February 27, 2025

Subject: The Explanation for the Change in Operating Results for the Year Ended December 31, 2024 ("Year

2024") by More than 20% Compared to the Same Period of Previous Year

To: Directors and Managers

The Stock Exchange of Thailand

THAI CAPITAL CORPORATION PUBLIC COMPANY LIMITED and its subsidiaries ("TCC") would like to report our consolidated operating results for the Year Ended December 31, 2024 as follows:

TCC had net profit for Year 2024 of Baht 15.7 million or 1.4% of total revenues, compared to the previous year with net profit of Baht 55.4 million. The operating result can be further analized as follows:

TCC had revenue from sales of coal for 2024 amounting to Baht 1,103.3 million,decreasing from previous year by Baht 460.5 million or 29.4% largely due to the high competition of domestic coal business and a decrease of coal market price. The gross margin of coal business for 2024 decreased as compared to previous year (15.5% vs 15.9%) due to a decrease in coal market price as aforementioned. Selling expenses of coal business amounting to Baht 87.1 million increasing from previous year by Baht 0.7 million or 0.8%. When compared to revenue from sales, selling expenses for 2024 were 7.9% which were higher as compared to 5.5% for 2023.

TCC had interest income from Asset Management business for Year 2024 amounting to Baht 23.9 million and had cost of services amounting 3.1 million.

TCC had administrative expensess amounted to Baht 66.4 million, increasing from previous year by Baht 3.0 million or 4.7%.

TCC had finance costs for 2024 of Baht 29.5 million and had tax expenses for 2024 of Baht 11.2 million.

Please be informed accordingly,

Yours Faithfully,

(Mr.KampholPatana-anukul) Chief Financial Officer