

THRE: Management Discussion and Analysis Q1/2026

May 13, 2026

President,
The Stock Exchange of Thailand

Financial highlights

The Company reported a pre-tax profit of THB 143 million, comprising a reinsurance profit of THB 73 million, achieving a combined ratio of 86.4% in line with the Company's target, and a net investment income of THB 35 million. Additionally, there was a one-time other income of THB 81 million from the arbitration case that's ruled in favor of the Company, fully received. This resulted in a net profit of THB 111 million, a 237% increase from Q4/2025 and a 426% increase from Q1/2025. In the previous year, the Company was hit by 2 major catastrophe events from mega floods in Hat Yai and the earthquake, respectively.

Unit: THB Million

	Consolidated (3months)				
	Q1/2026	Q4/2025	QoQ %	Q1/2025	YoY %
Gross written premium*	1,279	1,221	5%	1,456	-12%
Insurance revenue	575	681	-16%	673	-15%
Reinsurance results	73	(70)	204%	(31)	335%
Combined ratio (%)	86.4%	112.5%		104.9%	
Net investment income	35	-	n/a	21	67%
Net services income	12	13	-8%	14	-14%
Operating expenses	(62)	(42)	-48%	(46)	-35%
Other income (expenses)	85	(2)	4350%	1	8400%
Profit (loss) before tax	143	(101)	242%	(41)	449%
Income tax	(32)	20	-260%	7	-557%
Net profit (loss)	111	(81)	237%	(34)	426%
Equity holders of the Company	107	(86)	224%	(39)	374%

*Under TFRS4 for comparison only

	31 Mar 2026	31 Dec 2025	Δ%
Total assets	6,422	6,752	-5%
Total liabilities	2,345	2,750	-15%
Shareholders' equity	4,077	4,002	2%
Equity holders of the Company	3,803	3,731	2%

Q1/2026 Operating Results:

1. Reinsurance Results

Gross written premium of THB 1,279 million increased 5% from Q4/2025, though decreased 12% against Q1/2025. The decline was primarily due to the reduction in health insurance business which related to high loss ratio from medical inflation which's in line with the Company's plan.

Reinsurance underwriting results posted a profit of THB 73 million (combined ratio 86.4%), an increase from both Q4/2025 by 204% and Q1/2025 by 335% due to achievement according to the Company's plan and target, whilst last year the Company was hit with 2 major catastrophe events, the earthquake in Q1/2025 and the mega flood in Hat Yai, Songkhla in Q4/2025.

Operating expenses of THB 62 million increased by 48% from Q4/2025 and by 35% from the same period of the previous year due to ordinary reserve for employee-related expenses which was set aside this year but not for the last year after the 2 major catastrophe events impacted last year performance.

2. Net Investment Income

Net investment income of THB 35 million comprised of interest and dividends income of THB 12 million and an unrealized mark-to-market gain of THB 23 million from foreign exchange fluctuations. It increased from both Q4/2025 by THB 35 million and Q1/2025 by THB 14 million due mainly to the foreign exchange fluctuations.

Excluding the mark-to-market impact, interest and dividends income decreased by 36% from Q4/2025 due to dividend payout season in Q4/2025 and compared to Q1/2025 decrease by 26% due to the reduction of the benchmark interest rate from the Bank of Thailand in the year 2025.

The Company has adjusted its investment portfolio by increasing investment in equities to generate more dividend income to balance the interest income declining trend since last year. The Company expected to retain net investment income close to the previous year and in line with the target.

3. Net Services Income

Net services income THB 12 million, a slight decrease from both Q4/2025 and Q1/2025 which posted the net service income at THB 13 million and THB 14 million respectively.

Please be informed accordingly.

Yours sincerely,

(Mr. Oran Vongsuraphichet)

Chief Executive Officer