

Part 1

Business Operation

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Part 1 Business Operation

1. Business Policies and Operation

1.1 Company's Vision, Mission, Value, and Long-Term Goal

Vision

"PPS determines to be leader in consulting business and related business and we also seek for other new opportunity business for a constant progression. We adhere to the integrity and the innovation for sustainable business practice."

Mission

1. We will maintain the profit rate for shareholders by giving the customers successes regarding on the ethics and benefits for everyone.
2. We determinedly search for the investment channel and business opportunity.
3. We are accountable for the community, society, environment, nation, and shareholders.
4. We will develop the working process via innovation together with human resource continuously.

Value

1. Having good service and being trustworthy
2. Having physical and mental determination
3. Team-working
4. Being honest, disciplinable, humble, and moral person
5. Thinking, talking, and working creatively
6. Life-long learning
7. Being adaptable for the changes
8. Maintaining the company's reputation
9. Thinking, doing, making decision, and commenting confidently
10. Having good attitude

Strategy

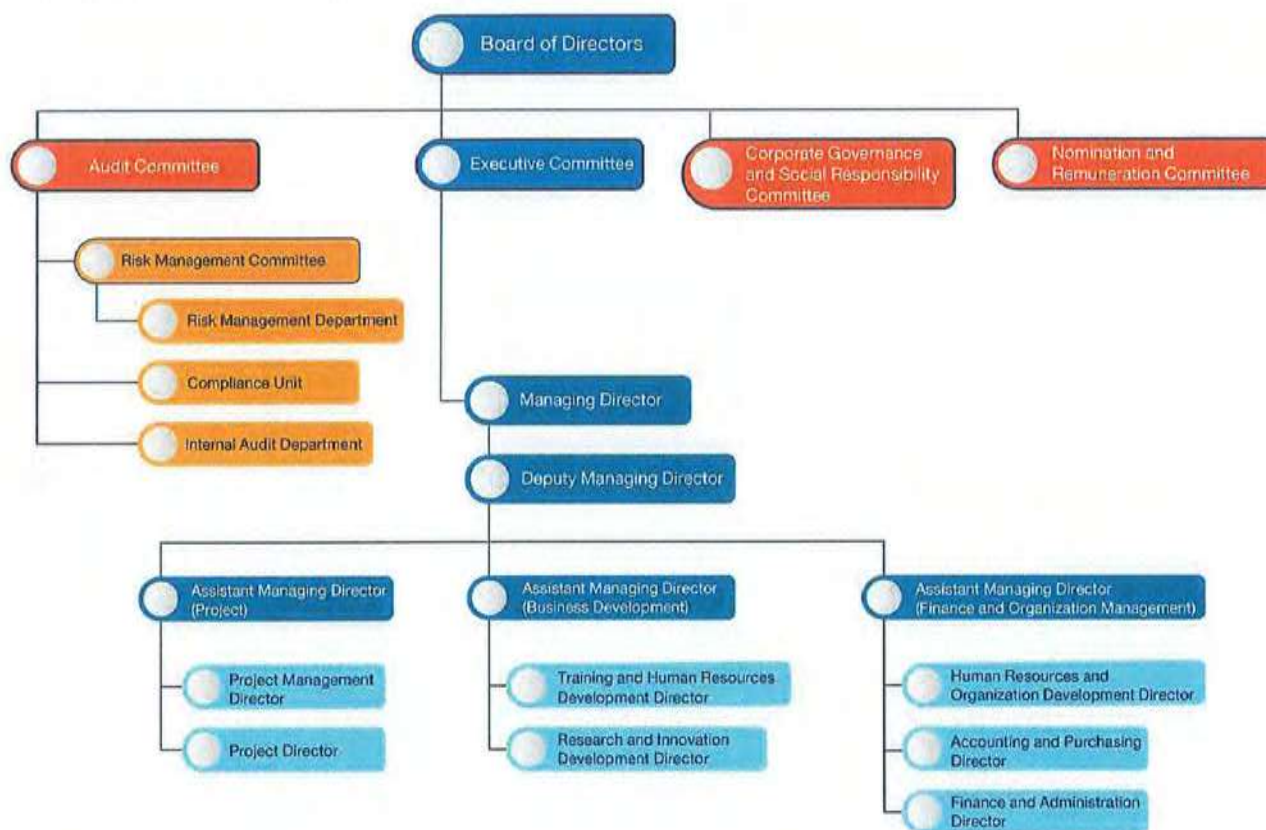
1. Acquire useful projects from the customers who are honest and regard the good governance in order to be advantages for our country with a fair business return.
2. Control the cost, quality, and time for the customers' satisfaction.
3. Create the connection and expand the market for investment channel to decrease the possible risks and to ensure the long-term benefits for shareholders.
4. Develop human resources, operating system in organization to increase the potential in the competition.
5. Develop the innovation to support the capability in competition and knowledge management.

Long-Term Goal

1. To continually gain profits by means of investment and various business.
2. To be a pride of Thais within 2580 B.E.
3. To hold a good governance for sustainable development of business, society, environment, and our nation.

Remark Approved by the Board of Director's Meeting No. 3/2017 held on August 10th, 2017.

Company's Operation Structure (Old)



Remark: Approved by the Board of Directors Meeting No. 4/2016 on November 12, 2016.



Company's Operation Structure (Current)



Remark: Approved by the Board of Directors Meeting No. 6/2017 on November 13, 2017. Including the approval of all Assistant Managing Directors are maintaining a position and performing duties under the same scope of authority until the change order. Effective from November 14, 2017 onward.

1.2 Significant developments during 2014-2016 are as followed:

Nature of Businesses

Established in 1987 by Mr.Prasong Tharachai and Mr.Somphant Hongchintakul, Project Planning Service PLC (PPS) was the first engineering consulting company with the certification of quality standard ISO 9002 from the Engineering Institute of Thailand under His Majesty the King's Patronage and EAQA (Environmental Accredited Quality Assessment) Institute in the UK since March 1999. From January 2005 to present, the company has been improving and developing the quality system until being certified with the quality standard ISO 9001:2000 from BVQI. Currently, the Company has been offering a numerous of services in management and construction supervision of construction works such as building and infrastructure, structural & architectural works, civil works, utilities system (electrical and communication systems, air conditioning and ventilation systems, sanitary and fire protection system), landscape, interior decoration including particular projects that need conversant skill for both private and public sectors. To reach clients expectation and gain trustworthiness, the company has applied ISO system to all projects and assigns the trained employee to perform internal audit along with the follow-up of BVQI for every six months. With over 30 years of management and construction supervision of construction experienced, the company has executed more than 350 domestic and cross-border projects for both private and public sectors as below:

Public Sector Projects and Public Enterprise Sector

- The Second Stage Expressway
- Sirat-Outer Ring Road Expressway





- Water-Pipeline Project of the Metropolitan Waterworks Authority
- Sirindhorn Hospital, Bangkok
- King Chulalongkorn Memorial Hospital, Thai Red Cross Society
- Communication Authority of Thailand (CAT) Building
- Suvarnabhumi International Airport First and Second phase
- Mass Rapid Transit Authority of Thailand (Underground Transportation Project)
- MRTA : Blue Line Extension Project
- New Tobacco Factory Project
- Standing Buddha at Wat Thip – Kanchanaburi
- Supreme Court of Thailand Building
- The Bank of Thailand New Headquarters Building

Private Sector

- Grand Hyatt Erawan Hotel
- Baiyok Tower 2
- Headquarters of Bank of Ayudhya Public Company Limited
- Information Center of Krungthai Bank Public Company Limited
- Information Center of Bangkok Bank Public Company Limited
- Thana City Project
- Jewelry Trade Center
- Gaysorn Plaza
- World Trade Center
- Central World
- U place
- ICONSIAM C1, C2
- Makro Stores, 8 branches
- Thanya Shopping Park
- Toyota Sukhapiban 3
- Mega Bangna
- TL Distribution Center, Lumlukka, Khon kaen, Surat thani
- NEO Factory, Pathumthani
- Homepro Rama III and Rama IX
- Langsuan Village
- Sermthai Complex Mahasarakham
- Centara Grand Hotel
- Thairath TV
- The Paseo Town
- I Condo
- RHYTHM Condominium
- Central Festival Chiangmai
- Various branches of TESCO Lotus
- Central Plaza Changwattana
- Central Westgate
- Central Embassy
- G Tower
- Langsuan Parkview
- Amway New Head Office
- Pullman Phuket Arcadia Naithon Beach Resort
- Banyan Tree Resort & Spa, Kho Samui
- The Renaissance Hotel, Phuket
- The Street Ratchada
- The Park Chidlom Condominium
- Central Plaza Rama IX
- Terminal 21
- INET IDC 3, Saraburi

International Sector

- Hongsa Power Plant Project (Laos, PDR)
- Vientiane Hospital (Laos, PDR)
- Central Plaza I-City (Malaysia)

In order to grow the organization sustainably, develop the company effectively and successfully gain the business opportunities in the future, the company has become a Public Company and fundraised in MAI stock market since 2012. After fundraising in 2012, Project planning Service PLC has grown steadily both in the main business and other businesses in subsidiary and joint-venture companies. These have been in accordance with the plan to develop the Company's capabilities beyond merely offering services of engineering advices and management of construction projects. At the moment, we have been able to offer services in various Via subsidiaries and companies in various machine aspects including;



PPS Design Company Limited offers services in structural designs work and system building works.

Swan & Maclaren (Thailand) Company Limited offers services in architectural and interior designs. This is a joint-venture with Swan & Maclaren LLP, Singapore which is one of the oldest companies that offer services in architectural designs in Singapore.

PPS Information Consultant Company Limited offers services in information technology in particular the media and advertising media including create its own program to facilitate construction supervision

Ensemble Equity Pte.,Ltd. (registered in Singapore) offers Provision of Project Management and Engineering Consulting Services & Products.

Sapat Project Company Limited offers Energy Saving Business including Smart Buildings, Smart Cities, and Inspection and Control for using energy efficiently.

2017 Operating Results and Target for 2018

Thailand political situation in year 2017 was more stable than the year 2015. The government stimulated economic system by investment on basic infrastructure which generating more monetary liquidity of the economic system. Such economic stimulation measurements is driving construction sector and related construction industries to early stage of growth resulting to the Company's positive trending.

The Company's Projects on progress the year 2016 were:

Building Projects

- | | |
|--|---|
| • New Supreme Court Office | • Langsuan Village, LSV |
| • Thairath TV & Sound Studio | • Aspire Wutthakad |
| • Makro Store, Chiang Mai and Badindecha branches | • Bann Hua Hin |
| • Tesco Lotus | • Langsuan Parkview |
| • Home Pro Rama IX | • Central Embassy |
| • Sermthai Complex Mahasarakham | • Renovation of conservation buildings in the area around the Grand Palace, underground parking lots and landscaping the garden above |
| • Central Pattaya Renovation | • The Bangkok Residence |
| • Food Designation Ground Floor Renovation | • Bangkok Midtown Hotel |
| Central Plaza CHAENG WATTANA | • Chulalongkorn Memorial Hospital, Thai Red Cross |
| • Tunneling of Central Plaza West Gate | |
| • Rhythm Sukhumwit 36-38 | |
| Society | |
| • Rhythm Sukhumwit 42 | • NEO Factory, Patumthani |
| • ICONSIAM (Magnolias Waterfront | • INET IDC3 |
| Residences C1 and The Iconsiam Superlux Residences C2) | • Line Village Bangkok at Square 1 |
| • Renovation Thairath Building 9 and Building 1 | |

Infrastructure Projects

- Suvarnabhumi Airport Development Project Phase 2
- MRT Blue Line Project
- Srirat - Outer Ring Road Project
- Srirat Expressway Stage 3/5 Renovation

Special Project

- Standing Buddha at Wat Thip - Kanchanaburi



The Company's operating results in year 2017 was in good expansion compare to year 2016. Total revenue of the Company in 2017 is 396.03 million Baht significantly increasing from the 2016 which was at 319.10 million Baht which is 24.11% increase from last year. The profit of 2017 is 55.17 million Baht significantly increasing from the 2016 which was at 32.18 million Baht which is 71.44% increase from last year. The increasing of revenue and profit were the results that PPS has been awarded of a mega project for Supervision services of construction project for the second phase of Suvarnabhumi International airport. Furthermore, many projects of the Company were in full growth period.

As per market segment, the total revenue in 2017 came from local market for 388.58 million Baht which could divided into private sector for 282.90 million Baht (71.43% of total revenue) and public sector for 106.05 million Baht (26.78% of total revenue) while the revenue from foreign market is 0.37 million Baht which is 0.09% of total revenue.

Return on equity is significantly increased from year 2016 as the net profit is increased by 22.99 million Baht (71.44%).

At the end of December 2017, there are 27 projects in hand with a backlog value of 374 million Baht.

Further to the above results, the company still maintain our course in increasing our competitiveness including operation standard to differentiate our service values and also intensely train our staff to ensure that their skills are competitive which is the main value of the company.

In terms of standardization and differentiation, the company has devoted resources to innovation and development of information technology throughout the company's work processes. The details are as follows:

1. SITE WALK

In 2016, the company has developed a program called PROJECT LIVE for use in the management and control of construction which are the main businesses of the company. The program will help the company staff to inspect the construction and issue the internal documents quickly and accurately by using a smartphone. However, in 2017, the company has developed a program called SITE WALK as the purpose to allow the public to use the program for free (FREE SOFTWARE). This program is effective in working closely with PROJECT LIVE.

2. TOTAL ORGANIZATION INTEGRATION (TOI)

The company has developed information technology system for use in organization called TOTAL ORGANIZATION INTEGRATION or TOI which supports the company's operation to be linked in every part such as project management, operation, cost control, finance, and document control along with customer satisfaction management including all aspects related to the business. This system will maximize the efficiency of the company and decision support in various fields, both strategic and business plans. As a result, the company is excellent in information management by using different information technology from other companies in the same business. In the year 2017, the company began to develop the TOI system, which came from the MyPPS system, which uses information technology through intranet system within the company itself. It is expected that the TOI system will start the prototype for trial from 2018 onwards.

3. DOCUMENT CONTROL SOFTWARE

The company focuses on Information Management, both internal information and business operation information because the company sees that the data is the heart of the business. Strategic planning requires accurate and important information. Therefore, effective data management has contributed to the development of business especially, the information used in project management, which is the core business of the company whether the data in the design range, bidding period, construction period, including after construction or usage which is the longest period. Therefore, the data or the administrative system controls the document or data that is being processed continuously. Valid and usable So it is necessary. Based on the importance of the above information, the Company has started to implement software applications in this field. From the establishment of the system of storage in the form of electronic data files into the database (Database) that people can access through the cloud to be used and updated to the present. We started to store the information or data message as a database so that the staffs are able to access through cloud computing. For



the upcoming 2018, company plans to apply this system with the ready project for administrating the documents such as shop drawing, RFI, as-built drawing, and manual. It includes the database management for developing our business in terms of the facility management.

Internal Training Program

Project Planning Service Public Company Limited has always focused on human resource development. The company see that the personnel who has high-potential and good attitude is the key to successful business operation. Therefore, the company always develops the potential of employees at all levels. There is PPS Training Center, a Continuing Professional Development organization certified by the Council of Engineers The main unit of the company. In 2017, the company received "The Leading Network of Continuing Professional Development". PPS Training Center has developed the personnel and continually updated course information. The training of personnel and outsider could be calculated as a unit of PDU (Professional Development Unit) of 1,983 units and the PDU can be used for the promotion of engineer level by the Council of Engineers.

The company has provided staff improvement planning and Career Path Planning in order to develop the company efficiently. The improvement trainings include In-house Training, Public Training, On the Job Training, E-Learning, and Coaching. The trainings are divided into 5 levels according to Career Path Planning and they will be displayed as follows;

- | | |
|---------|--|
| Level 1 | " Basic Training (0-1 working year) " focuses on training for new staffs to acknowledge and understand their responsibilities and professional ethics. |
| Level 2 | "Intermediate Training (1-3 working years)" focuses on training for general staffs to adapt knowledge into their operation such as construction inspection, construction cost control, and Microsoft project. |
| Level 3 | "Advance Training (4-6 working years)" focuses on higher position staffs or project managers to be ready for promoting as executive positions such as construction contract management and structural engineering for project supervisors. |
| Level 4 | "Continuous Training (more than 6 working years) " is a soft skill training to increase different working skills and to achieve successes for instance video presentation course and Corporate Social Responsibility (CSR). |
| Level 5 | "Special Training" is held to increase professional proficiency such as Fire Life Safety, BIM for Project Management, and Universal Design. |

Details of each program are as following;

Level 1 Basic Training: a program aims to shape attitude and provide new employee information, role and responsibility. Therefore, they are able to acknowledge and understand work procedure and career path. As such, all the work done by trained employee will go to the same direction as the company's.

The courses of the program are;

1.1 "Role, Duty and Responsibility of the Supervisor": focus on role, duty, responsibility and working behavior towards all the stakeholders, including shareholders, employees, clients, partners, competitors, creditors and societies. In addition, the behavior must not violate humanity right and intellectual property.

1.2 "My PPS": consists of the knowledge of making use of IT Application, which is developed by the company, to increase the efficiency of working.

1.3 "PPS Engineer": focus in business ethics and moralities for the managers, the directors and the employees of the company. This course will help promoting and supporting working procedure of the employees who hold to general ethics and moralities, especially the ethics set by the Council of Engineers and the Architect Council of Thailand. The course additionally focuses on the Good Governance which is against corruption and supports transparency according to the company's policy; "Work on transparency, value Good Governance and avoid corruption."



Level 2 Intermediate Training: this program is for employee who has intermediate knowledge of working which helps increasing career working efficiency.

2.1 "On the Job Training": the course is particularly for project manager, engineer, and any field of architects, technician, and project secretary. The course focuses on real practical operation in the construction site and the experience exchange during the project. As such, they can truly understand and gain knowledge which eventually leads to the better working performance based on this adapted knowledge.

2.2 "Construction Survey": the course focuses on field work, the use of Theodolite and Level cameras and construction techniques such as finding the spot of pillar center and the inspection of foundation pile.

2.3 "Inspection and Construction Supervision": the course focuses on field work in order to understand duty and responsibility of construction work and operate correctly.

2.4 "Safety Plan and Construction Safety Law": the course aims to bring employee the comprehension in construction safety law and therefore the ability to conduct safety plan for construction work.

2.5 "Construction Cost Control": the course covers the importance of construction budget and cost control by making sure that the cost is below the defined budget in each contract. This course also focuses on the control of the change in the project.

Level 3 Advance Training: to improve the efficiency in project managing, this program is for senior employee or project manager or higher-level employee.

3.1 "High-rise Building Structure Engineering for Supervisor": the course purpose is to create the understanding in building construction, construction system, high-rise building and large-scale project inspection for supervisor.

3.2 "High-rise Building Inspection and Supervision": the course aims to focus on field work inspection and supervision and the understanding of working supervision so that the trained employee can perform correctly.

Level 4 Continuous Training: the program is for all employees, focusing of soft skill knowledge in order to improve differently working skills. This program, in addition, aims to develop information technology skill to working procedure.

4.1 "Video Presentation Making Technique": the course focuses on editing video efficiently and the ability to make the video presentation from working result or project information, for example the video presentation of building construction process.

4.2 "Corporate Social Responsibility (CSR) for Sustainable Development": the course aims to provide the understanding in the idea and the process of conducting the project for sustainable development, for example CSR.

Level 5 Special Training: the specific program is particularly for project manager or project director. Its purpose is to increase the ability and skill in working.

5.1 "Fire Life Safety in High-rise Building": focus on every kind of safety including smoke detector, fire exist and fire alarm.

5.2 "BIM for Project Management": focus on using the program's tools and instructions for inspection and information management of BIM Model efficiently.

5.3 "Universal Design": focus on the standard of building and environmental designs. This also includes indoor facilities for disabled, elderly and everyone in society.

Apart of mentioned above, the company also provides new employee new course "Train the Trainer or TTT." As such, the new employee will be trained to be able to inspect field work according to Shop Drawing which is approved by working site mentoring system. Another added course "Executive Training" is a course which continuously improves employees' skill into managing employees.

In 2017, not only in-house training, PPS Training Center has held some courses for other companies including Thai Obayashi Corporation Limited with the topic *Engineering Act. and the Promotion Guidance for Civil Professional Engineer*, Triumph Engineering



Company Limited with the topic *Construction Plan by Microsoft Project*, Areeya Property Public Company Limited with the topic *Construction Survey* and T Engineering Corporation Public Company Limited with the topic *Construction Plan by Computer Program*.

Besides, we conduct the succession plan to ensure that project managers are well groomed from the company's resources and be in line with business growth. This process begins with the recruitment, selection, development, and maintenance. We also make up a 'project manager' training program for conforming the company's growth.

The Company's Implementation of the Anti-Corruptions

1. PPS has been certified by the Private Sector Collective Action Coalition against Corruption (CAC) in the preventive corruption measures on January 22nd, 2016.
2. PPS has revised the anti-corruption policy (Revision 1/2016) and published on the company's website.
3. PPS has arranged anti-corruption training regularly in order to provide all employees with the knowledge and understanding about the anti-corruption policy and good practices.

The operating results from the company's subsidiaries and joint ventures for the year 2017 are reported as follows:

PPS Design (PPSD) has engineering design works on hand for both local and foreign projects including design work of two projects in Cambodia. For the local project, PSD has the design project of LESSO MALL BANGKOK by continuing from Swan & Maclaren Thailand. It is expected the market will expand in the year 2018 resulting from the domestic economic uptrend with the relax of fee competition. It is also expected that PSD will expand the revenue from construction management works for small projects.

Swan & Maclaren Thailand (S&M) offers architectural design and interior. In 2017, the company has LESSO MALL BANGKOK Project which is a huge foreign investment. Moreover, the company is focusing to architectural and interior design work of projects in AEC country market (Vietnam, Myanmar and Cambodia) and local market from foreigner's investment.

PPS Information Consultant Company Limited (PIC) is continuing their course on media business and information technology. PIC grew from internal support to PPS with the initiative of utilizing information technology to the underutilized construction business. PIC also supports PPS in all of their training programs and also develops the training media and become a content provider via internet channels and cable TV. PIC's revenue comes from media services for PPS and other media channels including TV - ThaiRath TV, Radio - Changmuns FM 106 and internet channels. This also exposes better image and professional identity of PPS to general public.

Since 2015, PPS aims to bring information technology adapting to operating for upgrade professional services to be more effective, PIC also supports PPS in ProjectLive cloud service software created to service the need for an online tool for construction management and supervision. ProjectLive features construction management workflows of the following tasks: Inspection and Testing Checklist (ITC), Defect Work, Non-Conforming Report (NCR), Safety Improvement Request (SIR), Documents, Dashboard.

PIC also has a business of providing video filming and editing services, Photography, TV Production, and concerts and events organizing. For instance, Tip and Trick with Uncle P, a cartoon about list of knowledge of construction broadcasted on ThaiRath TV. Moreover, PIC also provides computer programs and Applications.

Ensemble Equity Pte.Ltd. (EE) was founded on 18 November 2015 by registration in Singapore. The registered capital has been increased to be 500,000 SGD in 2016. EE offers Provision of Project Management and Engineering Consulting Services & Products. At the present, EE has projects and revenue.



Targets for 2018

In the year 2018, the company targets to expand and increase competitiveness including seeking opportunities from the main business and subsidiaries via joint venturing. Our growth strategies as follows:

1. BRANDING

We would like to strengthen the brand of PPS Group by expanding the scope of business to cover all works in construction industry. The technology information is brought to be used in operation together with proficient staffs. We believe they are able to upgrade our works and develop community, society, and environment.

2. INNOVATION AND TECHNOLOGY INFORMATION USAGE

Using technology information in company is one of our policies to increase the competitiveness. In 2017, PROJECT LIVE is being used to manage and supervise every project and we plan to apply Total Organization Integration (TOI) to support work process in 2018. Moreover, document control software is another system that will be used in projects' documentation including the database and facility management.

3. HIGH QUALITY STAFF

We hold a training program to improve the knowledge and potential of staff in terms of techniques of construction management and supervision and second language (Chinese or English). Then, the staff can handle an international project or foreign investor as the company has prepared the business partners for them.

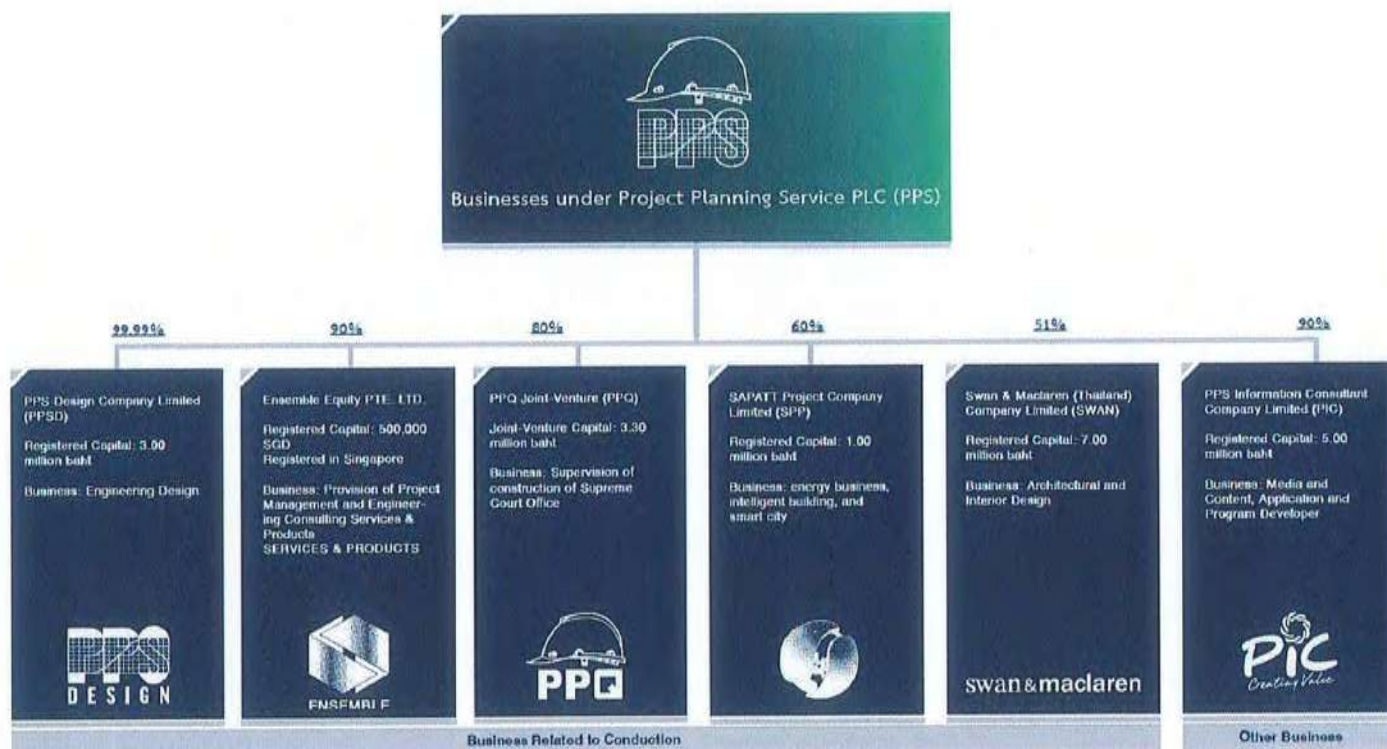
4. REVENUE

Our main revenue comes from projects of government sector in order to suit the market condition. The government sector will extremely prosper by public utility infrastructure; in the meantime, we also keep working on the projects of private sector such as the former and new business partners and foreign investors. We are confident to invest more in private sector because of the economic stimulus and the investment in government sector. However, PPS targets our company to increase 20 percent of the profit from the previous year which is divided into two parts; 10 percent from business administration and construction supervision, and another 10 percent from the growth of subsidiary companies including design work, technology information, energy business, intelligent building, and smart city. Apart from revenue target, PPS also has a policy of increasing the transparency and considering the shareholders as important to enhance our growth and to develop community, society, and environment.

The company will also ensure transparency throughout our business processes including care of stakeholder rights relating to all of our business. This will ensure sustainable growth of the company, the profession, the society and the country as a whole.



1.3 Shareholding Structure



1.4 Relationship with Business units of Major share holders

- None -



2. Operation of Key Business Units

Revenue Structure

Type of Revenue (according to project type)	2015		2016		2017	
	MB	Ratio (%)	MB	Ratio (%)	MB	Ratio (%)
Revenue from Services	234.22	98.03%	306.92	96.18%	388.95	98.21%
Revenue from Construction Supervision	219.13	93.56%	301.68	98.29%	373.47	96.02%
• Office Buildings	22.73	10.37%	24.72	8.19%	27.10	7.26%
• Retail Areas	69.10	31.53%	93.70	31.06%	101.64	27.22%
• Residential Buildings	61.73	28.17%	85.27	28.27%	101.23	27.11%
• Multi-purpose Building (Mix Use) ¹	17.95	8.19%	6.95	2.30%	9.58	2.57%
• Hotels	4.19	1.91%	12.68	4.20%	4.93	1.32%
• Hospital	11.22	5.12%	19.39	6.43%	17.65	4.73%
• Factory	-	0.00%	2.41	0.80%	15.92	4.26%
• Infrastructures	19.14	8.73%	42.62	14.13%	80.43	21.54%
• Others/ ²	13.07	5.96%	13.94	4.62%	14.99	4.01%
Revenue from Design	2.99	1.28%	5.24	1.71%	12.97	3.33%
Revenue from Concerts	12.10	5.17%	-	0.00%	2.51	0.65%
Revenue from Sales	-	-	-	-	-	-
Other Revenues	4.71	1.97%	12.18	3.82%	7.08	1.79%
Total Revenues	238.93	100%	319.10	100.00%	396.03	100.00%

Remarks ¹: Comprises: Retail Areas, Office Buildings, Hotels

²: Comprises: Distribution Center, Data Center, Infrastructure, Temple Measure, Showroom

2.1 Product or Service Features

Nature of Businesses

Currently, Project Planning Service PLC (PPS) has been offering a numerous of services in management and construction supervision of construction works such as building and Infrastructure, structural & architectural works, civil works, utilities system (electrical and communication systems, mechanical systems, sanitary system and fire protection system), landscape, interior decoration including construction consultant and construction management. For the owners, the Company have provided the service of project planning, construction supervision from the beginning until handover projects and also provided the service during warranty period. The providing services of the Company are described as below:

- Project Feasibility
- Structural Design
- Quantity Survey
- Project and Lay out Planning
- Design, Review and Coordination for excellent output
- Value Engineering



- Construction Management
- Construction Permit Coordination
- Project Survey and Cost Estimation
- Construction Supervision
- Checking and Testing all Utilities before Project Handover
- Project Cost Control
- Energy Management
- Building Utilization and Building Renovation

Project Planning Service PLC (PPS) was the first engineering consulting company with the certification of quality standard ISO 9002 from the Engineering Institute of Thailand under His Majesty the King's Patronage and EAQA (Environmental Accredited Quality Assessment) Institute in the UK since March 1999. From January 2005 to present, the company has been improving and developing the quality system until being certified with the quality standard ISO 9001:2000 from BVQI. The Company has applied ISO system to all projects and assigns the trained employee to perform internal audit along with the follow-up of ISO 9001:2008 for every year. In 2014, to monitor management quality within the organization and quality of projects efficiently, the Company has divided job responsibility into 13 units.

The Providing Services of the Company for Construction Management

The providing services of the Company for construction management can be divided into 3 phase

1. Pre-Construction Phase : The Company will advise owners and give the comments when necessary and also will help and support owners to choose the appropriate contractors for projects.
2. Construction Phase : This Phase will start from construction on the first day until the last day of the construction.
3. Post-Construction Phase : This phase will start from ending of the construction until project handover.

1. Pre-Construction Phase

- 1.1 Advise about project goal planning.
- 1.2 Advise about structural management and project management system.
- 1.3 Establish project working plan for construction supervision.
- 1.4 Advise and cooperate with owners to set up Safety, Health and Environmental Care Plan (SHE) for project construction.
- 1.5 Check and review construction drawings and specifications to propose owners and also review construction drawings and specifications to save project cost.
- 1.6 Determine contract agreement between owners and contractors including payment term.
- 1.7 Advice about law and other regulations related to project construction.
- 1.8 Advice about the best choice or alternatives of project construction for making decisions.
- 1.9 Choose appropriate contractors to propose to owners.
- 1.10 Prepare bidding process to choose contractors for project constructions.
 - Make bidding documents and other regulations including recommendation for drawings and specifications and site survey.
 - Arrange a meeting to explain the TOR and answer the questions.



- Analyze bidder qualifications.
- Propose negotiation method.
- Propose bidder selection method.
- Create hiring document.
- Prepare contract and document.

2. Construction Phase

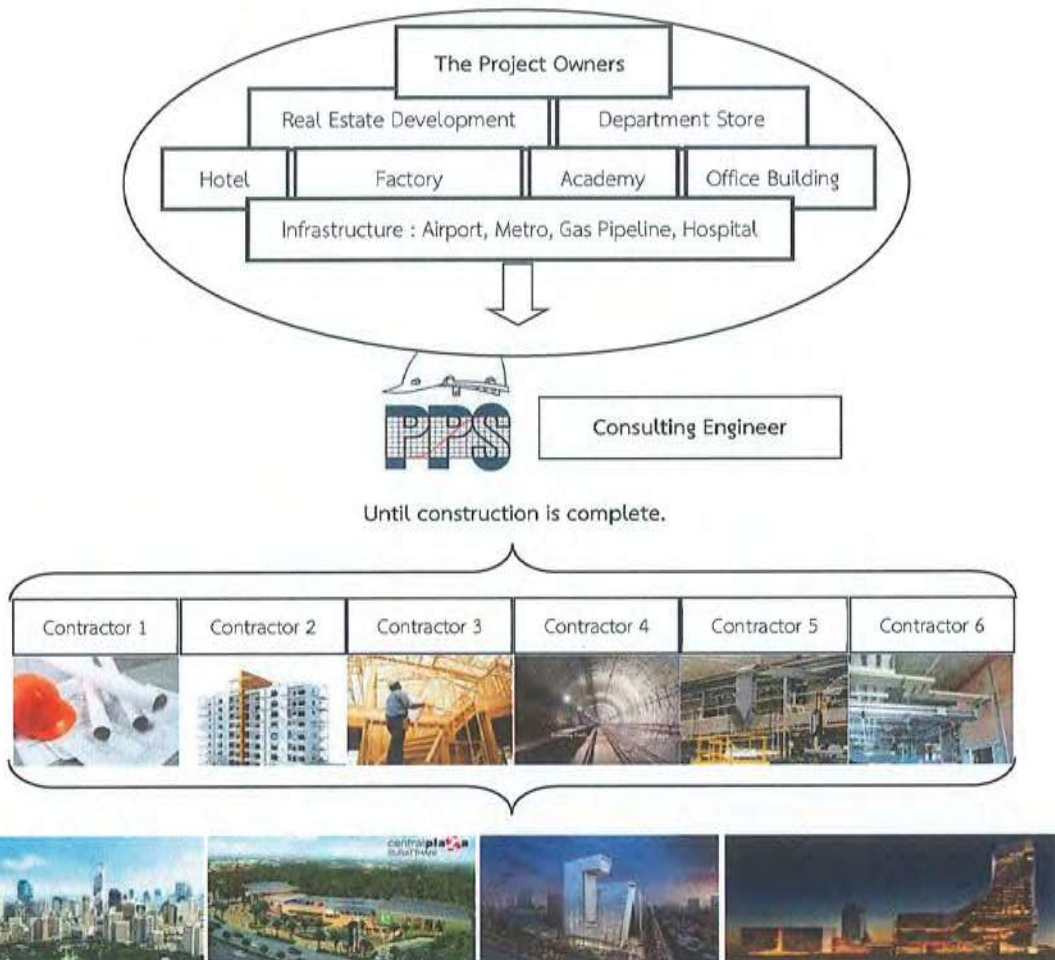
- 2.1 Construction supervision for whole project.
- 2.2 Review material approval.
- 2.3 Review shop drawings approval.
- 2.4 Advise, recommend, revise or change construction method to make it more efficiently.
- 2.5 Set meetings with owners, contractors and/or designers to follow project progress and solve project problems.
- 2.6 Review and check working process including accelerate contractors to work follow by the schedule.
- 2.7 Check contractor payment following by contract and actual work progress.
- 2.8 Solve project problems during project construction such as drawings.
- 2.9 Explain drawings and contracts of project construction to facilitate and build the project effectively.
- 2.10 Stop project construction temporary when project construction is not safe enough to keep constructing.
- 2.11 Check material testing based on contracts.
- 2.12 Reject under standard contractor works.
- 2.13 Approve and recheck sub-contractor and contractor execution.
- 2.14 Propose suitable recommendations and appropriate solutions to compromise among other related construction departments.
- 2.15 Assist owners in several ways.
- 2.16 Report and create monthly project progress report.
- 2.17 Conclude reasons, conditions, and quantity of project variation.
- 2.18 Create cash flow evaluation to be cash flow database of owners.
- 2.19 Coordinate among contractors.
- 2.20 Recheck and advise owners about contractor's claims in case of project extension, addition works and other related topics.
- 2.21 Construction supervision, accidental and environmental protection plan from project construction, demolition and supervision of existing building demolition.
- 2.22 Coordinate among owners and owner's representatives to facilitate building utilization.

3. Post-Construction Phase

- 3.1 Set post-construction plan to manage building utilization after project operation including architectural and engineering maintenance based on warranty contracts.
- 3.2 Check defect lists and report to owners including supervise contractors to fix all defect lists completely before handover.

- 3.3 Collect and review as-built drawings of contractors and handover to owners.
- 3.4 Collect and recheck operation manual of all equipment that install in the building and handover to owners.

The Conclusion of Management and Construction Supervision

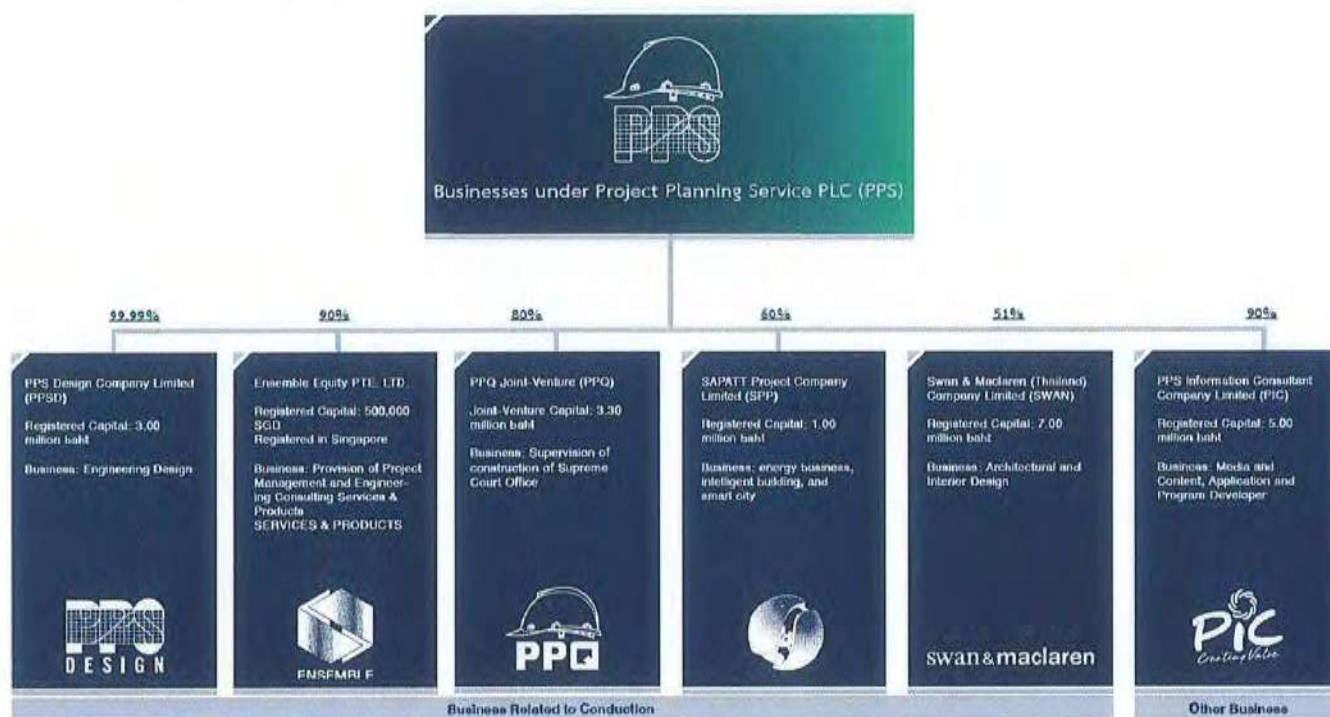





Conducting Businesses

Overall picture of the businesses of the Company, subsidiary companies and joint-venture company.

1. 4 Subsidiary Companies : PPS Design Company Limited (Shareholding 99.99%)
: PPS Information Consultant Company Limited (Shareholding 90%)
: ENSEMBLE EQUITY PTE.LTD.(Shareholding 90%)
: Sapat Project Company Limited (Shareholding 60%)
2. 1 Venture : Swan & Maclaren (Thailand) Company Limited (Shareholding 51%)
3. 1 Joint-Venture Company : PPQ Joint-Venture (Shareholding 80%)



Policy to divide the operations of companies in the group.

The Company has provided clear policy to divide operations of subsidiary companies in the group;

1. PPS Design Company Limited (PPSD) offers services in structural designs work and system building works.
2. PPS Information Consultant Company Limited (PIC) offers services and leads the business in media and content services related to information technology. PIC is a result of an observation that IT system was rarely used in the administration of construction projects. Systems were developed and tested internally within the PPS before expanding the services outside. This is one of the revenue channels of the Company.
3. ENSEMBLE EQUITY PTE. LTD. (EE) Registered in Singapore. EE offers provision of Project Management and Engineering Consulting Services & Products.
4. Sapat Project Company Limited offers Energy Saving Business including Smart Buildings, Smart Cities, and Inspection and Control for using energy efficiently.



5. Swan & Maclaren (Thailand) Company Limited (SWAN) offers services in architectural and interior designs. This is a joint-venture with Swan & Maclaren LLP, Singapore which is one of the oldest companies that offer services in architectural designs in Singapore.
6. PPQ Joint-venture (PPQ) offers services in supervising construction of the Supreme Court building.

2.2 Market and Competition

Engineering consultant business on design and project management which is the main business of the company is closely related to the property development and infrastructure development business. Thus, the analysis of these two businesses must be done to reflect the company's business as a whole.

In 2017 Thai economy grew by approximately 3.8% slowly improving from last year. Investment is expanding about 1.1% at a higher growth especially public-sector projects. Government spending is decreasing 0.2%, however, private investment is expanding 1.6%. According to Economic and Social Development Board data, the first nine months see the decreasing of the country's construction business of 1.9% while public sector decreased by 2.2% and private sector decreased by 1.1%.

Property development sector in 2017 has been decelerating after the government's stimulus packages to the sector had been ended leading to negative sentiment to the construction industry and engineering consultant business. However, the better political stability and economic uptrend create positive sentiment to property development sector. High growth sector has been condominium which is comparatively sees more growth than horizontal residential segment. The company still sees this as a continuing trend since the high land cost and more development of public transportation in the capital. Land cost in Bangkok increased by 7.9% and the cost of residential condominium increased by 8.2%. For other segment, the company sees consecutive growth for office for rent segment especially nearing mass transit stations however the growth outside of Bangkok Metropolitan is weak especially when the agricultural economy is weak at present and factoring in the government's delay in developing railway projects.

Wholesale and Retail business is successive growing in line with household spending growth and accelerating growth rate of foreign tourist from 5.5% in 2016 which is growing into 2018. Therefore, the major firm in the wholesale and retail business are continuing to expand their branches to retain their competitiveness and serving such higher demand.

In 2017 and continuing on to 2018, the company sees more growth in hospital and healthcare service business which require additional construction facilities both domestic and regional countries.

For public sector projects which saw decelerate in 2017 but from the government policy of spending and investments, the trend should continue growing in 2018. More project tender invitations are expected for infrastructure projects. The company sees more than 20 projects rolling from both directly from the government and public enterprises such as motor way projects, mass rapid transit lines, railway lines, airports and including special economic zones. However, there are risks from delays of such projects internally from the government processes and also from the clarity of public private participation scheme and difficulties on expropriation of project lands. So, there are opportunities that could also associated with risks which needs to be carefully managed.

Another factor that will benefit construction business sector is the AEC investments both inbound and outbound. The company sees Thai investors investing in AEC countries and also foreign investors investing in Thailand due to AEC opportunities. Strategic locations are towns and cities at border crossings to Myanmar, Lao and Cambodia. The company sees this trend as growing in 2018.

In an overall picture, the engineering consultant business should grow in 2018 due to political stability, government investments, private sector confidence, better balance of demand and supply in property development sector, low interest rates and low construction material costs. However, fee competition is still seen and there is business pressure from lack of staff due to competition in increasing wages which could put more pressure the business operators as a whole.

However, PPS will continue to move the business forward cautiously with sustainable growth and continuously monitoring the market sentiment and competition so the company could adjust its strategy accordingly and manage the risks associated efficiently.

2.3 Product or Service Procurement

Service Procurement Process of the Company

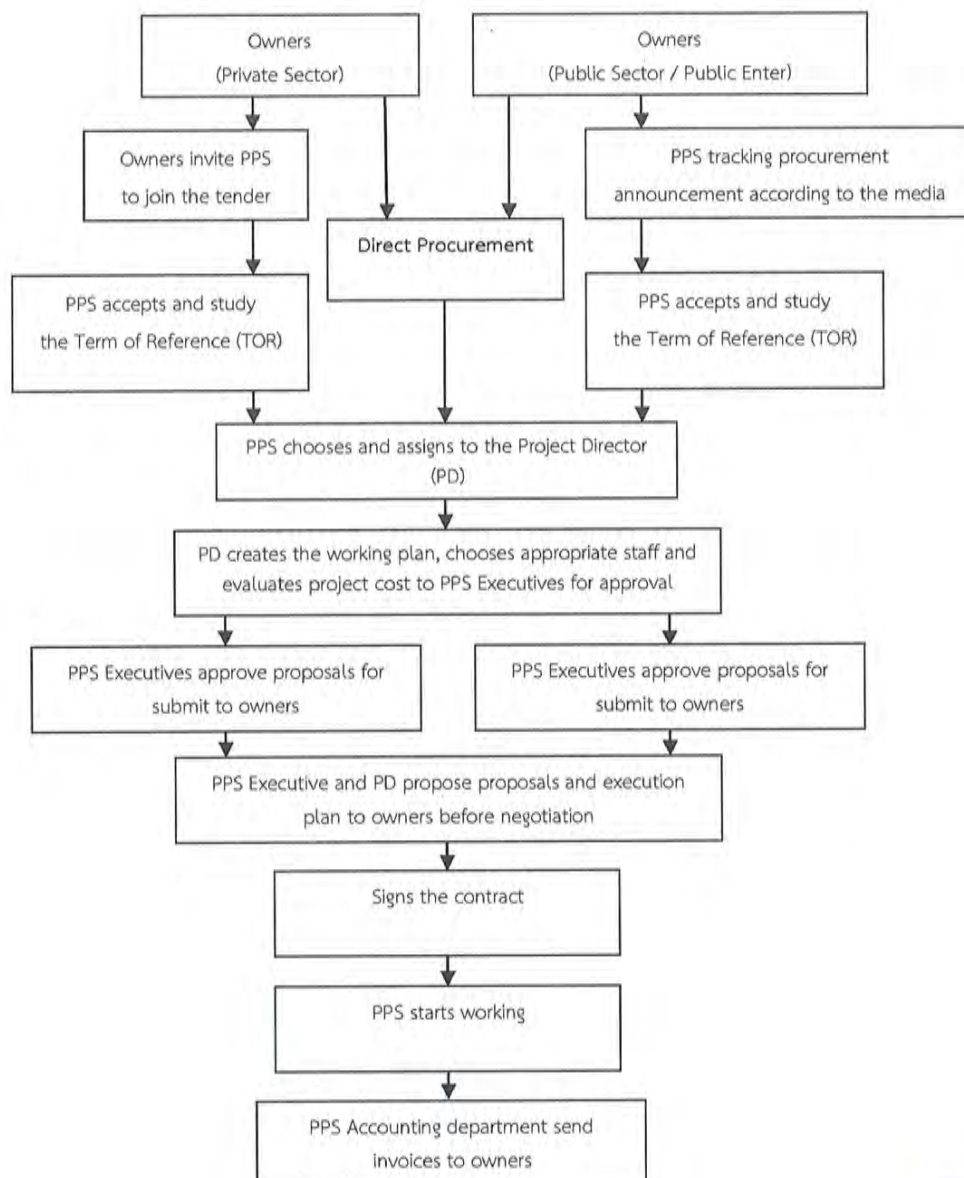




Diagram Description

1. Owners invite the Company to join the tender.
2. The Company accepts the invitation and/or study the details of TOR.
3. The Company creates the working plan, chooses appropriate staff to work on this project and evaluates project cost to propose technical proposal and financial proposal to owners.
4. The Company presents proposals to the Company's executives for approval before submitting.
5. Executives and/or assigned person propose technical proposal and financial proposal including execution plan to owners before negotiation.
6. The Company signs the contract.
7. The Company starts working followed by execution plan and also assigns suitable staff to work on the whole project until project handover.
8. Accounting department and financial department send invoices to owners every month based on the contract agreement.

Outsource Procurement

In case that project's owners determine specific scope of service and qualifications in Term of reference (TOR) with the Company has not had enough experiences, the Company might hire outsource to join and propose the new management and construction supervision project proposal together.

The Company has established procedures and criteria for the outsource selection that qualified based on the initial conditions in the project TOR.

1. The Company will assign project director to send the invitation to outsources to attend the meeting about project detail clarification.
2. Outsourcers will propose their technical proposal and financial proposal to the Company.
3. Assigned project director will negotiate with outsourcers about project conditions and project cost to find the conclusion of preliminary rates.
4. Assigned project director will propose the outsource proposals to executive committees for consideration in terms of conditions, quality and charge rates comparing to project budget.
5. Executive committees will choose the appropriate outsource and sign the contract with them to work together.

Environmental Impact

Our main activities do not create any negative impact to environment. At most, the impact could be caused by the contractors involved in the project. Therefore, we also require the contractors to provide the safety plan that also covers environmental impact.



2.4 Undelivered Projects on High-Valued Purchase Agreement

As on December 31st, 2017, the company has Backlog projects valued until the end of 2021 about 374 Million Baht from both Public Sector and Private Sector which is the revenue of 2017 about 293 Million Baht

Backlog projects on high-valued agreement of the Company on December 31st, 2017

Million Baht	
Value until the end of 2021	374
Private Sector	163
Public Sector	211
Value until the end of 2018	293
Private Sector	129
Public Sector	164

3. Risk Management

Risk Management

Project Planning Service Public Company Limited or PPS recognizes the importance of risk management. As both internal and external factors could affect the performance, the company, then, has established the board of risk management since 2012 to be responsible for corporate risk management. The major function of the board of risk management is to prepare, monitor, and continuously evaluate the risk management plan. In the year 2017, the board has summarized the risk issues into 5 main categories including business risk, management risk, risk associated with the recruitment of qualified staff, research and innovation development risk and corruption risk. Moreover, there are 2 more issues that possibly happen in subsidiary company, which are risk associated with revenue and risk associated with PPS Information Consultant Co.,Ltd. (PIC)'s project in a specific community, and they will be explained below.

Enterprise Risk Management Organizational Structure



1. Business Risk

1.1. Business risk (Price competition)

The business of construction project management and supervision can be formed with a few capitals so there are many new starters in the market. This caused the existing businesses to expand their operation for new projects. It also caused higher capitals for the operation, higher competitiveness in the market, and higher price competition.

Despite the growing competition which gives more choices to the clients and more pressure on fee structure, we believe that reputation, experience, and acceptance on professionals are still the most important factors that clients use in selecting the construction project manager. Therefore, we are able to manage the higher risk in this regards.

Nevertheless, we are fully aware of the risk from growing business competition. It is our policy to create additional competitive advantages. We aim to make our differentiation more concrete and noticeable. For example, we have developed "PROJECT LIVE" program to be used internally to enhance construction project management activities. In addition, we have





followed our quality policy to continually improve the efficiency of our operation. These ensure that we can maintain our existing clients and attract new clients from positive referral.

2. Management Risk Executive

2.1. Risk of Dependence on Executive and Risk Associated with the Lack of Required Staffs

Our company is the service business, thus, human resources regards as the most important resource of the company. It is crucial to retain and continuously develop this division for sustaining the business growth. It includes the recruitment, existing staffs' potential development, and new management team development to continue the business. The main reason for the higher risk in this concern is due to the rapid growth of construction related-businesses. This growth creates pressure in recruiting and maintaining the quality staffs.

We manage this risk by developing the human resources policy continuously so that we can support the demand of human resources in each department depending on the work and strategy. The human resource planning is monitored on the monthly basis. The continuous human resource development plan has been laid out. We also have tried to increase overall compensation and other benefits for our valuable staffs for maintaining high morale and retain most important staffs.

3. Risk Associated with the Recruitment of Qualified Staff

We advertise the job requirement on media and public relations such as job recruitment website and university relations. That website is www.jobkk.com and we recruit 25 positions online. We can record and observe the resume of applicants as well. For the university relation, we sent the recruitment letter to the deans for requiring the students especially in international engineering program. The lists of university that we have cooperated are displayed below.

- Sirindhorn International Institute of Technology (SIIT), Thammasat University
- Kasetsart University
- King Mongkut's University of Technology Thonburi
- Asian Institute of Technology (AIT)

4. Research and innovation Development risk

The innovation we created in 2015 to differentiate our company from the others of the same business field is in the risk of adaptation and reproduction.

The risk of lacking the staff in innovation development and the risk of the failed cooperation with external organization are also appeared. Hence, we restrict the access only for the staffs and collaborate with a trustworthy company. Another way is to recruit full-time staff for a closed monitoring and management.

5. Corruption Risk

Despite the low risk from internal fraud, we still see risks associated with corruption malpractice. The malpractice is crucial to our reputation. We do not tolerate any of this risk. Therefore, we have set our anti-corruption policy for the staff to follow along with an action plan ISO 9001:2008. Our management closely monitors our operation to ensure transparency throughout operating process. Furthermore, PPS has set up a whistleblower line directly to the company's board of director at whistleblow@pps.co.th



Risk in subsidiary company: PPS Information Consultant Co.,Ltd. (PIC)

1. Risk associated with revenue

We seek for the media content work including broadcasting on the website and social media to control this risk. In 2017, we made the video presentation for 3 external organizations and broadcast our project through Changmuns channel on YouTube, radio TV 3, and engineering tip on Thairath TV.

2. Risk associated with PIC's project in a specific community

PPS realized the risk of our work has been broadcast in a specific audience. As a consequence, we outsource to design and improve the website for advertising our company.



4. Asset Used in Operation

4.1 Total assets of the Company at the end of 2017 are as followed;

Asset Items	Type of Proprietary Right	Status	Asset Items	Type of Proprietary Right	Status
1. Land					
1.1) Title deed no. 122513 T.Suan Luang, A.Suan Luang, Bangkok Area 0-1-44 Rai	Hold by the Company	Used for Head Office Location	2,900,000	Mortgage with TMB Bank	100,000,000*
1.2) Title deed no. 16802, 16792 T.Bor, A.Klung, Chanthaburi Area 2-0-22 Rai, 1-3-19 Rai	Hold by the Company	Investment Properties	460,000	- None -	- None -
2. Buildings and Building improvement					
2.1) No. 381/6 (Title deed no. 122513) T.Suan Luang, A.Suan Luang, Bangkok Area 648 Sq.m.	Hold by the Company	Head Office of the Company and Building of Subsidiary Companies	3,995,699	Mortgage with TMB Bank	100,000,000*
2.2) Room No. 1444/43 1 st Floor PlamHill Condominium 8 Bypass Road, Cha-Um, Phetburi Area 262 Sq.m.	Hold by the Company	Welfare for executives and employees	1	- None -	- None -
3. Office Equipment	Hold by the Company	Used at Head Office and Sites	1,089,784	- None -	- None -
4. Office Furniture	Hold by the Company	Used at Head Office and Sites	246,119	- None -	- None -
5. Computer Accessories / IT Equipment	Hold by the Company	Used at Head Office and Sites	1,808,970	- None -	- None -
6. Vehicle	Hold by the Company	Used at Head Office and Sites	6	- None -	- None -
Total			10,500,573		

* Total mortgage financial amount is 100 million Baht. (Including land, building and part of building improvement)



Intangible Assets

Total intangible assets of the company and subsidiary companies at the end of 2017 were 5,180,435 Baht comprising of computer programs, accounting software, human resource software and designing software.

4.2 Contracts relating to property)At the end of 2017(

4.2.1 Rental Contracts

The Company has signed the leasing contracts with PPSD and PPQ, which are the subsidiary companies and Joint-Venture, to rent the second floor and third floor out (Partial) to be the head office

Rental Contracts	
Lessor	Project Planning Service PLC (PPS)
Tenant	PPS Design Company Limited (PPSD)
Rental Rate	10,000 Baht per month
Duration	From January 1 st , 2017 to August 31 st , 2017

Rental Contracts	
Lessor	Mr. Mana O-pas
Tenant	PPS Information Consultant Company Limited (PIC)
Rental Rate	23,157.89 Baht per month
Duration	From February 1 st , 2015 to January 31 st , 2018

Rental Contracts	
Lessor	Project Planning Service PLC (PPS)
Tenant	PPQ Joint-Venture
Rental Rate	2,000 Baht per month
Duration	From January 1 st , 2017 to December 31 st , 2017

Rental Contracts	
Lessor	Project Planning Service PLC (PPS)
Tenant	PPS Design Company Limited (PPSD)
Rental Rate	20,000 Baht per month
Duration	From September 1 st , 2017 to December 31 st , 2017

Rental Contracts	
Lessor	Project Planning Service PLC (PPS)
Tenant	Hotel and Resort Design Company Limited
Rental Rate	6,000 Baht per month
Duration	From December 15 th , 2017 to June 14 th , 2018



4.2.2 Insurance Policy

Contract Party	Muang Thai Insurance PLC
Policy No.	FA163047-16RBK
Type of Insurance Policy	Fire and catastrophe insurance policy for dwelling house
Location of Property Insured	1444/43, 1 st Floor PlamHill Condominium 8 Bypass Road, Cha-Um, Cha-Um, Phetburi
Period of Insurance	From March 21 st , 2017 to March 21 st , 2018
Total amount Insured and Description of property insure	3,888,900 Baht (Added by the amount at risk of natural disasters 80,000 Baht)
Insured	Kasikorn Bank (Kbank)

Contract Party	MSIG Insurance (Thailand) PLC
Policy No.	16-57200050
Type of Insurance Policy	Fire insurance policy
Location of Property Insured	Head Office, Project Planning Service PLC (PPS) 381/6 Soi Rama IX 58 (Soi 7 Seri 7), Rama IX Road, Suan Luang, Bangkok 10250
Period of Insurance	From November 11 st , 2016 to November 11 st , 2017
Amount Insured under this Policy	6,246,000 Baht
Beneficiary	TMB Bank Public Company Limited

Contract Party	Bangkok Life Assurance PCL
Policy No.	2556078
Type of Insurance Policy	Group Insurance (Temporary)
Insured Person	Employees of Project Planning Service PLC (PPS)
Period of Insurance	From January 1 st , 2017 to December 31 th , 2017
Beneficiary	Employees of Project Planning Service PLC (PPS)

Contract Party	ACE INA Overseas Insurance Company Limited
Insurance Policy No.	PLI 0000099 PI-00360
Type of Insurance Policy	Professional Indemnity Insurance
Coverage / Responsibility	Engineering Service including related Design Work, Construction Supervision and Project Management
Period of Insurance	From January 1 st , 2017 to January 1 st , 2018
Coverage	Insurance coverage limits are not exceeded 40,000,000 Baht
Beneficiary	Project Planning Service PLC (PPS) or PPS Design Company Limited (PPSD)



4.3 Financial Investments in Subsidiaries and Associate

On December 31st, 2017, the Company has 4 Subsidiary Companies, 1 Associate Companies and 1 Joint Venture. Total assets of the Company at the end of 2016 in subsidiaries, associate and joint-venture are 26,624,137 Baht or 6.62% of total assets of the Company.

Company	Paid up Capital (Baht)	Percentage of Shareholding (%)	Value of Investment (Baht)
PPSD	3,000,000	99.99%	3,453,720
PIC	5,000,000	89.99%	4,499,990
EE	12,949,822	90.00%	11,680,447
SAPAT	1,000,000	60.00%	600,000
SWAN	7,000,000	51.00%	3,749,980
PPQ-JV	3,300,000	80.00%	2,640,000
Total			26,624,137
Deduct Provision for impairment of investment – PSD			(3,453,720)
Deduct Provision for impairment of investment – PIC			(4,499,990)
Grand-Total			18,670,427

4.4 Investment Policy for Subsidiaries and Associate

The Company's investment policy is to consider business extension by being in partnership with famous business partners to establish joint venture or consortium. For mega project bidding, the Company will consider of staff efficiency, capability, profit and creditable partners to order to avoid risk in the future.

For the Company's investment policy for subsidiaries and associate, the Company will consider of investment return, risk and cash flow of subsidiary companies prudentially. Moreover, the company will concern about potential of subsidiary companies to support and facilitate the operations of the Company. Each invested project has to get approval from Board of Directors and shareholder meeting based on their authority. Also, most of subsidiary companies' committees come from the Company's committees and/or executives to lead business operation and policies of subsidiary companies in accordance with the Company policy.



5. Legal Disputes

At present, the Company and subsidiary companies have no legal dispute that may cause damage to the Company more than 5% of the stockholders' equity and result in a negative consequence with regards to the Company's businesses in any significant way.



6. Other related Information

6.1 General Information of the Company and other Referenced Persons

Head Office

Project Planning Service PLC (PPS)

Contact Address	381/6 Soi Rama IX 58 (Soi 7 Seri 7), Rama IX Road, Suan Luang, Bangkok 10250
Telephone	0 2718 2785-9
Fax	0 2300 5545-6
Website	www.pps.co.th
Type of Business	Provision of engineer consulting services; advice and manage construction projects for project owners for building projects and various utility and infrastructure projects especially those projects that need special expertise in engineering.
Registered Capital	215.99 million Baht, each share unit has a par value of 0.25 baht. The total shares amount to 863.99 million units.
Public Company	0107555000147
Registration Number	

Subsidiary Companies

PPS Design Company Limited (PPSD)

Contact Address	101 Phonteerathon Building, 1 st Floor Soi Rama IX 60, Rama IX Road, Suan Luang, Bangkok 10250
Telephone	0 2718 2785-9
Fax	0 2300 5545-6
Website	www.pps.co.th/ppsd
Type of Business	Provision of structural and system designs
Registered Capital	3 million baht. Each share unit has a value of 100 baht. The total number of shares amounts to 30,000 units

PPS Information Consultant Company Limited (PIC)

Contact Address	77 Soi Rama IX 58 (Soi 7 Seri 7), Rama IX Road, Suan Luang, Bangkok 10250
Telephone	0 2718 2785-9
Fax	0 2300 5545-6
Website	www.ppsic.co.th
Type of Business	Provision of Information Technology regarding the production of media and advertising media.
Registered Capital	5 million baht. Each share unit has a value of 10 baht. The total number of shares amount to 500,000 units.



Ensemble Equity Pte.Ltd.

Contact Address 10 Anson Road, #31-01 International Plaza, Singapore 079903
Telephone (+65) 97428370
Fax -
Website www.ensembleequity.com
Type of Business Provision of Project Management and Engineering Consulting Services and Products
Registered Capital 500,000 SGD., Each share unit has a par value of 1 SGD. The total number of shares amount to 500,000 units.

Sapat Project Company Limited

Contact Address 381/6 Soi Rama IX 58 (Soi 7 Seri 7), Rama IX Road, Suan Luang, Bangkok 10250
Telephone 0 2300 5518
Fax 0 2300 5545-6
Website www.sapatt.com
Type of Business Provision service of Energy saving, SMART Building and SMART City
Registered Capital 1 million baht. Each share unit has a value of 10,000 baht. The total number of shares amount to 100 units.

Joint-stock Company

Swan & Maclaren (Thailand) Company Limited

Contact Address 101 Phonteerathon Building, 3rd Floor Soi Rama IX 60, Rama IX Road, Suan Luang, Bangkok 10250
Telephone 0 2300 5518
Fax 0 2300 5545-6
Website www.pps.co.th
Type of Business Provide architectural design service to accommodate architectural and engineering designs for domestic and ASEAN Economic Community (AEC) markets
Registered Capital 7 million baht. Each share unit has a value of 10 baht. The total number of shares amount to 700,000 units.
Shareholding Proportion 356,998 units or 51 percent

Joint-venture

PPQ Joint-venture (PPQ)

Contact Address 381/6 Soi Rama IX 58 (Soi 7 Seri 7), Rama IX Road, Suan Luang, Bangkok 10250
Telephone 0 2718 2785-9
Fax 0 2300 5545-6
Website www.pps.co.th
Type of Business Supervise construction project of the Supreme Court Building, Office of the Judiciary
Registered Capital 7 million baht. Each share unit has a value of 10 baht. The total number of shares amount to 700,000 units.
Joint-venture's Capital 3.30 million baht
Joint-venture proportion 2.64 million baht



Other referenced persons

Securities Register

Thailand Securities Depository Company Limited

Contact Address 4th and 7th floors, Stock Exchange of Thailand
62 Ratchadapisek Road, Klong Toei, Bangkok 10110
Telephone 0 2229 2000
Fax 0 2359 1259

Auditor

DIA International Auditing Company Limited

Contact Address 316/32, Sukhumvit 22, Rama IV, Klong Tan, Klong Toei, Bangkok 10110
Telephone 0 2259 5300-2, 0 2332 5126-9

Legal Advisor

Contact Address 1193 Exim Building, Units 1106-1108, 11th Floor, Phahonyothin Road, Samsennai,
Phayathai, Bangkok 10400.
Telephone 0-2278-1679-84
Fax 0-2271-2367, 0-2271-2587

6.2 Other Information

-None-