

Thanasiri Group Public Company Limited

Management Discussion and Analysis (MD&A) of Consolidated Financial Statements for the Second quarter ended 30 June 2022

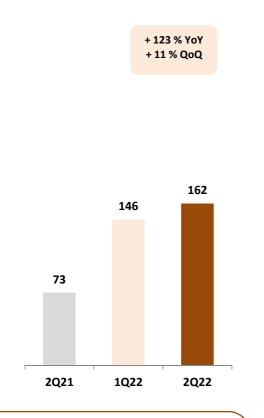
Summary of Operating Performance

| for the second | 3-month ended June 30, 2022 | | increase | 6-month ended June 30, 2022 | | increase | |
|---|--------------------------------|-------|------------|--------------------------------|-------|------------|--|
| quarter of 2022 (million baht) | 2Q21 | 2Q22 | (decrease) | 1H21 | 1H22 | (decrease) | |
| Revenues from sales | 73 | 162 | 89 | 113 | 308 | 195 | |
| Cost of sales | 55 | 114 | 60 | 80 | 213 | 134 | |
| GROSS PROFIT | 18 | 48 | 30 | 34 | 95 | 61 | |
| Gross profit (%) | 25.0% | 29.6% | 4.6% | 29.8% | 30.8% | 1.0% | |
| Cost of distribution | 4 | 12 | 7 | 7 | 22 | 15 | |
| Administrative expenses | 19 | 22 | 3 | 38 | 45 | 7 | |
| Profit (loss) from operating activities | -1 | 16 | 18 | -6 | 34 | 40 | |
| Financial cost | 2 | 2 | 0 | 5 | 6 | 1 | |
| Share of Profit (loss) of investment in joint | 8 | 3 | -5 | 12 | 8 | -4 | |
| Net Profit - Owners of parent | 6 | 14 | 8 | 4 | 31 | 27 | |
| Net Profit Margin (%) | 7.7% | 8.6% | 0.9% | 3.39% | 9.97% | 6.58% | |

- Consolidated net profit Owners of parent 2Q22 total 14 million Baht increased 8 million Baht compared to the same period of the previous year, mainly from houses sold of new project "Thana Habitat Groove Pinklao-Sirinthorn launched since end of year 2021, and mainly houses sold were Single and Detached House group resulting in increasing Gross profit compared to the same quarter of previous year.
- **Consolidated net profit Owners of parent 1H22 total 31 million Baht** increased 27 million Baht compared to the same period of the previous year mainly from houses sold of new project and stocks of onhand projects resulting in increasing Gross profit of 79% compared to previous year.
- Shared Profit of investment in joint venture 2Q22 total 3 million Baht decreased 5 million Baht compared to the same period of the previous year due to the policy to accelerate sales of last phase of "Anabuki Thana Habitat Maha Chesadabodindranusorn Bridge Ratchapruek, the joint venture project between Thanasiri Group and Anabuki Japan. And the second project had Grand Opening in July 2022.
- Revenue from house sold 2Q22 162 million Baht increased 89 million Baht while Revenue from house sold 1H22 308 million Baht increased 195 million Baht compared to the same period of the previous year due to new project launched since December 2021 which had continuing volume of visitors and sales resulting in higher backlog. Backlog of total group company were 467 million Baht (company-owned total 359 million Baht, the joint venture 108 million Baht).
- General and Administration Expenses 2Q22 and 1H22 total 22 million Baht and 45 million Baht
 respectively, increased from company restructure in year 2022. The Company had recruited new professional
 team for growth in developing new projects, community management services and strengthen the
 management team, together with reprocessing and applying new digital technology for more efficiency.

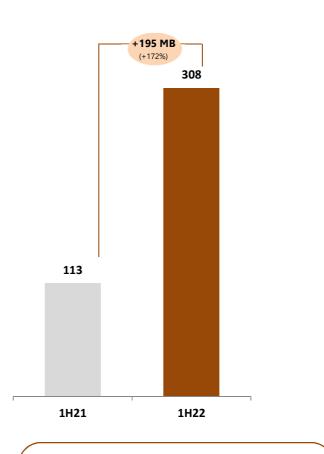
Analysis of Statement of Comprehensive Income

1. Revenue (Company-Owned)



2Q22

- Revenue from house sold 2Q22 increased 89 million Baht compared to the same period of the previous year. Almost 80% of recognized revenue came from the new project launch since December 2021.
- Net Presales 2Q22 total 216 million Baht, increased 177 million Baht compared to previous year mainly from new project launched during the year resulting in total backlog of 359 million Baht.

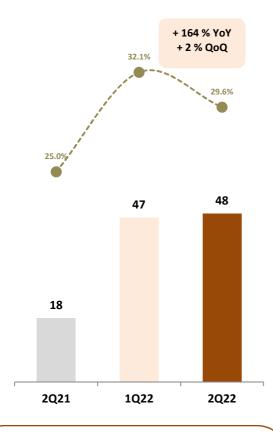


1H22

- Revenue from house sold 1H22 increased 195 million Baht compared to the same period of the previous year. More than 50% of recognized revenue came from the new project launch since December 2021 which had continuing volume of visitors and sales, and stocks of on-hand projects.
- The Company would have 3 new projects to recognize revenue this year.
- Net Presales 1H22 total 364 million Baht, increase 260 million Baht compared to previous year.

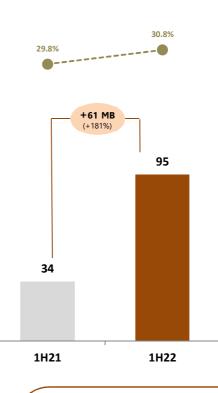
บริษัท ธนาสิริ กรุ๊ป จำกัด (มหาชน) Thanasiri Group Public Company Limited เลขที่ 650,652 ถนนบรมราชชนน์ แขวงบางบำหรุ เขตบางพลัด กรุงเทพฯ 10700 650,652 Borommaratchachonnani Rd., Bangbamru, Bangplad, Bangkok 10700

2. Gross Profit



2Q22

 Gross profit rate 2Q22 increased 4.6% compared to the same period of previous year due to gross profit rate of new project of Single and Detached houses focused on design and development according to the budget and plan, together with pricing strategy to accelerate sales.

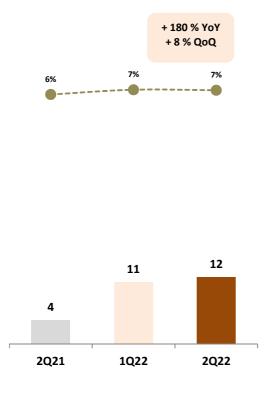


1H22

 Gross profit rate 1H22 increased 1% compared to the same period of the previous year came from Single and Detached houses of new project which had high rate of presales and sales, compensating with Townhome stocks of on-hand projects.

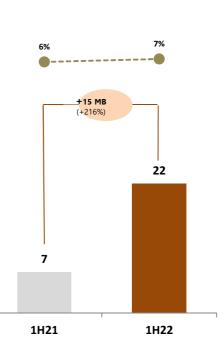
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3. Cost of Distribution



2Q22

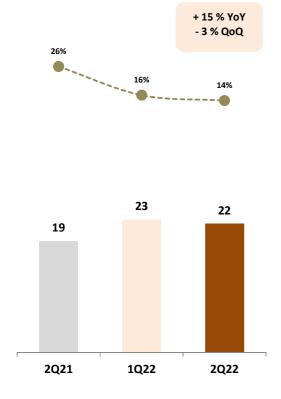
 Cost of distribution 2Q22 were 7.1% of revenue from house sold, increased 1.5% compared to the same period of previous year. Mainly were online marketing cost for on-hand and new projects. Net presales of 317 million Baht (company-owned 216 million Baht, the joint venture 101 million Baht). Total Backlog at June 30, 2022 of 467 million Baht (company-owned 359 million Baht, the joint venture 108 million Baht).



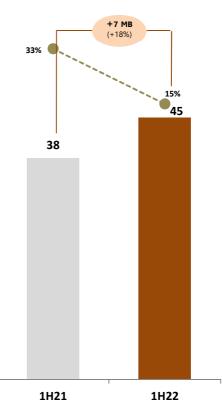
1H22

Cost of distribution 1H22 were 7.1% of revenue from house sold, increased 1.0% compared to the same period of previous year. Mainly were online marketing cost. Net presales of 561million Baht (company-owned 364 million Baht, the joint venture 197 million Baht). Total Backlog at June 30, 2022 of 467 million Baht (the highest).

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4. **General and Administration Expenses**



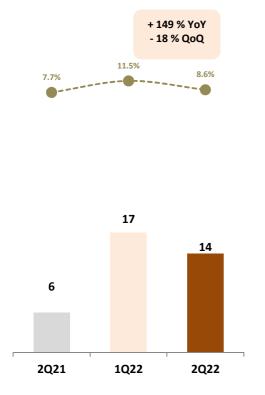
2Q22

General and Administration Expenses 2Q22 total 22.1 million Baht, increased 3 million baht compared to the same period of the previous year due to employee expenses of which the Company had restructure, developed new operating strategy of the company and recruited new team for growth in developing new projects, community management services and strengthen the management team.

1H22

- General and Administration Expenses 1H22 total 44.9 million Baht, increased 7 million baht compared to the same period of the previous year due to One-time expenses of 4 million Baht for employee health care during Covid-19 Pandamic and professional fees. The Company had restructure, developed new operating strategy of the company and recruited new professional team for growth in developing new projects, community management services and strengthen the management team.
- The Company applied new digital technology for more work efficiency also.

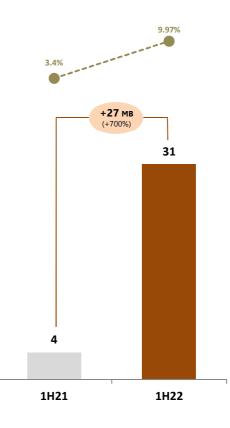
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5. Profit for the period attributed to Owners of Parent

2Q22

 Profit for the period attributed to Owners of Parent 2Q22 total 14 million Baht, increased 8 million Baht compared to the same period of previous year mainly from revenue of houses sold of "Thana Habitat Groove Pinklao-Sirinthorn" launched since end of year 2021, and mainly houses sold were Single and Detached House group resulting in increasing Gross profit compared to the same quarter of previous year.



1H22

 Profit for the period attributed to Owners of Parent 1H22 total 31 million Baht, increased 27 million Baht compared to the same period of previous year came from houses sold of new project and stocks of on-hand projects resulting in increasing Gross profit of 79% compared to previous year.

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6. Statement of Financial Position

| | as of June | 30,2 <u>022</u> | as of December 31,202 | |
|---|--------------|-----------------|-----------------------|-------|
| Key indicator | million baht | % | million baht | % |
| Cash and cash equivalents | 46 | 6% | 7 | 1% |
| Other current receivables | 100 | 12% | 97 | 10% |
| Short – term loans | 0 | 0.0% | 85 | 9% |
| Inventories | 533 | 64% | 636 | 65% |
| Other current assets | 0 | 0.0% | 0 | 0.0% |
| Total current assets | 679 | 82% | 825 | 85% |
| Investments in subsidiaries | | | | |
| Investments in joint venture | 51 | 6% | 43 | 4% |
| Land held for development | 79 | 9% | 79 | 8% |
| Property, plant and equipment | 4 | 0.4% | 3 | 0.3% |
| Right of use assets | 1 | 0.2% | 2 | 0.3% |
| Other intangible assets | 0 | 0.0% | 0 | 0.0% |
| Deferred tax assets | 5 | 1% | 11 | 1% |
| Deposits with restrictions on use | 11 | 1% | 9 | 1% |
| Other non – current assets | 2 | 0.3% | 2 | 0.2% |
| Total non – current assets | 153 | 18% | 151 | 15% |
| TOTAL ASSETS | 832 | 100% | 976 | 100% |
| Bank overdrafts and short – term borrowings from financial institutions | 20 | 2% | 165 | 17% |
| Trade and other current payables | 94 | 11% | 61 | 6% |
| Current portion of long – term borrowings | 87 | 10% | 150 | 15% |
| Current portion of finance lease liabilities | 2 | 0.2% | 3 | 0.3% |
| Short - term borrowing | 100 | 12% | 100 | 10% |
| Other current liabilities | 21 | 2% | 16 | 2% |
| Total current liabilities | 324 | 39% | 496 | 51% |
| Long – term borrowings | 43 | 5% | 45 | 5% |
| Lease liabilities | 0 | 0.0% | 1 | 0.1% |
| Non - current provision for employee benefits | 25 | 3% | 23 | 2% |
| Total non – current liabilities | 68 | 8% | 69 | 7% |
| TOTAL LIABILITIES | 392 | 47% | 565 | 58% |
| Authorized share capital | | | | |
| 329,000,000 ordinary shares at 1 Baht each, | 329 | 40% | 329 | 34% |
| Authorized, issued and paid - up share capital | | | | |
| 253,212,000 ordinary shares at 1 Baht each, | 253 | 30% | 253 | 26% |
| Premium on share capital | 35 | 4% | 35 | 4% |
| Retained earnings | | | | |
| Appropriated Legal reserve | 17 | 2% | 17 | 2% |
| Unappropriated | 125 | 15% | 94 | 10% |
| Other components of shareholder's equity | -1 | -0.1% | -1 | -0.1% |
| Equity attributable to the owner of the company | 429 | 52% | 399 | 41% |
| Non – controlling interests | 10 | 1% | 12 | 1% |
| TOTAL SHAREHOLDERS' EQUITY | 440 | 53% | 411 | 42% |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 832 | 100% | 976 | 100% |

• Comparing the ending balance as of June 30, 2022 and December 31, 2021, Cash and Cash Equivalents total 46 million Baht, increased 39 million Baht from net cash received from operations

- Inventory total 533 million Baht, decreased 104 million Baht mainly from houses sold together with new project development
- 3 Lands waiting for development total 79 million Baht
- Provision for employee benefits according to TFRS 19
- Retained earnings of 142 million Baht increased 31 million Baht from net profit for the period

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7. Statement of Cashflows

| STATEMENTS OF CASH FLOW | | | | | | |
|---|--|--|--|--|--|--|
| Key indicator | as of June 30, 2022 Unit : million baht | as of December 31, 2021 Unit : million baht | | | | |
| Net Cash Provided by (Used in) operating activities | 176 | -148 | | | | |
| Net Cash Provided by (Used in) Investing Activities | 83 | -3 | | | | |
| Net Cash Provided by (Used in) Financing Activities | -219 | 153 | | | | |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENT | 39 | 2 | | | | |
| CASH AND CASH EQUIVALENTS-BEGINNING OF THE PERIOD | 7 | 5 | | | | |
| CASH AND CASH EQUIVALENTS-END OF THE PERIOD | 46 | 7 | | | | |

• Net cash provided by operating activities total 176 million Baht increased 323 million Baht from cash received from houses sold during the first half of year 2022.

• Net cash provided by investing activities total 83 million Baht increased 86 million Baht from cash received from repayment on loan to joint venture.

 Net cash used in financing activities total 219 million Baht increased 372 million Baht from cash paid for borrowing from financial institutes.

THANASIRI