



11 August 2022

No. MORE.ACC 003/2565

Subject: Management discussions and analysis for the year ended 30 June 2022

Attention: The President

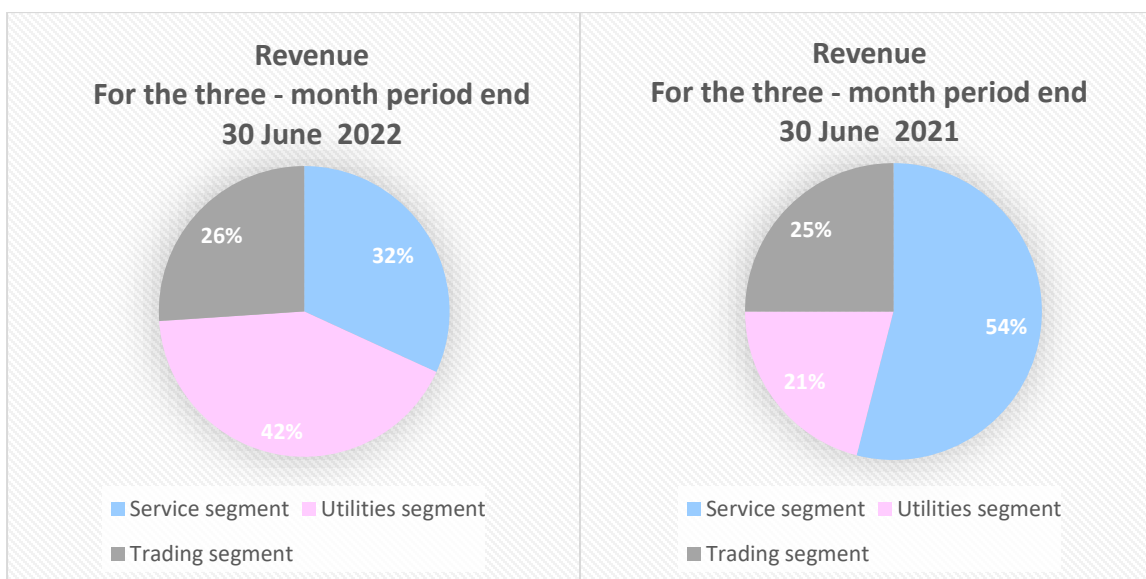
The Stock Exchange of Thailand

More Return Public Company Limited (“the Company”) are pleased to submit management discussions and analysis regarding consolidated financial performance and position of the Company and subsidiaries for the year ended 30 June 2022 in comparison with the corresponding period last year as follows:

**Performance for three-month:**

For the operating results for the three-month period ended June 30, 2022, it can be seen that the Company had a net profit of the consolidated financial statements amounting to Baht 26.71 million or 43.47% of the total revenue when compared with the same period found that net profit increased in the amount of Baht 11.54 million or increase rate of 76.07%, mainly increased from profit from the measurement of warrants to purchase ordinary shares amounted to Baht 25.62 million because the Company was allocated by 64,157,461 units of warrants to purchase ordinary shares from Health Empire Corporation Company Limited. (Public), including the company's increased revenue in each segment as follows:

The following tables present revenue and profit information regarding the Company's and its subsidiaries' operating segments for the three - month period end June 30, 2022, and 2021.



Type	Service segment		Utilities segment		Trading segment		Total	
	2022	2021	2022	2021	2022	2021	2022	2021
Revenue	11.00	16.35	14.54	6.36	9.00	7.57	34.54	30.28
Gross Margin	1.01	1.49	4.07	3.32	4.17	3.73	9.25	8.54

The consolidated financial statements , The Company had total revenue from operation in business of Baht 34.54 million, consisting of (1) revenue from service segment of Baht 11.00 million, (2) revenue from utilities of Baht 14.54 million, and (3) revenue from trading segment amount of Baht 9.00 million or 32% , 42% and 26%, respectively when compared with the same period of last year, found that proportion of the Company's segment revenue increased from the utilities segment from 21% to 42% of all main revenue and the most revenue proportion. This was due to an increase in water usage from the previous period and an increase in subsidiaries in the sale of water business. As a result, revenue from utilities segment increased by Baht 8.18 million, resulting in an increase in total revenue from operation in business by 4.26 million baht or 14%. In addition, proportion revenue of the Company's that it has changed from service segment at the rate of 54% to 42% because the subsidiary canceled for personnel management of the USO center contract since June 65. It seen that service segment revenue was decreased from the last period by Baht 5.35 million

In the consolidated financial statements, Cost of sales and cost of services for the three-month period ended June 30, 2022 amounted to Baht 15.30 million and Baht 9.99 million, respectively when compared with the last period. Cost of good sold increased by amount Baht 8.42 million or increase rate of 122.38%. Most of the increase came from the utility segment in increasing the sale of water. For cost of service, decrease by amount Baht 4.87 million or decrease rate of 32.77% as service revenue canceled contract of subsidiaries company.

For expenses of the consolidated financial statements for the three - month period end 30 June 2022 amounted to Baht 7.87 million when compared with the last period, the Company had total expense decrease by Baht 3.02 million. The main of decreasing from (1) Employee expenses because the Chief Accounting and Finance Officer resigned at the end of 2021 . Currently, the company no new hires in the second quarter for the year 2022; (2) Expenses of subsidiaries that have been disposed of since the fourth quarter for the year 2021. As resulted, the second quarter of year 2022 having lower expenses.

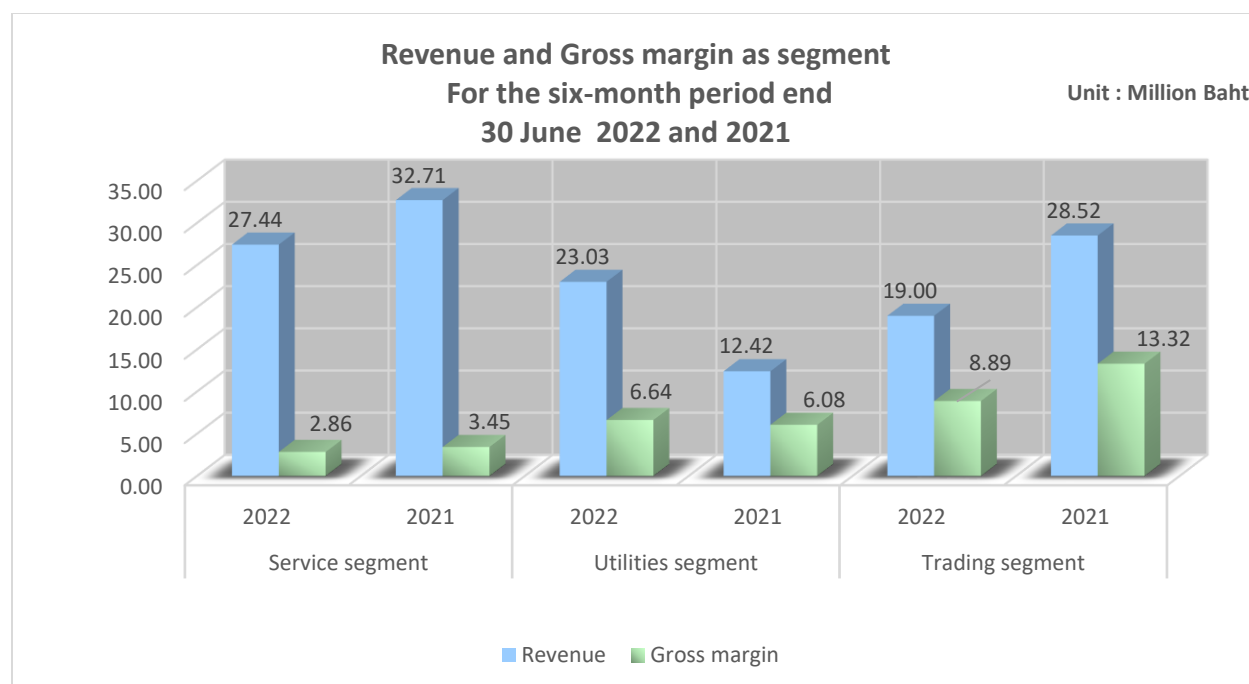
For other income of the consolidated financial statements amounted to baht 1.24 million when compared to the previous period. The company had other revenues decreased by Baht 9.5 million or decrease rate of 88.45% because the previous period had (1) Other income from reversal of allowance for doubtful accounts amounting to Baht 7.15 million (2) Reversal of allowance for liabilities from guarantee obligations amounting to Baht 3.92 million due to the company being relieved of its guarantee obligations from the bank (3) Interest income from associates and other companies amounted to Baht 1.55 million, which the second quarter for the year 2022 did not have transactions.

In the overall performance of the Company for the three-month period ended June 30, 2022, the Company's revenue from profit from the valuation of warrants to purchase ordinary shares and revenue from sales increased from the previous period. and also have gross profit from all segments. As a result, the company's net profit increased in this quarter.

**Performance for six-month:**

For the operating results for the three-month period ended June 30, 2022, it can be seen that the Company had a net profit of the consolidated financial statements amounting to Baht 29.12 million or 29.69% of the total revenue when compared with the same period found that net profit increased in the amount of Baht 7.39 million or increase rate of 34.01% , mainly increased from profit from the measurement of warrants to purchase ordinary shares amounted to Baht 25.62 million because the Company was allocated by 64,157,461 units of warrants to purchase ordinary shares from Health Empire Corporation Company Limited. (Public), and revenue in each segment as follows:

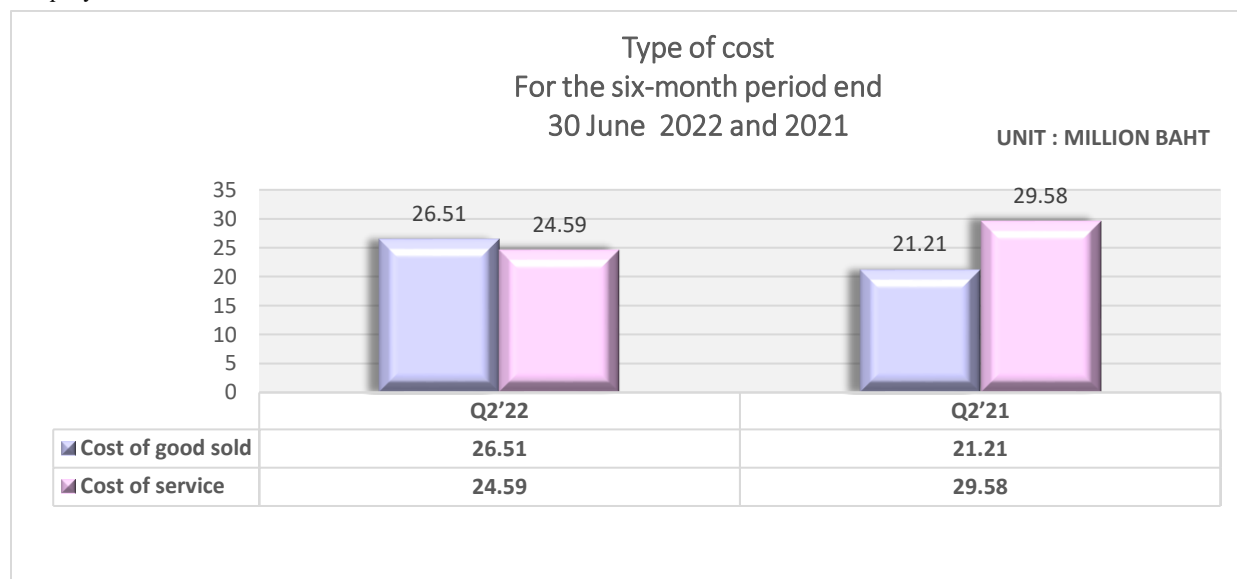
The following tables present revenue and profit information regarding the Company's and its subsidiaries' operating segments for the six - month period end June 30, 2022, and 2021.



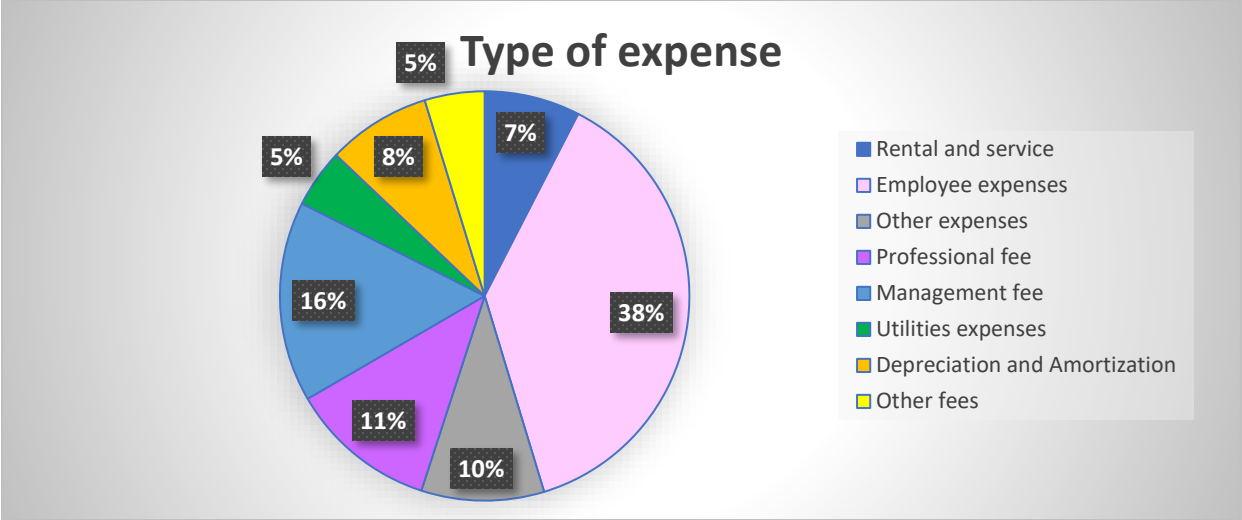
Type	Service segment		Utilities segment		Trading segment		Total	
	2022	2021	2022	2021	2022	2021	2022	2021
Revenue	27.44	32.71	23.03	12.42	19.00	28.52	69.47	73.65
Gross Margin	2.86	3.45	6.64	6.08	8.89	13.32	18.39	22.85

The consolidated financial statements, The Company had total revenue from operation in business of Baht 69.47 million, consisting of (1) revenue from service segment of Baht 27.44 million, (2) revenue from utilities of Baht 23.03 million, and (3) revenue from trading segment amount of Baht 19.00 million when compared with the same period of last year, The Company's had total revenues in all segments decreased by Baht 4.18 million or 5.68%. Last period, most of the revenues decreased from trading segment which as revenue of parent company due to quantities sell of super tact decrease from 50 units to 38 units and the revenue from service segment decreased from previous period that the subsidiary canceled for personnel management of the USO center contract since June 65.

In the consolidated financial statements, Cost of sales and cost of services for the six-month period ended June 30, 2022 amounted to Baht 26.51 million and Baht 24.59 million, respectively when compared with the last period. Cost of good sold increased by amount Baht 5.30 million or increase rate of 24.99%. Most of the increase came from the utility segment in increasing the sale of water. For cost of service, decrease by amount Baht 4.99 million or decrease rate of 16.87% as service revenue canceled contract of subsidiaries company.



For expenses of the consolidated financial statements for the six-month period end 30 June 2022, amounting to Baht 14.44 million, the main of administrative expenses consist of (1) Employee expenses (2) Management fee (3) Professional fee accounted for 38%, 16% and 11% of the total expenses, respectively, when compared to the same financial statements of the previous year. The company had expenses decreased by Baht 5.24 million or 26.63%, mainly decreased from (1) employee expenses because the Chief Accounting and Finance Officer resigned at the end of 2021. Currently, the company no new hires in the second quarter for the year 2022 (2) Expenses of subsidiaries that have been disposed of since the fourth quarter for the year 2021. As resulted, the second quarter of year 2022 having lower expenses.



For other income of the consolidated financial statements amounted to Baht 2.95 million when compared to the previous period. The company had other revenues decreased by Baht 11.28 million or decrease rate of 79.27%. because the previous period had (1) Other income from reversal of allowance for doubtful accounts amounting to Baht 5.62 million (2) Reversal of allowance for liabilities from guarantee obligations amounting to Baht 3.92 million due to the company being relieved of its guarantee obligations from the bank (3) Interest income from associates and other companies amounted to Baht 3.08 million, which the second quarter for the year 2022 did not have transactions.

However, the operating results for the six-month period ended June 30, 2022, the Company's had revenue from profit of measurement of warrants to purchase ordinary shares and revenue increased from the previous period due to utility segment that the revenue increase. Including, the increase of subsidiaries in the sale water business since the beginning of March such as “K Waterworks Engineering Co., Ltd.” and still have gross profit from all segments. As a result, the Company had net profit for the second quarter for the year 2022.

**FINANCIAL POSITION:**

(Unit: Million Baht)

<b>Financial position</b>	<b>30 June 2022</b>	<b>31 December 2021</b>	<b>Increased (Decreased)</b>
Current assets	63.51	48.39	15.12
Non-current assets	1,633.83	1,579.73	54.10
<b>Total assets</b>	<b>1,697.34</b>	<b>1,628.12</b>	<b>69.22</b>
Current liabilities	237.37	169.31	68.06
Non-current liabilities	6.14	3.72	2.42
<b>Total liabilities</b>	<b>243.51</b>	<b>173.03</b>	<b>70.48</b>
Equity attributable to owners of the Company	1,431.38	1,438.83	(7.45)
Non-controlling interests of the subsidiaries	22.45	16.26	6.19
<b>Total shareholders' equity</b>	<b>1,453.83</b>	<b>1,455.09</b>	<b>(1.26)</b>
<b>Total liabilities and shareholders' equity</b>	<b>1,697.34</b>	<b>1,628.12</b>	<b>69.22</b>

In the consolidated financial statements, The Company had total assets of Baht 1,697.34 million when compared with financial statements 2021, the company has total assets of Baht 1,628.12 million which it increases by amount Baht 69.22 million. For total assets increase from 2021, (1) Non-current assets increased by Baht 54.10 million because the Company receive allocated warrants to purchase ordinary shares from Health Empire Corporation Public Company Limited. The Company recognize to Equity instruments - warrants to purchase ordinary shares amounting to Baht 57.10 million. (2) Current assets increase by amount of Baht 15.12 million, It causes from the bank of subsidiary's increase from the capital increase in the amount of Baht 9 million in the second quarter for the year 2022

For total liabilities, The Company has total liabilities as of Baht 243.51 million when compared to the financial statements of the year 2021, which increased from current liabilities of Baht 68.06 million due to (1) The Company entered into an investment purchase agreement in More property development which the Company received deposit payment of 50 million baht, which the company recorded the account as "Other current liabilities" (2) Cheque paid to the seller due to the Company's purchase of a subsidiary and the payment has not yet been made during the period.

For the shareholders' equity of the parent company, the company has shareholders' equity of Baht 1,431.38 million when compared with the financial statements of the year 2021 that it decreasing from the last year because the company has a loss from the valuation of securities listed on the stock exchange. As a result, other components of shareholders' equity decreased.

- **Balance of debt of Primetime Entertainment Co., Ltd. (PTE)**

(Unit: Million Baht)

Lender	30 June 2022		31 December 2021	
	Principal	Interest	Principal	Interest
More property development Co., Ltd. (PROP), subsidiary of the Company in portion of 99.99%	31.62	12.97	31.62	12.97

As of June 30, 2022, there are outstanding debts of Baht 31.62 million and interest of Baht 12.97 million (as of December 31, 2021, there are outstanding debts of Baht 31.62 million and interest of Baht 12.97 million). As for the payment plans of PTE, there is currently no repayment plan. The loan has been fully set up for allowance for doubtful accounts. The Board of Directors has assigned the management team to find process and clarify progress at the meeting every quarter. The Company will report the progress accordingly.

**Details of debt outstanding loans with the Group at present as at June 30, 2022 are as follows:**

- **Balance of debt of More Network and Engineering Co., Ltd. (MNE) (Percentage of shareholder 99.99%)**

(Unit: Million Baht)

Lender	30 June 2022		31 December 2021	
	Principal	Interest	Principal	Interest
More Return Public Company Limited (MORE)	71.45	11.60	56.25	9.58

As of June 30, 2022, there are principal debts totaling Baht 71.45 million and accrued interest of Baht 11.60 million (as of December 31, 2021, there are total principal and accrued interest of Baht 56.25 million and Baht 9.58 million, respectively). MNE has no plan of payment because the objective is to use as working capital and provide financial in the subsidiary for operating water project

For such loans, the Company has set some allowance for doubtful accounts. However, the Board of Directors has assigned the management to follow up and clarify progress at the meeting every quarter meeting.

**Balance of debt of More property development Co., Ltd. (Percentage of shareholder 99.99%)**

(Unit: Million Baht)

Lender	30 June 2022		31 December 2021	
	Principal	Interest	Principal	Interest
More Return Public Company Limited (MORE)	28.85	3.25	28.85	2.36

As of June 30, 2022, there are principal debts totaling Baht 28.85 million and accrued interest of Baht 3.25 million (as of December 31, 2021, there are total principal debt and accrued interest of Baht 28.85 million and Baht 2.36 million, respectively). More Property Development Co., Ltd. has no plan of payment. The purpose of the loan is to be used as a temporary working capital. For loans, the Company has not set an allowance for doubtful accounts. However, the Board of Directors has assigned the management to follow up and clarify progress at the meeting every quarter meeting.

● **Balance of debt of DNA Fresh Air Co., Ltd. (DNF) (Percentage of shareholder 49.99%)**

(Unit: Million Baht)

Lender	30 June 2022		31 December 2021	
	Principal	Interest	Principal	Interest
More Return Public Company Limited (MORE)	51.15	22.43	51.15	22.43

As of June 30, 2022, there are total principal debt of Baht 51.15 million and accrued interest of Baht 22.43 million (as of December 31, 2021, there is a total principal debt of Baht 51.15 million and accrued interest of Baht 22.43 million). DNF has no plan of payment because of no operation. The loan is not in proportion to their shareholding because the Company is a major shareholder and provide financial support to DNF primarily by loans intended for investment in the installation media in the airport on the year 2014 - 2015. The loan has been fully set up for allowance for doubtful accounts. The Board of Directors has assigned the management team to find process and clarify progress at the meeting every quarter. The Company will report the progress accordingly.

Please be informed accordingly,

Yours Sincerely,

(Mr. Sirisak Piyatassikul)

Director