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February 23, 2023

Subject: Management Discussion and Analysis Yearly Ending 31-Dec-2022

To : The Managing Director the Stock Exchange of Thailand.

New Plus Knitting Public Company Limited would like to clarify the operating results for the year 2022. The details are as follows:

Operating results Consolidated financial statements

Revenues

The revenue from the sale of goods and rendering services totaled 220.12 million baht, which was increased by 71.34 million baht or 47.95% compared to the same last year. The details are as follows:

Revenues from sales knitting process 178.05 million baht increased by 70.54 million baht or 65.61%

Revenues from sales Fabric process 40.53 million baht increased by 0.87 million baht or 2.19%

Revenues from the rendering services and rent 1.18 million baht decreased by 0.42 million baht or 26.31%

Sales increase according to customer orders according to market conditions tend to increase. According to the situation of the Covid-19 outbreak with a continuous improvement trend

Cost of sales and services

The cost of sales and service totaled 197.50 million baht, which was increased 51.85 million baht or 35.80% compared to the same last year. The details are as follows:

Cost of sales knitting process 160.59 million baht increased by 50.32 million baht or 45.63%

Cost of sales Fabric process 36.56 million baht increased by 1.18 million baht or 3.34%

The increase in cost of sales is less than the increase in sales. Due to production cost control. But there are still higher raw material costs and higher energy costs.

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Gross profit

The total gross profit 22.62 million baht, an increased of 19.49 million baht or 623.22% compared to the same period last year.

Other income

Other income 3.44 million baht increased by Baht 1.40 million or 68.51% compared to the same period last year. As a result of dividend income increased 0.31 million baht and reversal of loss from land valuation in previous year increased 1.66 million baht

Expenses

The expenses totaled 27.68 million baht, which was increased 4.53 million baht or 19.57% compared to the same last year. The details are as follows:

Selling expenses

0.66 million baht increased by 0.15 million baht or 29.78%

Administrative expenses

22.41 million baht increased by 4.70 million baht or 26.51%

Management benefit expenses 4.61 million baht decreased by 0.32 million baht or 6.43%

Finance costs

The finance costs 0.93 million baht, which was increased 0.38 million baht or 69.75% compared to the same last year.

Profit (Loss) before income tax and Net Loss

The loss before income tax 1.62 million baht which was loss decreased 16.36 million baht or 90.99% and Income tax expenses 16.33 million baht which was increased 15.55 million baht or 1,996.73% and net loss 18.88 million baht which was loss decreased 0.43 million baht or 2.23% compared to the same last year.

Financial position Consolidated financial statements

As of 31 December 2022 the company's financial position was as follows:-

Assets

The assets total 514.42 million baht, which was increased 50.80 million baht or 10.59% compared to 2021. The details are as follows:

- 1) Total current assets 194.08 million baht increased 13.63 or 7.55% :-
- Cash and cash equivalents decreased 2.46 million baht
- Trade and other receivables increased 17.36 million baht in proportion to the decrease in sales.
- Inventories decreased 2.57 million baht
- Other current financial assets increased 1.22 million baht unrealized gains on Investments
- 2) Total non-current assets 320.45 million baht increased 37.17 million baht or 13.12% :-
 - Other non-current financial assets increased 1.75 million baht from the change in fair value of securities.
 - Property plant and equipment increased 38.86 million baht from increasing land appraisal

Liabilities and shareholders' equity

Total liabilities 72.16 million which was increased 24.20 million baht or 50.47% compared to 2021. The details are as follows:

- 1) Total current liabilities 31.40 million baht which was increased 17.48 million baht or 125.54% :-
 - Bank overdrafts and short-term loans from financial institutions increased 6.83 million baht.
 - Trade and other payables increased 7.03 million baht.
 - Current portion of lease liability increased 2.72 million baht
 - Accrued income tax increased 0.84 million baht

- 2) Total non-current liabilities 40.75 million baht which was increased 6.73 million baht or 19.76%
 - Lease liability increased 2.78 million baht.
 - Employee benefit obligations decreased 12.47 million baht
 - Deferred tax assets increased 16.41 million baht
- 3) Total shareholders' equity 442.36 million baht which was increased 26.59 million baht or 6.40% compared to 2021. As a result of operating

<u>Summary Financial Information: Consolidated Financial Statements</u>

Item	Unit	Dec 31,2022	Dec 31, 2021
Operation Result:-	Million		
Revenues from sales and services		218.94	147.18
Other incomes		1.18	1.60
Total revenues from sales and services		220.12	148.78
Net profit		(18.88)	(19.31)
Item	Unit	Dec 31,2022	Dec 31,2021
Financial position:-	Million		
Total assets		514.52	463.72
Total liabilities		72.16	47.95
Total shareholders' equity		442.36	415.77
Financial ratio:-			
Liquidity ratio	Time	6.18	12.96
Net profit margin	%	(8.44)	(12.80)
Return on equity	%	(4.27)	(4.64)
Return on assets	%	(3.67)	(4.16)
Debt to equity ratio	Time	0.16	0.12
Interest Coverage ratio	Time	(1.74)	(32.83)

Operating results Separate financial statements

Revenues

54.29%

The revenue from the sale of goods and rendering services totaled 167.62 million baht, which was increased by 52.82 million baht or 46.01% compared to the same last year. The details are as follows:

Revenues from sales knitting process 98.30 million baht increased by 43.55 million baht or 79.54% Revenues from sales Fabric process 30.80 million baht decreased by 3.46 million baht or 10.10% Revenue from the sale of raw materials 37.44 million baht increased by 13.18 million baht or

Revenues from the rendering services and rent 1.07 million baht decreased by 0.44 million baht or 29.24%

Sales increase according to customer orders according to market conditions tend to increase. According to the situation of the Covid-19 outbreak with a continuous improvement trend

Cost of sales and services

The cost of sales and service totaled 163.90 million baht, which was increased 41.52 million baht or 33.93% compared to the same last year. The details are as follows:

Cost of sales knitting process 99.30 million baht increased by 31.76 million baht or 47.03% Cost of sales Fabric process 27.80 million baht decreased by 3.25 million baht or 10.48% Cost of sale of raw materials 36.79 million baht increased by 13.01 million baht or 54.71%

The increase in cost of sales is less than the increase in sales. Due to production cost control. But there are still higher raw material costs and higher energy costs.

Gross profit

The total gross profit 3.72 million baht, an increased of 11.30 million baht or 149.12% compared to the same period last year.

Other income

Other income 81.91 million baht increased 80.84 million baht or 7,528.32% compared to the same period last year. As a result, Allowance for loss of investment in subsidiary company (reversal) 79 million baht and increased in land appraisal gains 1.66 million baht

Expenses

The expenses totaled 22.17 million baht, which was decreased 3.97 million baht or 21.84% compared to the same last year. The details are as follows:

Selling expenses 0.29 million baht increased by 0.12 million baht or 72.92% Administrative expenses 17.93 million baht increased by 4.00 million baht or 28.72%

Management benefit expenses 3.95 million baht decreased by 0.15 million baht or 3.63%

Finance costs

The finance costs 0.92 million baht, which was decreased 4.05 million baht or 77.93% compared to the same last year.

Profit (Loss) before income tax and Net Loss

The profit before income tax 62.54 million baht which was profit increased 87.76 million baht or 347.95% and Income tax expenses 15.00 million baht which was increased 15.17 million baht or 9,193.42% and profit 47.54 million baht which was profit increased 72.59 million baht or 289.71% compared to the same last year. As a result, Allowance for loss of investment in subsidiary company (reversal) 79 million baht.

Financial position Separate financial statements

As of 31 December 2022, the company's financial position was as follows:-

Assets

The assets total 481.21 million baht, which was increased 114.19 million baht or 31.11% compared to 2021. The details are as follows:

- 1) Total current assets 114.11 million baht decreased 3.25 or 2.77% :-
 - Cash and cash equivalents decreased 13.65 million baht
 - Trade and other receivables increased 12.51 million baht
 - Inventories decreased 2.14 million baht

2) Total non-current assets 367.10 million baht increased 117.45 million baht or 47.05% :-

- Other non-current financial assets increased 0.99 million baht from the change in fair value of securities.
- Investments in subsidiary companies increased 79 million baht
- Property plant and equipment increased 40.93 million baht from increasing land appraisal
- Rights of use assets increased 5.44 million baht
- Deferred tax assets decreased 9.63 million baht

Liabilities and shareholders' equity

Total liabilities 61.23 million which was increased 21.35 million baht or 53.55% compared to 2021. The details are as follows:

- 1) Total current liabilities 24.91 million baht which was increased 14.98 million baht or 150.87% :-
 - Bank overdrafts and short-term loans from financial institutions increased 6.83 million baht.
 - Trade and other payables increased 5.55 million baht.
 - Current portion of lease liability increased 2.72 million baht
- 2) Total non-current liabilities 36.32 million baht which was increased 6.37 million baht or 21.28%
 - Lease liability increased 2.78 million baht
 - Employee benefit obligations decreased 13.11 million baht
 - Deferred tax assets increased 16.70 million baht
- 3) Total shareholders' equity 419.97 million baht which was increased 92.84 million baht or 28.38% compared to 2021. As a result of operating

Summary Financial Information: Consolidated Financial Statements

Item	Unit	Dec 31,2022	Dec 31, 2021
Operation Result:-	Million		
Revenues from sales and services		166.55	113.28
Other incomes		1.07	1.51
Total revenues from sales and services		167.62	114.80
Net profit		47.54	(25.06)
Item	Unit	Dec 31,2022	Dec 31,2021
Financial position:-	Million		
Total assets		481.21	367.01
Total liabilities		61.23	39.88
Total shareholders' equity		419.97	327.13
Financial ratio:-			
Liquidity ratio	Time	4.58	11.82
Net profit margin	%	19.05	(21.61)
Return on equity	%	11.32	(7.66)
Return on assets	%	9.88	(6.83)
Debt to equity ratio	Time	0.15	0.12
Interest Coverage ratio	Time	68.70	(47.58)

Please kindly inform our shareholders.

Yours Sincerely,

(Mrs.Orasa Kruthakool) (Miss Onuma Fuakfon) Director

Director