



POLAR_010/2024

27 February 2024

Subject : Management Discussion and Analysis for the year ended December 31,2023

To : President

The Stock Exchange of Thailand

Polaris Capital Public Company Limited and its subsidiaries ("The Company") for the year ended December 31, 2023, reported in loss attributable to equity holder of the Company amounting to Baht 44.21 million while in the year 2022, loss was Baht 43.76 million, changes loss increase by Bath 0.45 million or 1%

The Company would like to clarify the operating results for the year ended December 31, 2023 as follows:

1. Revenue for sales in the year 2023 amount Baht 14.63 million decrease by Baht 6.50 million or 31% compared with the year 2022, and cost of sales amount 18.36 million decrease by Baht 34.64 million or 65%, The company has improved the classification of operating lease agreement to recognizing sales revenue under the financial lease agreement, By retrospectively adjusting the financial statements, During 2023, the company purchased a coin mining machine and entered into a rental contract. But the amount is less than in 2022, therefore the revenue and cost of sales will be reduced from 2022.
2. Profit from reversal the provisions of liabilities in the year 2023 amount Baht 22.62 million increased by Baht 4.73 million or 26%, compare with the year 2022, mainly due to In the 2023, the company has written off liabilities. By reversal of provisions of liabilities previously recognized in the past.
3. Administrative expenses in the year 2023 amount Baht 27.35 million increase by Baht 0.59 million or 2%, compared with the year 2022, mainly due to the increasing of service fees and other fees.
4. Loss on impairment of land awaiting development in the year 2023 amount Baht 4.49 million, increase in whole amount or 100%, mainly resulted from allowance for impairment of land awaiting development in the subsidiary company.
5. Loss on provision for litigation claim in the year 2023 amount 32.43 million increase by Baht 28.97 million or 837% compare with the year 2022, mainly due to the Company recognized liabilities from cases in which the court has ordered the company to pay.

Please be informed accordingly.

Best regards,

(Mr. Tischuan Nanavaratorn)

Chairman