



Annual Registration Statement / Annual Report

Form 56-1 One Report

(Structured Data Report)

KING GEN PUBLIC COMPANY LIMITED

Fiscal Year End 31 December 2022



Table of Contents

	Page
Business Operations and Performance	
Group Structure and Operations	1
Risk Management	4
Sustainable Development	6
Corporate Governance	
Corporate Governance Policy	10
Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information	11
Performance Report on Corporate Governance	24

Group Structure and Operations

Group Structure and Operations

Business Overview and Policies (1.1)

Company Information (1.1.5)

Company Name : KING GEN PUBLIC COMPANY LIMITED

Symbol : KGEN

Address : 589/128 Central City Tower, 23th Floor, Room OF2301,
Debaratana Road, Bangna-Nuea Sub-District, Bangna District

Province : Bangkok

Postcode : 10260

Business : Production of Digital TV programs and providing, news and
advertisements through Digital TV media and new media forms.
The Company was spun off from NMG.

Registration Number : 0107552000103

Telephone : 020791118

Website : www.kinggen.co.th

Email : yods.b@nbc.co.th

Total Shares Sold (shares)

Common Stock : 1,124,417,300

Preferred Stock : 0

Business Operations (1.2)

Revenue Structure (1.2.1)

By Product Line or Business Grouping*

	2020	2021	2022
Total (Thousand baht)	990,230.00	672,480.00	447,460.00
Revenue from Television media (Thousand baht)	474,590.00	290,910.00	176,241.00
Revenue from new media (Thousand baht)	29,720.00	103,300.00	76,310.00
Revenue from product sales (Thousand baht)	395,170.00	171,310.00	155,700.00
Revenue from other business (Thousand baht)	40,630.00	650.00	510.00
Other income (Thousand baht)	50,120.00	106,310.00	38,699.00

	2020	2021	2022
Total (%)	100.00	100.00	100.00
Revenue from Television media (%)	47.93	43.26	39.39
Revenue from new media (%)	3.00	15.36	17.05
Revenue from product sales (%)	39.91	25.47	34.80
Revenue from other business (%)	4.10	0.10	0.11
Other income (%)	5.06	15.81	8.65

By Geographical Area or Market*

	2020	2021	2022
Total (Thousand baht)	990,230.00	672,480.00	447,460.00
Domestic (Thousand baht)	990,230.00	672,480.00	447,460.00
International (Thousand baht)	0.00	0.00	0.00

	2020	2021	2022
Total (%)	100.00	100.00	100.00
Domestic (%)	100.00	100.00	100.00
International (%)	0.00	0.00	0.00

*Excluding the profit margins in the associated companies

Information on Products and Services (1.2.2)

Product/Service Information and Business Innovation Development (1.2.2.1)

Research and Development (R&D) Policy : No

(Unit : Thousand baht)	2020	2021	2022
R&D expenses in the past 3 years	N/A	N/A	N/A

Risk Management

Risk Management

Risk Factors (2.2)

Risk that might affect the company's business, including environmental, social and corporate governance issues (2.2.1)

2.2.1 Risk of business operations of the Company or the Group

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- Behavior or needs of customers / consumers
- Government policy
- Changes in technologies

Operational Risk

- Business operations that have no commercial results

Compliance Risk

- Change in laws and regulations

2.2.2. Management Risk and Corporate Governance

Risk Management Measures: Yes

Related Risk Topics

Operational Risk

- Systems or internal control system

Compliance Risk

- Corporate Governance

2.2.3 Environmental and Social risks

Risk Management Measures: Yes

Related Risk Topics

Operational Risk

- Climate change and disasters
- Impact on the environment

Sustainable Development

Sustainable Development

Sustainability Management Policy and Targets (3.1)

Sustainability Management Policy and Targets

Corporate Sustainability Policy : No

Environmental Aspect (3.3)

Policy and Guideline on Environmental Aspect (3.3.1)

Environmental Policy and Practice : Yes

Company environmental guideline : Electricity Management, Waste Management

Results with Respect to the Environmental Aspect (3.3.2)

• Electricity consumption

	2020	2021	2022
Amount of electricity purchased (kWh)	N/A	N/A	8,530.00

Greenhouse gas management

• Greenhouse gas emissions

	2020	2021	2022
GHG emission target	N/A	N/A	N/A
Scope 1 (Tons of carbon dioxide equivalents)	N/A	N/A	N/A
Scope 2 (Tons of carbon dioxide equivalents)	N/A	N/A	N/A
Scope 3 (Tons of carbon dioxide equivalents)	N/A	N/A	N/A
Total (Tons of carbon dioxide equivalents)	N/A	N/A	N/A

- **Verification of greenhouse gas emissions over the past year**

Third-party verification : No

Social Aspect (3.4)

Policy and Guideline on Social Aspect (3.4.1)

Human Rights Policy : Yes

Company human right guideline : Employee Rights, Non-discrimination

Results with Respect to the Social Aspect (3.4.2)

Information about employees

• Total number of employees

	2020	2021	2022
Number of male employees (persons)	0	0	76
Number of female employees (persons)	0	0	111
Total (persons)	0	0	187

• Employee remuneration

	2020	2021	2022
Employee remuneration (baht)	0.00	0.00	100,727,425.58

• Employee development and training

	2020	2021	2022
Average training hours of employees (hour / person / year)	0	0	54
Employee development and training expenses (baht)	0.00	0.00	17,947.00

• Health, safety and work environment

	2020	2021	2022
Number of employee work injuries leading to employee absence (times)	0	0	0

• **Employee retention**

	2020	2021	2022
Percentage of employees who voluntarily resigned (%)	N/A	N/A	19.25

• **Significant labor dispute**

	2020	2021	2022
Significant labor dispute	No	No	No

Corporate Governance Policy

Corporate Governance Policy

Overview of the Corporate Governance Policy and Guideline (6.1)

Corporate Governance Policy

Corporate Governance Policy : Yes

Policy and Guideline Related to the Board of Directors (6.1.1)

Policy and guideline related to the board of directors

Company policy and guideline : Nomination of Directors, Compensation, Independence of the Board of Directors, Director Development, Board Performance Evaluation

Code of Conduct (6.2)

Establishing a Code of Conduct

Establishing a Code of Conduct

Code of Conduct : Yes

Policy and Guideline related to the Code of Conduct

Company policy and guideline : Preventing of Conflicts of Interest, Preventing the Misuse of Inside Information, Anti-corruption, Whistleblowing

Corporate Governance Structure
and Significant Information Regarding
the Board of Directors, Subcommittees,
Management,
Employee and Other Information

Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information

Board of Directors (7.2)

Composition of the board of directors (7.2.1)

	Number of persons	Percentage (%)
Total number of directors	9	100.00
Number of male directors	7	77.78
Number of female directors	2	22.22
Number of executive directors	2	22.22
Number of non-executive directors	7	77.78
Number of independent directors	3	33.33

Information on the board of directors and persons with authority to control the company (7.2.2)

List of directors

General information	Position	Date position was assumed	Experience and expertise
1. Mr. SMART DEEBHIJARN Gender: Male Age: 59 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Non-executive) Director type: Newly appointed director to replace ex-director	30 May 2022	Economics, Commerce, Law, Engineering

2.	Mr. TINNAKORN PUNPANICHGUL Gender: Male Age: 56 years old Highest level of education: Bachelor's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Executive) Director type: Newly appointed director to replace ex-director	26 May 2022	Commerce, Accounting, Finance
3.	Ms. PUNPIMOL KOMOLPIS Gender: Female Age: 62 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director	26 May 2022	Commerce, Accounting, Finance, Internal Control
4.	Mr. SOMKIT LIKITPARINYA Gender: Male Age: 48 years old Highest level of education: Master's degree Major: Management Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Newly appointed director to replace ex-director	26 May 2022	Information & Communication Technology, Accounting, Finance
5.	Ms. PORNTHIP TRONGKINGTORN Gender: Female Age: 39 years old Highest level of education: Bachelor's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Executive) Director type: Newly appointed director to replace ex-director	26 May 2022	Economics, Commerce

6.	Mr. ATTHAYUT VUTTHITHUMMEE Gender: Male Age: 58 years old Highest level of education: Bachelor's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Newly appointed director to replace ex-director	26 May 2022	Engineering
7.	Mr. THIRA JEARSIRIPONGKUL Gender: Male Age: 47 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director	30 May 2022	Engineering
8.	Mr. SORAKRAI SRISAJJARAK Gender: Male Age: 52 years old Highest level of education: Bachelor's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director	30 May 2022	Engineering
9.	Mr. APICHART PIANCHAROEN Gender: Male Age: 59 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Newly appointed director to replace ex-director	30 Sep 2022	Commerce, Law

List of directors who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
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1.	Mr. SHINE BUNNAG Gender: Male Age: 41 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Executive)	Date position was assumed: 1 Jun 2020 Date directorship ended: 27 May 2022	No replacement director
2.	Mr. SUTEE PHONGPAIBOON Gender: Male Age: 58 years old Highest level of education: Bachelor's degree Major: Law Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)	Date position was assumed: 9 Apr 2018 Date directorship ended: 20 Jul 2022	No replacement director
3.	Mr. CHALIE DITHALUKSANA Gender: Male Age: 62 years old Highest level of education: Master's degree Major: Law Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)	Date position was assumed: 16 May 2019 Date directorship ended: 30 May 2022	No replacement director
4.	Ms. AURA-ORN AKRASANEE Gender: Female Age: 45 years old Highest level of education: Master's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive)	Date position was assumed: 7 Nov 2019 Date directorship ended: 27 May 2022	No replacement director
5.	Mrs. WARANGKANA KALAYANAPRADIT Gender: Female Age: 62 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)	Date position was assumed: 1 Jun 2020 Date directorship ended: 8 Sep 2022	No replacement director

6.	Mr. SOMBOON MUANGKLAM Gender: Male Age: 70 years old Highest level of education: Bachelor's degree Major: Law Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive)	Date position was assumed: 29 Oct 2020 Date directorship ended: 26 May 2022	No replacement director
7.	Mr. JESSADA BURANAPANSRI Gender: Male Age: 46 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive)	Date position was assumed: 29 Oct 2020 Date directorship ended: 26 May 2022	No replacement director
8.	Ms. PIYADA PUNNAKITIKASEM Gender: Female Age: 40 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive)	Date position was assumed: 29 Oct 2020 Date directorship ended: 26 May 2022	No replacement director
9.	Mr. CHAIWAT ATSAWINTARANGKUN Gender: Male Age: 70 years old Highest level of education: Master's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)	Date position was assumed: 29 Oct 2020 Date directorship ended: 26 May 2022	No replacement director
10.	Mr. SUPAWAT SA-NGUAN-NGAM Gender: Male Age: 49 years old Highest level of education: Master's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Director (Executive)	Date position was assumed: 3 Nov 2020 Date directorship ended: 27 May 2022	No replacement director

11.	Ms. NARISSARA SRISUNT Gender: Female Age: 41 years old Highest level of education: Bachelor's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director)	Date position was assumed: 3 Nov 2020 Date directorship ended: 26 May 2022	No replacement director
12.	GEN. WATANACHAI CHAIMUANWONG Gender: Male Age: 79 years old Highest level of education: Bachelor's degree Major: Military Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive)	Date position was assumed: 12 Nov 2020 Date directorship ended: 30 May 2022	No replacement director
13.	Mr. STANLEY CHUN WANG Gender: Male Age: 57 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: No Residing in Thailand: Yes	Director (Non-executive, Independent director)	Date position was assumed: 3 Dec 2020 Date directorship ended: 26 May 2022	No replacement director

Other Information pertaining to committees

The Chairman is an independent director : No

The Chairman and the manager are the same person : No

The Chairman and the manager are members of the same family : No

The company appoints at least one independent director to determine the agenda
of the Board of Directors' meetings : Yes

Sub-committees (7.3)

Information about sub-committees (7.3.2)

Audit Committee

List of audit committee members

General information	Position	Date position was assumed	Experience and expertise
1. Ms. PUNPIMOL KOMOLPIS Gender: Female Age: 62 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Chairman of the audit committee (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director	1 Aug 2022	Commerce, Accounting, Finance, Internal Control
2. Mr. SORAKRAI SRISAJJARAK Gender: Male Age: 52 years old Highest level of education: Bachelor's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director	9 Jun 2022	Engineering
3. Mr. THIRA JEARSIRIPONGKUL Gender: Male Age: 47 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director	1 Aug 2022	Engineering

[1] A director with the accounting expertise needed to review financial statements

List of audit committee who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
1. Mr. SUTEE PHONGPAIBOON Gender: Male Age: 58 years old Highest level of education: Bachelor's degree Major: Law Thai nationality: Yes Residing in Thailand: Yes	Chairman of the audit committee (Non-executive, Independent director)	Date position was assumed: 16 May 2019 Date directorship ended: 20 Jul 2022	No replacement director
2. Mr. CHAIWAT ATSAWINTARANGKUN [1] Gender: Male Age: 70 years old Highest level of education: Master's degree Major: Accounting Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director)	Date position was assumed: 29 Oct 2020 Date directorship ended: 26 May 2022	No replacement director
3. Ms. NARISSARA SRISUNT Gender: Female Age: 41 years old Highest level of education: Bachelor's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director)	Date position was assumed: 3 Nov 2020 Date directorship ended: 26 May 2022	No replacement director

[1] A director with the accounting expertise needed to review financial statements

Executive Committee

List of executive committee members

General information	Position	Date position was assumed
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1.	Ms. PORNTHIP TRONGKINGTORN Gender: Female Age: 39 years old Highest level of education: Bachelor's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Chairman of the executive committee	26 May 2022
2.	Mr. TINNAKORN PUNPANICHGUL Gender: Male Age: 56 years old Highest level of education: Bachelor's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Vice-chairman of the executive committee	26 May 2022
3.	Mr. SOMKIT LIKITPARINYA Gender: Male Age: 48 years old Highest level of education: Master's degree Major: Management Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	26 May 2022
4.	Mr. ATTHAYUT VUTTHITHUMMEE Gender: Male Age: 58 years old Highest level of education: Bachelor's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Member of the executive committee	26 May 2022

Other sub-committees

Sub-committees information

Name of sub-committees	List of directors	Position
Nomination and Remuneration Committee	Ms. PUNPIMOL KOMOLPIS	Chairman
	Mr. TINNAKORN PUNPANICHGUL	Member
	Mr. SOMKIT LIKITPARINYA	Member

Roles of Sub-committees

Sub-committees responsible for risk management	: None
Sub-committees responsible for nomination	: Nomination and Remuneration Committee
Sub-committees responsible for remuneration	: Nomination and Remuneration Committee
Sub-committees responsible for corporate governance	: None
Sub-committees responsible for corporate sustainability development	: None

Executives (7.4)

List and positions of the executive (7.4.1)

The four highest-ranking executives

General information	Position	Date position was assumed	Experience and expertise
1. Ms. PORNTHIP TRONGKINGTORN Gender: Female Age: 39 years old Highest level of education: Bachelor's degree Major: Business Administration	CHAIRMAN OF THE EXECUTIVE COMMITTEE	5 Sep 2022	Economics, Commerce
2. Mr. TINNAKORN PUNPANICHGUL Gender: Male Age: 56 years old Highest level of education: Bachelor's degree Major: Finance	vice chief executive office	5 Sep 2022	Commerce, Accounting, Finance
3. Ms. puangthong Chuenvattanakulchai [1][2] Gender: Female Age: 59 years old Highest level of education: Master's degree Major: Business Administration	Accounting Manager	5 Sep 2022	Accounting
4. Mr. Chana Pipatpanwong Gender: Male Age: 46 years old Highest level of education: Master's degree Major: Business Administration	Assistant Manager - Business Development and Investment	5 Sep 2022	Commerce, Finance
5. Mr. Amphai Wongsiri Gender: Female Age: 46 years old Highest level of education: Bachelor's degree Major: Finance	Assistant Managing - Finance	5 Sep 2022	Finance, Accounting

6.	Mrs. Krungthai Suksawat	Assistant Managing -	5 Sep 2022	Commerce, Accounting
	Gender: Female	Human Resources		
	Age: 46 years old			
	Highest level of education: Bachelor's degree			
	Major: Management			

[1] Highest responsibility in accounting and finance

[2] Directly responsible for financial account supervision

Remuneration policy for executives (7.4.2 – 7.4.3)

Remuneration policy for executives

Remuneration policy for executives : Yes

Remuneration

	2020	2021	2022
Total executive remuneration (baht)	N/A	N/A	6.00

Other forms of remuneration

Employee Stock Ownership Plan (ESOP) : No

Employee Joint Investment Program (EJIP) : No

Employees (7.5)

Information about company employees

Employees

Number of male employees (persons) : 76

Number of female employees (persons) : 111

Total (persons) : 187

Employee Remuneration

Total employee remuneration : 100,727,425.58

Provident fund

Total number of employees (persons) : 187

Number of employees contributing to the PVD (persons) : 6

Percentage of employees who are members (%) : 3.21

Performance Report on Corporate Governance

Performance Report on Corporate Governance

Summary of Director Performance (8.1)

Selection, development, and evaluation of duty performance of the Board of Directors (8.1.1)

List of new directors appointed in the past year

• List of newly appointed director to replace the ex-director

General information	Position	Date position was assumed	Experience and expertise
1. Mr. SMART DEEBHIJARN Gender: Male Age: 59 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Chairman of the board (Non-executive) Director type: Newly appointed director to replace ex-director	Date position was assumed: 30 May 2022	Economics, Commerce, Law, Engineering
2. Mr. TINNAKORN PUNPANICHGUL Gender: Male Age: 56 years old Highest level of education: Bachelor's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Executive) Director type: Newly appointed director to replace ex-director	Date position was assumed: 26 May 2022	Commerce, Accounting, Finance
3. Ms. PUNPIMOL KOMOLPIS Gender: Female Age: 62 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director	Date position was assumed: 26 May 2022	Commerce, Accounting, Finance, Internal Control

4.	Mr. SOMKIT LIKITPARINYA Gender: Male Age: 48 years old Highest level of education: Master's degree Major: Management Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Newly appointed director to replace ex-director	Date position was assumed: 26 May 2022	Information & Communication Technology, Accounting, Finance
5.	Ms. PORNTHIP TRONGKINGTORN Gender: Female Age: 39 years old Highest level of education: Bachelor's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Executive) Director type: Newly appointed director to replace ex-director	Date position was assumed: 26 May 2022	Economics, Commerce
6.	Mr. ATTHAYUT VUTTHITHUMMEE Gender: Male Age: 58 years old Highest level of education: Bachelor's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Newly appointed director to replace ex-director	Date position was assumed: 26 May 2022	Engineering
7.	Mr. THIRA JEARSIRIPONGKUL Gender: Male Age: 47 years old Highest level of education: Doctoral degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director	Date position was assumed: 30 May 2022	Engineering
8.	Mr. SORAKRAI SRISAJJARAK Gender: Male Age: 52 years old Highest level of education: Bachelor's degree Major: Engineering Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Newly appointed director to replace ex-director	Date position was assumed: 30 May 2022	Engineering

9.	Mr. APICHART PIANCHAROEN	Director (Non-executive)	Date position was assumed: 30 Sep 2022	Commerce, Law
	Gender: Male			
	Age: 59 years old			
	Highest level of education:	Director type: Newly		
	Master's degree	appointed director to		
	Major: Business Administration	replace ex-director		
	Thai nationality: Yes			
	Residing in Thailand: Yes			

Development of directors over the past year

List of directors	Position	Participated in director development program
Mr. SAMART DEEBHIJARN	Chairman of the board	N/A
Mr. TINNAKORN PUNPANICHGUL	Director	N/A
Ms. PUNPIMOL KOMOLPIS	Director	N/A
Mr. SOMKIT LIKITPARINYA	Director	N/A
Ms. PORNTHIP TRONGKINGTORN	Director	N/A
Mr. ATTHAYUT VUTTHITHUMMEE	Director	N/A
Mr. THIRA JEARSIRIPONGKUL	Director	N/A
Mr. SORAKRAI SRISAJJARAK	Director	N/A
Mr. APICHART PIANCHAROEN	Director	N/A
Mr. SHINE BUNNAG	Chairman of the board	N/A
Mr. SUTEE PHONGPAIBOON	Director	N/A
Mr. CHALIE DITHALUKSANA	Director	N/A
Ms. AURA-ORN AKRASANEE	Director	N/A
Mrs. WARANGKANA KALAYANAPRADIT	Director	N/A
Mr. SOMBOON MUANGKLAM	Director	N/A
Mr. JESSADA BURANAPANSRI	Director	N/A
Ms. PIYADA PUNNAKITIKASEM	Director	N/A

Mr. CHAIWAT ATSAWINTARANGKUN	Director	N/A
Mr. SUPAWAT SA-NGUAN-NGAM	Director	N/A
Ms. NARISSARA SRISUNT	Director	N/A
GEN. WATANACHAI CHAIMUANWONG	Director	N/A
Mr. STANLEY CHUN WANG	Director	N/A

Directors' performance assessment

Method used to evaluate directors' performance : Whole-board-of-directors assessment, Individual-director assessment (self-assessment)

Meeting attendance and remuneration to each Board member (8.1.2)

Meeting attendance of the board of directors

Number of board meetings (times) : 13

Date of AGM meeting : 29 Apr 2022

EGM meeting : Yes

List of directors	Termination date	Number of Board Meeting	AGM meetings	EGM meetings
1. Mr. SMART DEEBHIJARN (Chairman of the board)	-	N/A	N/A	N/A
2. Mr. TINNAKORN PUNPANICHGUL (Director)	-	N/A	N/A	N/A
3. Ms. PUNPIMOL KOMOLPIS (Director)	-	N/A	N/A	N/A
4. Mr. SOMKIT LIKITPARINYA (Director)	-	N/A	N/A	N/A
5. Ms. PORNTHIP TRONGKINGTORN (Director)	-	N/A	N/A	N/A
6. Mr. ATTHAYUT VUTTHITHUMMEE (Director)	-	N/A	N/A	N/A
7. Mr. THIRA JEARSIRIPONGKUL (Director)	-	N/A	N/A	N/A
8. Mr. SORAKRAI SRISAJJARAK (Director)	-	N/A	N/A	N/A

9.	Mr. APICHART PIANCHAROEN (Director)	-	N/A	N/A	N/A
10.	Mr. SHINE BUNNAG (Chairman of the board)	27 May 2022	N/A	N/A	N/A
11.	Mr. SUTEE PHONGPAIBOON (Director)	20 Jul 2022	N/A	N/A	N/A
12.	Mr. CHALIE DITHALUKSANA (Director)	30 May 2022	N/A	N/A	N/A
13.	Ms. AURA-ORN AKRASANEE (Director)	27 May 2022	N/A	N/A	N/A
14.	Mrs. WARANGKANA KALAYANAPRADIT (Director)	8 Sep 2022	N/A	N/A	N/A
15.	Mr. SOMBOON MUANGKLAM (Director)	26 May 2022	N/A	N/A	N/A
16.	Mr. JESSADA BURANAPANSRI (Director)	26 May 2022	N/A	N/A	N/A
17.	Ms. PIYADA PUNNAKITIKASEM (Director)	26 May 2022	N/A	N/A	N/A
18.	Mr. CHAIWAT ATSAWINTARANGKUN (Director)	26 May 2022	N/A	N/A	N/A
19.	Mr. SUPAWAT SA-NGUAN-NGAM (Director)	27 May 2022	N/A	N/A	N/A
20.	Ms. NARISSARA SRISUNT (Director)	26 May 2022	N/A	N/A	N/A
21.	GEN. WATANACHAI CHAIMUANWONG (Director)	30 May 2022	N/A	N/A	N/A
22.	Mr. STANLEY CHUN WANG (Director)	26 May 2022	N/A	N/A	N/A

Report on the Audit Committee's Performance for the Past Year (8.2)

Report on the audit committee's performance for the past year

Meeting attendance of audit committee

Number of Audit committee meetings (times) : 4