



- TRANSLATION -

No. Por 002/65

24 February 2022

Subject : Submit the Financial Statements and Management Discussion and Analysis

To : Managing Director
The Stock Exchange of Thailand

Attached document : 1 Copy of The Report and Consolidated financial statements
for the year 2021

We would like to submit the auditor's report and annual audited financial statements as of 31 December 2021 compared with the same period of last year, which are audited by the certified auditor.

The operating results of our company and its subsidiaries of the year 2021 had a net profit of Baht 601.25 million attributable to equity holders of the company, calculated under the equity method in the consolidated income statement. Such net profit is decrease by Baht 243.84 million or 28.85 percent when compared to last year's figure of Baht 845.09 million. The main reasons for the difference were as follows:

1. Sales and service income decreased by Baht 371.33 million, when compared with the same period of last year, due to the decreases in sales and service income from the trading business. Which has been affected by the new wave of COVID-19 epidemic. As a result, the delivery of most of the projects' products and services has to be postponed. And including the decrease of sales and services income of the textile business due to the cessation of textile operations because of the intense competition in the textile business and the economic downturns in Europe which was the main customers of this segment. In addition, the hotel business has been continued affected by the COVID-19 epidemic as well. The hotel still relies mainly on income from domestic tourists. Whereas the foreign tourists who is the main income of the hotel is still limited. These factors subsequently led to the decrease in gross profit by Baht 205.58 million.
2. Dividend income for the year 2021 decreased by Baht 105.04 million, when compared with same period of last year, mainly due to less dividend income from the energy business according to the operation plan.
3. Gains on investments designated at fair value through profit or loss were mainly from the marking of trading securities of overseas subsidiaries to market price at the end of the year, in accordance with accounting standards. As at 31 December 2021, there were unrealised gains from revaluation of trading securities amounting to Baht 37.98 million, while last year there were unrealised losses from revaluation of investments amounting to Baht 195.90 million. This revaluation of investments seems to



have caused unrealized gains of this year to increase by Baht 233.88 million when compared to last year.

4. The administrative expenses of the year 2021 increased by Baht 34.35 million from last year due to the two main reasons as follows;
 - In the year 2021, there was a loss on exchange amounting to Baht 72.05 million, while the previous year was a gain due to the fluctuation of the baht currency exchange rate against the US dollar.
 - Employee expenses decreased by Baht 30.77 million as a result of the year 2021, the Group's subsidiaries have more controlled labor costs from the year 2020 and reduced the number of employees to improve work efficiency, which lead to reduce these expenses when compared to the year 2020.
5. For the year 2020, the Chinese subsidiary which is principally engaged in the energy business had expenses from losses on impairment of unused machine and equipment due to the obsolete technology totaling Baht 45.29 million. Whereas in the year 2021, there was a provision for impairment of unused machinery and equipment only amounting to Baht 1.11 million. It's seems a decrease in this expenses by Baht 44.18 million.
6. Share of profit from investments in joint ventures decreased by Baht 52.98 million, when compared with the same period of year 2020, mainly due to the Company decreasingly recognized the share of profit by percentage of shareholding from the overseas joint venture which is principally engaged in the energy business due to the production cost of the joint venture increased in proportion to the increasing price of coal, which is the main raw material for production.
7. Share of profit from associated companies decreased by Baht 82.83 million when compare with the year 2020. The main reasons were as follows;
 - The Chinese associate which is principally engaged in the manufacture of chemicals has more efficiency control over production costs, resulting in an increased of operating profit and profit sharing accordingly.
 - The three domestic associated companies which operates investment business has less profit sharing according to the decrease in the operating performance.
 - The Company increasingly recognized the share of losses by percentage of shareholding from one local associate which is principally engaged in the hospital business since it is in the start-up phase.



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8. Corporate income tax expenses decreased by Baht 31.77 million which was in line with the decrease in profit.

There were insignificant changes in other transactions.

Please be informed accordingly.

Yours faithfully

- Signature-

(Mrs. Chantorntree Darakananda)

President