be a director who is a member of the management, employee, staff, advisor who receives a regular salary, or controlling person of a company, parent company, subsidiary company, associated company, subsidiary of the same level, or juristic persons that may have conflicts, unless they have been discharged from the foregoing examples for no less than two years prior to the date of appointment.
- (c) Not being a person who has a blood relation or has a legal registration in the form of father, mother, spouse, siblings and children, and spouses of the children of the executives, major shareholders, controlling persons of the Company, persons nominated to be executives or controlling persons of the Company or subsidiaries.
- (d) Not having or used to have a business relationship with the Company, parent company, subsidiary company, associated company or juristic person that may have conflicts of interest in a manner that may impede the exercise of one's independent judgment. They shall also not be or having been a major shareholder, directors who are not independent directors, or executive of persons having business relationship with the Company, parent company, subsidiary company, associated company or juristic

person who may have conflicts of interest, unless they have been discharged from the foregoing examples for no less than two years prior to the date of appointment.

Business relationships as per clause one includes ordinary transactions for business operations; renting or leasing out real estates; making transactions related to securities or services, giving or receiving financial assistance by accepting, lending, guaranteeing, or providing securities as collateral for liabilities; and other similar actions which result in the Company or the contracting party having a debt obligation towards the other party of at least 3 percent of the Company's net tangible securities or at least 20 million Baht, whichever of the lower value. The calculation of such debts shall be in accordance with the connected transactions' value calculation as announced by the Office of the Securities and Exchange Commission's regarding the disclosure and operations of listed companies in connected transactions with mutatis mutandis. Nevertheless, such debts shall include debt obligations incurred during 1 year prior to the date of business relationship with the same persons.

- (e) Not being or used to be an auditor of the Company, parent company, subsidiary company, associated company, juristic persons with possible conflicts of interest; and must not be major shareholders, non-independent directors, executives, or managing partners of an audit firm with an affiliated auditor of the Company, parent company, subsidiary company, associated company, or juristic persons with possible conflicts of interest unless such characteristics have been vacated for no less than 2 years prior to being appointed.
- (f) Not being or used to be a provider of professional services, including serving as a legal or financial advisor receiving an annual salary of more than 20 million Baht from the Company, parent company, subsidiary company, associated company, or juristic persons with possible conflicts of interest. In case such professional services provider is a juristic person, the prohibition shall also encompass being major shareholders, non-independent directors, executives, or managing partners of such professional services providers unless such characteristics have been vacated for no less than 2 years prior to being appointed.
- (g) Not being a director who has been appointed to represent the Company's directors, major shareholders, or shareholders who are related to major shareholders.
- (h) Not having any other characteristics that cause the inability to express independent opinions regarding the Company's operations.

After being appointed as an independent director with the qualifications in accordance with clause 1 (a) to (h), the independent director may be assigned by the board of directors to make judgments on business operations of the Company, parent company, subsidiary company, associated company, subsidiary companies of the same tier, or juristic persons with possible conflicts of interest; where the decision may be made in the form of a collective decision.

"Executive Directors" refer to directors serving as executives, directors with responsibilities akin to executives, and directors with signatory authority; except for signatories that can be proven as signatories of the list as approved by the board and joint signatories with other directors

❑ Nomination of the Company's Top Executives

The nomination of the Company's top executives will be considered by the executives where candidates will be nominated in accordance to their qualifications and experiences adequate to serve as a top executive of the Company. Persons considered as qualified will be further considered by the board of directors for appointment. The board of directors will consider persons with complete qualifications, having expertise, skills, experience, and understanding in the Company's business operations in order to effectively and successfully achieve objectives as per policies and goals as set by the board of directors.

8.1.2 Meeting Attendance and Remuneration of Individual Committees

Board Meeting Attendance

In 2021, the Company held 7 board of directors' meetings and 1 shareholders' meeting. Details of the board directors' attendance in each meeting are as follows:

Name	Position	Meeting and attending meeting	
		Board of Directors' Meeting	General Meeting of Shareholders
1. Mrs. Siriphorn Mangkornkarn	Chairman and Managing Director	7/7	1/1
2. Mr. Kong Mangkornkarn	Executive Director	7/7	1/1
3. Miss Piyatida Mangkornkarn	Executive Director	7/7	1/1
4. Mr. Kritasorn Mangkornkarn	Executive Director	7/7	1/1
5. Mr. Thawat Treewanakul	Director	7/7	0/1
6. Mr. Chaiyanandh Lapitananuvatt	Director	7/7	1/1
7. Mr. Vorathep Vithayaviraj	Independent Director and Chairman of the Audit Committee	7/7	1/1
8. Mr. Peesak Prapaiporn	Independent Director and Member of the Audit Committee	7/7	1/1
9. Mr. Wutipong Vechayanon	Independent Director and Member of the Audit Committee	7/7	1/1

Directors' Remuneration

The Company has fairly and logically set the remuneration of Company directors. The rate is set appropriately with the responsibilities of directors. The General Meeting of Shareholders in 2021 on 23 April 2021 has resolved to approve the remuneration of directors as follows:

<u>Director</u>	<u>Remuneration Rate</u>
- Non-Executive Director	20,000 Baht/person/month
- Chairman of Audit Committee	20,000 Baht/month
- Member of Audit Committee	10,000 Baht/person/month

The individual remuneration of the board of directors in 2021 are as follows:

Name	Position	Remuneration (Baht)		
		Directors	Audit Committee	Total
1. Mrs. Siriphorn Mangkornkarn	Chairman	-	-	-
2. Mr. Kong Mangkornkarn	Executive Director	-	-	-
3. Miss Piyatida Mangkornkan	Executive Director	-	-	-
4. Mr. Kritasorn Mangkornkarn	Executive Director	-	-	-
5. Mr. Thawat Treewanakul	Director	240,000	-	240,000
6. Mr. Chaiyanandh Lapitananuvut	Director	240,000	-	240,000
7. Mr. Vorathep Vithayaviroj	Chairman of the Audit Committee and Independent Director	240,000	240,000	480,000
8. Mr. Peesak Prapaiporn	Independent Director and Member of the Audit Committee	240,000	120,000	360,000
9. Mr. Wutipong Vechayanon	Independent Director and Member of the Audit Committee	240,000	120,000	360,000
Total		1,200,000	480,000	1,680,000

Mrs. Siriphorn Mangkornkarn, Mr. Kong Mangkornkarn, Ms. Piyatida Mangkornkarn, and Mr. Kritasorn Mangkornkarn are executive directors receiving remuneration as top executives of the Company.

8.1.3 Subsidiary Supervision

The Company has policies to supervise subsidiaries in the same way as the Company, with the executive committee being the same as subsidiaries' board of directors.

☐ Taweewattana Logistics Company Limited

	<u>Name</u>	<u>Position</u>
1.	Mrs. Siriphorn Mangkornkarn	Managing Director
2.	Miss Piyatida Mangkornkarn	Executive Director

☐ Thai Nam Automotive Performance Company Limited

	<u>Name</u>	<u>Position</u>
1.	Mrs. Siriphorn Mangkornkarn	Managing Director
2.	Mr. Kong Mangkornkarn	Executive Director
3.	Mr. Kritasorn Mangkornkarn	Executive Director

☐ TNV Plastics (Proprietary) Limited

	<u>Name</u>	<u>Position</u>
1.	Mr. Kong Mangkornkarn	Managing Director
2.	Miss Piyatida Mangkornkarn	Executive Director

☐ T.N.P. Industry Company Limited

	<u>Name</u>	<u>Position</u>
	Mr. Teerasak Chor. Rochprasert	Managing Director

8.1.4 Monitoring to Ensure Compliance with Corporate Governance Policies and Guidelines

The Company prioritizes good corporate governance practices, by setting Corporate Governance, Business Ethics, and Employee Code of Conduct. Furthermore, the Company encourages the actual practice of such principles to instill confidence for all groups of stakeholders. In 2021, the Company has monitored good corporate governance practices to cover all relevant aspects, as well as monitoring to encourage the practice of good corporate governance as follows:

Prevention of Conflicts of Interest

The Company has set up policies for a transparent and auditable business operation. In 2021, the Company has audited transactions of possible conflicts of interest and found none related to directors, executives, and employees of the Company.

Exploitation of Internal Information

The Company has set up policies to supervise the exploitation of internal information by prohibiting directors and executives from exploiting undisclosed important information for personal benefit or for the benefit of other persons, as well as trading Company securities. In 2021, the Company has supervised the use of internal information to be in accordance with good corporate governance practices and found no directors and executives trading Company securities during periods set by the Company. The Company has set up policies regarding the use of internal information among directors and executives as follows:

1. Inform directors and executives regarding disclosing changes in Company securities of oneself, spouse, and underaged children to the SEC Office in accordance with Section 59 of the Securities and Exchange Act B.E. 2535 within 3 days from change. Such matter shall be reported to the Company's secretary for acknowledgement and for the summarization of individual securities holdings among directors and executives as to enable the Company to audit the trade of securities of all directors and executives. Furthermore, directors and executives have been informed of penalties under Section 275 of the Securities and Exchange Act B.E. 2535
2. The Company has regulations prohibiting directors, executives, and employees from disclosing financial or other information that affects the Company's securities price to third parties. The Company also prohibits trading in the Company's securities during 1 month before the disclosure of financial statements or inside information are disclosed to investors. Failure to comply with such requirements is considered a violation of the Company's discipline and with subject to disciplinary action.

The Company has facilitated the accurate, complete, and timely disclosure of financial and other information in accordance with the disclosure criteria of the SEC and the Stock Exchange of Thailand. Such measure is to build confidence for shareholders and investors as well as all groups of the Company's stakeholders through communication channels of the Stock Exchange of Thailand and the Company's website.

Anti-corruption

The board of directors realizes and prioritizes good corporate governance practices. The Company has set a policy to conduct business with responsibility, transparency, equality and fairness to stakeholders. Anti-corruption policies have been determined as an important topic in the Business Ethics and Work Practices Manual as a practice guideline for directors, executives, and employees of the Company. The Company, additionally, has promoted tangible anti-corruption acts where directors, executives, and employees of the Company are required to strictly comply with anti-corruption policies, not be affiliated with all forms of corrupt acts, not privately accepting money or rewards from customers, business partners/creditors, or third parties in transactions related to the Company's operations. Moreover, directors, executives, and employees of the Company are to refrain from accepting gifts from customers, business partners/creditors or third parties except for the case of traditional givings, where the value of such items must not exceed appropriate thresholds. If employees are unsure, advice may be sought from the next superior.

The Company has, additionally, researched and received training for the consideration of attending the Private Sector Collective Action Coalition Against Corruption.

Whistleblowing and Complaints

The Company has arranged for measures to handle whistleblowing and complaints regarding behaviors in violation of the law and business ethics acts of corruption conducted by directors, executives, and employees of the Company. The channels available for employees and stakeholders for filing complaints and whistleblowing to the Company are as follows:

1. Chairman of the Audit Committee

Contact Address

Thai Nam Plastic Public Company Limited

40 Moo 7, Petchakasem Road, K.M. 23, Omnoi, Amphur Kratumban, Samutsakorn Province 74130

Tel : (66 2) 119 3230

Fax : (66 2) 119 3233, 420 5055, 420 1827

2. Secretary Company

Contact Address

Thai Nam Plastic Public Company Limited

40 Moo 7, Petchakasem Road, K.M. 23, Omnoi, Amphur Kratumban, Samutsakorn Province 74130

Tel : (66 2) 119 3235, 119 3200 ต่อ 185

Fax : (66 2) 119 3233, 420 5055, 420 1827

E-mail address : somsuank@thainam.com

The Company has measures of maintaining confidentiality to protect the rights of complainants and whistleblowers. Names, address, and any identifying information of the complainants and whistleblowers will be kept confidential. Access to such information are limited to persons responsible for investigating. In the year 2021, the Company has not received complaints or whistleblowing regarding behaviors in violation of the law and business ethics or acts of corruption.

8.2 Report of the Performance of the Audit Committee in the Past Year

The Company's audit committee comprises of 3 independent directors with characteristics as per the Securities and Exchange Commission's (SEC) regulations. Members of the audit committee must additionally be qualified, proficient, and experienced in management, accounting and finance, as well as legal matters. In the year 2021, the audit committee has performed duties within the authority and responsibilities as assigned by the board of directors in accordance to the Audit Committee Charter.

In the year 2021, the Company's audit committee has held 7 meetings of the audit committee and has provided regular quarterly reports on the performance and financial status of the Company and subsidiaries to the board of directors. The consideration for quarterly budget approvals are held in joint meetings with the certified public accountant and internal auditor for acknowledgement of operation results, observations, and operation hindrances. The audit committee are independently allowed to report on, express opinions, and provide suggestions to the board of directors.

In the year 2021, the audit committee's holding and attendance of meetings of the audit committee are as follows:

Names	Position	Meeting of the Audit Committee	
		Number of meetings attended	Number of meetings held
1. Mr. Vorathep Vithayaviraj	Chairman of the Audit Committee	7	7
2. Mr. Peesak Prapaiporn	Member of the Audit Committee	7	7
3. Mr. Wutipong Vechayanon	Member of the Audit Committee	7	7
4. Mr. Chairaj Kongsiripanich	Secretary to the Audit Committee	7	7

9. Internal Control and Connected Transactions

9.1 Internal Control and the Internal Audit

The Board of Directors have given the importance for the internal control continuously by this has made to review and develop the internal control system for both the financial controlling system, the operation and the supervision of working including the evaluation of the efficiency of the internal controlling system of the company and subsidiary companies in order to have the confidence that the internal controlling system that has determined to have the evaluation of the sufficiency and the suitability of the internal controlling system by this will hold the principle of the good internal controlling of the Company with 5 main components as follows:

1. The control environment

The Company will contribute and support to create the environment to facilitate for the internal controlling system to operate according to the intention for both the setting of the organizational structure, the determination of the duty and the responsibility, the determination of the policy and the regulation as the written document.

2. The risk assessment

The Company has set to have the risk management system, the evaluation of the risk from external factors and the risk from internal factors that is the period for reviewing and adjusting the strategy in the business operation.

3. Control activities

The Company has set to have the activity for the internal control that has the clearness and the suitability for having the confidence of the accounting information, the information technology and the report of the company correctly and completely. This has the determination of the authority for the approval and this has the level of the approval for the suitable transaction by this has the determination of the method to protect and search for the lost of the property. And this has the practice according to the law and related regulations correctly and completely.

4. The information technology system and the communication

The company has given the importance for the information technology system and the communication of the information by this has set to have the information technology system and the system of the communication of the information that has developed the information technology system and has adjusted to keep pace with the situation all the time.

5. The monitoring system of following up an evaluating (Monitoring)

The Company has the following up of the operating result continuously. By this has set to have the process of following up and evaluating the target according to the company has placed in order to have the confidence that the system of the internal controlling has operated continuously and this has adjusted to solve to conform with the changing situation including this has reviewed the report related to the system of the internal controlling from the auditor and the internal auditor periodically.

In the year 2021, the Company had the system of the internal controlling that was enough and suitable for the business operation. This had the practice according to the procedure and the placing regulation. This hadn't found the mistake related to the system of the internal controlling that was the important content.

Chief of Internal Audit

The Audit Committee had appointed Mr. Chairaj Kongsiripanich to take the position of the Office of Internal Audit Manager of the Company due to he had the degree in accounting and he was the auditor who had been permitted to have experiences in auditing of accounting for a long time and he had understood the business operation of the Company well. This should be agreed that he had the capacity to operate this mentioned role suitably. He had the efficiency suitably and completely.

In order that, The consideration to approve to appoint, demote and remove of the person who was in the position of the Office of Internal Audit Manager of the company. This might have received the resolution from the audit committee. คุณสมบัติของ Mr. Chairaj Kongsiripanich Office of Internal Audit Manager appears in Attachment 3.

9.2 Related Parties Transactions

Details of transactions between the Company and subsidiary companies would be appeared in notes of financial statements, No. 5, The subject of business transactions with persons or related businesses. And the Company had transactions with related companies by mentioned transactions would be normal business operations of the Company by holding of market prices or according to the agreeable contract.

Part 3**Financial Statements in 2021****INDEPENDENT AUDITOR'S REPORT**

To The Shareholders and Board of Directors of
Thai Nam Plastic Public Company Limited

Opinion

I have audited the consolidated financial statements of Thai Nam Plastic Public Company Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at December 31, 2021, and the consolidated statement of comprehensive income, consolidated statement of changes in shareholders' equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, and I have audited the separate financial statements of Thai Nam Plastic Public Company Limited (the Company), which comprise the statement of financial position as at December 31, 2021, and the statement of comprehensive income, statement of changes in shareholders' equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of Thai Nam Plastic Public Company Limited and its subsidiaries as at December 31, 2021, and its consolidated financial performance and its consolidated cash flows for the year then ended and the separate financial position of Thai Nam Plastic Public Company Limited as at December 31, 2021, and its financial performance and its cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

Basis for Opinion

I conducted my audit in accordance with Thai Standards on Auditing. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the Company in accordance with the Federation of Accounting Professions Code of Ethics for Professional Accountants together with the ethical requirements that are relevant to my audit of the financial statements, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Material Uncertainty Related to Going Concern

I draw attention to Note 1.3 to the financial statements. Two subsidiary companies had incurred continuous operation losses. As at December 31, 2021, current liabilities were higher than current assets and deficits were significant amounts. These factors indicate the existence of material uncertainties which cast significant doubt on these subsidiaries' ability to continue as a going concern.

My opinion to the financial statements is not qualify in respect of these matters.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in my audit of the consolidated financial statements and separate financial statements of the current period. These matters were addressed in the context of my audit of the consolidated financial statements and separate financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

- Allowance for the decline in value of inventory

As at December 31, 2021, the Group and Company had inventories in the statement of financial position of 373.83 Baht million and 302.52 Baht million, respectively, or 34.32% of the total assets of the Group and 27.79% of the total assets of the Company. Such inventory includes the obsolete stock which was produced as excess and old raw material, packaging and factory supplies may no longer be used in the production and may have declining value in the present. The accounting policy for inventory and detail of inventory were disclosed in Note 3.4 and 8, respectively. Inventory is stated at cost or net realizable value, whichever is lower. The management has to apply considerable judgment in considering the allowance for the decline in value of obsolete inventory by determining the allowance from the percentage of the carrying value of slow-moving or obsolete inventory. The management will set higher percentage according to the aging of inventory and analyze the individual obsolete stock. Therefore, I have identified that the measurement of inventory is a significant risk which requires special attention in the audit.

According to my audit approach on such matter, I have tested the internal control with respect to the calculation of inventory cost, observed the inventory physical count and verified the inventory aging report, inquired the management and considered the reasonableness of the assumption and approach used by the management to determine the net realizable value. This is by verifying the supporting evidence that represents the management's best estimate, especially determining the percentage used in calculating the allowance for the decline in value of inventory at different ages and testing the calculation of the allowance for the decline in value of inventory. Additionally, I have paid attention to the adequacy of the information disclosure on the accounting policy and amount with respect to the recognition of the allowance for the decline in value of inventory.

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and my auditor's report thereon. The annual report is expected to be made available to me after the date of this auditor's report.

My opinion on the financial statements does not cover the other information and I will not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

When I read the annual report, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance in order for those charged with governance to correct the misstatement.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements and separate financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and separate financial statements, management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group and the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the consolidated financial statements and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and separate financial statements.

As part of an audit in accordance with Standards on Auditing, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the consolidated financial statements and separate financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements and separate financial statements, including the disclosures, and whether the consolidated financial statements and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the consolidated financial statements and separate financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner responsible for the audit resulting in this independent auditor's report is Miss Techinee Pornpenpob.



(Miss Techinee Pornpenpob)

Certified Public Accountant

Dharmniti Auditing Company Limited

Bangkok, Thailand

February 28, 2022

THAI NAM PLASTIC PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2021

		ASSETS			
		Baht			
		Consolidated financial statements		Separate financial statements	
		2021	2020	2021	2020
	Note		(Reclassified)		(Reclassified)
Current assets					
Cash and cash equivalents	6	27,814,281.08	41,795,344.99	2,937,497.21	2,678,514.95
Trade and other current receivables	5.3, 7	248,757,359.51	172,120,982.54	279,706,366.74	178,464,565.25
Short-term loans	5.3	-	-	-	-
Inventories	8	373,830,913.28	250,339,936.54	302,521,730.34	218,340,586.98
Total current assets		650,402,553.87	464,256,264.07	585,165,594.29	399,483,667.18
Non-current assets					
Investments in subsidiaries	9	-	-	12,603,800.02	12,603,800.02
Investment property	10	7,763,896.67	7,763,896.67	24,845,395.85	25,999,612.50
Property, plant and equipment	11	268,170,959.57	299,395,159.54	387,099,406.94	414,025,457.26
Right-of-use assets	12	76,058,214.57	75,700,725.51	1,047,362.64	1,597,186.81
Deferred tax assets	13	79,852,143.26	77,698,333.33	77,812,231.54	79,417,966.14
Other non-current assets		7,042,977.91	4,940,822.72	74,781.05	74,781.05
Total non-current assets		438,888,191.98	465,498,937.77	503,482,978.04	533,718,803.78
TOTAL ASSETS		1,089,290,745.85	929,755,201.84	1,088,648,572.33	933,202,470.96

Notes to financial statements form an integral part of these statements.

THAI NAM PLASTIC PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
STATEMENT OF FINANCIAL POSITION (CONT.)
AS AT DECEMBER 31, 2021

LIABILITIES AND SHAREHOLDERS' EQUITY

		Baht			
		Consolidated financial statements		Separate financial statements	
		2021	2020	2021	2020
	Note		(Reclassified)		(Reclassified)
Current liabilities					
Bank overdraft and short-term loans from					
financial institutions	14	153,224,360.64	111,808,439.82	153,224,360.64	111,808,439.82
Trade and other current payables	5.3, 15	157,655,164.92	122,818,846.62	140,052,362.43	113,851,781.72
Current portion of long-term loans from					
financial institution	16	9,000,000.00	21,000,000.00	9,000,000.00	21,000,000.00
Current portion of lease liabilities	17	3,024,155.70	2,088,416.38	223,608.52	529,815.65
Accrued income tax expenses		9,924,868.61	-	9,924,868.61	-
Current provisions for employee benefit	18	19,188,046.25	13,809,153.86	19,188,046.25	13,809,153.86
Total current liabilities		352,016,596.12	271,524,856.68	331,613,246.45	260,999,191.05
Non-current liabilities					
Long-term loans from financial institution	16	38,000,000.00	29,000,000.00	38,000,000.00	29,000,000.00
Lease liabilities	17	86,983,416.19	79,916,487.11	545,753.01	729,406.76
Non-current provisions for employee benefit	18	90,801,282.60	105,889,716.47	88,067,752.96	102,578,046.05
Non-current liabilities		665,045.00	665,045.00	665,045.00	665,045.00
Total non-current liabilities		216,449,743.79	215,471,248.58	127,278,550.97	132,972,497.81
TOTAL LIABILITIES		568,466,339.91	486,996,105.26	458,891,797.42	393,971,688.86

Notes to financial statements form an integral part of these statements.

THAI NAM PLASTIC PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
STATEMENT OF FINANCIAL POSITION (CONT.)
AS AT DECEMBER 31, 2021

LIABILITIES AND SHAREHOLDERS' EQUITY (CONT.)

	Note	Baht			
		Consolidated financial statements		Separate financial statements	
		2021	2020	2021	2020
Shareholders' equity					
Share capital					
Authorized share capital					
372,768,490 ordinary shares, Baht 1.00 each		372,768,490.00	372,768,490.00	372,768,490.00	372,768,490.00
Issued and paid-up share capital					
319,516,823 ordinary shares, Baht 1.00 each		319,516,823.00	319,516,823.00	319,516,823.00	319,516,823.00
Share premium on ordinary shares		454.58	454.58	454.58	454.58
Surplus from change in the ownership interest					
in subsidiary		927,963.25	927,963.25	-	-
Retained earnings					
Appropriated	19				
Legal reserve		34,348,291.08	29,348,291.08	34,348,291.08	29,348,291.08
Unappropriated		175,626,296.73	94,215,147.76	275,891,206.25	190,365,213.44
Other components of shareholders' equity		(9,595,422.70)	(1,249,583.09)	-	-
TOTAL SHAREHOLDERS' EQUITY		520,824,405.94	442,759,096.58	629,756,774.91	539,230,782.10
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		1,089,290,745.85	929,755,201.84	1,088,648,572.33	933,202,470.96

Notes to financial statements form an integral part of these statements.

THAI NAM PLASTIC PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED DECEMBER 31, 2021

		Baht			
		Consolidated financial statements		Separate financial statements	
	Note	2021	2020	2021	2020
Revenues					
Revenue from sales	5.4	1,051,229,109.88	722,787,280.39	941,983,115.97	644,249,597.34
Dividend income	5.4	-	-	4,999,975.00	-
Gain from exchange rate		10,411,724.42	4,957,233.49	38,921,741.42	-
Other incomes	5.4	9,952,744.59	13,388,413.73	12,120,419.69	12,720,668.45
Total revenues		1,071,593,578.89	741,132,927.61	998,025,252.08	656,970,265.79
Expenses					
Cost of sales	5.4	765,506,602.35	559,312,127.16	729,354,939.94	523,832,654.86
Distribution costs		50,630,659.95	27,593,365.16	44,320,321.69	27,470,472.76
Administrative expenses	5.4	144,583,205.86	135,430,447.94	94,718,870.94	101,092,227.24
Loss from exchange rate		-	-	-	11,601,444.72
Expected credit losses (reveral)		2,157,744.99	(2,682,766.64)	22,648,682.19	54,270,017.13
Total expenses		962,878,213.15	719,653,173.62	891,042,814.76	718,266,816.71
Profit (loss) from operating activities		108,715,365.74	21,479,753.99	106,982,437.32	(61,296,550.92)
Finance costs		15,479,466.35	15,803,261.17	5,171,090.26	8,467,317.83
Profit (loss) before income tax expense		93,235,899.39	5,676,492.82	101,811,347.06	(69,763,868.75)
Tax expense (tax income)	23	6,887,593.00	3,357,382.03	10,953,065.76	(680,190.79)
Profit (loss) for the year		86,348,306.39	2,319,110.79	90,858,281.30	(69,083,677.96)
Other comprehensive income (expense)					
Components of other comprehensive income that will not be reclassified to profit or loss :					
Gain on re-measurements of defined benefit plans	18	5,070,993.35	1,553,537.33	4,577,079.51	1,880,697.27
Income tax relating to components of other comprehensive income that will not be reclassified	23	(1,014,198.67)	(310,707.47)	(915,415.90)	(376,139.45)
		4,056,794.68	1,242,829.86	3,661,663.61	1,504,557.82
Components of other comprehensive income that will be reclassified to profit or loss:					
Exchange differences on translating financial statement		(8,345,839.61)	(22,938,920.70)	-	-
		(8,345,839.61)	(22,938,920.70)	-	-
Other comprehensive income (expense) for the year		(4,289,044.93)	(21,696,090.84)	3,661,663.61	1,504,557.82
Total comprehensive income (expense) for the year		82,059,261.46	(19,376,980.05)	94,519,944.91	(67,579,120.14)
Basic earning (loss) per share					
Basic earning (loss) per share	25	0.27	0.01	0.28	(0.22)

Notes to financial statements form an integral part of these statements.

THAI NAM PLASTIC PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY
FOR THE YEAR ENDED DECEMBER 31, 2021

		Baht						
		Consolidated financial statements						
		Issued and paid-up share capital	Share premium on ordinary shares	Surplus from change in the ownership interest in subsidiary	Retained earnings		Other components of equity	Total Shareholders' equity
					Appropriated legal reserve	Unappropriated	Exchange differences on translating financial statements	
	Note							
Beginning balance as at January 1, 2020		319,516,823.00	454.58	927,963.25	29,348,291.08	90,653,207.11	21,689,337.61	462,136,076.63
Total comprehensive income (expense) for the year								
Profit (loss) for the year		-	-	-	-	2,319,110.79	-	2,319,110.79
Other comprehensive income (expense) for the year								
Gain on re-measurements of defined benefit plans, net of tax		-	-	-	-	1,242,829.86	-	1,242,829.86
Exchange difference on translating financial statements		-	-	-	-	-	(22,938,920.70)	(22,938,920.70)
Ending balance as at December 31, 2020		319,516,823.00	454.58	927,963.25	29,348,291.08	94,215,147.76	(1,249,583.09)	442,759,096.58
Legal reserve	19				5,000,000.00	(5,000,000.00)		-
Dividend paid	19	-	-	-	-	(3,993,952.10)	-	(3,993,952.10)
Total comprehensive income (expense) for the year								
Profit (loss) for the year		-	-	-	-	86,348,306.39	-	86,348,306.39
Other comprehensive income (expense) for the year								
Gain on re-measurements of defined benefit plans, net of tax		-	-	-	-	4,056,794.68	-	4,056,794.68
Exchange difference on translating financial statements		-	-	-	-	-	(8,345,839.61)	(8,345,839.61)
Ending balance as at December 31, 2021		319,516,823.00	454.58	927,963.25	34,348,291.08	175,626,296.73	(9,595,422.70)	520,824,405.94

THAI NAM PLASTIC PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY (CONT.)
FOR THE YEAR ENDED DECEMBER 31, 2021

		Baht				
		Separate financial statements				
		Issued and paid-up share capital	Share premium on ordinary shares	Retained earnings Appropriated Unappropriated legal reserve	Total Shareholders' equity	
	Note					
Beginning balance as at January 1, 2020		319,516,823.00	454.58	29,348,291.08	257,944,333.58	606,809,902.24
Total comprehensive income (expense)						
for the year						
Profit (loss) for the year		-	-	-	(69,083,677.96)	(69,083,677.96)
Other comprehensive income (expense)						
for the year						
Gain on re-measurements of defined benefit plans, net of tax		-	-	-	1,504,557.82	1,504,557.82
Ending balance as at December 31, 2020		319,516,823.00	454.58	29,348,291.08	190,365,213.44	539,230,782.10
Legal reserve	19	-	-	5,000,000.00	(5,000,000.00)	-
Dividend paid	19	-	-	-	(3,993,952.10)	(3,993,952.10)
Total comprehensive income (expense)						
for the year						
Profit (loss) for the year		-	-	-	90,858,281.30	90,858,281.30
Other comprehensive income (expense)						
for the year						
Gain on re-measurements of defined benefit plans, net of tax		-	-	-	3,661,663.61	3,661,663.61
Ending balance as at December 31, 2021		319,516,823.00	454.58	34,348,291.08	275,891,206.25	629,756,774.91

Notes to financial statements form an integral part of these statements.

THAI NAM PLASTIC PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2021

	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Cash flows from operating activities				
Profit (loss) for the year	86,348,306.39	2,319,110.79	90,858,281.30	(69,083,677.96)
Adjustments to reconcile profit (loss) for the year to net cash provided by (used in) operating activities:				
Expected credit losses (reversal)	2,157,744.99	(2,682,766.64)	22,648,682.19	54,270,017.13
Loss on declining in value of inventories (reversal)	(1,972,177.88)	10,470,063.80	1,088,158.27	9,865,364.34
Loss on impairment of subsidiary investment	-	-	-	4,280,861.58
Depreciation and amortization expenses	54,182,334.98	52,022,986.55	40,893,659.03	41,948,303.49
Loss on disposal of equipment	1,733,627.23	11,781.63	1,843,772.51	53,549.51
Unrealized (gain) loss on exchange rate	(7,466,907.07)	(14,323,158.64)	(40,214,087.69)	11,834,058.96
Interest income	(421,278.72)	(364,139.73)	(3.35)	(1.05)
Dividend income	-	-	(4,999,975.00)	-
Withholding tax written-off	74,439.64	66,073.83	-	-
Employee benefit expense	7,358,698.92	8,489,210.13	7,124,267.29	8,211,748.86
Interest expenses	15,479,466.35	15,803,261.17	5,171,090.26	8,467,317.83
Tax expense (tax income)	6,887,593.00	3,357,382.03	10,953,065.76	(680,190.79)
Profit provided by operating activities before changes in operating assets and liabilities	164,361,847.83	75,169,804.92	135,366,910.57	69,167,351.90
(Increase) decrease in operating assets				
Trade and other current receivables	(77,789,784.98)	(19,442,007.47)	(83,446,826.59)	(24,880,693.01)
Inventories	(123,182,746.38)	29,527,995.77	(85,269,301.63)	23,151,126.50
Other non-current assets	(2,235,363.18)	46,000.00	-	34,000.00
Increase (decrease) in operating liabilities				
Trade and other current payables	35,068,459.76	12,496,946.07	26,048,018.49	2,789,157.40
Provision for employee benefit	(11,997,247.05)	(14,704,244.86)	(11,678,588.48)	(14,693,122.76)
Cash received (paid) from operations	(15,774,834.00)	83,094,494.43	(18,979,787.64)	55,567,820.03
Interest income received	421,278.72	364,139.73	3.35	1.05
Income tax expense paid	(707,601.63)	(709,542.89)	(337,878.45)	(360,095.72)
Net cash provided by (used in) operating activities	(16,061,156.91)	82,749,091.27	(19,317,662.74)	55,207,725.36

Notes to financial statements form an integral part of these statements.

THAI NAM PLASTIC PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
STATEMENTS OF CASH FLOWS (CONT.)
FOR THE YEAR ENDED DECEMBER 31, 2021

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Cash flows from investing activities				
Cash payments for purchase of equipments	(16,326,852.70)	(17,533,221.36)	(14,580,173.16)	(14,984,861.14)
Cash receipts from disposal of equipments	582,981.21	1,015,973.32	472,832.76	974,203.44
Dividend income received	-	-	4,999,975.00	-
Net cash provided by (used in) investing activities	(15,743,871.49)	(16,517,248.04)	(9,107,365.40)	(14,010,657.70)
Cash flows from financing activities				
Increase (decrease) in bank overdraft and short-term loan				
from financial institutions	41,151,235.48	(42,033,181.04)	41,151,235.48	(42,033,181.04)
Cash receipts from long-term loan from financial institutions	-	10,000,000.00	-	10,000,000.00
Cash payments for long-term loans from financial institution	(3,000,000.00)	-	(3,000,000.00)	-
Cash payments for repayment of lease liabilities	(1,176,053.10)	(1,147,291.07)	(489,860.88)	(455,929.64)
Dividend paid	(3,806,821.29)	(5,524.53)	(3,806,821.29)	(5,524.53)
Interest expense paid	(15,478,919.00)	(15,862,040.28)	(5,170,542.91)	(8,526,096.94)
Net cash provided by (used in) financing activities	17,689,442.09	(49,048,036.92)	28,684,010.40	(41,020,732.15)
Net increase (decrease) in cash and cash equivalents	(14,115,586.31)	17,183,806.31	258,982.26	176,335.51
Cash and cash equivalents - beginning of year	41,795,344.99	23,469,750.85	2,678,514.95	2,502,179.44
Effect of translation adjustment on foreign currency				
financial statements	134,522.40	1,141,787.83	-	-
Cash and cash equivalents - ending of year	27,814,281.08	41,795,344.99	2,937,497.21	2,678,514.95
Supplement disclosures of cash flows information				
1. Reconciliation of dividend paid				
Dividend for the year	(3,993,952.10)	-	(3,993,952.10)	-
Increase (decrease) in accrued dividend	187,130.81	(5,524.53)	187,130.81	(5,524.53)
Dividend paid	(3,806,821.29)	(5,524.53)	(3,806,821.29)	(5,524.53)
2. Reconciliation of interest expense paid from financing activities				
Interest expense for the year	15,479,466.35	15,803,261.17	5,171,090.26	8,467,317.83
Increase (decrease) in accrued interest expense	(547.35)	58,779.11	(547.35)	58,779.11
Interest expense paid	15,478,919.00	15,862,040.28	5,170,542.91	8,526,096.94
3. In the year non-cash additions to right-of-use				
and lease liabilities	10,190,734.84	1,135,120.80	-	1,135,120.80

Notes to financial statements form an integral part of these statements.

THAI NAM PLASTIC PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES**NOTES TO THE FINANCIAL STATEMENTS****DECEMBER 31, 2021****1. GENERAL INFORMATION****1.1 Legal status and address of the Company**

The Company had registered to be a limited company on May 25, 1970. The Company's status had been changed to be the public company limited and registered with the Ministry of Commerce on February 7, 1992.

The address of its registered office is as follows:

Head office is located at 40 Moo 7, Petchakasem Road, KM.23, Omnoi, Amphur Kratumban, Samutsakorn Province 74130.

The branch is located at 89/1-2 Moo 4, Bangpla Road, Bankoh, Amphur Muang, Samutsakorn Province 74000.

1.2 Nature of the Company's operations

The Group's main business operations is the manufacture and distribute the semi-finished plastic products-synthetic leather and film/sheet for the industries of Automotive, sports shoes, furniture and fashionable leather-flexible film/sheet for the application in household, civil engineering and agricultural functions.

1.3 Going concern of two subsidiary companies

Two subsidiary companies had incurred continuous operation losses, as at December 31, 2021 and 2020, current liabilities were higher than current assets in the amount of Baht 688.77 million and Baht 622.19 million, respectively and deficits in the amount of Baht 704.57 million and Baht 677.24 million, respectively were significant amounts. These factors indicate the existence of material uncertainties which cast significant doubt over these subsidiaries' ability to operate and continue as a going concern. However, the management has a plan to solve the problem by adjusting the plan and production process to control product manufacturing costs including finding marketing channels to increase sale. The Company will provide financial support to both subsidiaries. The above event has caused the uncertainty situation of going concern to be relieved. Therefore, these financial statements are prepared on the going concern basis. Accordingly, they do not include any adjustments relating to the recoverability of the carrying value of assets and reclassification of liabilities that might be necessary should the subsidiary companies be unable to continue as a going concern.

1.4 Coronavirus disease 2019 pandemic

The Coronavirus disease 2019 pandemic has slowed down the economic recovery, adversely impacting most businesses and industries. This situation may affect the results of operations of business. Nevertheless, the management of the Group have continuously monitored ongoing developments and regularly assess the financial impact in respect of the valuation of assets, provisions and contingent liabilities.

2. BASIS FOR THE PREPARATION OF FINANCIAL STATEMENTS

2.1 Basis for the preparation of financial statements

The financial statements have been prepared in accordance with the accounting standards prescribed by Thai Accounts Act enunciated under the Accounting Profession Act B.E.2547 by complying with the financial reporting standards. The presentation of the financial statements has been made in compliance with the Notification of the Department of Business Development, the Ministry of Commerce, re : the financial statements presentation for public limited company, issued under the Accounting Act B.E. 2543. The financial statements have been prepared on a historical cost basis except where otherwise disclosed in the accounting policies.

The financial statements in Thai language are the official statutory financial statements of the Company. The financial statements in English language have been translated from the financial statements in Thai language version.

2.2 Basis for the preparation of consolidated financial statements

2.2.1 The consolidated financial statements have included the financial statements of Thai Nam Plastic Public Company Limited and its subsidiaries (hereinafter called “the Group”) as follows:

Company name	Type of business	Percentage of holding		Country of Establishment
		% of share capital		
		2021	2020	
Direct shareholding				
Taweewattana Logistics Co., Ltd.	Distribution of PVC	99.99	99.99	Thailand
Thai Nam Automotive Performance Co., Ltd.	Manufacture and distribute PVC/PP Foam Sheet and TPO and service of cutting sheet and Laminate Foam	99.99	99.99	Thailand
TNV Plastics (Proprietary) Limited	Manufacture and distribute PVC products	100.00	100.00	South Africa
Indirect shareholding				
T.N.P. Industry Co., Ltd.	Manufacture and distribute semi-rigid PVC sheet	99.29	99.29	Thailand

2.2.2 The Company is deemed to have control over an investee or subsidiaries if it has rights, or is exposed, to variable returns from its involvement with the investee, and it has the ability to direct the activities that affect the amount of its returns.

2.2.3 Subsidiaries are fully consolidated, being the date on which the Company obtains control, and continue to be consolidated until the date when such control ceases.

2.2.4 The consolidated financial statements are prepared by using uniform accounting policies. So that the transaction and the others event which are the same or the similar circumstances have been used the identical policies to record those transaction.

2.2.5 The financial statements of an overseas subsidiary is translated into Thai Baht at the closing exchange rate as to assets and liabilities, and at monthly average exchange rates as to revenues and expenses. The resultant differences have been shown under the caption of “Currency translation changes of the financial statements of foreign entity” in shareholders’ equity.

2.2.6 Material balances and transactions between the Company and its subsidiary companies have been eliminated from the consolidated financial statements.

2.3 Financial reporting standards that became effective in the current year

During the year, the Group have adopted the revised financial reporting standards and interpretations which are effective for fiscal years beginning on or after January 1, 2021. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The adoption of these financial reporting standards does not have any significant impact on the financial statements in the current year.

2.4 Financial reporting standards that will become effective in the future

The Federation of Accounting Professions has issued several revised financial reporting standards and has been published in the Government Gazette, which are effective for fiscal years beginning on or after 1 January 2022. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and for some financial reporting standards, providing temporary reliefs or temporary exemptions for users.

The management of the Group have assessed that these revised standards will not have any significant impact on the financial statements in the year when they are adopted.

3. SIGNIFICANT ACCOUNTING POLICIES

3.1 Revenue and expenses recognition

Revenue from sale of goods is recognized at the point in time when control of the asset is transferred to the customer, generally on delivery of the goods. Revenue is measured at the amount of the consideration received or receivable, excluding value added tax, of goods supplied after deducting returns and discounts.

Rental income and its related services from an investment property are recognized on a straight-line basis over the term of the lease. Contingent rentals are recognized as income in the accounting period in which they are occurred. The related service income is recognized over the term of the lease.

Dividend income are recognised when the right to receive the dividend is established.

Interest income is recognized on an accrual basis based on the effective interest rate.

Other income and expenses are recognized in profit or loss on the accrual basis.

3.2 Cash and cash equivalents

Cash and cash equivalents consist of cash in hand, cash at bank, and all highly liquid investments with an original maturity of three months or less and not subject to withdrawal restrictions.

3.3 Trade and others current receivables

Trade and other receivables are stated at their invoice value less allowance for expected credit losses unless they contain significant financing components, when they are recognized at present value.

The allowance for expected credit losses is disclosed in Note 3.12.

3.4 Inventories

Inventories are presented at the lower of cost or net realizable value, cost of inventories is calculated as follow:

- Raw material has calculated cost by moving average method.
- Finished good, work in process and maintenance and factory supplies have calculated cost by first in - first out method.

The cost of inventories comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. The costs of conversion above include an appropriate share of production overheads based on normal production capacity.

The cost of purchase comprises both the purchase price and costs directly attributable to the acquisition of the inventory, such as import duties, transportation charges and other direct costs incurred in acquiring the inventories less all trade discounts, allowances or rebates.

The net realizable value of inventory is estimated from the selling price in the ordinary course of business less the estimated costs to complete production and the estimated costs to complete the sale.

Allowance for obsolete stocks is set up based on the outstanding inventories balance at the end of year which estimated from consideration of states and quality of inventories.

3.5 Investment in subsidiaries

Subsidiaries are entities over which the Company has the power to control their financial and operating policies generally accompanying a shareholding of more than one-half of the voting rights. The financial statements of the subsidiaries are consolidated from the date the Company exercises control over the subsidiaries until the date that control power ceases.

Investment in subsidiaries in separate financial statement is accounted for under the cost method less allowance for impairment loss on the investment, (if any). The Company recognizes impairment loss (if any) on the investment in the statement of comprehensive income.

3.6 Investment properties

Investment properties are properties which are held to earn rental income, for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes.

Investment property is stated at cost less accumulated depreciation and allowance on impairment (if any).

Depreciation of investment property under building for rent category is calculated by the straight-line method over the estimated useful life of 20 years. Depreciation of investment property is included in determining income.

3.7 Property, plant and equipment and depreciation

Land is stated at cost.

Plant and equipment are stated at cost less accumulated depreciation and impairment loss (if any).

Cost is initially recognized upon acquisition of assets along with other direct costs attributing to acquiring such assets in the condition ready to serve the objectives, including the costs of asset demolition, removal and restoration of the asset location, which are the obligations of the company.

Allowance for impairment loss of assets will be made when there is any event or circumstance indicating that the recoverable values of these assets are less than their carrying values.

Expenditure incurred in addition, renewal or betterment are recorded add in involve fixed asset, if it is certainly probable the future economic benefits in excess of the originally assessed standard of performance of the existing asset will flow to the Group. Repair and maintenance costs are recognized as an expense when incurred.

Depreciation is calculated by cost less residual value on the straight-line method over the estimated useful life of the assets as follows:

Land improvement	10 years
Building and building improvement	10 - 20 years
Machinery and equipment	5 - 12 years
Utility system	10 years
Office equipment and equipment and tools	2-5 years
Vehicles	5 years

The Group have reviewed the residual value and useful life of the assets every year.

The depreciation for each asset component is calculated on the separate components when each component has significant cost compared to the total cost of that asset.

Depreciation is included in determining income.

No depreciation is provided on land, construction in progress and equipment under installation.

Property, plant and equipment are written off at disposal. Gains or losses arising from sale or write-off of assets are recognized in the statement of comprehensive income.

3.8 Borrowing costs

Borrowing costs directly attributed to the acquisition or construction of an asset that necessarily takes long time to put in ready to use or available for sale state are capitalized as part of the cost of the respective asset until that asset condition is ready for its intended use. All other borrowing costs are expensed in the period they are incurred. Borrowing costs consist of interest and other costs arising from such borrowing.

3.9 Impairment of non-financial assets

As at the statement of financial position date, the Company assesses whether there is an indication of asset impairment. If any such indication exists, the Company will make an estimate of the asset's recoverable amount. If the carrying amount of the asset exceeds its recoverable amount, an impairment loss is recognized in the statement of comprehensive income. In addition, impairment loss is reversed if there is a subsequent increase in the recoverable amount. The reversal shall not exceed the carrying value that would have been determined net of accumulated depreciation or amortization. The recoverable amount of the asset is the asset's value in use or fair value less costs to sell.

3.10 Finance lease

At inception of a contract, the Group assess whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group assess the lease term for the non-cancellable period as stipulated in lease contract or the remaining period of active leases at the date of initial application (as at January 1, 2020) together with any period covered by an option to extend the lease if it is reasonably certain to be exercised or any periods covered by an option to terminate the lease if it is reasonably certain not to be exercise by considering the effect of changes in technology and/or the other circumstance relating to the extension of the lease term.

Right-of-use assets-as a lessee

Right-of-use assets are recognized at the commencement date of the lease. Right-of-use assets are stated at cost, less any accumulated depreciation and impairment losses (if any), and adjusted for any remeasurement of lease liabilities (if any). The cost of right-of-use assets includes the amount of lease liabilities recognized, initial direct costs incurred, and lease payments made at or before the commencement date, less any lease incentives received.

The cost of right-of-use assets also includes an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are calculated by reference to their costs on a straight-line basis over the shorter of the lease term and the estimated useful lives for each of right-of-use assets.

Lease liabilities

At the commencement date of the lease, lease liabilities are stated at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable (if any) and amount expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate.

In calculating the present value of lease payments, the Group use its incremental borrowing rate, which is determined by referring to the government bond yield adjusted with risk premium depending on the lease term, at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of the interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

Short-term leases and leases of low-value assets

The Group apply the short-term lease recognition exemption to its short-term leases those leases that have a lease term of 12 months or less from the commencement date and not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered of low value. Lease payments on short-term and leases of low-value assets are recognized as expense in profit and loss on a straight-line basis over the lease term.

3.11 Provisions

A provision is recognized in the statement of financial position when the Group has a present legal or constructive obligation as a result of a past event. It is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pretax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

3.12 Financial instruments

Classification and measurement of financial assets

Financial assets are classified, at initial recognition, as to be subsequently measured at amortized cost, fair value through other comprehensive income, or fair value through profit or loss. The classification of financial assets at initial recognition is driven by the Group's business model for managing the financial assets and the contractual cash flows characteristics of the financial assets.

Equity instruments can be classified and cannot be changed by two types of measurement which are measuring fair value through profit or loss or measuring fair value through other comprehensive income that without recycling to profit or loss.

The initial recognition of financial assets that are not measured at fair value through profit or loss with fair value plus or deduct transaction cost directly related to the acquisition or issuance. Financial assets that are measured at fair value through profit or loss, transaction costs of financial assets are recognized as expense in profit or loss.

Subsequent measurement of debt instruments by 3 methods depend on the classification of debt instruments.

- Financial assets measured at amortized cost when financial assets are held to receive cash flow under the agreement and condition of the agreement of the financial assets that generate cash flow to pay the principal and interest from the principal balance on the specified date only. Such financial assets have to be calculated using the effective rate and are subject to impairment assessment. Profit or loss arising from derecognized, modified or impaired will be recognized in profit or loss.
- Financial assets measured at fair value through other comprehensive income when financial assets are held to receive cash flow under the agreement and to sell financial assets and the agreement condition of financial assets generating cash flow that only pays the principal and interest from the principal balance on the specified date. The change of value of financial assets is recognized through other comprehensive income except loss on impairment and interest income and gain and loss on exchange rate are recognized as profit or loss upon recognized of financial assets. Earning or deficit previously recognized in other comprehensive income has to be reclassified into profit or loss. Such financial asset has to be calculated using the effective interest rate same as financial assets measured at amortized cost.
- Financial assets measured at fair value through profit or loss when financial assets that do not meet the criteria for amortized cost or financial assets measured at fair value through other comprehensive income will be presented in the statement of financial position at fair value by recognizing the net change of fair value in profit or loss.

Subsequent valuation of equity instruments must present equity instruments using the fair value and record profit/loss from change in fair value through profit or loss or other comprehensive income depending on equity instruments classification.

Classification and valuation of financial liabilities

The Group are recognized initially of financial liabilities at fair value net of transaction costs and classified as financial liabilities as financial liabilities subsequently measured at amortized cost using the effective rate. The amortized cost is calculated taking into account fees or costs that are an integral part of the effective rate. Amortization by the effective rate is presented as part of financial costs in profit or loss.

Derivative

Derivative is recognized at fair value and measured fair value at the end of the reporting period. Profit or loss from fair value remeasurement is recognized in profit or loss immediately unless that derivative is used for hedge.

Derecognition of financial instruments

Financial assets will be derecognized from the account when the right to receive cash flow of such asset has ended or when the right to receive cash flow of the assets is transferred including upon the transfer of all risk and consideration of that asset or transfer of internal control in that asset although there is no transfer or maintaining of nearly all risk and consideration of such asset.

Financial liabilities will be derecognized from the account when the obligation of such liabilities has been complied, the obligation is cancelled or the obligation has ended. In case existing financial liabilities are changed to new liabilities from one single lender with considerably different requirements or there is a significant amendment in the requirements of existing liabilities, these are considered as recognition old liabilities and recognizing new liabilities by recognizing the difference of such carrying value under profit or loss.

Impairment of financial assets

Expected credit loss for financial assets measured at amortized cost or debt instrument financial asset measured at fair value through other comprehensive income and assets arising from credit facility obligation and financial guarantee agreement are assessed without having to wait for the credit event to occur first. The Group use the general approach in considering the allowance for loss on impairment. For trade receivables, the Group apply a simplified approach in calculating ECLs. The Group recognize a loss based on lifetime ECLs at each reporting date. It is based on its historical credit loss experience and adjusted for forward-looking factors specific to the debtors and the economic environment.

Offset of financial instruments

Financial assets and liabilities will be offset and presented at net balance in the statement of financial position in the case legally enforced in offsetting the recognized amount. The Group intend to pay the net balance or intends to receive assets and settle payment of liabilities at the same time.

3.13 Related parties

Enterprises and individuals that directly, or indirectly through one or more intermediaries, control, or are controlled by, or are under common control with, the company, including holding companies, subsidiaries and fellow subsidiaries are related parties of the company. Associates and individuals owning, directly or indirectly, an interest in the voting power of the company that gives them significant influence over the enterprise, key management personnel, including directors and officers of the company and close members of the family of these individuals and companies associated with these individuals also constitute related parties.

In considering each possible related party relationship, attention is directed to the substance of the relationship, and not merely the legal form.

3.14 Foreign currency transactions

3.14.1 Currency transactions

Transactions in foreign currencies throughout the years are recorded in Baht at prevailing Bank of Thailand rates at the transaction dates. Outstanding monetary assets and liabilities denominated in foreign currencies at the statement of financial position dates are translated into Baht at the prevailing rates at those dates. Gain or loss arising from translation are credited or charged against current operations.

3.14.2 Foreign operations

The financial statements of overseas subsidiary companies is translated into Thai Baht at the closing exchange rate as at statements of financial position date to assets and liabilities, and market exchange rates in which the transaction took place as to revenues and expenses. The resultant differences are recorded in statements of comprehensive income and shown as gain (loss) on exchange rate and convert financial statement in equity until investment are sold out.

3.15 Basic earning per share

Basic earnings per share is determined by dividing profit (loss) for the year by the weighted average number of ordinary shares held by outsiders and outstanding during the year.

3.16 Income tax

Income tax comprises current income tax and deferred tax.

Current tax

The Group records income tax expense, if any, based on the amount currently payable under the Revenue Code at the income tax rates (20%) of net profit before income tax, after adding back certain expenses which are non-deductible for income tax computation purposes, and less certain transactions which are exemption or allowable from income tax.

Deferred tax

Deferred tax assets and liabilities are provided on the temporary differences between the carrying amount and the tax bases of assets and liabilities at the end of the reporting period. Changes in deferred tax assets and liabilities are recognized as deferred tax income or deferred tax expense which are recognized in the profit or loss except to the extent that it relates to items recognized directly in shareholders' equity or in other comprehensive income.

The deductible temporary differences are recognized as deferred tax assets when it is probable that the Group will have future taxable profit to be available against which the deferred tax assets can be utilized. The taxable temporary differences on all taxable items are recognized as deferred tax liabilities. Deferred tax is not recognised for the following temporary differences: the initial recognition of goodwill; the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss; and differences relating to investments in subsidiaries and joint ventures to the extent that it is probable that they will not reverse in the foreseeable future.

Deferred tax assets and liabilities are measured at the tax rates that the Group expect to apply to the period when the deferred tax assets are realised or the deferred tax liabilities are settled, based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

At the end of each reporting period, the carrying amount of deferred tax assets are reviewed and reduced the value when it is probable that the Group will have no longer the future taxable profit that is sufficient to be available against which all or some parts of deferred tax assets are utilized.

Deferred tax assets and deferred tax liabilities are offset when there is the legal right to settle on a net basis and they relate to income taxes levied by the same tax authority on the same taxable entity.

4. Significant accounting judgements and estimates

The preparation of financial statements in conformity with financial reporting standards at times requires management to make subjective judgements and estimates regarding matters that are inherently uncertain. These judgements and estimates affect amounts reported in the financial statements and disclosures and actual results could differ from these estimates. Significant judgements and estimates are as follows:

Allowance for expected credit losses

In determining an allowance for expected credit losses, the management needs to make judgement and estimates the expected credit loss based on the payment profiles and the corresponding historical credit losses which are adjusted to reflect the current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables such as GDP, the unemployment rate and the consumer price index.

In determining an allowance for expected credit losses, the management needs to make judgement and estimates based upon, among other things, past collection history, aging profile of outstanding debts and the prevailing economic condition.

Allowance for declining in value of inventory

The determination of allowance for declining in the value of inventory, requires management to make judgements and estimates of the loss expected to occur. The allowance for decline in net realizable value is estimated based on the selling price expected in the ordinary course of business less selling expense. The provision for obsolete slow-moving and deteriorated inventory, is estimated based on the approximate useful life of each type of inventory. The allowance for diminution in value of inventory as determined is compared with the original balance in the books of account and the increase or decrease in the allowance for diminution in value of inventory will be recognized as cost of sales and service in profit or loss.

Impairment of investment in subsidiary

The Company reviews the impairment of investment in the subsidiary, which requires management to prepare projections of the cash flows expected to be generated by the investment in the future, and to choose a suitable discount rate in order to calculate the present value of those cash flows.

Investment property, property, plant and equipment / Depreciation

In determining depreciation of investment property, property, plant and equipment, the management is required to make estimates of the useful lives and residual values of the investment property property, plant and equipment and to review the useful lives and residual values when there are any changes.

In determining the fair value disclosure of investment property, the management used the income approach supported by current and previous valuations by an independent appraiser.

Impairment of non-financial asset

The Group treat assets as impaired when they are determined that the recoverable amount is lower than the carrying amount or in assessing whether there is any indication that assets may be impaired. The determination of whether the recoverable amount lower than the carrying amount requires judgement of the management to use key assumptions underlying recoverable amounts.

Deferred tax assets

Deferred tax assets are recognized for deductible temporary differences and unused tax losses to the extent that it is probable that taxable profit will be available against which the temporary differences and losses can be utilized. Significant management judgement is required to determine the amount of deferred tax assets that can be recognized, based upon the likely timing and level of estimated future taxable profits.

Post-employment benefits under defined benefit plans

The obligation under the defined benefit plan is determined based on actuarial techniques. Such determination is made based on various assumptions, including discount rate, future salary increase rate, mortality rate and staff turnover rate.

Leases

In determining the lease term of contracts with renewal and termination options the Group determine the lease term as the non-cancellable term of the lease, together with any period covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised. The management is required to use judgment in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease, considering all relevant factors that create an economic incentive to exercise either the renewal or termination. After the commencement date, the Group reassess the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate.

Estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit of the lease. Therefore, the incremental borrowing rate of the Group are used to discount lease liabilities. The incremental borrowing rate is the rate of interest that the Group would have to pay for necessary borrowing to acquire the assets, or assets with close value to right-of-use assets in similar economic environment, borrowing period and borrowing security.

5. RELATED PARTIES TRANSACTION

For the purposes of these financial statements, parties are considered to be related to the Company if the Company has the ability, directly or indirectly, to control or joint control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Company and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

5.1 The nature of relationship with related parties were summarized as follows:

Related parties	Relationship
<u>Subsidiary companies</u>	
Taweewattana Logistics Co., Ltd.	Shareholder and have common shareholder and director
Thai Nam Automotive Performance Co., Ltd.	Shareholder and have common shareholder and director
TNV Plastics (Proprietary) Limited	Shareholder and have common shareholder and director
<u>Indirect subsidiary company</u>	
T.N.P. Industry Co., Ltd.	Indirect shareholding by Taweewattana Logistics Co., Ltd and have common shareholder and director
<u>Related Company</u>	
Citric Acid Industry Co., Ltd.	Shareholder and have common shareholder and director
<u>Related person</u>	
Key management personnel	Persons having authority and responsibility for management

5.2 The Group have pricing policy for transaction with related parties as follows:

Transactions	Pricing policies
Revenue from sales	- Thai Nam Automotive Performance Co., Ltd. and Taweewattana Logistics Co.,Ltd. : Market price - TNV Plastics (Proprietary) Limited : Cost plus margin 5 - 30% - TNP Industry Co.,Ltd. : Cost plus margin 0 - 5%
Rental income and service	- Agreed price according to agreement
Others income	- Agreed price
Purchase products	- Market price
Loan receivable	- TNV Plastics (Proprietary) Limited : Prime rate plus 2% per annum - TNP Industry Co.,Ltd. : MLR-0.5% and MLR-2.0% per annum
Borrowing payable	- Thai Nam Automotive Performance Co., Ltd. : Without interest
Compensation to management	- According to be approved by director and/or shareholders

5.3 Balances as at December 31, 2021 and 2020 with the related parties consisted of:

		Baht			
		Consolidated financial statements		Separate financial statements	
		2021	2020	2021	2020
<u>Assets</u>					
Trade and other account receivable					
Subsidiaries					
Thai Nam Automotive Performance Co., Ltd.	-	-	198,556.85	271,287.34	
TNV Plastics (Proprietary) Limited	-	-	242,597,920.65	182,435,151.06	
T.N.P. Industry Co., Ltd.	-	-	103,848,168.05	106,230,101.37	
Total	-	-	346,644,645.55	288,936,539.77	
<u>Less</u> Allowance for expected credit losses	-	-	(276,861,202.36)	(271,980,251.21	)
Net	-	-	69,783,443.19	16,956,288.56	
Accrued Interest					
Subsidiaries					
T.N.P. Industry Co., Ltd.	-	-	76,769,453.57	76,769,453.57	
TNV Plastics (Proprietary) Limited	-	-	18,722,423.21	16,819,315.58	
Total	-	-	95,491,876.78	93,588,769.15	
<u>Less</u> Allowance for expected credit losses	-	-	(95,491,876.78)	(93,588,769.15)	
Net	-	-	-	-	
<u>Liabilities</u>					
Trade and other account payable					
Subsidiaries					
Thai Nam Automotive Performance Co., Ltd.	-	-	1,007,626.65	1,759,966.23	
T.N.P. Industry Co., Ltd.	-	-	79,242.16	123,044.26	
Total	-	-	1,086,868.81	1,883,010.49	

SHORT-TERM LOANS TO RELATED PARTIES

The change in short-term loans to related company for the years ended December 31, 2021 and 2020 are as follows:

	Baht				
	Separate financial statements				
	As at January	During the year			As at December
	1, 2021	Increase	Decrease	Gain (loss) on exchange rate	31, 2021
<u>Subsidiary company</u>					
TNV Plastics (Proprietary) Limited	128,913,430.25	-	-	14,586,570.56	143,500,000.81
<u>Indirect subsidiary company</u>					
T.N.P. Industry Co., Ltd.	99,854,058.58	-	-	-	99,854,058.58
Total	228,767,488.83	-	-	14,586,570.56	243,354,059.39
<u>Less Allowance for expected credit losses</u>					
TNV Plastics (Proprietary) Limited	(128,913,430.25)	(14,586,570.56)	-	-	(143,500,000.81)
T.N.P. Industry Co., Ltd.	(99,854,058.58)	-	-	-	(99,854,058.58)
Total	(228,767,488.83)	(14,586,570.56)	-	-	(243,354,059.39)
Net	-				-

	Baht				
	Separate financial statements				
	As at January	During the year			As at December
	1, 2020	Increase	Decrease	Gain (loss) on exchange rate	31, 2020
<u>Subsidiary company</u>					
TNV Plastics (Proprietary) Limited	129,385,190.03	-	-	(471,759.78)	128,913,430.25
<u>Indirect subsidiary company</u>					
T.N.P. Industry Co., Ltd.	99,854,058.58	-	-	-	99,854,058.58
Total	229,239,248.61	-	-	(471,759.78)	228,767,488.83
<u>Less Allowance for expected credit losses</u>					
TNV Plastics (Proprietary) Limited	(129,385,190.03)	-	471,759.78	-	(128,913,430.25)
T.N.P. Industry Co., Ltd.	(99,854,058.58)	-	-	-	(99,854,058.58)
Total	(229,239,248.61)	-	471,759.78	-	(228,767,488.83)
Net	-				-

TNV Plastics (Proprietary) Limited

Loan at the interest rate Prime rate plus 2 per annum and due at call.

T.N.P. Industry Co., Ltd.

Loan in the form of promissory notes with the interest rate at MLR-0.5% per annum and MLR-2.0% per annum.

The Company has stopped the recognition of interest in the financial statements from July 1, 2014, onwards, as the two subsidiaries will not have the ability to repay the interest in the near future.

5.4 Significant business transactions for the year ended December 31, 2021 and 2020 were, as follows:

- Revenue and expenses between the Group which have been eliminated from consolidated financial statements.

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Revenue from sales				
Subsidiaries				
Taweewattana Logistics Co., Ltd.	-	-	433,956.00	508,132.44
TNV Plastics (Proprietary) Limited	-	-	70,191,598.56	15,829,414.52
T.N.P. Industry Co., Ltd.	-	-	135,353.00	2,219,011.03
Total	-	-	70,760,907.56	18,556,557.99
Rental income				
Subsidiaries				
Thai Nam Automotive Performance Co., Ltd.	-	-	1,392,130.00	1,758,480.00
T.N.P. Industry Co., Ltd.	-	-	1,228,200.00	2,456,400.00
Total	-	-	2,620,330.00	4,214,880.00
Dividend income				
Subsidiaries				
Thai Nam Automotive Performance Co., Ltd.	-	-	4,999,975.00	-
Other incomes				
Subsidiaries				
Thai Nam Automotive Performance Co., Ltd.	-	-	1,550,450.43	1,383,117.93
T.N.P. Industry Co., Ltd.	-	-	-	290,916.33
Total	-	-	1,550,450.43	1,674,034.26
Sale of assets				
Subsidiaries				
TNV Plastics (Proprietary) Limited	-	-	-	474,438.45
Cost of sale (purchase of goods)				
Subsidiaries				
T.N.P. Industry Co., Ltd.	-	-	1,230,934.25	890,070.25
Total	-	-	1,230,934.25	890,070.25
Cost of sale (Manufacturing expenses)				
Subsidiaries				
Thai Nam Automotive Performance Co., Ltd.	-	-	10,573,050.60	8,709,735.10
T.N.P. Industry Co., Ltd.	-	-	2,666,038.42	2,862,464.24
Total	-	-	13,239,089.02	11,572,199.34

- Expenses for director and key management personal

Expenses for director and management for the year ended December 31, 2021 and 2020 were as follows:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Director remuneration	1,680,000.00	1,680,000.00	1,680,000.00	1,680,000.00
Management's benefits*				
Short-term employee benefit	22,178,076.00	19,394,147.00	22,178,076.00	19,394,147.00
Post-retirement benefits	510,598.90	508,596.76	510,598.90	508,596.76
Total	<u>24,368,674.90</u>	<u>21,582,743.76</u>	<u>24,368,674.90</u>	<u>21,582,743.76</u>

*Management benefit expenses represents the benefits paid to the Company's management and directors such as salaries, related benefit and directors' remuneration, including the benefit paid by other means. The Company's management is the persons who are defined under the Securities and Exchange Act. The management is comprised managing director or the managements who have the top position at the management level from the four lists following by the manager level.

5.5 Significant agreements with related parties

Land and building lease agreement

The Company entered into an office building lease agreement with T.N.P. Industry Company Limited. The agreement has a period of 3 years from January 1, 2018 to December 31, 2020. Subsequently, on January 1, 2021, the Company has renewed the lease agreement with a period of 3 years from August 1, 2021 to July, 31 2023. It can renew the agreement upon the expiry of the agreement by both parties to agree on term and condition as agreed in the agreement.

The Company entered into an office building lease agreement with Thai Nam Automotive Performance Company Limited. The agreement has a period of 3 years from August 1, 2016 to July 31, 2019. Subsequently, on August 1, 2019, the Company has renewed the lease agreement with a period of 3 years from August 1, 2019 to July, 31 2022. It can renew the agreement upon the expiry of the agreement by both parties to agree on term and condition as agreed in the agreement.

6. CASH AND CASH EQUIVALENTS

Cash and cash equivalents consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Cash on hand	336,504.54	316,265.41	81,000.00	91,000.00
Deposits at financial institutions - current accounts	11,638,461.61	22,388,520.03	2,853,394.74	2,586,365.80
Deposits at financial institutions - savings accounts	15,839,314.93	19,090,559.55	3,102.47	1,149.15
Total	<u>27,814,281.08</u>	<u>41,795,344.99</u>	<u>2,937,497.21</u>	<u>2,678,514.95</u>

7. TRADE AND OTHER CURRENT RECEIVABLES

Trade and other current receivables consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Trade and other current receivables				
Related parties (Note 8.1)	-	-	69,783,443.19	16,956,288.56
Other companies (Note 8.2)	248,757,359.51	172,120,982.54	209,922,923.55	161,508,276.69
Total	248,757,359.51	172,120,982.54	279,706,366.74	178,464,565.25

7.1 Trade and other current receivables - related parties consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Trade and other current receivables				
Subsidiaries company - domestic	-	-	104,046,724.90	106,501,388.71
Subsidiaries company - oversea	-	-	242,597,920.65	182,435,151.06
Total	-	-	346,644,645.55	288,936,539.77
Less Allowance for expected credit losses	-	-	(276,861,202.36)	(271,980,251.21)
Trade receivables, net	-	-	69,783,443.19	16,956,288.56
Other current receivables				
Accrued Interest	-	-	95,491,876.78	93,588,769.15
Less Allowance for expected credit losses	-	-	(95,491,876.78)	(93,588,769.15)
Other current receivables, net	-	-	-	-
Total	-	-	69,783,443.19	16,956,288.56

Trade and other current receivables - related parties classified by currency consisted of:

	Separate financial statements			
	Foreign currencies		Baht	
	2021	2020	2021	2020
Trade receivable, domestic;				
Baht			104,046,724.90	106,501,388.71
Trade receivable, oversea;				
U.S. Dollars	7,183,124.68	5,984,987.69	238,816,627.91	178,756,021.36
Euro	100,812.16	100,812.16	3,781,292.74	3,679,129.70
			346,644,645.55	288,936,539.77

Trade receivables - related parties classified by ages of accounts consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Not over due	-	-	198,556.85	271,287.34
Over due not over 1 months	-	-	1,159,457.79	3,298,403.63
Over due 1 months to 2 months	-	-	5,989,053.34	951,651.71
Over due 2 months to 6 months	-	-	29,293,697.96	6,270,927.26
Over due 6 months to 12 months	-	-	36,819,851.27	6,739,085.94
Over due more than 12 months	-	-	273,184,028.34	271,405,183.89
Total	-	-	346,644,645.55	288,936,539.77

Movement of the change in the allowance for expected credit losses for the years ended December 31, 2021 and 2020 were summarized as follows:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Beginning balance as at January 1	-	-	365,569,020.36	308,050,109.46
Additional during the year	-	-	7,766,950.67	57,580,461.32
Deduction during the year	-	-	(982,891.89)	(61,550.42)
Ending balance as at December 31	-	-	372,353,079.14	365,569,020.36

7.2 Trade and other current receivables - other companies consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
		(Reclassified)		
Trade receivables	235,101,075.86	167,667,654.67	203,712,491.04	158,324,201.49
Other current receivables	13,656,283.65	4,453,327.87	6,210,432.51	3,184,075.20
Total	248,757,359.51	172,120,982.54	209,922,923.55	161,508,276.69

Trade receivables consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Trade receivables	248,801,590.42	178,751,514.63	216,350,291.04	169,281,577.37
Note receivables	595,465.70	1,054,375.31	595,465.70	997,836.97
Total	249,397,056.12	179,805,889.94	216,945,756.74	170,279,414.34
<u>Less</u> Allowance for expected credit losses	(14,295,980.26)	(12,138,235.27)	(13,233,265.70)	(11,955,212.85)
Net	235,101,075.86	167,667,654.67	203,712,491.04	158,324,201.49

Trade receivables - other companies classified by currency consisted of:

	Consolidated financial statements			
	Foreign currencies		Baht	
	2021	2020	2021	2020
Trade accounts receivable, domestic;				
Baht			197,603,231.94	153,102,005.84
Trade accounts receivable, overseas;				
U.S. Dollars	581,784.31	583,039.28	19,342,524.80	17,413,867.46
Euro	15,475,107	4,373,419.00	32,451,299.38	9,290,016.64
			<u>249,397,056.12</u>	<u>179,805,889.94</u>

Trade receivables - other companies classified by currency consisted of:

	Separate financial statements			
	Foreign currencies		Baht	
	2021	2020	2021	2020
Trade accounts receivable, domestic;				
Baht			197,603,231.94	152,865,546.88
Trade accounts receivable, overseas;				
U.S. Dollars	581,784.31	583,039.28	19,342,524.80	17,413,867.46
			<u>216,945,756.74</u>	<u>170,279,414.34</u>

Trade receivables - other companies classified by ages of accounts consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Not over due	142,947,786.59	117,760,936.95	142,947,786.59	117,661,437.99
Over due not over 1 months	64,170,401.81	30,991,192.28	50,742,817.43	33,510,215.11
Over due 1 months to 2 months	15,538,862.98	15,296,060.87	7,658,158.50	3,545,906.18
Over due 2 months to 6 months	13,567,177.12	2,775,468.75	2,552,046.27	2,597,286.61
Over due 6 months to 12 months	206,669.38	1,552,863.85	206,669.38	1,535,201.21
Over due more than 12 months	12,966,158.24	11,429,367.24	12,838,278.57	11,429,367.24
Total	<u>249,397,056.12</u>	<u>179,805,889.94</u>	<u>216,945,756.74</u>	<u>170,279,414.34</u>

Movement of the change in the allowance for expected credit losses for the years ended December 31, 2021 and 2020 were summarized as follows:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Beginning balance as at January 1	12,138,235.27	14,821,001.91	11,955,212.85	14,732,346.84
Additional during the year	2,297,409.82	323,301.08	1,417,717.68	228,933.73
Deduction during the year	(139,664.83)	(3,006,067.72)	(139,664.83)	(3,006,067.72)
Ending balance as at December 31	<u>14,295,980.26</u>	<u>12,138,235.27</u>	<u>13,233,265.70</u>	<u>11,955,212.85</u>

Other receivables consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020 (Reclassified)	2021	2020
Revenue Department receivable	4,150,941.70	3,427,038.34	2,238,824.25	2,227,056.25
Deposit	8,961,414.05	258,760.38	3,434,382.80	258,760.38
Prepaid expenses	543,927.90	767,529.15	537,225.46	698,258.57
Total	13,656,283.65	4,453,327.87	6,210,432.51	3,184,075.20

8. INVENTORIES

Inventories consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Finished goods	315,378,158.51	293,045,370.47	293,103,048.70	272,309,964.91
Work in process	42,689,243.18	33,225,924.14	40,180,229.66	28,690,830.43
Raw materials	221,930,402.05	138,091,790.26	179,176,174.99	121,760,934.97
Packaging and factory supplies	33,230,859.08	25,424,024.89	29,624,992.59	21,814,975.77
Goods in transit	10,337,518.03	12,260,272.23	21,834.00	12,260,272.23
Total	623,566,180.85	502,047,381.99	542,106,279.94	456,836,978.31
Less Allowance for obsolete stock	(249,735,267.57)	(251,707,445.45)	(239,584,549.60)	(238,496,391.33)
Net	373,830,913.28	250,339,936.54	302,521,730.34	218,340,586.98

Inventories classified by ages of accounts consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Not over 1 years	322,384,993.82	184,133,087.31	254,414,608.43	157,561,393.30
Over 1 years to 2 years	20,644,971.23	44,733,449.31	20,566,451.21	41,059,518.34
Over 2 years to 3 years	28,914,306.47	28,441,870.97	27,995,394.48	26,503,584.49
Over 3 years to 4 years	23,392,086.55	18,276,996.03	21,858,886.43	17,515,061.74
Over 4 years to 5 years	14,519,935.36	9,633,747.64	14,092,300.08	9,031,305.18
Over more than 5 years	213,709,887.42	216,828,230.73	203,178,639.31	205,166,115.26
Total	623,566,180.85	502,047,381.99	542,106,279.94	456,836,978.31

Movement of the change in the allowance for obsolete stock were as follows:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Beginning balance of the year	251,707,445.45	241,237,381.65	238,496,391.33	228,631,026.99
Additional during the year	7,144,784.17	10,670,317.55	7,138,210.88	10,065,618.09
Deduction during the year	(9,116,962.05)	(200,253.75)	(6,050,052.61)	(200,253.75)
Ending balance at end of year	249,735,267.57	251,707,445.45	239,584,549.60	238,496,391.33

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Decline (reversal) in value of inventory recognized				
as cost of goods sold for the year	(1,972,177.88)	10,470,063.80	1,088,158.27	9,865,364.34

9. INVESTMENTS IN SUBSIDIARIES

Investments in subsidiaries consisted of:

Subsidiary Company name	Type of Business	Paid up shares	Percentage of ownership (%)		Separated financial statements	
					At cost method (Baht)	
			2021	2020	2021	2020
Taweewattana Logistics Co., Ltd.	Distribution of PVC	Baht 3 million	99.99	99.99	2,999,700.00	2,999,700.00
Thai Nam Automotive Performance Co., Ltd.	Manufacture and distribute PVC/PP Foam Sheet and TPO and service of cutting sheet and Laminate Foam	Baht 10 million	99.99	99.99	12,603,800.02	12,603,800.02
TNV Plastics (Proprietary) Ltd.	Manufacture and distribute PVC products	Rand 1 million	100.00	100.00	4,280,861.58	4,280,861.58
Total					19,884,361.60	19,884,361.60
<u>Less</u> Allowance for impairment of investments						
Taweewattana Logistics Co., Ltd.					(2,999,700.00)	(2,999,700.00)
TNV Plastics (Proprietary) Limited					(4,280,861.58)	(4,280,861.58)
Total					(7,280,561.58)	(7,280,561.58)
Investments in subsidiaries, net					12,603,800.02	12,603,800.02

Movement of the change in the allowance for obsolete stock for the years ended December 31, 2021 and 2020 were as follows:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Beginning balance of the year	-	-	7,280,561.58	2,999,700.00
Additional during the year	-	-	-	4,280,861.58
Deduction during the year	-	-	-	-
Ending balance at end of year	-	-	7,280,561.58	7,280,561.58

10. INVESTMENT PROPERTY

Investment property consisted of:

	Baht			
	Consolidated financial statements			
	Balance as at Jan 1, 2021	Movement during the year		
		Additions	Deduction	Transferred in (out)
<u>At cost</u>				
Land	7,763,896.67	-	-	-
Investment property - Net	7,763,896.67			

Baht					
Consolidated financial statements					
	Balance as at	Movement during the year			Balance as at
	Jan 1, 2020	Additions	Deduction	Transferred in (out)	Dec 31, 2020
<u>At cost</u>					
Land	7,763,896.67	-	-	-	7,763,896.67
Investment property - Net	<u>7,763,896.67</u>				<u>7,763,896.67</u>
Baht					
Separate financial statements					
	Balance as at	Movement during the year			Balance as at
	Jan 1, 2021	Additions	Deduction	Transferred in (out)	Dec 31, 2021
<u>At cost</u>					
Land	17,007,481.77	-	-	-	17,007,481.77
Buildings for rent	23,084,332.63	-	-	-	23,084,332.63
Total	40,091,814.40	-	-	-	40,091,814.40
<u>Accumulated depreciation</u>					
Buildings for rent	(14,092,201.90)	(1,154,216.65)	-	-	(15,246,418.55)
Total	(14,092,201.90)	(1,154,216.65)	-	-	(15,246,418.55)
Investment property - Net	<u>25,999,612.50</u>				<u>24,845,395.85</u>
Baht					
Separate financial statements					
	Balance as at	Movement during the year			Balance as at
	Jan 1, 2020	Additions	Deduction	Transferred in (out)	Dec 31, 2020
<u>At cost</u>					
Land	17,007,481.77	-	-	-	17,007,481.77
Buildings for rent	23,084,332.63	-	-	-	23,084,332.63
Total	40,091,814.40	-	-	-	40,091,814.40
<u>Accumulated depreciation</u>					
Buildings for rent	(12,934,823.00)	(1,157,378.90)	-	-	(14,092,201.90)
Total	(12,934,823.00)	(1,157,378.90)	-	-	(14,092,201.90)
Investment property - Net	<u>27,156,991.40</u>				<u>25,999,612.50</u>

The Company's investment property is land and buildings for rent., the Company has appraisals by independent appraisers. The fair value is based on the fair market value method using the cost approach. The fair value as at December 31, 2021 and 2020 is Baht 28.13 million and Baht 17.23 million (Separate financial statement amount of Baht 61.24 million and Baht 50.30 million), which is the appraisal value in 2021 and 2018, respectively.

For the years ended December 31, 2021 and 2020, the Company had rental income from investment property in the amount of Baht 2.10 million and Baht 2.10 million (Separate financial statement amount of Baht 4.72 million and Baht 6.31 million), respectively and operating expenses in the amount of Baht 1.16 million and Baht 1.16 million (Separate financial statement amount of Baht 1.15 million and Baht 1.15 million), respectively which were recognized in the statement of comprehensive income.

Investment property of the Company are mortgaged as collateral of credit facilities from financial institutions as discussed in Note 14 and 16 to the financial statements.

11. PROPERTY PLANT AND EQUIPMENT

Property plant and equipment consisted of:

	Baht				
	Consolidated financial statements				
	Balance per book	Movement during the year			Balance per book
	as at January	Additions	Deduction	Transferred	Exchange
	1, 2021			in (out)	difference
					on transtating
					financial statement
At cost					
Land	11,918,116.03	-	-	-	-
Land improvement	9,312,909.51	62,400.00	-	-	-
Building and building improvement	399,093,300.56	158,751.21	-	440,000.00	(252,425.29)
Machines and equipment	1,394,498,901.05	2,599,470.03	(2,424,976.93)	1,457,166.80	(214,777.73)
Utility system	32,821,207.33	-	(480,000.00)	291,758.00	-
Vehicles	9,822,164.45	-	-	-	(9,185.33)
Office equipment	58,445,589.37	1,247,840.12	(2.17)	-	(69,239.52)
Equipment and tools	254,741,076.80	4,304,690.24	(4,226,177.41)	972,780.23	-
Assets in progress	44,679,634.41	7,953,701.10	(1,919,337.72)	(3,161,705.03)	-
Total	2,215,332,899.51	16,326,852.70	(9,050,494.23)	-	(545,627.87)
Accumulated depreciation					
Land improvement	(8,308,919.83)	(243,663.02)	-	-	-
Building and building improvement	(271,357,736.26)	(14,860,656.73)	-	-	132,597.37
Machines and equipment	(1,295,011,052.30)	(18,845,703.59)	2,424,944.43	-	133,405.00
Utility system	(27,609,508.71)	(1,185,225.84)	479,999.00	-	-
Vehicles	(9,003,341.81)	(243,807.14)	-	-	5,431.95
Office equipment	(53,435,800.98)	(2,125,450.90)	-	-	62,685.21
Equipment and tools	(235,022,104.19)	(7,518,428.67)	3,828,942.36	-	-
Total	(1,899,748,464.08)	(45,022,935.89)	6,733,885.79	-	334,119.53
Allowance for impairment of fixed asset	(16,189,275.89)	-	-	-	-
Property, plant and equipment, net	299,395,159.54				

	Baht				
	Consolidated financial statements				
	Balance per book	Movement during the year			Balance per book
	as at January	Additions	Deduction	Transferred	as at December
	1, 2020			in (out)	31, 2020
				on transtating	
<u>At cost</u>					
Land	11,918,116.03	-	-	-	11,918,116.03
Land improvement	9,312,909.51	-	-	-	9,312,909.51
Building and building improvement	397,903,882.01	208,000.00	-	1,207,124.91	399,093,300.56
Machines and equipment	1,349,113,114.93	1,756,330.41	(9,715,998.76)	53,287,419.16	1,394,498,901.05
Utility system	32,279,269.33	462,888.00	-	79,050.00	32,821,207.33
Vehicles	8,820,676.61	559,546.94	-	585,000.00	9,822,164.45
Office equipment	57,607,551.97	868,982.87	(22,600.00)	-	58,445,589.37
Equipment and tools	249,487,838.92	1,510,248.80	(2,735,702.04)	6,478,691.12	254,741,076.80
Assets in progress	94,583,112.08	12,167,224.34	(1,018,416.82)	(61,052,285.19)	44,679,634.41
Total	2,211,026,471.39	17,533,221.36	(13,492,717.62)	585,000.00	2,215,332,899.51
<u>Accumulated depreciation</u>					
Land improvement	(8,070,657.76)	(238,262.07)	-	-	(8,308,919.83)
Building and building improvement	(257,505,075.60)	(13,698,746.95)	-	-	(271,357,736.26)
Machines and equipment	(1,288,898,576.11)	(15,778,341.43)	9,715,991.76	-	(1,295,011,052.30)
Utility system	(26,395,653.80)	(1,213,854.91)	-	-	(27,609,508.71)
Vehicles	(8,444,799.33)	(503,042.81)	-	(258,361.47)	(9,003,341.81)
Office equipment	(51,324,838.73)	(2,103,553.11)	22,599.00	-	(53,435,800.98)
Equipment and tools	(226,424,282.74)	(11,324,193.36)	2,726,371.91	-	(235,022,104.19)
Total	(1,867,063,884.07)	(44,859,994.64)	12,464,962.67	(258,361.47)	(1,899,748,464.08)
Allowance for impairment of fixed asset	(16,189,275.89)	-	-	-	(16,189,275.89)
Property, plant and equipment, net	327,773,311.43				299,395,159.54

	Baht			
	Separate financial statements			
	Balance per book	Movement during the year		Balance per book
	as at January 1, 2021	Additions	Deduction	as at December 31, 2021
<u>At cost</u>				
Land	143,593,595.93	-	-	143,593,595.93
Land improvement	9,312,909.51	62,400.00	-	9,375,309.51
Building and building improvement	342,439,477.72	37,476.50	-	342,916,954.22
Machines and equipment	940,397,218.80	1,387,771.40	(2,424,976.93)	940,817,180.07
Utility system	25,783,632.61	-	-	26,075,390.61
Vehicles	6,839,079.66	-	-	6,839,079.66
Office equipment	45,746,900.23	933,933.92	-	46,680,834.15
Equipment and tools	229,454,023.44	4,204,890.24	(4,226,177.41)	230,405,516.50
Assets in progress	48,545,838.36	7,953,701.10	(1,919,337.72)	51,418,496.71
Total	1,792,112,676.26	14,580,173.16	(8,570,492.06)	1,798,122,357.36
<u>Accumulated depreciation</u>				
Land improvement	(8,308,919.83)	(243,663.02)	-	(8,552,582.85)
Building and building improvement	(224,794,501.52)	(11,883,242.53)	-	(236,677,744.05)
Machines and equipment	(849,940,165.47)	(16,835,030.75)	2,424,944.43	(864,350,251.79)
Utility system	(20,984,210.97)	(1,125,225.83)	-	(22,109,436.80)
Vehicles	(6,629,743.73)	(116,999.96)	-	(6,746,743.69)
Office equipment	(42,162,015.20)	(1,580,043.17)	-	(43,742,058.37)
Equipment and tools	(209,078,386.39)	(7,405,412.95)	3,828,942.36	(212,654,856.98)
Total	(1,361,897,943.11)	(39,189,618.21)	6,253,886.79	(1,394,833,674.53)
Allowance for impairment of fixed asset	(16,189,275.89)	-	-	(16,189,275.89)
Property, plant and equipment, net	414,025,457.26			387,099,406.94

	Baht			
	Separate financial statements			
	Balance per book	Movement during the year		Balance per book
	as at January 1, 2020	Additions	Deduction	as at December 31, 2020
<u>At cost</u>				
Land	143,593,595.93	-	-	143,593,595.93
Land improvement	9,312,909.51	-	-	9,312,909.51
Building and building improvement	341,024,352.81	208,000.00	-	342,439,477.72
Machines and equipment	895,801,636.56	-	(8,691,836.92)	940,397,218.80
Utility system	25,241,694.61	462,888.00	-	25,783,632.61
Vehicles	6,254,079.66	-	-	6,839,079.66
Office equipment	45,056,400.23	690,500.00	-	45,746,900.23
Equipment and tools	224,254,785.56	1,456,248.80	(2,735,702.04)	229,454,023.44
Assets in progress	98,449,316.03	12,167,224.34	(1,018,416.82)	48,545,838.36
Total	1,788,988,770.90	14,984,861.14	(12,445,955.78)	1,792,112,676.26
	Baht			
	Separate financial statements			
	Balance per book	Movement during the year		Balance per book
	as at January 1, 2020	Additions	Deduction	as at December 31, 2020
<u>Accumulated depreciation</u>				
Land improvement	(8,070,657.76)	(238,262.07)	-	(8,308,919.83)
Building and building improvement	(212,902,578.08)	(11,891,923.44)	-	(224,794,501.52)
Machines and equipment	(844,910,659.64)	(13,721,336.75)	8,691,830.92	(849,940,165.47)
Utility system	(19,830,356.07)	(1,153,854.90)	-	(20,984,210.97)
Vehicles	(5,888,775.52)	(482,606.74)	-	(6,629,743.73)
Office equipment	(40,525,161.88)	(1,636,853.32)	-	(42,162,015.20)
Equipment and tools	(200,632,623.44)	(11,172,134.86)	2,726,371.91	(209,078,386.39)
Total	(1,332,760,812.39)	(40,296,972.08)	11,418,202.83	(1,361,897,943.11)
Allowance for impairment of fixed asset	(16,189,275.89)	-	-	(16,189,275.89)
Property, plant and equipment, net	440,038,682.62			414,025,457.26

	Baht			
	Consolidated financial statement		Separate financial statement	
	2021	2020	2021	2020
Depreciation for the year				
Cost of sales	40,068,724.75	39,933,007.84	37,988,604.04	38,694,076.72
Administrative expenses	4,954,211.14	4,926,986.80	1,201,014.17	1,602,895.36
Total	45,022,935.89	44,859,994.64	39,189,618.21	40,296,972.08
Loss from sale of assets	1,733,627.23	11,781.63	1,843,772.51	53,549.51

The whole amount of land and building, some part of machineries and equipment of the Group were pledged as collateral against short-term from financial institutions. (Note 14 and 16)

As at December 31, 2021 and 2020, the Company and the subsidiary had building and equipment, which were the fully depreciated but they are still in use with value of Baht 1,614.76 million and Baht 1,609.87 million, respectively (for the Company's only amounting to Baht 1,137.63 million and Baht 1,133.38 million, respectively).

12. RIGHT-OF-USE ASSETS

Right-of-use assets consisted of:

	Baht					
	Consolidated financial statement					
	Balance per book	Transactions during the year			Balance per book	
	as at January	Addition	Change in	Transfer-in	Exchange	as at December
	1, 2021		conditions/ written-off	(Transfer- out)	Difference on transtating	31, 2021
<u>At cost</u>						
Land	81,513,892.58	10,190,734.84	-	-	(1,043,770.77)	90,660,856.65
Vehicle	2,749,120.80	-	-	-	-	2,749,120.80
Total	84,263,013.38	10,190,734.84	-	-	(1,043,770.77)	93,409,977.45
<u>Accumulated depreciation</u>						
Land	(7,410,353.88)	(8,609,574.92)	-	-	369,924.08	(15,650,004.72)
Vehicle	(1,151,933.99)	(549,824.17)	-	-	-	(1,701,758.16)
Total	(8,562,287.87)	(9,159,399.09)	-	-	369,924.08	(17,351,762.88)
Right-of-use assets, net	75,700,725.51					76,058,214.57

	Baht					
	Consolidated financial statement					
	Balance per book	Transactions during the year			Balance per book	
	as at January	Addition	Change in	Transfer-in	Exchange	as at December
	1, 2020		conditions/ written-off	(Transfer- out)	Difference on transtating	31, 2020
<u>At cost</u>						
Land	82,459,809.85	-	-	-	(945,917.27)	81,513,892.58
Vehicle	2,199,000.00	1,135,120.80	-	(585,000.00)	-	2,749,120.80
Total	84,658,809.85	1,135,120.80	-	(585,000.00)	(945,917.27)	84,263,013.38
<u>Accumulated depreciation</u>						
Land	-	(6,669,039.41)	-	-	(741,314.47)	(7,410,353.88)
Vehicle	(916,342.95)	(493,952.51)	-	258,361.47	-	(1,151,933.99)
Total	(916,342.95)	(7,162,991.92)	-	258,361.47	(741,314.47)	(8,562,287.87)
Right-of-use assets, net	83,742,466.90					75,700,725.51

	Baht			
	Separate financial statement			
	Balance per book	Transactions during the year		
	as at January	Addition	Change in	Balance per book
	1, 2021		conditions/ written-off	as at December 31, 2021
<u>At cost</u>				
Vehicle	2,749,120.80	-	-	2,749,120.80
Total	2,749,120.80	-	-	2,749,120.80
<u>Accumulated depreciation</u>				
Vehicle	(1,151,933.99)	(549,824.17)	-	(1,701,758.16)
Total	(1,151,933.99)	(549,824.17)	-	(1,701,758.16)
Right-of-use assets, net	<u>1,597,186.81</u>			<u>1,047,362.64</u>

	Baht			
	Separate financial statement			
	Balance per book	Transactions during the year		
	as at January	Addition	Change in	Balance per book
	1, 2020		conditions/ written-off	as at December 31, 2020
<u>At cost</u>				
Vehicle	2,199,000.00	1,135,120.80	-	2,749,120.80
Total	2,199,000.00	1,135,120.80	-	2,749,120.80
<u>Accumulated depreciation</u>				
Land	-	-	-	-
Vehicle	(916,342.95)	(493,952.51)	-	(1,151,933.99)
Total	(916,342.95)	(493,952.51)	-	(1,151,933.99)
Right-of-use assets, net	<u>1,282,657.05</u>			<u>1,597,186.81</u>

	Baht			
	Consolidated financial statement		Separate financial statement	
	2021	2020	2021	2020
Depreciation for the year				
Cost of sales	8,609,574.92	6,669,039.41	-	-
Administrative expenses	549,824.17	493,952.51	549,824.17	493,952.51
Total	<u>9,159,399.09</u>	<u>7,162,991.92</u>	<u>549,824.17</u>	<u>493,952.51</u>

13. DEFERRED TAX ASSETS AND DEFERRED TAX LIABILITIES

Deferred tax assets and deferred tax liabilities consisted of:

	Baht			
	Consolidated financial statement		Separate financial statements	
	2021	2020	2021	2020
Deferred tax assets	80,253,238.55	82,255,814.09	77,812,231.54	79,417,966.14
Deferred tax liabilities	(401,095.29)	(4,557,480.76)	-	-
Deferred tax assets (liabilities), net	<u>79,852,143.26</u>	<u>77,698,333.33</u>	<u>77,812,231.54</u>	<u>79,417,966.14</u>

	Baht			
	Consolidated financial statements			
	As at January 1, 2021	Income (expense) during the year		As at December 31, 2021
		In profit or loss	In other comprehensive income	Exchange difference on translating financial statement
Deferred tax assets:				
Allowance for expected credit losses	5,200,000.00	-	-	-
Allowance for decline in value of obsolete stocks	49,660,953.46	103,610.74	-	-
Allowance for impairment of fixed asset	3,237,855.18	-	-	-
Employee benefit obligation	24,157,005.45	(1,140,947.07)	(1,014,198.67)	(3,993.95)
Leases	-	431,746.95	-	(378,793.54)
Total	<u>82,255,814.09</u>	<u>(605,589.38)</u>	<u>(1,014,198.67)</u>	<u>(382,787.49)</u>
Deferred tax liabilities:				
Accelerated capital allowances for tax purposes	(420,670.20)	14,656.51	-	4,918.40
Leases	(4,136,810.56)	4,136,810.56	-	-
Total	<u>(4,557,480.76)</u>	<u>4,151,467.07</u>	<u>-</u>	<u>4,918.40</u>
Deferred tax assets (liabilities), net	<u>77,698,333.33</u>			<u>79,852,143.26</u>

	Baht			
	Consolidated financial statements			
	As at January 1, 2020	Income (expense) during the year		As at December 31, 2020
		In profit or loss	In other comprehensive income	Exchange difference on translating financial statement
Deferred tax assets:				
Allowance for expected credit losses	5,200,000.00	-	-	-
Allowance for decline in value of obsolete stocks	47,675,466.38	1,985,487.08	-	-
Allowance for impairment of fixed asset	3,237,855.18	-	-	-
Employee benefit obligation	25,775,629.92	(1,295,953.64)	(310,707.47)	(11,963.36)
Loss carried forward on tax bases	7,521,150.00	(300,858.14)	-	(7,220,291.86)
Total	<u>89,410,101.48</u>	<u>388,675.30</u>	<u>(310,707.47)</u>	<u>(7,232,255.22)</u>
Deferred tax liabilities:				
Accelerated capital allowances for tax purposes	(425,624.03)	53.52	-	4,900.31
Leases	-	(3,719,172.84)	-	(417,637.72)
Total	<u>(425,624.03)</u>	<u>(3,719,119.32)</u>	<u>-</u>	<u>(412,737.41)</u>
Deferred tax assets (liabilities), net	<u>88,984,477.45</u>			<u>77,698,333.33</u>

	Baht			
	Separate financial statements			
	As at January	Income (expense) during the year		As at December
	1, 2021	In profit or loss	In other comprehensive income	31, 2021
Deferred tax assets:				
Allowance for expected credit losses	5,200,000.00	-	-	5,200,000.00
Allowance for decline in value of obsolete stocks	47,699,278.27	217,631.65	-	47,916,909.92
Allowance for impairment of fixed asset	3,237,855.18	-	-	3,237,855.18
Employee benefit obligation	23,277,439.99	(910,864.25)	(915,415.90)	21,451,159.84
Lease	3,392.70	2,913.90	-	6,306.60
Total	79,417,966.14	(690,318.70)	(915,415.90)	77,812,231.54

	Baht			
	Separate financial statements			
	As at January	Income (expense) during the year		As at December
	1, 2020	In profit or loss	In other comprehensive income	31, 2020
Deferred tax assets:				
Allowance for expected credit losses	5,200,000.00	-	-	5,200,000.00
Allowance for decline in value of obsolete stocks	45,726,205.40	1,973,072.87	-	47,699,278.27
Allowance for impairment of fixed asset	3,237,855.18	-	-	3,237,855.18
Employee benefit obligation	24,949,854.22	(1,296,274.78)	(376,139.45)	23,277,439.99
Lease	-	3,392.70	-	3,392.70
Total	79,113,914.80	680,190.79	(376,139.45)	79,417,966.14

As at December 31, 2021 and 2020, the Group had an accumulated loss (in tax) that was still unused in the amount of Baht 398.44 million and Baht 375.20 million, (separate financial statement in the amount of Baht 0.00 million and Baht 13.91 million), respectively. The Group did not record deferred tax assets from such loss because there was an uncertainty whether the Group would have enough profit to utilize the benefits from deferred tax assets or not.

14. BANK OVERDRAFTS AND SHORT-TERM LOANS FROM FINANCIAL INSTITUTIONS

Bank overdrafts and short-term loans from financial institutions consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Bank overdrafts	7,780,977.53	486,223.91	7,780,977.53	486,223.91
Trust receipts	29,166,578.71	24,322,215.91	29,166,578.71	24,322,215.91
Promissory note	116,276,804.40	87,000,000.00	116,276,804.40	87,000,000.00
Total	153,224,360.64	111,808,439.82	153,224,360.64	111,808,439.82

The Company had credit facilities with a local commercial bank, as follows:

Types of credit limit	Interest rate (% per annum)	Million Baht			
		Consolidated financial statements		Separate financial statements	
		2021	2020	2021	2020
(1) Bank overdrafts	MOR	30.00	35.00	30.00	30.00
(2) Letter of credit/trust receipt	MLR - MLR-2	110.00	110.00	110.00	110.00
(3) Promissory note	MLR-0.50 - MLR-2	220.00	220.00	220.00	220.00
(4) Forward foreign exchange contracts		10.00	10.00	10.00	10.00
(5) Letter of guarantee	-	10.00	10.00	10.00	10.00
(6) Long-term loan (Note 18)	MLR-1 - MLR-2	167.00	167.00	167.00	167.00
Total		547.00	552.00	547.00	547.00

Above the credit limit were guaranteed by mortgage of land, buildings and structures and some part of machineries of the Group (Note 9), and director of the company.

According to the notification letter of credit line approval from financial institutions dated July 15, 2020 and August 5, 2021, it had the significant detail as follows:

14.1 Reduce the interest of current credit facility until June 30, 2022 as follows:

14.1.1 The interest rate of promissory note Baht 220.00 million is reduced from MLR-0.5% per annum to MLR-2% per annum.

14.1.2 Letter of credit/trust receipt facility is reduced to the rate that follows the rules of the bank deduct 2% per annum in all currencies and a letter of credit fee is charged at the rate of 1/8 percent per 90 days.

14.2 Cancel all loan guarantee of a director from the guarantee of the Group's credit facilities.

15. TRADE AND OTHER CURRENT PAYABLES

Trade and other current payables consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Trade payables - Related parties	-	-	1,086,868.81	1,883,010.49
Trade payables - Other companies	134,700,544.32	102,214,673.80	119,630,596.82	93,932,454.12
Total	134,700,544.32	102,214,673.80	120,717,465.63	95,815,464.61
Other current payable	22,954,620.60	20,604,172.82	19,334,896.80	18,036,317.11
Total	157,655,164.92	122,818,846.62	140,052,362.43	113,851,781.72

Trade payables classified by currency consisted of:

	Consolidated financial statements			
	Foreign currencies		Baht	
	2021	2020	2021	2020
Trade payables, domestic;				
Baht			117,141,992.10	85,296,663.53
Trade payables, overseas;				
U.S. Dollars	79,574.50	124,221.05	2,673,138.22	3,710,159.79
Euro	-	47,680.00	-	1,716,241.60
Singapore Dollars	-	140,148.00	-	3,209,389.20
Rand	7,098,433.00	3,898,983.00	14,885,414.00	8,282,219.68
Total			<u>134,700,544.32</u>	<u>102,214,673.80</u>

	Separate financial statements			
	Foreign currencies		Baht	
	2021	2020	2021	2020
Trade payables, domestic;				
Baht			118,044,327.41	87,179,674.02
Trade payables, overseas;				
U.S. Dollars	79,574.50	124,221.05	2,673,138.22	3,710,159.79
Euro	-	47,680.00	-	1,716,241.60
Singapore Dollars	-	140,148.00	-	3,209,389.20
Total			<u>120,717,465.63</u>	<u>95,815,464.61</u>

Other current payables consisted of:

	Baht			
	Consolidated financial statements		Consolidated financial statements	
	2021	2020	2021	2020
Accrued expenses	16,034,553.35	15,642,012.62	12,736,570.00	13,139,526.20
Dividend payable	2,383,619.39	2,196,488.58	2,383,619.39	2,196,488.58
Deposit received	341,896.64	100,265.40	93,290.64	100,265.40
Revenue Department	4,080,122.22	2,618,607.22	4,006,987.77	2,553,986.93
Other	114,429.00	46,799.00	114,429.00	46,050.00
Total	<u>22,954,620.60</u>	<u>20,604,172.82</u>	<u>19,334,896.80</u>	<u>18,036,317.11</u>

16. LONG-TERM LOANS FROM FINANCIAL INSTITUTION

Long-term loans from financial institution consisted of:

		Baht							
		Consolidated financial statements				Separate financial statements			
		2021	2020	2021	2020	2021	2020	2021	2020
Long-term loans from financial institution		47,000,000.00	50,000,000.00	47,000,000.00	50,000,000.00	47,000,000.00	50,000,000.00	47,000,000.00	50,000,000.00
<u>Less</u> Current portion due within one year		(9,000,000.00)	(21,000,000.00)	(9,000,000.00)	(21,000,000.00)	(9,000,000.00)	(21,000,000.00)	(9,000,000.00)	(21,000,000.00)
Long-term loans, net		38,000,000.00	29,000,000.00	38,000,000.00	29,000,000.00	38,000,000.00	29,000,000.00	38,000,000.00	29,000,000.00

Consolidated/Separate financial statement									
No.	Year	Credit limit (Million)		Withdrawn (million Baht)		Interest rate	Monthly repayment schedule of	Outstanding principal (Baht)	
		2021	2020	2021	2020	(%)	principal and interest	2021	2020
1	2019	72.00	72.00	50.00	50.00	MLR-2,	Within 66 months from the first withdrawn loan	47,000,000.00	50,000,000.00
						MLR-1	Installments in monthly of Baht 1.50 million		
2	2020	95.00	95.00	-	-	MLR-2	Within 47 months from the first withdrawn loan installments in monthly as follow: No. 1 - 18 Baht 2.00 million, No. 19 - 34 Baht 3.50 million, No. 35 pay off the remaining	-	-
Total		167.00	167.00	50.00	50.00			47,000,000.00	50,000,000.00

As at December 31, 2021 and 2020, the Company has long-term loan limit with a local financial institutions were guaranteed by the mortgage of land, buildings and structures and some part of machineries of the Group (Note 11), and directors of the Company.

According to the notification letter of credit line approval from financial institutions dated July 15, 2020 and August 5, 2021, it had the significant details as follows:

16.1 To adjust the long-term loan condition amounted Baht 95.00 million as follows:

- 16.1.1 Extend the withdrawal of loan period from within 12 months from the date in the loan agreement that will be due by July 16, 2021 to extend the period to July 15, 2022.
- 16.1.2 Repay the loan to be finished by June 17, 2026 or within 47 months from the first withdrawal month according to which date is due first.
- 16.1.3 Condition in loan withdrawal that is able to withdraw not over 80% of the expenses document from February to December 2021.

16.2 To adjust the long-term loan condition amounted Baht 72.00 million as follows:

- 16.2.1 Extend the withdrawal of loan period from within December 9, 2020 to April 30, 2021 and can be renewed for another 1 year to April 29, 2022.
- 16.2.2 Adjust to lower interest rate from MLR-1% per annum to MLR-2% per annum.

16.2.3 Change the loan repayment condition as follows:

- Extend the loan repayment period in the first installment for another 12 months from July 2020 to July 2021 and can be renewed for another 12 months. The principal repayment can be started from July 2022, onwards.
- Extend the loan repayment period from the due date on June 17, 2025 to June 17, 2026.

17. LEASE LIABILITIES

The carrying amounts of lease liabilities and the movement for the year ended December 31, 2021 and 2020 are presented below:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Balance as at January 1	82,004,903.49	83,039,841.10	1,259,222.41	580,031.25
Addition during the year	10,190,734.84	1,135,120.80	-	1,135,120.80
Accretion of interest during the year	10,533,635.77	7,424,225.70	91,500.12	88,282.36
Payments during the year	(11,709,688.87)	(8,571,516.77)	(581,361.00)	(544,212.00)
Exchange difference on translating financial statement	(1,012,013.34)	(1,022,767.34)	-	-
Balance as at December 31	90,007,571.89	82,004,903.49	769,361.53	1,259,222.41
<u>Less: current portion</u>	<u>(3,024,155.70)</u>	<u>(2,088,416.38)</u>	<u>(223,608.52)</u>	<u>(529,815.65)</u>
Lease liabilities - net of current portion	<u>86,983,416.19</u>	<u>79,916,487.11</u>	<u>545,753.01</u>	<u>729,406.76</u>

Amounts recognized in the statement of comprehensive income for the years ended December 31, 2021 and 2020 are comprise;

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Depreciation of right-of-use assets	9,159,399.09	7,162,991.92	549,824.17	493,952.51
Interest expense on lease liabilities	10,533,635.77	7,424,225.70	91,500.12	88,282.36
Expense relating to short-term lease	792,000.00	396,000.00	792,000.00	396,000.00
Leases of low - value assets	123,600.00	61,800.00	123,600.00	61,800.00
Exchange difference on transtating, net	(1,012,013.34)	(1,022,767.34)	-	-
Total	<u>19,596,621.52</u>	<u>14,022,250.28</u>	<u>1,556,924.29</u>	<u>1,040,034.87</u>

For the years ended December 31, 2021 and 2020, The Group had total cash outflows for leases of Baht 12.62 million and Baht 9.03 million, respectively. (The separate: Baht 1.50 million and Baht 1.00 million, respectively.)

18. EMPLOYEE BENEFIT OBLIGATIONS

The statements of financial position

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Beginning balance	119,698,870.33	127,467,442.39	116,387,199.91	124,749,271.08
Benefits paid by the plan during the year	(11,997,247.05)	(14,704,244.86)	(11,678,588.48)	(14,693,122.76)
Past service costs and interest				
Current service costs and interest during the year	7,358,698.92	8,489,210.13	7,124,267.29	8,211,748.86
(Gains) losses on re-measurements of defined benefit plans	(5,070,993.35)	(1,553,537.33)	(4,577,079.51)	(1,880,697.27)
Ending balance	109,989,328.85	119,698,870.33	107,255,799.21	116,387,199.91
Less: current portion	(19,188,046.25)	(13,809,153.86)	(19,188,046.25)	(13,809,153.86)
Employee benefit obligations - net of current portion	90,801,282.60	105,889,716.47	88,067,752.96	102,578,046.05

Expense recognized in the statements of comprehensive income:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Current service costs				
Cost of sales	3,431,072.14	3,923,215.52	3,246,008.29	3,748,552.05
Selling expense	325,342.31	294,244.06	325,342.31	282,717.21
Administrative expenses	2,088,633.43	2,161,829.91	2,077,932.19	2,161,829.91
Interest on obligation	1,587,363.31	1,849,291.84	1,535,261.65	1,799,304.01
Remeasurements of other long-term benefits	(73,712.27)	260,628.80	(60,277.15)	219,345.68
Total	7,358,698.92	8,489,210.13	7,124,267.29	8,211,748.86

(Gains) losses on re-measurements of defined benefit plans

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Actuarial (gains) losses arising from				
Changes in demographic assumptions	-	(7,236.96)	-	(8,442.23)
Changes in financial assumptions	(3,586,512.23)	(2,787,254.93)	(3,344,457.77)	(2,883,034.19)
Experience adjustments	(1,484,481.12)	1,240,954.56	(1,232,621.74)	1,010,779.15
Total	(5,070,993.35)	(1,553,537.33)	(4,577,079.51)	(1,880,697.27)

Sensitivity analysis

The results of sensitivity analysis for significant assumptions that affect the present value of the long-term employee benefit obligations as at December 31, 2021 and 2020 are summarized below:

	Baht			
	Consolidated		Separate	
	financial statements		financial statements	
	2021	2020	2021	2020
Discount rate				
1% increase	(6,987,490.09)	(4,441,355.29)	(6,771,399.42)	(4,102,304.11)
1% decrease	8,026,082.83	4,808,037.14	7,771,741.59	4,404,226.32
Salary increase rate				
1% increase	7,696,301.40	9,072,273.58	7,453,386.18	8,722,886.84
1% decrease	(6,857,345.80)	(8,053,257.71)	(6,645,899.51)	(7,750,105.53)
Employee turnover rate				
20% increase	(2,889,806.78)	(3,470,292.77)	(2,819,153.19)	(3,348,027.15)
20% decrease	3,106,586.13	3,744,079.30	3,030,699.20	3,611,906.25

Principal actuarial assumptions at the reporting date

	2021		2020	
	Percentage		Percentage	
	Consolidated financial statements	Separate financial statements	Consolidated financial statements	Separate financial statements
Discount rate	1.60 - 1.94	1.94	1.49 - 1.60	1.49
Salary increase rate	5.00 - 6.00	5.00	5.00 - 6.00	5.00
Employee turnover rate	0.96 - 17.19	1.43 - 17.19	0.96 - 22.92	1.43 - 17.19
Disability rate	5.00 of mortality rate	5.00 of mortality rate	5.00 of mortality rate	5.00 of mortality rate
Mortality rate	100.00 of Thai mortality table 2017	100.00 of Thai mortality table 2017	100.00 of Thai mortality table 2017	100.00 of Thai mortality table 2017

19. APPROPRIATION OF RETAINED EARNINGS

Legal reserve

Under the provision to the Public Limited Companies, the Company is required to set aside as statutory reserve at least 5% of its net income after deduction accumulated deficit brought forward (if any), until the reserve reaches 10% of the registered capital. The legal reserve is not available for dividend distribution.

Dividend and legal reserve

According to the Annual General Meeting of Shareholders for the year 2021, held on April 23, 2021, the shareholders had a resolution to approve paying dividend from the retained earnings to the shareholders of the company at Baht 0.0125 per share totaling Baht 3.99 million by paying dividend in cash. The shareholders whose names appear in the register book as at May 7, 2021 are entitled to receive dividends. The Company paid the dividends to the shareholders on May 21, 2021 and approved the non-allocation of profit to legal reserve from the operating results of 2020 due to the Company has net loss.

For the year ended December 31, 2021, the Company appropriated the legal reserve at the rate of 5% of net profit for the year 2021 amounted to Baht 5.00 million.

20. OPERATING SEGMENT

The Group operate in 2 main reports by products operating segments in main geographical area, Thailand as follows:

Type of operating segment	Nature of operating segment
- Manufacturing of plastic parts of automobile industry group	Artificial leather and automobile rubber flooring
- Others-plastic parts of other industry group such as packaging manufacture industry and pharmaceutical, etc.	Various types of plastics both soft and rigid, rolls and plate

The operating segment's performance is regularly reviewed by the chief operating decision maker who is the Executive Directors in order to make decisions about the allocation of resources to the segment and assess its performance. The Group assess the performance of the operating segment by using the operating profit or loss as the same basis to assess operating profit or loss in the financial statements.

Details of financial information by segment operations for the year ended December 31, 2021 and 2020 were as follows:

	Baht					
	Consolidated financial statements					
	Automobile industry group		Others		Total	
	2021	2020	2021	2020	2021	2020
Revenue from sales	1,046,923,590.38	716,983,428.37	4,305,519.50	5,803,852.02	1,051,229,109.88	722,787,280.39
Cost of sales	(759,451,691.15)	(549,835,393.65)	(6,054,911.20)	(9,476,733.51)	(765,506,602.35)	(559,312,127.16)
Gross profit (loss)	287,471,899.23	167,148,034.72	(1,749,391.70)	(3,672,881.49)	285,722,507.53	163,475,153.23
Distribution costs	(50,576,794.69)	(27,470,472.76)	(53,865.26)	(122,892.40)	(50,630,659.95)	(27,593,365.16)
Administrative expenses	(142,368,358.04)	(133,085,006.44)	(2,214,847.82)	(2,345,441.50)	(144,583,205.86)	(135,430,447.94)
Operating profit (loss)	94,526,746.50	6,592,555.52	(4,018,104.78)	(6,141,215.39)	90,508,641.72	451,340.13
Other income(other expenses)					18,206,724.02	21,028,413.86
Finance cost					(15,479,466.35)	(15,803,261.17)
Tax income (tax expenses)					(6,887,593.00)	(3,357,382.03)
Profit (loss) for the year					86,348,306.39	2,319,110.79

Information about geographical areas

The Group' revenue from sales separated by geographical area for the year ended December 31, 2021 and 2020, were summarized as follows:

	Baht	
	Consolidated financial statements	
	2021	2020
Domestic	827,338,103.67	588,049,262.02
Export	223,891,006.21	134,738,018.37
Total	1,051,229,109.88	722,787,280.39

Non-current assets of the Group separated by geographical area as at December 31, 2021 and 2020 were as follows:

	Baht			
	Consolidated financial statements			
	Automobile industry group		Others	
	2021	2020	2021	2020
Property, plant and equipment				
- Thailand	250,365,080.25	272,948,559.89	3,812,964.65	4,802,692.51
- South Africa	19,377,701.77	21,643,907.14	-	-
	<u>269,742,782.02</u>	<u>294,592,467.03</u>	<u>3,812,964.65</u>	<u>4,802,692.51</u>

Information about major customers

The Group' revenue from sales from their major customers for the year ended December 31, 2021 and 2020, were summarized as follows:

	Baht	
	Consolidated financial statements	
	2021	2020
Domestic automobile parts manufacturing	763,994,837.25	505,259,636.28
Export automobile parts manufacturing	209,177,586.91	101,587,768.62

21. EXPENSES BY NATURE

Significant expenses by nature for the years ended December 31, 2021 and 2020 were as follows:

	Baht			
	Consolidated financial statement		Separate financial statement	
	2021	2020	2021	2020
Changed in inventories of finished goods and work in process	(31,796,107.08)	23,108,059.37	(32,282,483.02)	17,409,808.12
Raw materials and consumables used	645,390,172.80	308,603,640.52	553,623,806.54	308,312,979.77
Staff expenses	240,366,165.44	221,248,354.52	197,068,101.88	187,791,998.84
Depreciation and amortization charges	54,182,334.98	52,022,986.55	40,893,659.03	41,948,303.49
Electricity - Water supply	31,878,259.99	23,470,204.36	24,242,044.81	19,996,271.13
Expected credit losses (reversal)	2,157,744.99	(2,682,766.64)	22,648,682.19	54,270,017.13
Maintenance expense	15,356,692.35	8,344,828.18	12,527,170.53	7,592,619.29

22. PROVIDENT FUND

The Company established a contributory registered provident fund covering all permanent employees in accordance with the Provident Fund Act B.E.2530.

Under the provident fund plan, employees' and Company's contributions are equivalent to certain percentages of employees' basic salaries. The employees are entitled to the Company's contributions in accordance with the rules and regulations of the fund and on the length of service with the Company. The Company appointed a fund manager to manage the fund in accordance with the terms and conditions prescribed in the Provident Fund Act.

The Company's contributions for the years ended December 31, 2020 were amounted to Baht 2.59 million (separate financial statements : Baht 2.54 million).

During the Year 2021, according to the minutes provident fund committee meeting, the meeting had resolution to approve the Group to temporarily stop contributing to the provident fund from the remittance period of January to December 2021 due to the impact of the coronavirus disease 2019 outbreak situation.

23. TAX EXPENSE (TAX INCOME)

23.1 Major component of income tax expense (tax income)

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Tax expense (tax income) shown in profit or loss:				
Current tax expense:				
Income tax expense for the year	10,433,470.69	26,938.01	10,262,747.06	-
Deferred tax expense (income):				
Changes in temporary differences relating to the original recognition and reversal	(3,545,877.69)	3,330,444.02	690,318.70	(680,190.79)
Total	<u>6,887,593.00</u>	<u>3,357,382.03</u>	<u>10,953,065.76</u>	<u>(680,190.79)</u>
Tax expense (tax income) relating to components of other comprehensive income:				
Gain on re-measurements of defined benefit plans	1,014,198.67	310,707.47	915,415.90	376,139.45
Total	<u>1,014,198.67</u>	<u>310,707.47</u>	<u>915,415.90</u>	<u>376,139.45</u>

23.2 A numerical reconciliation between Tax expense (tax income) and the product of accounting profit multiplied by the applicable tax rate

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Accounting profit (loss) for the year	93,235,899.39	5,676,492.82	101,811,347.06	(69,763,868.75)
The applicable tax rate (%)	20%	20%	20%	20%
Tax expense (tax income) at the applicable tax rate	<u>18,647,179.88</u>	<u>1,135,298.56</u>	<u>20,362,269.41</u>	<u>(13,952,773.75)</u>

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Reconciliation items:				
Tax effect of expenses that are not deductible in determining tax profit:	7,304,411.07	11,848,753.14	4,570,751.94	11,835,555.82
Tax effect of income that are required in determining taxable profit:	1,982,252.75	2,488,088.58	1,982,252.75	2,488,088.58
Tax effect of income or profit that are not required in determining taxable profit	(13,180,112.93)	-	(13,180,112.93)	-
The amount of previously unrecognized tax losses for a prior year that is used to reduce current tax expense	22,176,261.26	1,933,614.92	-	-
Effect on deferred tax from progressive tax rate				
Effect on deferred tax from elimination	(29,929,022.14)	(18,096,016.63)	-	-
Revaluation of the deferred tax resulting from difference in tax rates	(6,574,935.07)	(2,422,445.10)	-	-
The amount of previously unrecognized tax losses for a Prior period that is used to reduce current tax expense	(2,782,095.41)	(1,051,061.44)	(2,782,095.41)	(1,051,061.44)
Deferred tax expense arising from the write-down of deferred tax asset	9,243,653.59	7,521,150.00	-	-
Total reconciliation items	(11,759,586.88)	2,222,083.47	(9,409,203.65)	13,272,582.96
Total Tax expense (tax income)	6,887,593.00	3,357,382.03	10,953,065.76	(680,190.79)

23.3 A numerical reconciliation between tax average effective tax rate and the application tax rate

	Consolidated financial statements			
	2021		2020	
	Tax amount (Baht)	Tax rate (%)	Tax amount (Baht)	Tax rate (%)
Accounting profit (loss) before tax expense for the year	93,235,899.39		5,676,492.82	
Tax expense (tax income) at the applicable tax rate	18,647,179.88	20.00	1,135,298.56	20.00
Reconciliation items	(11,759,586.88)	(12.61)	2,222,083.47	39.15
Tax expense (tax income) at the average effective tax rate	6,887,593.00	7.39	3,357,382.03	59.15

	Separate financial statement			
	2021		2020	
	Tax amount (Baht)	Tax rate (%)	Tax amount (Baht)	Tax rate (%)
Accounting profit (loss) before tax expense for the year	101,811,347.06		(69,763,868.75)	
Tax expense (tax income) at the applicable tax rate	20,362,269.41	20.00	(13,952,773.75)	20.00
Reconciliation items	(9,409,203.65)	(9.24)	13,272,582.96	(19.03)
Tax expense (tax income) at the average effective tax rate	10,953,065.76	10.76	(680,190.79)	0.97

For the years ended December 31, 2021 and 2020, its subsidiaries have reduced the carrying amount of deferred tax assets in the amount of Baht 9.24 million and Baht 7.52 million, respectively.

24. Privileges and benefits from investment promotion

The Company is entitled to privileges and benefits from investment promotion under the Investment Promotion Act B.E. 2520 for 1 project as follows:

The Investment Promotion Certificate No. 63-0062-1-05-1-0 dated November 6, 2019 in the SYNTHETIC LEATHER AND PLASTIC SHEET manufacturing business type 6.6 PLASTIC PRODUCTS FOR INDUSTRIAL GOODS

- Exemption of import duty for machinery as approved by the board
- Exemption from corporate income tax for net profit from the investment promotion at 100 percent of investment in automatic system or robot for a period of 3 years from the revenue earning from the investment promotion.
- In case of loss during the exemption of income tax period, the annual loss incurred during that period is allowed to be deducted from net profit after corporate income tax exemption is not over 5 years from the overdue date. It can be deducted from net profit of any year or several years.
- Exemption of import duty for raw material and essential supplies to be imported from overseas for manufacturing to reexport until April 29, 2020.
- Exemption of import duty for items imported for re-export until April 29, 2020.

The Company has income derived from the investment promotion for the year ended December 31, 2021 and 2020 as follows:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Income derived from the investment promotion	871,919,351.07	629,464,954.94	871,919,351.07	629,464,954.94

25. BASIC EARNINGS (LOSS) PER SHARE

Basic earnings (loss) per share is calculated by dividing the profit (loss) for the year (excluding other comprehensive income (expense)) by the weighted average number of ordinary shares which are issued and paid-up during the year.

	Consolidated financial statement		Separate financial statement	
	2021	2020	2021	2020
Profit (loss) for the year of parent company (Baht)	86,348,306.39	2,319,110.79	90,858,281.30	(69,083,677.96)
Weighted average number of ordinary shares (Shares)	319,516,823	319,516,823	319,516,823	319,516,823
Basic earnings (loss) per share (Baht per share)				
Profit (loss) attributable to owners of the parent	0.27	0.01	0.28	(0.22)

26. FINANCIAL INSTRUMENTS

26.1 Risk management

The Group manage their financial risk exposure on financial assets and financial liabilities in the normal business by its internal management and control system, and the Group do not hold or issue derivative financial instruments for speculative or trading purposes.

26.2 Classification and measurement the financial assets and liabilities

On December 31, 2021 and 2020, the Group's management has assessed which business models applied to the financial assets and liabilities held by the Group and has classified the financial assets and liabilities as amortized cost.

26.3 Credit risk

The Group are exposed to credit risk primarily with respect to trade and other receivables and short-term loans to related party. The management of the Group manage this risk by establishing appropriate credit control policies and procedures. Therefore, it does not expect to incur material losses from debt collection more than the amount already provided in the allowance for expected credit losses.

26.4 Interest rate risk

The Group are exposed to interest rate risk relates primarily to its cash at banks, bank overdrafts, short-term loans and long-term and machine payable. However, most of the Company's financial assets and liabilities bear floating interest rates or fixed interest rates which are close to the market. However, the management believed that the future fluctuation on market interest rate would not provide significant effect to their operations and cash flows, therefore; no financial derivative was adopted to manage such risks.

As at December 31, 2021 and 2020, the significant financial assets and financial liabilities classified by types of interest rates were as follows:

	Baht				
	Separate financial statement				
	2021				
	Floating interest rate	Fixed interest rate	Interest - free	Total	Interest rate (% per annum)
<u>Financial assets</u>					
Cash and cash equivalents	3,102.47	-	2,934,394.74	2,937,497.21	0.05 - 0.125
Trade and other current receivables	-	-	279,706,366.74	279,706,366.74	-
<u>Financial liabilities</u>					
Bank overdraft and short-term loans from financial institutions	153,224,360.64	-	-	153,224,360.64	3.25
Trade and other current payables	-	-	140,052,362.43	140,052,362.43	-
Long-term loan from financial institutions	47,000,000.00	-	-	47,000,000.00	3.25
Liabilities under a finance lease agreement	-	769,361.53	-	769,361.53	5.25

	Baht				
	Separate financial statement				
	2020				
	Floating interest rate	Fixed interest rate	Interest - free	Total	Interest rate (% per annum)
<u>Financial assets</u>					
Cash and cash equivalents	1,149.15	-	2,677,365.80	2,678,514.95	0.05 - 0.125
Trade and other current receivables	-	-	178,464,565.25	178,464,565.25	-
<u>Financial liabilities</u>					
Bank overdraft and short-term loans from financial institutions	111,808,439.82	-	-	111,808,439.82	3.25 - 5.875
Trade and other current payables	-	-	113,851,781.72	113,851,781.72	-
Long-term loan from financial institutions	50,000,000.00	-	-	50,000,000.00	3.25
Liabilities under a finance lease agreement	-	1,259,222.41	-	1,259,222.41	5.25 - 6.758

	Baht				
	Consolidated financial statements				
	2021				
	Floating interest rate	Fixed interest rate	Interest - free	Total	Interest rate (% per annum)
<u>Financial assets</u>					
Cash and cash equivalents	16,175,819.47	-	11,638,461.61	27,814,281.08	0.05 - 0.125
Trade and other current receivables	-	-	248,757,359.51	248,757,359.51	-
<u>Financial liabilities</u>					
Bank overdraft and short-term loans from financial institutions	153,224,360.64	-	-	153,224,360.64	3.25 - 5.875
Trade and other current payables	-	-	157,655,164.92	157,655,164.92	-
Long-term loan from financial institutions	47,000,000.00	-	-	47,000,000.00	3.25
Liabilities under a finance lease agreement	-	90,007,571.89	-	90,007,571.89	5.25 - 6.758

	Baht				
	Consolidated financial statements				
	2020				
	Floating interest rate	Fixed interest rate	Interest - free	Total	Interest rate (% per annum)
<u>Financial assets</u>					
Cash and cash equivalents	19,090,559.55	-	22,704,785.44	41,795,344.99	0.50 - 0.125
Trade and other current receivables	-	-	172,120,982.54	172,120,982.54	-
<u>Financial liabilities</u>					
Bank overdraft and short-term loans from financial institutions	111,808,439.82	-	-	111,808,439.82	3.25 - 5.875
Trade and other current payables	-	-	122,818,846.62	122,818,846.62	-
Long-term loan from financial institutions	50,000,000.00	-	-	50,000,000.00	3.25
Liabilities under a finance lease agreement	-	82,004,903.49	-	82,004,903.49	5.25 - 6.758

26.5 Foreign currency risk

The Company and its subsidiary companies incurred risk foreign currencies exchange due to the Company and its subsidiary companies constitutes cash at banks, trade accounts receivable, trust receipts and trade accounts payable in foreign currencies which the Company had hedged as they believed appropriate the foreign currencies risk using forward contract against risk on exchange rates. As of December 31, 2021 and 2020, the Company and its subsidiary has no outstanding foreign exchange contracts and constitutes foreign currencies assets and liabilities which mainly due within one year as follows:

Foreign currencies	Consolidated financial statements					
	Financial assets		Financial liabilities		Average exchange rate	
	2021	2020	2021	2020	2021	2020
	(Baht per foreign currency unit)					
US Dollar	581,784.31	583,039.28	79,574.50	384,987.92	33.4199	30.0371
Euro	-	-	-	47,680.00	37.8948	36.8764
Singapore Dollar	-	-	-	140,148.00	24.7357	22.6632
Africa Rand	15,475,107	4,373,419.00	7,098,433.00	4,806,736.00	2.0970	2.1242

Foreign currencies	Separate financial statements					
	Financial assets		Financial liabilities		Average exchange rate	
	2021	2020	2021	2020	2021	2020
	(Baht per foreign currency unit)					
US Dollar	13,652,425.14	12,227,688.06	79,574.50	124,221.05	33.4199	30.0371
Euro	100,812.16	100,812.16	-	47,680.00	37.8948	36.8764
Singapore Dollar	-	-	-	140,148.00	24.7357	22.6632

For the years ended December 31, 2021 and 2020, the aggregate net foreign exchange gains (losses) recognized in profit or loss are as follow:

	Baht			
	Consolidated		Separate	
	financial statements		financial statements	
	2021	2020	2021	2020
Unrealized gain (loss) on exchange rates	7,466,907.07	14,323,158.64	40,214,087.69	(11,834,058.96)
Gain (loss) on exchange rates				
- Other income	2,944,817.35	-	-	232,614.24
- Administrative expense	-	(9,365,925.15)	(1,292,346.27)	-
Total net gain (loss) on exchange rate				
recognized in profit before income tax	<u>10,411,724.42</u>	<u>4,957,233.49</u>	<u>38,921,741.42</u>	<u>(11,601,444.72)</u>

26.6 Liquidity risk

The Group manages its liquidity risk by maintaining adequate level of cash and cash equivalents to support the Company's operations as well as securing short-term credit facilities from financial institutions for reserve as necessary and to reduce the impact of fluctuations in cash flow.

26.7 Fair value

The carrying amount of financial assets and financial liabilities as presented in the statement of financial position are mostly bear floating interest rates or fixed interest rates which are close to market rate. The management believes that the fair value of those financial assets and financial liabilities does not materially differ from their carrying amount.

27. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

Changes in the liabilities arising from financing activities for the years ended December 31, 2021 and 2020 are as follows:

	Baht				
	Consolidated financial statements				
	Balance	Cash flows	Non-cash transaction		Balance
	as at January	Increase	Increase	Differences	as at December
	1, 2021	(decrease)*		on translation	31, 2021
				of financial	
Short-term borrowings from financial institutions	111,808,439.82	41,151,235.48	-	264,685.34	153,224,360.64
Long-term borrowings from financial institutions	50,000,000.00	(3,000,000.00)	-	-	47,000,000.00
Liabilities under a finance lease agreement	82,004,903.49	(1,176,053.10)	10,190,734.84	(1,012,013.34)	90,007,571.89
Total	243,813,343.31	36,975,182.38	10,190,734.84	(747,328.00)	290,231,932.53

	Baht				
	Consolidated financial statements				
	Balance	Cash flows	Non-cash transaction		Balance
	as at January	Increase	Increase	Differences	as at December
	1, 2020	(decrease)*		on translation	31, 2020
				of financial	
Short-term borrowings from financial institutions	153,912,086.08	(42,033,181.04)	-	(70,465.22)	111,808,439.82
Long-term borrowings from financial institutions	40,000,000.00	10,000,000.00	-	-	50,000,000.00
Liabilities under a finance lease agreement	83,039,841.10	(1,147,291.07)	1,135,120.80	(1,022,767.34)	82,004,903.49
Total	276,951,927.18	(33,180,472.11)	1,135,120.80	(1,093,232.56)	243,813,343.31

Baht					
Separate financial statements					
	Balance	Cash flows	Non-cash transaction		Balance
	as at January	Increase	Increase	Differences	as at December
	1, 2021	(decrease)*		on translation	31, 2021
				of financial	
Short-term borrowings from financial institutions	111,808,439.82	41,151,235.48	-	264,685.34	153,224,360.64
Long-term borrowings from financial institutions	50,000,000.00	(3,000,000.00)	-	-	47,000,000.00
Liabilities under a finance lease agreement	1,259,222.41	(489,860.88)	-	-	769,361.53
Total	163,067,662.23	37,661,374.60	-	264,685.34	200,993,722.17

Baht					
Separate financial statements					
	Balance	Cash flows	Non-cash transaction		Balance
	as at January	Increase	Increase	Differences	as at December
	1, 2020	(decrease)*		on translation	31, 2020
				of financial	
Short-term borrowings from financial institutions	153,912,086.08	(42,033,181.04)	-	(70,465.22)	111,808,439.82
Long-term borrowings from financial institutions	40,000,000.00	10,000,000.00	-	-	50,000,000.00
Liabilities under a finance lease agreement	580,031.25	(455,929.64)	1,135,120.80	-	1,259,222.41
Total	194,492,117.33	(32,489,110.68)	1,135,120.80	(70,465.22)	163,067,662.23

* Financing cash flows included net proceed and repayment cash transactions in the statements of cash flow.

28. COMMITMENTS AND CONTINGENT LIABILITIES

28.1 Outstanding letters of credit

As at December 31, 2021 and 2020, the Group had commitments for the outstanding letters of credit amounting equivalent to Baht 14.52 million and equivalent to Baht 15.72 million (Separate financial statement amounting equivalent to Baht 14.52 million and equivalent to Baht 15.72 million), respectively.

28.2 Letter of guarantee

As at December 31, 2021 and 2020, the Group had contingent liabilities for the letter of guarantees issued by the bank in the total amount of Baht 5.80 million and Baht 5.80 million (Separate financial statement amount of Baht 4.60 million and Baht 4.60 million), respectively.

28.3 Commitment on capital expenditure

As at December 31, 2021 and 2020, the Company has commitment to pay under the purchase agreement with local companies totaled Baht 8.62 million and Baht 2.05 million. The Company has an outstanding commitment under the agreement amounted Baht 3.69 million and Baht 0.68 million, respectively.

28.4 Service agreement

As at December 31, 2021 and 2020, the Company has commitment to pay under the Technical Consultancy Service contract with person totaled Baht 16.81 million and Baht 16.81 million. The Company has an outstanding commitment under the agreement amounted Baht 5.77 million and Baht 8.77 million, respectively.

28.5 Commitment relating to lease agreements

As at December 31, 2021 and 2020, the Group has minimum future rental payments under the lease agreements of expense relating to short-term lease and leases of low-value assets as follow:

	Baht			
	Consolidated financial statements		Separate financial statement	
	2021	2020	2021	2020
Payments payments				
Within 1 year	123,600.00	123,600.00	123,600.00	123,600.00
Over 1 year and less than 5 years	61,800.00	-	61,800.00	-
Total	185,400.00	123,600.00	185,400.00	123,600.00

29. CAPITAL MANAGEMENT

The primary objective of capital management of the Group is to ensure that it has an appropriate financial structure and preserves the ability to continue its business as a going concern. According to the statement of financial position as at December 31, 2021, the Group's debt-to-equity ratio was 1.09 : 1 (as at December 31, 2020 was 1.10 : 1) and the Company's was 0.73 : 1 (as at December 31, 2020 was 0.73 : 1).

30. RECLASSIFICATION

Certain reclassification in the statements of financial position as at December 31, 2020, that have already been issued have been reclassified to be consistent with the current period's classification with no effect on profit or shareholders' equity. Reclassification includes the following:

	Baht		
	Consolidated financial statements		
	As previously reported	Reclassified increase (decrease)	As reclassified
Assets			
Current assets			
Trade and other current receivables	176,917,239.21	(4,796,256.67)	172,120,982.54
Non-current assets			
Other non-current assets	144,566.05	4,796,256.67	4,940,822.72
Liabilities			
Current liabilities			
Current portion of lease liabilities	8,604,383.76	(6,515,967.38)	2,088,416.38
Non-current liabilities			
Lease liabilities	73,400,519.73	6,515,967.38	79,916,487.11

31. APPROVAL OF THE FINANCIAL STATEMENTS

These financial statements were authorised for issue by the Company's board of directors on February 28, 2022.

Part 4

Certification of Information and Data Accuracy

The Company has already reviewed all information provided in these annual report with carefully. The Company, hereby certify that all such information are accurate, complete, true and has no misleading statement or omission of any material information which should be informed. In additional, the Company would like to certify that:

- (1) The financial statements and financial information summarized in the annual report show accurate and complete material information on the financial status, performance and cash flow of the Company and its subsidiaries.
- (2) The Company is responsible to provide the good disclosure system of the information of the company to ensure that the company discloses the material fact of the company and its subsidiaries accurately and completely. The Company also supervises the practice of that system.
- (3) The Company is responsible to provide the good internal control system of the Company and supervise the practice of that system. The Company already inform the result of the internal control system appraisal as of 28th February 2022 to the Auditor and Audit Committee of the Company, including substantial faults and changes in the internal control system as well as false practice that may influent the preparation of the financial statements of the Company and its subsidiaries.

In this regard, as evidence that all documents are the same set of documents that the Company has certified. The Company has assigned Mss Somsuan Khondon to initial every pages of the documents. Any document no signature of Mss Somsuan Khondon shall not be treated as information certified by the Company.

	<u>Name</u>	<u>Position</u>	<u>Signature</u>
1.	Mrs. Siriphorn Mangkornkarn	Managing Director	Mrs. Siriphorn Mangkornkarn
2.	Mr. Kong Mangkornkarn	Executive Director	Mr. Kong Mangkornkarn
3.	Miss. Piyatida Mangkornkarn	Executive Director	Miss. Piyatida Mangkornkarn
4.	Mr. Kritasorn Mangkornkarn	Executive Director	Mr. Kritasorn Mangkornkarn

	<u>Name</u>	<u>Position</u>	<u>Signature</u>
	Mss Somsuan Khondon	Company secretary	Mss Somsuan Khondon

Attachment 1**Details of the Board of Directors, Management, Chief Financial Officer, Accounting Supervisor
and the Company's Secretary**

Name	:	Mrs. Siriphorn Mangkornkarn
Director Type	:	Chairman and Managing Director
Age	:	81 years old
Nationality	:	Thai
Date of Appointment to the Board of Director	:	1 st November 1992
Year of Directorship	:	30 years
Education	:	BA in Commerce and Accounting (Accounting), Thammasat University
Director Training Program	:	The Director Accreditation Program (DAP), Thai Institute of Directors Association
Number of Shares hold	:	8,635,045 Shares, equal to 2.70% of total shares with voting right.
Family Relationship among Directors and Executive	:	She is the mother of executive directors 3 persons: 1. Mr. Kong Mangkornkarn 2. Miss Piyatida Mangkornkan 3. Mr. Kritasorn Mangkornkarn
Positions in Other Listed Companies	:	- None -
Positions in Non-Listed Companies	:	☐ Managing Director: Taweewattana Logistics Co., Ltd. Thai Nam Automotive Performance Co., Ltd. Citric Acid Industry Co., Ltd.
Meeting Attendance in 2021	:	Board of Directors 7 meetings in total ; 7 meetings attended

Name : Mr. Kong Mangkornkarn
 Director Type : Executive Director
 Age : 52 years old
 Nationality : Thai
 Date of Appointment to the Board of Director : 26th April 2002
 Year of Directorship : 20 years
 Education : MBA, Mercer University Atlanta, USA
 Director Training Program : The Director Accreditation Program (DAP),
 Thai Institute of Directors Association
 Number of Shares hold : 12,134,890 Shares, equal to 3.80% of total shares with voting right.
 Family Relationship among Directors and Executive : The son of Mrs. Siriphorn Mangkornkarn Chairman and Managing Director
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : ☐ Managing Director
 TNV Plastics (Proprietary) Limited
☐ Executive Director
 Thai Nam Automotive Performance Co.,Ltd.
 Meeting Attendance in 2021 : Board of Directors 7 meetings in total ; 7 meetings attended

Name : Miss Piyatida Mangkornkan
 Director Type : Executive Director
 Age : 55 years old
 Nationality : Thai
 Date of Appointment to the Board : 26th April 2013
 of Director
 Year of Directorship : 9 years
 Education : Master of Business Administration, Mercer University Atlanta, USA
 Director Training Program : The Director Accreditation Program (DAP),
 Thai Institute of Directors Association
 Number of Shares hold : 12,271,440 Shares, equal to 3.84% of total shares with voting right.
 Family Relationship among Directors : The daughter of Mrs. Siriphorn Mangkornkarn Chairman and Managing
 and Executive Director
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : ☐ Executive Director:
 Taweewattana Logistics Co.,Ltd.
 TNV Plastics Proprietary Limited
 Working Experiences : ☐ TMB Bank Public Co., Ltd.:
 Manager, Credit Underwriting Dept. (For MBXCB)
 Manager, Credit Analysis Dept.
 Manager, Investment Business Dept.
 Meeting Attendance in 2021 : Board of Directors 7 meetings in total ; 7 meetings attended

Name : Mr. Kritasorn Mangkornkarn
 Director Type : Executive Director
 Age : 45 years old
 Nationality : Thai
 Date of Appointment to the Board : 25th April 2014
 of Director
 Year of Directorship : 8 years
 Education : Master Degree in Industrial and Organization Psychology Liberal Art Faculty,
 Thammasat University
 Director Training Program : The Director Accreditation Program (DAP),
 Thai Institute of Directors Association
 Number of Shares hold : 13,469,951 Shares, equal to 4.22% of total shares with voting right.
 Family Relationship among : The son of Mrs. Siriphorn Mangkornkarn Chairman and Managing
 Directors and Executive Director
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : ☐ Director:
 Thai Nam Automotive Performance Co.,Ltd.
 Citric Acid Industry Co.,Ltd.
☐ General Manager:
 Thai Nam Plastic Public Co.,Ltd.
 Thai Nam Automotive Performance Co.,Ltd.
 T.N.P. Industry Co.,Ltd.
 Meeting Attendance in 2021 : ☐ Board of Directors 7 meetings in total ; 7 meetings attended

Name : Mr. Thawat Treewannakul
 Director Type : Director
 Age : 62 years old
 Nationality : Thai
 Date of Appointment to the Board : 25th November 1999
 of Director
 Year of Directorship : 23 years
 Education : MA, Industrial Engineering Faculty,
 Asia Institute of Technology (AIT)
 Director Training Program : The Director Accreditation Program (DAP),
 Thai Institute of Directors Association
 Number of Shares hold : - None -
 Family Relationship among : - None -
 Directors and Executive
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : ☐ Senior Executive Vice President,
 Bangkok Bank Public Co.,Ltd.
☐ Director:
 Seacon Development Public Co.,Ltd.
 Bualuang ventures Co., Ltd.
 Panuspoultry Group Co., Ltd.
 Meeting Attendance in 2021 : Board of Directors 7 meetings in total ; 7 meetings attended

Name : Mr. Chaiyanandh Lapitananuva
 Director Type : Director
 Age : 67 years old
 Nationality : Thai
 Date of Appointment to the Board : 25th November 1999
 of Director
 Year of Directorship : 23 years
 Education : MBA, University of South Alabama, USA
 Director Training Program : The Director Accreditation Program (DAP),
 Thai Institute of Directors Association
 Number of Shares hold : - None -
 Family Relationship among : - None -
 Directors and Executive
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : ☐ Executive Director,
 Kimchua Group Co., Ltd.
☐ Company Consultant,
 KCG Corporation Co., Ltd.
 Working Experiences : ☐ Chairman of the board of Adviser,
 Islamic Bank of Thailand
☐ Executive Vice President,
 Thanachart Bank Public Co., Ltd.
 Meeting Attendance in 2021 : Board of Directors 7 meetings in total ; 7 meetings attended

Name : Mr. Vorathep Vithayaviroj
 Director Type : Chairman of the Audit Committee
 And Independent Director
 Age : 77 years old
 Nationality : Thai
 Date of Appointment to the Board : 22th March 2013
 of Director
 Year of Directorship : 9 years
 Education : Master of Science (Mangement), Mississippi State University, USA
 Director Training Program : The Director Accreditation Program (DAP),
 Thai Institute of Directors Association
 Number of Shares hold : - None -
 Family Relationship among : - None -
 Directors and Executive
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : - None -
 Working Experiences ☐ Senior Management the debt,
 Bank of Thailand
☐ Assistant Director of the South Branch,
 Bank of Thailand
☐ Head of Branch Office of the Governor,
 Bank of Thailand
 Meeting Attendance in 2021 : Board of Directors 7 meetings in total : 7 meetings attended
 Audit Committee 7 Meetings in total : 7 meetings attended

Name : Mr. Peesak Prapaiporn
 Director Type : Independent Director
 and Member of the Audit Committee
 Age : 68 years old
 Nationality : Thai
 Date of Appointment to the Board : 26th April 2013
 of Director
 Year of Directorship : 9 years
 Education : BA in Accountin (Costing) Chulalongkorn University
 Director Training Program : The Director Accreditation Program (DAP),
 Thai Institute of Directors Association
 Number of Shares Hold : - None -
 Family Relationship among Directors : - None -
 and Executive
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : - None -
 Working Experiences : ☐ Vice President (senior)
 TMB Bank Public Co.,Ltd.
☐ Vice President (senior)
 The Industrial Financial Corporation of Thailand.
 Meeting Attendance in 2021 : Board of Directors 7 meetings in total : 7 meetings attended
 Audit Committee 7 Meetings in total : 7 meetings attended

Name : Mr. Wutipong Vechayanon
 Director Type : Independent Director and
 Member of the Audit Committee
 Age : 60 years old
 Nationality : Thai
 Date of Appointment to the Board : 9th August 2013
 of Director
 Year of Directorship : 9 Year
 Education : Master of Law, Harvard University, USA
 Director Training Program : ☐ The Director Accreditation Program (DAP)
☐ The Director Certification Program (DCP),
 From Thai Institute of Directors Association
 Number of Shares hold : - None -
 Family Relationship among Directors : - None -
 and Executive
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : ☐ Managing Director,
 TR Asset Management Co.,Ltd.
 Working Experiences ☐ Assistant Managing Director,
 Pruksa Real Estate Public Co.,Ltd.
☐ Risk Management Committee,
☐ General Counsel,
 SME Bank.
☐ Audit Committee,
 The Cambodian Commercial Bank.
☐ Executive Director,
 Siam Commercial Plus Co.,Ltd.
☐ President,
 Siam-Niti Law Office
☐ Executive Vice President,
 Siam Commercial Plus Co.,Ltd.
 Meeting Attendance in 2021 : Board of Directors 7 meetings in total : 7 meetings attended
 Audit Committee 7 Meetings in total : 7 meetings attended

Name	:	Miss Somsuan Khondon
Position	:	Company’s secretary
Age	:	56 years old
Nationality	:	Thai
Date of Appointment to Company’s secretary	:	11 th May 2010
Year of Directorship	:	11 years
Education	:	BA in Accounting, Wongchawalitkul University
Company’s secretary Training Program	:	☐ Company Secretary Program (CSP) ☐ Effective Minute Taking (EMT) ☐ Anti-Corruption: The Practical Guide (ACPG) From Thai Institute of Directors Association
Number of Shares hold	:	- None -
Family Relationship among Directors and Executive	:	- None -
Positions in Other Listed Companies	:	- None -
Positions in Non-Listed Companies	:	- None -
Working Experiences Year 1991 - Present	:	☐ Assistant Manager of Management Office, Thai Nam Plastic Public Co., Ltd
Meeting Attendance in 2021	:	Board of Directors 7 meetings in total ; 7 meetings attended

Name	:	Mr. Chairroj Kongsiripanich
Position	:	Office of Internal Audit Manager
Age	:	58 years old
Nationality	:	Thai
Date of Appointment	:	27 January 2000
Year of Directorship	:	22 years
Education	:	MBA, Thammasat University
Office of Internal Audit Manager	:	Fundamental Practice for Corporate Secretary
Training Program		From Thai Institute of Directors Association
Number of Shares hold	:	48,202 Shares, equal to 0.02% of total shares with voting right.
Family Relationship among	:	- None -
Directors and Executive		
Positions in Other Listed Companies	:	- None -
Positions in Non-Listed Companies	:	- None -
Working Experiences Year 1996 - Present	:	☐ Office of Internal Audit Manager Thai Nam Plastic Public Co., Ltd.
Meeting Attendance in 2021	:	Board of Directors 7 meetings in total : 7 meetings attended Audit Committee 7 Meetings in total : 7 meetings attended

Name : Mr. Viroat Anantachotkakul
 Position : Assistant Managing Director
 Age : 67 years old
 Nationality : Thai
 Education : Ms in Industrial Engineering, University of Tennessee, USA.
 Number of Shares hold : - None -
 Family Relationship among Directors : - None -
 and Executive
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : - None -
 Working Experiences Year 2012 - Present : ☐ Assistant Managing Director
 Thai Nam Plastic Public Co., Ltd.

Name : Mr. Pranot Kotchabhakdi
 Position : Sales & Marketing Group Director
 Age : 68 years old
 Nationality : Thai
 Education : BA in Science, University of Illinois, USA.
 Number of Shares hold : - None -
 Family Relationship among Directors : - None -
 and Executive
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : - None -
 Working Experiences Year 1995 - Present : ☐ Sales & Marketing Group Director
 Thai Nam Plastic Public Co., Ltd.

Name : Mr. Suriya Ruangsamret
 Position : QA Group Director
 Age : 57 years old
 Nationality : Thai
 Education : MBA, National Institute of Development Administration
 Number of Shares hold : - None -
 Family Relationship among Directors : - None -
 and Executive
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : - None -
 Working Experiences Year 2006 - Present : ☐ QA Group Director
 Thai Nam Plastic Public Co., Ltd.

Name : Mr. Hemsuwan Padcha
 Position : Factory Group Director
 Age : 64 years old
 Nationality : Thai
 Education : BA in Production Technology,
 King Mongkut's University of Technology North Bangkok
 Number of Shares hold : - None -
 Family Relationship among Directors : - None -
 and Executive
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : - None -
 Working Experiences Year 2011 - Present : ☐ Factory Group Director
 Thai Nam Plastic Public Co., Ltd.

Name : Miss Kanjana Boonyuenvitaya
 Position : R&D Group Director
 Age : 55 years old
 Nationality : Thai
 Education : MBA in Science and applied polymers,
 Chulalongkorn University
 Number of Shares hold : - None -
 Family Relationship among Directors : - None -
 and Executive
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : - None -
 Working Experiences Year 2018 - Present : ☐ R&D Group Director
 Thai Nam Plastic Public Co., Ltd.

Name : Mr. Somchai Phaophongthai
 Position : Manager Finance and Accounting
 Age : 57 years old
 Nationality : Thai
 Education : BA in Accounting, Krirk University
 Number of Shares hold : - None -
 Family Relationship among Directors : - None -
 and Executive
 Positions in Other Listed Companies : - None -
 Positions in Non-Listed Companies : - None -
 Working Experiences Year 2014 - Present : ☐ Manager Finance and Accounting
 Thai Nam Plastic Public Co., Ltd.

Attachment 2

Details of the Directors of Subsidiary

Executive Director/Company	The Company	SUBSIDIARIES			
		Taweewattana Logistics Company Limited	Thai Nam Automotive Performance Company Limited	TNV Plastics (Proprietary) Limited	T.N.P. Industry Company Limited
1. Mrs. Siriphorn Mangkornkarn	X	X	X	-	-
2. Mr. Kong Mangkornkarn	//	-	//	///	-
3. Miss Piyatida Mangkornkarn	//	//	-	//	-
4. Mr. Kritasorn Mangkornkarn	//	-	//	-	-
5. Mr. Teerasak Chor. Rochprasert	-	-	-	-	///

Remark

X = Chairman and Managing Director

/// = Managing Director

// = Executive Director

Attachment 3

Details about the Chief of Internal Audit

Name	:	Mr. Chairoj Kongsiripanich
Position	:	Office of Internal Audit Manager
Age	:	58 Years old
Education	:	☐ Bachelor Degree in Accounting, Thammasat University ☐ Diploma in Auditing, Thammasat University ☐ MBA, Thammasat University
Percent of Shares hold	:	0.02 percent
Family Relationship among Directors and Executive	:	- None -
5 Year Past Working Experiences	:	☐ Year 2000 - Present, Secretary to the Audit Committee Thai Nam Plastic Public Company Limited ☐ Year 1996 - Present, Office of Internal Audit Manager Thai Nam Plastic Public Company Limited
Address	:	40 Moo 7, Petchakasem Road, Omnoi, Kratumban, Samutsakorn 74130 Tel : (66 2) 119 3200 # 142 Fax : (66 2) 119 3228

Attachment 4

Business Assets and Details of Asset Appraisal

In 2021, The Company and subsidiaries do not have any asset appraisals

Attachment 5**Corporate Governance Policy and Practices and Business Ethics**

The board of directors of Thai Nam Plastic Public Company Limited (The Company) realizes the importance of good corporate governance practices and continuously implemented them to build confidence for shareholders, investors, and all related parties.

The board of directors realizes the necessity for implementing corporate governance policy, business ethics, and employee code of conduct as practice guidelines for the Company's executives and employees.

1. Corporate Governance Policy

For the effective, transparent, and impartial treatment of all related stakeholders leading to the credibility and value of the business in the long term, the board of directors has set up the following corporate governance policies:

1. Establishing the Company's management structure with a clear and credible scope of authorities and responsibilities for the board of directors, sub-committees, and management.
2. Ensuring that financial reports are credible and accurately reflects operations performance, as well as evaluating, determining, and planning measures for the prevention and maintaining of risks to be at an acceptable level.
3. Facilitating the Company's processes to be effective and efficient under adequate internal control, balance of power, as well as being transparent and auditable.
4. Managing conflicts of interest with caution, reason, and priority to the Company's interest by implementing transparent operation systems and disclosing information without affecting the interests of the Company and shareholders.
5. Instilling integrity and consciousness for executives and employees. Such characteristics lead to good behavior, honesty, discipline, sense of responsibility, readiness for improvement, and respond to constant changes.
6. Committing to achieving business operations excellence by listening and reflecting upon oneself so as to promote customer satisfaction and always produce the best results.
7. Realizing and respecting the ownership rights of shareholders and related parties, as well as treating such entities with equality and impartiality.
8. Conducting operations with consideration to shareholders, related parties, and society as a whole, and having responsibilities towards the environment.

The board of directors have determined the following business ethics as a practice guideline for executives and employees to allow the appropriate implementations of the Company.

2. Business Ethics

The board of directors have determined the following business ethics as a practice guideline for executives and employees to allow the appropriate implementations of the Company.

To Shareholders

1. Perform duties with honesty, transparency, and impartiality towards shareholders for the Company's greatest benefits.
2. Manage with skills, expertise, and the determination to develop the Company's business with stability and generate appropriate returns to shareholders.
3. Protect the Company's interests and assets by avoiding unjustified exploitation, whether direct or indirect.
4. Report on the Company's performance accurately, truthfully, and constantly.
5. Avoid disclosing Company secrets or exploiting such information for the benefit of oneself or of other persons, as well as avoid seeking out any benefits from one's position and duties.
6. Eliminate conflicts of interest and disclose information in its entirety.
7. Respect ownership rights and treat shareholders equally.

To Customers

1. Treat customers with honesty and fairness, as well as disclose information regarding products and services to customers.
2. Adhere to binding covenants with customers and treat customers with kindness.
3. Respond to customer complaints quickly, attentively, and impartially.
4. Safeguard customer's trade secrets.
5. Provide standardized goods and services, as well as develop and devise innovations to continuously enhance goods and services value.

To Employees

1. Treat all employees with courteousness and regards to human dignity and rights.
2. Maintain a working environment that is safe for the lives, health, and properties of employees.
3. Encourage and support the skill and knowledge development of all employees through trainings as well as create a stable work environment and opportunities for progress based on each employee's potential.
4. Provide fair and appropriate compensation based on knowledge, ability, and the performance of each employee.
5. Strictly comply with laws and regulations related to the labor law.

To Partners and/or Creditors

1. Avoid soliciting, accepting, or giving unlawful benefits to partners and/or creditors.
2. Adhere to agreements and covenants with partners and/or creditors with vigil. In the event of the inability to adhere to agreements and covenants, partners and/or creditors must be informed promptly so as to jointly consider solutions.
3. Create mutual relations and understanding.
4. Exchange information and knowledge to co-develop goods and services with added value.

To Competitors

1. Act and operate within the laws and encourage fair competition.
2. Avoid seeking competitor secrets through unethical or illegal means.
3. Avoid unfair actions or tainting the reputation of competitors through untruthful accusations or slander.

To the Society and the Environment

1. Avoid actions that damages the country's reputation, natural resources, environment, and society.
2. Encourage and support community and social activities that benefits the society.
3. Cultivate a continuous and serious sense of duty toward the community and society among employees at all levels.

3. Employee Code of Conduct

The following employee code of conduct is deemed as a reasonable implementation in being a benchmark and guideline for employee behavior and practices.

1. Perform duties with honesty, perseverance, discipline, responsibility, and consciousness towards the organization as well as avoid seeking benefits through one's position.
2. Foster cooperation and harmony among employees. Work as a team of professionals for the organization's maximal effectiveness and efficiency as well as constantly be ready to improve.
3. Commit to building and developing the Company towards business excellence.
4. Transfer knowledge and work experience to colleagues with the Company's interests as a priority.
5. Utilize the Company's properties for utmost benefit, maintain losses and depreciation, as well as avoid the unethical or unlawful exploiting of the Company's properties for personal benefit or the benefit of others.
6. Cooperate, coordinate, and assist in working with colleagues or related agencies for the Company's benefit and respect the rights of other employees in the same organization.
7. Strictly maintain the confidential information of customers, business partners, and the Company. Avoid exploiting such information for personal benefit or the benefit of others.
8. Be attentive and cooperative in maintaining a hygienic, safe, and suitable work environment.
9. Refrain from privately accepting money or any rewards from customers, partners/creditors, or third parties that are related to the Company's operations.
10. Refrain from accepting gifts from customers, business partners/creditors, or third parties except for the case of traditional givings. where the value of such items must not exceed appropriate thresholds. If employees are unsure, advise may be sought from the immediate superior.
11. Avoid accusing or slandering the Company, executives, and other colleagues.
12. Refrain from actions that may taint the reputation of oneself and of the Company.
13. The code of conduct may not cover all possible events, therefore employees are encouraged to seek advise from the immediate superior for appropriate guidelines whenever an issue beyond the coverage of the code of conduct occurs.

Attachment 6
Report of the Audit Committee

The Audit Committee of Thai Nam Plastic Public Company Limited, consisted of 3 independent directors. They are completely qualified in accordance with the Audit Committee's Charter and also meet all standards as defined by the office of the Securities and Exchange Commission and the Stock Exchange of Thailand.

During the year of 2021 the committee has carried out their duties strictly responsibly as assigned by the Company's Board of Directors.

1. The Audit Committee attended totally 7 meetings.
2. The Audit Committee's members are as follows:

Name	Attendance of Meeting	Position
1. Mr. Vorathep Vithayaviroj	7/7	Chairman of the Audit Committee
2. Mr. Peesak Prapaiporn	7/7	Member of the Audit Committee
3. Mr. Wutipong Vechayanon	7/7	Member of the Audit Committee

3. Operations

The Audit Committee has submitted brief mission report to The Company's Board of Directors quarterly and the main contents are described accordingly:

Review of the Company's Financial Statements

The Audit Committee reviewed the quarterly and the annually financial statements of the Company and its consolidated financial statements of the company as well as its subsidiaries with the Auditor and the Management. This included the inquiries and provision of suggestions and comments which were useful for ensuring the process of preparing the Company's and its subsidiaries' financial statements accurately and complete according to the Generally Accepted Accounting Standards with sufficient and timely disclosure of information. As a result the financial reports were accurate and reliable.

Review of the Company's Risk Management

The Company has managed risk systematically which the Audit Committee has verified the risk management plan of the Company in order to ensure that the plan is suitable to the situation and business condition including risk management and control measures in favorable level. The emphasis is focused on financial liquidity of the Company and also increasing stock level including investment in fixed assets. Additionally, the Audit Committee has followed up problem and actions in the business operation of subsidiary company abroad to minimize all the impact to the Company.

Review of the Company's Compliance with Securities and Exchange Commission Act, The Stock Exchange of Thailand's requirements, and Applicable Laws.

The Audit Committee reviewed the compliance of securities and exchanges Act, the relevant regulations and laws including the observations of the working procedures to comply with the good governance principles consisting of overseeing the operations and the employee's ethic and code of conducts. The Company properly and consistently carried out their work.

Review of the Company's Business Relations

The Audit Committee reviewed the business transactions of the company and the related parties including all transactions which might cause conflict of interests during the year. This was to ensure that they were conducted according to their normal business. They were reasonable and without any conflict of interest. The information was sufficiently disclosed. Moreover the operations were monitored to ascertain that it worked in accordance with the laws and the regulations stipulated by the Capital Market Supervisory Board.

Review of the Internal Control System

The Audit Committee reviewed the independency of the Internal Audit department, the scope of works and the internal audit plan and assesses the sufficiency of the internal control system. According to the review of the internal auditing reports and the following up of the results of the suggested improvements of the highlighted issues, the Audit Committee found that the company and its subsidiaries had sufficient and appropriate internal control system. After consideration, the Board of Directors has the same view as the Audit Committee that the internal control system remains satisfactory, adequate and appropriate for the Company's business.

Selection and Appointment of the External Auditor

The Audit Committee reviewed the qualifications of the external auditor, the quality standard of work, the expertise and the independency and the consideration of the comparison between the auditing and reviewing fees of financial statements against the workload, it was proposed to the company's Board of Directors for further approval at the General Meeting of the shareholders appointment of

1. Mr. Thanawut Piboonsawat CPA No. 6699 and/or
2. Miss Techinee Pornpenpob CPA No. 10769 and/or
3. Miss Potjanarat Siripipat CPA No. 9012 and/or
4. Miss Roongnapha Saengchan CPA No. 10142

All of these auditors come from Dharmniti Auditing Co.,Ltd. and the total auditing and reviewing fee for the year 2022 of 1,170,000 baht which was deemed reasonable.

In the year 2021, the Audit Committee had freedom in carrying out their assigned duties and received good cooperation from the Management. Moreover, there was a non-management meeting with the external auditors to discuss and to learn about their observations of the internal control of accounting to plan by talking into account the transparency, reliability, having appropriate internal control system and carried out their work according to the relevant announcements, regulations and laws.

28th February 2022

On behalf of the Audit Committee



Mr. Vorathep Vithayaviroj
Chairman of the Audit Committee



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