11 May 2023

Subject: Management's Discussion and Analysis for the Operating Results of the First Quarter of 2023

Attention: The President of the Stock Exchange of Thailand

Exotic Food Public Company Limited (the "Company") would like to submit the financial statements for the first quarter ended March 31st, 2023, which have been reviewed by the independent auditor. The Company's net profit increased by 1.38% to Baht 96.47 million from Baht 95.16 million in the comparable quarter of 2022. The clarification of the Company operating results is as follows:

Income Statement (in million Baht)	1Q22	1Q23	%YoY
Revenue from sale of goods	347.75	394.95	13.57%
Cost of sale of goods	(195.55)	(219.85)	12.43%
Gross profit	152.20	175.10	15.05%
Selling expenses	(19.91)	(22.74)	14.21%
Administrative expenses	(34.68)	(47.84)	37.95%
Operating profit	97.61	104.52	7.08%
Net foreign exchange gain/(loss)	0.34	1.98	482.35%
Other income	3.05	2.51	-17.70%
Other loss	(2.77)	(12.62)	355.60%
Earnings before interest and taxes	98.23	96.39	-1.87%
Finance costs	(0.39)	(1.31)	236.15%
Profit before income tax expense	97.84	95.08	-2.82%
Income tax expense	(2.68)	1.39	-151.87%
Profit for the period	95.16	96.47	1.38%

Revenue from Sales

During the 1st quarter of 2023, the Company booked the total revenue from sales in the amount of Baht 394.95 million, which resulted in an increase of Baht 47.20 million or 13.57%. Such increase stemmed from an increase in sales volume of sauces and condiments in Europe and products' selling price.

	1Q22	1Q23	%YoY	
Sales volume (Ton)				
- Euro	330	296	-10.30%	
- United States dollar	831	1,016	22.26%	
- Thailand baht	2,989	3,034	1.51%	
Total sales volume (Ton)	4,150	4,346	4.72%	
Average FX				
- THB/EUR	36.65	35.97	-1.86%	
- THB/USD	32.86	33.71	2.59%	

Cost of Sales

Cost of sales for the 1st quarter of 2023 was Baht 219.85 million which increased in the amount of Baht 24.30 million or 12.43% as compared with the same period in 2022. This increase was in line with sales volume.

Gross Profit Margin

During the 1st quarter of 2023, gross profit margin was 44.33%, which increased from 43.77% as compared to the same period in 2022. Such increase stemmed from rising prices of the Company's products.

Selling Expenses

Selling expenses for the 1st quarter of 2023 were Baht 22.74 million, which increased by Baht 2.83 million or 14.21% from the same period in 2022. Such increase was due to an increase in promotional expenses.

Administrative Expenses

Administrative expenses for the 1st quarter of 2023 were Baht 47.84 million, which increased by Baht 13.16 million or 37.95% from the same period of 2022. Such increase stemmed from an increase in staff costs, expenses related to ERP system, and travelling expenses.

Other Losses

Other losses in the 1st quarter of 2023 was Baht 12.62 million. Such losses derived from fair value adjustments of the investments in unit trusts.

Net Profit

The Company's net profit for the 1st quarter of 2023 was Baht 96.47 million, which increased from Baht 95.16 million or by 1.38% as compared to the same quarter in 2022. Such increase stemmed from an increase in revenue from sales and gross profit margin.

Please be informed accordingly.

Sincerely yours,

-Signed-

(Mr. Jittiporn Jantarach)

Managing Director