

-Translation-

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April 9, 2026

Re : Acquisition of a New Subsidiary in Russia

Attn : President
The Stock Exchange of Thailand

Charoen Pokphand Foods Public Company Limited ("CPF" or the "Company") hereby informs that Charoen Pokphand Foods (Overseas) LLC. ("CPFO"), a 99.99% subsidiary of CPF, has acquired the entire participatory interest in Novomyasovo LLC. ("Novomyasovo"), a company incorporated in Russia and owns swine farm and land located in the Novgorodskiy region of Russia. Upon completion of the transaction, Novomyasovo will become a subsidiary of CPF. Details of the transaction are set out in the attachment.

The transaction size of the investment above was 0.10% of total assets of CPF and its subsidiaries^{/1}. This transaction when combined with the size of asset acquisition transactions occurred during the six-month period (from October 9, 2025 to April 8, 2026), the maximum transaction size, calculated based on the total value of consideration basis, is 0.21% which does not trigger the requirement to comply with the regulation in relation to the entering into a major transaction regarding asset acquisition and disposal of a listed company.

Please be informed accordingly.

Sincerely yours,

Kobboon Srichai
(Mrs. Kobboon Srichai)
Company Secretary

^{/1} *The highest transaction size calculated based on total value of consideration criterion, using the latest audited consolidated financial statements as of December 31, 2025.*

Information memorandum regarding Acquisition of a New Subsidiary in Russia

(1) Transaction Date

April 2026

(2) Involved Parties

Buyer: Charoen Pokphand Foods (Overseas) LLC. ("CPFO"), a subsidiary in which CPF holds a direct and indirect shareholding of 99.99%

Seller: Novgorodsky Becon LLC. ("Novgorodsky Becon")

Relationship: The Seller is not a connected person of the Company pursuant to the Notification of the Capital Market Supervisory Board No. TorChor. 21/2551 Re: Rules on Connected Transactions.

(3) General Information of the Transaction and Value of the Transaction

In April 2026, the Buyer has acquired 100% participatory interest in Novomyasovo LLC. ("Novomyasovo" or the "Target") from the Seller at a total consideration of RUB 2,050 million (approximately THB 820 million^{1/2}). Upon completion of the transaction, Novomyasovo will become a subsidiary of CPF.

(4) Details of the Assets Acquired

Target Company: Novomyasovo

Registered Country: Russia

Business Description: Novomyasovo is a limited liability company incorporated on December 15, 2025 as a result of the Seller's internal restructuring by way of a spin-off to transfer assets related to the business to be sold to Novomyasovo, resulting in Novomyasovo holding the following assets: (1) approximately 1,200 hectares (or 7,550 rai) of agricultural land, (2) a pig fattening farm with a capacity of 42,000 heads, and (3) a sow farm with 5,000 sows and nursery facilities with a capacity of 30,000 heads. The sow farm and nursery facilities are currently subject to lease assignment arrangements, under which Novomyasovo will obtain full ownership upon completion of the lease payments in June 2027.

Registered capital: RUB 2,050,167,000

Paid-up capital: RUB 2,050,167,000

Summary of financial position of Novomyasovo:

	As of December 31, 2025	
	Million RUB	Million THB
Total assets	2,222	889
Total Liabilities	172	69
Shareholders' Equity	2,050	820

Source: Information prepared by the Seller

Investment structure:

Investors	% of Investment	
	Pre-Transaction	Post-Transaction
1. Novgorodsky Becon	100%	0%
2. CPFO	0%	100%
Total	100%	100%

^{1/2} For reference purpose, the exchange rate is THB 0.40 = RUB 1

(5) Criteria Used in Determining the Transaction Value

Transaction value of the Target is determined based on negotiations between the Buyer and the Seller with reference to the evaluation of the Target's assets conducted by the Sellers.

(6) Source of fund

Internal cash flow of CPFO and loans from financial institutions.

(7) Benefits to the Company

The acquisition of Novomyasovo is expected to provide multiple benefits to the CPFO Group. As the CPFO Group currently leases the pig fattening farm from Novomyasovo, the acquisition will enhance operational stability, mitigate risks associated with potential non-renewal of the lease, and enable more efficient asset management in alignment with the CPFO Group's business plans. In addition, full ownership of the sow farm and nursery facilities will secure a stable supply of breeding stock, supporting upstream integration and improving production efficiency. The extensive agricultural land will provide long-term opportunities for future expansion, further strengthening the CPFO Group's swine business in Russia.