

(Translation)

Ref.No.LEE 09/2024

10 May 2024

Subject: Management Discussion and Analysis for the first quarter ended March 31, 2024

To : President of The Stock Exchange of Thailand

We hereby submit the audited consolidated financial statements of Lee Feed Mill Public Company Limited and its subsidiaries ("the Company") for the first quarter ended March 31, 2024. The Company's business operations resulted in a performance increase of more than 20% compared to the previous year.

For the first quarter of 2024, the consolidated financial statement showed a net profit of Baht 20.93 million, or 0.023 Baht per share. This is a significant improvement compared to the same period of the previous year, which showed a net loss of Baht 0.68 million, or (0.001) Baht per share. This represents a total increase in profit of Baht 21.61 million from the previous year, primarily due to the significant transactions listed below.

- Sales declined by Baht 10.39 million compared to the same quarter last year. However, the gross
 profit margin for the three-month period ending March 31, 2024 was 10.25%, higher than the
 previous year's margin of 5.57%. The increase margin is owing to improved production cost
 management efficiency.
- Other income in 2024 decreased by Baht 3.05 million to Baht 2.59 million, compared to Baht 5.64 million in the same period of the previous year.
- 3. The reversal allowance for doubtful debts in 2024 was approximately Baht 0.41 million, which is lower than the Baht 1.15 million reversed in 2023. This indicates an increase in doubtful debt expense of Baht 0.74 million.
- 4. For the first quarter of 2024, the Company reported a loss of Baht 0.14 million on financial assets at fair value, compared to a loss of Baht 1.49 million in the same period last year. This represents a decrease of Baht 1.35 million. These losses reflect unrealized changes in the fair value of investments held at the end of the accounting period (March 31, 2024 and 2023, respectively).

มมา. ลีพัฒนาผลิตภัณฑ์ LEE FEED MILL PCL.

5. The loss from changes in the fair value of biological assets was Baht 3.46 million, compared to a loss

of Baht 0.29 million in the same period of the previous year. The reason for this quarter was the

revaluation of biological assets.

6. Interest income totaled Baht 4.46 million for the first quarter of 2024, an increase of Baht 1.95

million from the same period of the previous year, when it was Baht 2.51 million. This was due to

combination of higher average interest rates and increased investments in other current financial

assets during this year.

7. The finance cost for the first quarter of 2024 was Baht 0.73 million, increased by Baht 0.48 million

from the same time in the previous year, when it was Baht 0.25 million.

8. The corporate income tax expenses increased by Baht 3.95 million when compared to the same

period of the previous year, mainly due to an increase in net profit and deferred tax on relating to

origination and reversal of temporary differences.

Please be informed accordingly.

Sincerely Yours,

(Mr. Nipon Leelasithorn)

Chairman of the Executive Director,

and Managing Director