



Annual Registration Statement / Annual Report

Form 56-1 One Report

(Structured Data Report)

NGERN TID LOR PUBLIC COMPANY LIMITED

Fiscal Year End 31 December 2022



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Group Structure and Operations

Group Structure and Operations

Business Overview and Policies (1.1)

Company Information (1.1.5)

Company Name : NGERN TID LOR PUBLIC COMPANY LIMITED

Symbol : TIDLOR

Address : 428 Ari Hill Building, 11th floor, Phahonyothin Road, Samsen
Nai Phaya Thai

Province : Bangkok

Postcode : 10400

Business : Provide loan, hire purchase, non-life insurance brokerages
service, life insurance brokerages service and related
services

Registration Number : 0107563000355

Telephone : 08-8088-0880

Fax (if applicable) : 027921349

Website : <http://www.ngerntidlor.com/th/home.html>

Email : InvestorRelations@tidlor.com

Total Shares Sold (shares)

Common Stock : 2,497,336,063

Preferred Stock : 0

Business Operations (1.2)

Revenue Structure (1.2.1)

By Product Line or Business Grouping*

	2020	2021	2022
Total (Thousand baht)	10,558,862.00	12,047,134.00	15,274,405.00
Interest income on hire-purchase receivables (Thousand baht)	1,204,777.00	1,111,604.00	1,474,461.00
Interest income on loans (Thousand baht)	7,530,509.00	8,713,071.00	11,057,837.00
Fee and service income (Thousand baht)	1,791,986.00	2,197,169.00	2,710,465.00
Other income (Thousand baht)	31,590.00	25,290.00	31,642.00

	2020	2021	2022
Total (%)	100.00	100.00	100.00
Interest income on hire-purchase receivables (%)	11.41	9.23	9.65
Interest income on loans (%)	71.32	72.32	72.39
Fee and service income (%)	16.97	18.24	17.75
Other income (%)	0.30	0.21	0.21

By Geographical Area or Market*

	2020	2021	2022
Total (Thousand baht)	10,558,862.00	12,047,134.00	15,274,405.00
Domestic (Thousand baht)	10,558,862.00	12,047,134.00	15,274,405.00
International (Thousand baht)	0.00	0.00	0.00

	2020	2021	2022
Total (%)	100.00	100.00	100.00
Domestic (%)	100.00	100.00	100.00

International (%)	0.00	0.00	0.00
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*Excluding the profit margins in the associated companies

Information on Products and Services (1.2.2)

Product/Service Information and Business Innovation Development (1.2.2.1)

Research and Development (R&D) Policy : No

(Unit : Thousand baht)	2020	2021	2022
R&D expenses in the past 3 years	N/A	N/A	N/A

Risk Management

Risk Management

Risk Factors (2.2)

Risk that might affect the company's business, including environmental, social and corporate governance issues (2.2.1)

credit risk management

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- Volatility in the industry in which the company operates
- Behavior or needs of customers / consumers

Financial Risk

- Default on payment or exchange of goods
- Fluctuation in exchange rates, interest rates, or the inflation rate

Operational Risk Management

Risk Management Measures: Yes

Related Risk Topics

Operational Risk

- Shortage or reliance on skilled workers
- Systems or internal control system
- Human error in business operations

Financial risk management

Risk Management Measures: Yes

Related Risk Topics

Financial Risk

- Insufficient sources of funding
- Change in financial and investment policies of financial institutions that affect business operations
- Fluctuation in exchange rates, interest rates, or the inflation rate

Data Retention and Compliance Risks

Risk Management Measures: Yes

Related Risk Topics

Compliance Risk

- Change in laws and regulations
- Corporate Governance

Cyber security and technology risk

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

- Changes in technologies

Operational Risk

- Information security and cyber-attack

Risk to Securities Holder (2.2.2)

Shareholders' Investment Risk

Risk Management Measures: Yes

Related Risk Topics

- Return from investment of securities holder

Sustainable Development

Sustainable Development

Sustainability Management Policy and Targets (3.1)

Sustainability Management Policy and Targets

Corporate Sustainability Policy : Yes

URL of corporate sustainability policy : <https://www.tidlorinvestor.com/storage/content/cg/20221226-tidlor-esg-policy-th.pdf>

Environmental Aspect (3.3)

Policy and Guideline on Environmental Aspect (3.3.1)

Environmental Policy and Practice : Yes

URL of environmental policy and practice : <https://www.tidlorinvestor.com/th/tidlor-sustainability/social-and-environmental>

Company environmental guideline : Electricity Management, Fuel Management, Renewable/Clean Energy Management, Water Management, Waste Management, Greenhouse Gas and Climate Change Management

Results with Respect to the Environmental Aspect (3.3.2)

Energy management

• Fuel consumption

	2020	2021	2022
Diesel (Litre)	754,108.00	697,272.00	764,025.00
Gasoline (Litre)	239,151.00	183,136.00	234,425.00

• Electricity consumption

	2020	2021	2022
Amount of electricity purchased (kWh)	N/A	6,989,410.00	8,913,025.00

Water management

• Water consumption

	2020	2021	2022
Water consumption (cubic meters)	6,586.00	16,586.00	20,677.00

Waste management

• Waste from operations

	2020	2021	2022
Non-hazardous waste (kg)	N/A	21,123.00	73,392.00
Hazardous waste (kg)	N/A	10.00	99.00
Total (kg)	N/A	21,133.00	73,491.00

Greenhouse gas management

• Greenhouse gas emissions

	2020	2021	2022
GHG emission target	N/A	N/A	N/A
Scope 1 (Tons of carbon dioxide equivalents)	2,337.00	2,324.00	1,962.00
Scope 2 (Tons of carbon dioxide equivalents)	4,269.00	4,069.00	5,188.00
Scope 3 (Tons of carbon dioxide equivalents)	218.00	411.00	529.00
Total (Tons of carbon dioxide equivalents)	6,824.00	6,804.00	7,679.00

• Verification of greenhouse gas emissions over the past year

Third-party verification : No

Social Aspect (3.4)

Policy and Guideline on Social Aspect (3.4.1)

Human Rights Policy : Yes

Company human right guideline : Employee Rights, Child Labor, Consumer Rights, Safety and Occupational Health at Work, Non-discrimination

Results with Respect to the Social Aspect (3.4.2)

Information about employees

• Total number of employees

	2020	2021	2022
Number of male employees (persons)	1,629	1,632	1,759
Number of female employees (persons)	3,790	4,269	4,895
Total (persons)	5,419	5,901	6,654

• Employee remuneration

	2020	2021	2022
Employee remuneration (baht)	2,609,681,129.62	3,085,835,241.27	3,622,621,475.00

• Employee development and training

	2020	2021	2022
Average training hours of employees (hour / person / year)	53	37	41

• Health, safety and work environment

	2020	2021	2022
Number of employee work injuries leading to employee absence (times)	4	6	2

• Employee retention

	2020	2021	2022
Percentage of employees who voluntarily resigned (%)	8.86	9.91	9.78

• Significant labor dispute

	2020	2021	2022
Significant labor dispute	No	No	No

Corporate Governance Policy

Corporate Governance Policy

Overview of the Corporate Governance Policy and Guideline (6.1)

Corporate Governance Policy

Corporate Governance Policy : Yes

Company website on corporate governance policy : <https://www.tidlorinvestor.com/th/tidlor-sustainability/corporate-governance-policy>

Policy and Guideline Related to the Board of Directors (6.1.1)

Policy and guideline related to the board of directors

Company policy and guideline : Nomination of Directors, Compensation, Independence of the Board of Directors, Director Development, Board Performance Evaluation, Corporate Governance of Subsidiaries and Associated Companies

Code of Conduct (6.2)

Establishing a Code of Conduct

Establishing a Code of Conduct

Code of Conduct : Yes

Policy and Guideline related to the Code of Conduct

Company policy and guideline : Preventing of Conflicts of Interest, Preventing the Misuse of Inside Information, Anti-corruption, Whistleblowing

Corporate Governance Structure
and Significant Information Regarding
the Board of Directors, Subcommittees,
Management,
Employee and Other Information

Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information

Board of Directors (7.2)

Composition of the board of directors (7.2.1)

	Number of persons	Percentage (%)
Total number of directors	12	100.00
Number of male directors	11	91.67
Number of female directors	1	8.33
Number of executive directors	1	8.33
Number of non-executive directors	11	91.67
Number of independent directors	4	33.33

Information on the board of directors and persons with authority to control the company (7.2.2)

List of directors

General information	Position	Date position was assumed	Experience and expertise
1. Mr. CHANDRASHEKAR SUBRAMANIAN KRISHOOLNDMANGALAM Gender: Male Age: 60 years old Highest level of education: Master's degree Major: Finance Thai nationality: No Residing in Thailand: Yes	Chairman of the board (Non-executive) Director type: Original director	28 Jan 2021	Banking, Finance & Securities, Finance, Negotiation, Leadership, Risk Management

2.	Mr. PIYASAK UKRITNUKUN Gender: Male Age: 41 years old Highest level of education: Bachelor's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Executive) Director type: Original director	1 Nov 2013	Banking, Marketing, Corporate Social Responsibility, Negotiation, Change Management, Leadership, Strategic Management, Governance/ Compliance, Corporate Management
3.	Mr. PHONGANANT THANATTRAI Gender: Male Age: 58 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Original director	28 Feb 2019	Banking, Finance & Securities, Insurance, Marketing, Finance, Strategic Management, Leadership, Change Management
4.	Mr. ELCID VERGARA Gender: Male Age: 44 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Original director	28 Feb 2019	Banking, Finance & Securities, Finance, Sustainability, Leadership, Change Management
5.	Mr. MINKI BRIAN HONG Gender: Male Age: 50 years old Highest level of education: Bachelor's degree Major: Finance Thai nationality: No Residing in Thailand: No	Director (Non-executive) Director type: Original director	28 Feb 2019	Banking, Finance & Securities

6.	Mr. PATARA YONGVANICH Gender: Male Age: 47 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Original director	6 Mar 2020	Information & Communication Technology, Change Management, Corporate Management, Engineering
7.	Mrs. KESARA MANCHUSREE Gender: Female Age: 61 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Original director	6 Mar 2020	Finance & Securities, Corporate Social Responsibility, Sustainability, Corporate Management, Project Management, Negotiation, Audit, Governance/ Compliance
8.	Mr. SUPAWAT LIKITTANAWONG Gender: Male Age: 48 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Original director	6 Mar 2020	Banking, Finance & Securities, Audit, Internal Control, Governance/ Compliance
9.	Mr. VASIN UDOMRATCHATAVANICH Gender: Male Age: 50 years old Highest level of education: Doctoral degree Major: Computer Science Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Original director	15 Jun 2020	Banking, Finance & Securities, Human Resource Management, IT Management

10.	Mr. SANTITARN SATHIRATHAI Gender: Male Age: 41 years old Highest level of education: Doctoral degree Major: Economics Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive, Independent director) Director type: Original director	17 Dec 2020	Economics, Banking, Finance & Securities, Finance, Sustainability, Data Analysis, Data Management, Leadership
11.	Mr. NATHAPOL LUEPROMCHAI Gender: Male Age: 48 years old Highest level of education: Master's degree Major: Management Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive) Director type: Original director	28 Jan 2021	Finance & Securities, Banking, Marketing, Finance
12.	Mr. XUAN WANG Gender: Male Age: 35 years old Highest level of education: Master's degree Major: Finance Thai nationality: No Residing in Thailand: No	Director (Non-executive) Director type: Newly appointed director to replace ex-director	23 Sep 2022	Banking, Finance & Securities, Finance, Data Analysis, Data Management

List of directors who resigned/vacated their position during the year

General information	Position	Tenure	Replacement Director
1. Mr. SCHWIN CHIARAVANONT Gender: Male Age: 31 years old Highest level of education: Bachelor's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Director (Non-executive)	Date position was assumed: 28 Feb 2019 Date directorship ended: 20 Sep 2022	Mr. XUAN WANG Date position was assumed: 23 Sep 2022

Other Information pertaining to committees

The Chairman is an independent director : No

The Chairman and the manager are the same person : No

The Chairman and the manager are members of the same family : No

The company appoints at least one independent director to determine the agenda
of the Board of Directors' meetings : Yes

Sub-committees (7.3)

Information about sub-committees (7.3.2)

Audit Committee

List of audit committee members

General information	Position	Date position was assumed	Experience and expertise
1. Mrs. KESARA MANCHUSREE Gender: Female Age: 61 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Chairman of the audit committee (Non-executive, Independent director) Director type: Original director	6 Mar 2020	Finance & Securities, Corporate Social Responsibility, Sustainability, Corporate Management, Project Management, Negotiation, Audit, Governance/ Compliance
2. Mr. PATARA YONGVANICH Gender: Male Age: 47 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Original director	6 Mar 2020	Information & Communication Technology, Change Management, Corporate Management, Engineering
3. Mr. SUPAWAT LIKITTANAWONG [1] Gender: Male Age: 48 years old Highest level of education: Master's degree Major: Finance Thai nationality: Yes Residing in Thailand: Yes	Audit committee (Non-executive, Independent director) Director type: Original director	6 Mar 2020	Banking, Finance & Securities, Audit, Internal Control, Governance/ Compliance

[1] A director with the accounting expertise needed to review financial statements

Other sub-committees

Sub-committees information

Name of sub-committees	List of directors	Position
Risk Management Committee	Mr. CHANDRASHEKAR SUBRAMANIAN	Chairman
	KRISHOOLNDMANGALAM	Member
	Mr. ELCID VERGARA	Member
	Mr. Thanya Kitchainukul	
Remuneration and Nomination Committee	Mr. MINKI BRIAN HONG	Chairman
	Mr. PHONGANANT THANATTRAJ	Member
	Mr. ELCID VERGARA	Member
	Mr. VASIN UDOMRATCHATAVANICH	Member
	Mrs. KESARA MANCHUSREE	Member
Investment Committee	Mr. PATARA YONGVANICH	Chairman
	Mr. SUPAWAT LIKITTANAWONG	Member
	Mr. ELCID VERGARA	Member
	Mr. NATHAPOL LUEPROMCHAI	Member
	Mr. PIYASAK UKRITNUKUN	Member

Roles of Sub-committees

Sub-committees responsible for risk management : Risk Management Committee

Sub-committees responsible for nomination : Remuneration and Nomination Committee

Sub-committees responsible for remuneration : Remuneration and Nomination Committee

Sub-committees responsible for corporate governance : Risk Management Committee

Sub-committees responsible for corporate sustainability development : None

Executives (7.4)

List and positions of the executive (7.4.1)

The four highest-ranking executives

General information	Position	Date position was assumed	Experience and expertise
1. Mr. PIYASAK UKRITNUKUN Gender: Male Age: 41 years old Highest level of education: Bachelor's degree Major: Finance	MANAGING DIRECTOR	1 Nov 2013	Banking, Marketing, Corporate Social Responsibility, Negotiation, Change Management, Leadership, Strategic Management, Governance/ Compliance, Corporate Management
2. Mr. Veerapat Viriyakovitya [1][2] Gender: Male Age: 45 years old Highest level of education: Master's degree Major: Finance	Head of Finance & Accounting Department	18 Oct 2012	Accounting, Finance
3. Mr. Thanya Kitchainukul Gender: Male Age: 63 years old Highest level of education: Bachelor's degree Major: Law	Head of Credit Department	1 Mar 2007	Law, Risk Management
4. Mr. Siu Bong Tso Gender: Male Age: 48 years old Highest level of education: Bachelor's degree Major: Computer Science	Head of Marketing and Business Development and Information system	1 Apr 2010	Information & Communication Technology
5. Mrs. Athitaya Phoonwathu Gender: Female Age: 48 years old Highest level of education: Master's degree Major: Human Management	Head of Human Resource Management and Insurance Broker	8 May 2012	Human Resource Management, Accounting, Finance

6.	Ms. Chaweemas Yamyim Gender: Female Age: 50 years old Highest level of education: Master's degree Major: Finance	Head of Branch Development & Sale Management and Collection	2 Jul 2014	Banking, Marketing
7.	Mrs. Piano Watcharapolmek Gender: Female Age: 46 years old Highest level of education: Master's degree Major: Management	Head of Operations and Operational Risk Management Department	1 Jan 2019	Banking, Corporate Management
8.	Mrs. Duangporn Utaipat Gender: Female Age: 64 years old Highest level of education: Master's degree Major: Business Administration	Head of Compliance Department	4 Jan 2019	Banking, Finance, Corporate Social Responsibility, Governance/ Compliance
9.	Ms. Nipa Vanichavat Gender: Female Age: 52 years old Highest level of education: Master's degree Major: Fine and Applied Arts	Head of Business Support & Central Service Department	7 Oct 2013	Sustainability, Corporate Social Responsibility, Procurement

[1] Highest responsibility in accounting and finance

[2] Directly responsible for financial account supervision

Remuneration policy for executives (7.4.2 – 7.4.3)

Remuneration policy for executives

Remuneration policy for executives : No

Remuneration

	2020	2021	2022
Total executive remuneration (baht)	91,809,870.38	89,416,758.73	94,021,525.00

Other forms of remuneration

Employee Stock Ownership Plan (ESOP) : No

Employee Joint Investment Program (EJIP) : Yes

Employees (7.5)

Information about company employees

Employees

Number of male employees (persons) : 1,759

Number of female employees (persons) : 4,895

Total (persons) : 6,654

Employee Remuneration

Total employee remuneration : 3,622,621,475.00

Provident fund

Total number of employees (persons) : 6,654

Number of employees contributing to the PVD (persons) : 5,091

Percentage of employees who are members (%) : 99.00

Other Significant Information (7.6)

Other significant information

Assigned persons

- Person assigned to take direct responsibility for accounting oversight

General information	Email	Telephone
1. Ms. Waratnavee Wongakanith	Waratnavee.W@tidlor.com	

- Company secretary

General information	Email	Telephone
1. Ms. Vantanee Teerakul	vantanee.t@tidlor.com	

- Head of internal audit

General information	Email	Telephone
1. Mr. Rattanasak Srichumsin	Rattanasak.S@tidlor.com	

- Head of compliance unit

General information	Email	Telephone
1. Mrs. Duangporn Utaipat	Duangporn.U@tidlor.com	

• Head of investor relations

General information	Email	Telephone
1. Ms. Pimchanok Pongkanlayakorn	Pimchanok.P@tidlor.com	

Company's auditor

Company	Names and general information of auditors	Audit fee (baht)	Other non-audit fees (baht)
1. DELOITTE TOUCHE TOHMATSU JAIYOS AUDIT COMPANY LIMITED	<p>1. Mr. Chavala Tienpasertkij Email: ctienpasertkij@deloitte.com Telephone: -</p> <p>2. Mr. Kasiti Ketsuriyonk Email: kketsuriyonk@deloitte.com Telephone: -</p> <p>3. Mrs. Nisakorn Songmanee Email: nsongmanee@DELOITTE.com Telephone: -</p> <p>4. Mrs. Darunee Chandra Email: dchantra@DELOITTE.com Telephone: -</p>	2,605,000.00	-

Performance Report on Corporate Governance

Performance Report on Corporate Governance

Summary of Director Performance (8.1)

Selection, development, and evaluation of duty performance of the Board of Directors (8.1.1)

List of new directors appointed in the past year

• List of newly appointed director to replace the ex-director

General information	Position	Date position was assumed	Experience and expertise
1. Mr. XUAN WANG Gender: Male Age: 35 years old Highest level of education: Master's degree Major: Finance Thai nationality: No Residing in Thailand: No	Director (Non-executive) Director type: Newly appointed director to replace ex-director	Date position was assumed: 23 Sep 2022	Banking, Finance & Securities, Finance, Data Analysis, Data Management

Development of directors over the past year

List of directors	Position	Participated in director development program
Mr. CHANDRASHEKAR SUBRAMANIAN KRISHOOLNDMANGALAM	Chairman of the board	N/A
Mr. PIYASAK UKRITNUKUN	Director	N/A
Mr. PHONGANANT THANATTRAI	Director	Participating
Mr. ELCID VERGARA	Director	N/A
Mr. MINKI BRIAN HONG	Director	N/A
Mr. PATARA YONGVANICH	Director	N/A
Mrs. KESARA MANCHUSREE	Director	Participating

Mr. SUPAWAT LIKITTANAWONG	Director	N/A
Mr. VASIN UDOMRATCHATAVANICH	Director	Participating
Mr. SANTITARN SATHIRATHAI	Director	N/A
Mr. NATHAPOL LUEPROMCHAI	Director	Participating
Mr. XUAN WANG	Director	N/A
Mr. SCHWIN CHIARAVANONT	Director	N/A

Directors' performance assessment

Method used to evaluate directors' performance : Whole-board-of-directors assessment, Individual-director assessment (self-assessment)

Meeting attendance and remuneration to each Board member (8.1.2)

Meeting attendance of the board of directors

Number of board meetings (times) : 13

Date of AGM meeting : 21 Apr 2022

EGM meeting : No

List of directors	Termination date	Number of Board Meeting	AGM meetings	EGM meetings
1. Mr. CHANDRASHEKAR SUBRAMANIAN KRISHOOLNDMANGALAM (Chairman of the board)	-	13/13	Participating	Did not hold the meeting
2. Mr. PIYASAK UKRITNUKUN (Director)	-	12/13	Participating	Did not hold the meeting
3. Mr. PHONGANANT THANATTRAI (Director)	-	10/13	Participating	Did not hold the meeting
4. Mr. ELCID VERGARA (Director)	-	13/13	Participating	Did not hold the meeting
5. Mr. MINKI BRIAN HONG (Director)	-	12/13	Participating	Did not hold the meeting

6.	Mr. PATARA YONGVANICH (Director)	-	13/13	Participating	Did not hold the meeting
7.	Mrs. KESARA MANCHUSREE (Director)	-	13/13	Participating	Did not hold the meeting
8.	Mr. SUPAWAT LIKITTANAWONG (Director)	-	13/13	Participating	Did not hold the meeting
9.	Mr. VASIN UDOMRATCHATAVANICH (Director)	-	10/13	Participating	Did not hold the meeting
10.	Mr. SANTITARN SATHIRATHAI (Director)	-	11/13	Participating	Did not hold the meeting
11.	Mr. NATHAPOL LUEPROMCHAI (Director)	-	13/13	Participating	Did not hold the meeting
12.	Mr. XUAN WANG (Director)	-	2/3	Non-participating	Did not hold the meeting
13.	Mr. SCHWIN CHIARAVANONT (Director)	20 Sep 2022	7/9	Non-participating	Did not hold the meeting

Remuneration for company directors

	List of directors	Termination date	Meeting allowance (baht)	Other monetary remuneration (baht)	Other non- monetary
1.	Mr. CHANDRASHEKAR SUBRAMANIAN KRISHOOLNDMANGALAM (Chairman of the board)	-	0.00	0.00	No
2.	Mr. PIYASAK UKRITNUKUN (Director)	-	0.00	0.00	No
3.	Mr. PHONGANANT THANATTRAI (Director)	-	0.00	0.00	No
4.	Mr. ELCID VERGARA (Director)	-	0.00	0.00	No
5.	Mr. MINKI BRIAN HONG (Director)	-	0.00	0.00	No
6.	Mr. PATARA YONGVANICH (Director)	-	2,020,000.00	0.00	No
7.	Mrs. KESARA MANCHUSREE (Director)	-	1,890,000.00	0.00	No
8.	Mr. SUPAWAT LIKITTANAWONG (Director)	-	1,740,000.00	0.00	No
9.	Mr. VASIN UDOMRATCHATAVANICH (Director)	-	0.00	0.00	No

10.	Mr. SANTITARN SATHIRATHAI (Director)	-	960,000.00	0.00	No
11.	Mr. NATHAPOL LUEPROMCHAI (Director)	-	0.00	0.00	No
12.	Mr. XUAN WANG (Director)	-	0.00	0.00	No
13.	Mr. SCHWIN CHIARAVANONT (Director)	20 Sep 2022	0.00	0.00	No

Report on the Audit Committee's Performance for the Past Year (8.2)

Report on the audit committee's performance for the past year

Meeting attendance of audit committee

Number of Audit committee meetings (times) : 4

	List of directors	Termination date	Number of the audit committee meeting
1.	Mrs. KESARA MANCHUSREE (Chairman of the audit committee)	-	4/4
2.	Mr. PATARA YONGVANICH (Audit committee)	-	4/4
3.	Mr. SUPAWAT LIKITTANAWONG (Audit committee)	-	4/4