



13 May 2026

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## **Management's Discussion and Analysis for the First Quarter Ended March 31, 2026**

### **1. Overview of the Interlink Group**

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**ILINK** was established in 1987 (B.E. 2530), the Interlink Communication Group began with a steadfast vision: to leverage technology for the development of Thailand. We pioneered the industry by introducing the very first UTP cable to the Thai market. Since our inception, we have remained committed to the belief that technological infrastructure is the vital foundation of national progress. From that first step to the present day, we have never stopped innovating, evolving, or moving forward. We have successfully transformed a modest beginning into stable, sustainable growth. Today, we are driven by a singular ambition: to become the number 1 leader in digital infrastructure within the ASEAN region.

39 years, the Interlink Group has evolved in tandem with the advancement of technology from the era of basic communication systems and the internet age to the current landscape of digital infrastructure and Artificial Intelligence (AI). Guided by our core philosophy, 'Bringing Technology to Develop Thailand', we have driven strong and sustainable growth. Our success is powered by three core business units, strategically integrated to complement and enhance one another's potential. Together, they form a vital foundation for the nation's digital infrastructure, earning widespread trust through a proven track record of excellence. We remain committed to our business pledge: 'Quality Products, Cheaper Prices, and Better Service.'

**Currently, the INTERLINK GROUP consists of 3 main businesses and 1 foundation:**

1. Cabling Distribution Business
2. Turnkey EPC Engineering Business
3. Telecom Business & Data Center Business
4. Interlink Hai Jai Foundation

**The cabling distribution business** was the company's initial venture and remains a strong core business, consistently delivering growing revenue and profits for over 39 years. Operated by Interlink Communication Public Company Limited, as the importer and distributor of LINK AMERICAN CABLING products from the United States. Meeting all your communication connectivity needs without limitations, with LAN cables, fiber optic cables, coaxial cables, solar cables, and security & control cables, and more. Products are guaranteed for 30 years. Furthermore, the company is the largest regional distributor of LINK AMERICAN CABLING products and 19" GERMANY EXPORT RACKs in ASEAN.



## INTERLINK COMMUNICATION PUBLIC COMPANY LIMITED

48 Interlink Building, Ratchadapisek Road, Huay Khwang, Bangkok 10310

Tel : 0-2666-1111 (100 lines ) Fax : 0-2666-1199

<http://www.interlink.co.th> E-mail : [info@interlink.co.th](mailto:info@interlink.co.th)

Furthermore, with the region's largest warehouse, a highly efficient logistics system, and systematic cost management capabilities, this business can quickly respond to market demands in any situation. It offers competitive pricing, coupled with excellent after-sales service and a comprehensive 30-year warranty, building lasting trust with customers and partners.

In Thailand, the company has 30,000 dealer (wholesale) customers nationwide, and the group also has branches and distribution centers in 5 regions: Northern, Southern, Northeastern (Isan), Eastern, and Central. The main central distribution center (R&D Center) is located on a 15-rai plot of land on Kanchanaphisek Road, Bangkok.

**Turnkey EPC Engineering Business** is operated by Interlink Power and Engineering Co., Ltd. (IPOWER), a business specializing in large-scale and highly complex engineering projects requiring specialized technical knowledge and experience. These include submarine cable projects, underground cable projects, substation projects, and power transmission system projects. Currently, the group has received certifications from the Provincial Electricity Authority (PEA), the Electricity Generating Authority of Thailand (EGAT), the Metropolitan Electricity Authority (MEA), and Airports of Thailand Public Company Limited (AOT).

Since Thailand requires continuous infrastructure development particularly in electrical power utilities government agencies such as PEA, MEA, and EGAT must regularly open tenders for various electrical system projects. Given the rapid advancements in technology, this presents a significant opportunity for IPOWER. With our proven track record and extensive experience, we are well-positioned to participate in these bidding processes and consistently secure contracts for future construction projects.

**With over 17 years of proven success and experience in Turnkey EPC**, IPOWER has consistently earned the trust of both the public and private sectors, becoming one of Thailand's leading engineering businesses.

**Telecom and data center business**, Operated by Interlink Telecom Public Company Limited (ITEL), a joint venture within the group, the company provides high-speed fiber optic network services, data center infrastructure, and digital solutions to support the growth of the digital economy and the development of the country's communication infrastructure.

Currently, ITEL has a nationwide network and is expanding its business to include Cloud, Data Center, and regional digital infrastructure connectivity services to support the growing needs of corporate clients, cloud service providers, and hyperscale data center service providers.

In 2025, ITEL expanded its strategic cooperation to the regional level through the joint venture "ITEL Global" with regional network partners to support the growth of AI Infrastructure, Cloud Connectivity, and Regional Data Connectivity services, which will enhance competitiveness and create long-term growth opportunities.

Following the restructuring of shareholding, the company has changed its method of recognizing ITEL's operating results from full consolidation to the equity method in accordance with financial reporting standards. However, ITEL remains a key strategic partner to the group's digital infrastructure ecosystem.



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For further information and analysis of ITEL's performance, shareholders and investors can refer to ITEL's Annual Information Disclosure (56-1 One Report) and financial statements directly.

Furthermore, the Interlink Group of Companies places importance on conducting business alongside social responsibility. It has established the Interlink Hai Jai Foundation as a central hub for volunteer activities, educational development, improving quality of life, and creating educational opportunities for youth nationwide. This reflects its commitment to creating benefits in both economic and social dimensions simultaneously.

## 2. Overview of Interlink Group's performance.

### Overview of Interlink Group's performance.

#### For the First Quarter Ended March 31, 2026

Type of the Revenues	Quarter 1/2026	Quarter 1/2025	Increase/(Decrease)	
	Million Baht	Million Baht	Million Baht	%
Revenues	995.06	969.38	25.68	2.65%
Profit before share from investment in an associate and income tax	<b>67.10</b>	<b>71.59</b>	<b>(4.49)</b>	<b>(6.27%)</b>
Share profit from investment in an associate discontinued operation, net of tax / Discontinued Operation (ITEL)	11.04	39.53	(28.49)	(72.07%)
<b>Total Net Profit</b>	<b>78.14</b>	<b>111.13</b>	<b>(32.99)</b>	<b>(29.69%)</b>
Profit before share from investment in an associate and income tax (%)	6.74%	7.39%	(0.65%)	(8.80%)
Net Profit (%)	7.85%	11.46%	(3.61%)	(31.50%)
Net profit : Major shareholders <sup>(1)</sup>	78.32	94.32	(16.00)	(16.96%)

<sup>(1)</sup> As of March 31, 2026, the shareholding proportion in "ITEL" stood at 33.82%, while the shareholding in its subsidiary, "IPOWER," was 95.07%.

For the first quarter ended March 31, 2026, Interlink Group reported total revenue of THB 995.06 million, representing a year-on-year increase of THB 25.68 million or 2.65%. This performance underscores the sustained growth of the Group's core operations, maintained despite prevailing economic volatility and intense market competition.

The Group reported a net profit before share of profit from associates of THB 67.10 million, a slight decrease of THB 4.49 million or 6.27% year-on-year. Despite this, the Group maintained strong profitability in its core operations, achieving a net profit margin (before share of profit from associates) of 6.74%.

Profit share from investments in associate companies amounted to 11.04 million baht, a decrease compared to the same period last year. This was primarily due to a change in the shareholding proportion in Interlink Telecom Public



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Company Limited ("ITEL"), from 49.12% in the previous year to 33.82% as of March 31, 2026, and a change in the consolidated financial statement preparation method from the Full Consolidate method to the Equity Method. As a result, the Group recognized a lower share of profit. However, the Group continues to recognize returns from its investment in ITEL.

The group of companies reported a combined net profit of 78.14 million baht, with a net profit attributable to major shareholders of 78.32 million baht. The group continues to focus on the growth of its core businesses, efficient cost management, and strengthening its financial position to support sustainable long-term growth.

The year 2025 marked a strategic transition for the Interlink Group following the reduction of its shareholding in Interlink Telecom Public Company Limited ("ITEL"). This resulted in a change in the company's accounting method from full consolidation to recognizing investments using the equity method, in accordance with the relevant financial reporting standards.

However, the diversified business structure of the ILINK Group continues to reflect strong performance and consistent revenue generation capabilities, even amidst challenging economic conditions volatility due to cost fluctuations and market conditions. The company remains committed to its "Quality Growth" strategy, focusing on building a stable and sustainable long-term revenue base.

The group's core businesses encompass three main segments: Cabling Distribution, Turnkey EPC Engineering, and Telecom and Data Center. These businesses have maintained consistent growth even in a slowing economy, reflecting the group's capabilities and strength in business management and effective adaptation to change.

### 3. Operation Results by Business

#### 3.1 Cabling Distribution Business

For the First Quarter Ended March 31, 2026

	Quarter 1/2026	Quarter 1/2025	Increase/(Decrease)	
	Million Baht	Million Baht	Million Baht	%
Revenues from Sales	959.01	820.66	138.35	16.86%
Service income	1.48	5.53	(4.05)	(73.24%)
<b>Total revenue</b>	<b>960.49</b>	<b>826.19</b>	<b>134.30</b>	<b>16.26%</b>
Other income	12.51	13.33	(0.82)	(6.15%)
Net Profit	78.27	84.73	(6.46)	(7.62%)
Gross Profit Margin (%) <sup>(2)</sup>	22.78%	26.30%	(3.52%)	(13.38%)
Net Profit Margin (%) <sup>(3)</sup>	8.04%	10.17%	(2.13%)	(20.94%)

<sup>(2)</sup> Gross profit margin (%) is higher than the target set at 25%.

<sup>(3)</sup> Net profit margin (%) is higher than the target set at 9%.



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The Cabling Distribution business generated total revenue of 960.49 million baht in the end of Q1/2026, an increase of 134.30 million baht or 16.26 percent compared to the same period last year. This reflects the continued growth of the group's core business, driven by the expanding demand for digital infrastructure and network systems from both the public and private sectors.

For the end of Q1/2026, The Cabling Distribution business will continue to operate under the “Quality Growth” strategy, with strategic goals that reflect the strength of the business structure coupled with efficient cost management. This year, the Company remains committed to driving the continuous development of the cable business through strategic planning, particularly in maintaining its leadership in distributing LINK-branded cables, high-quality products from the USA that are internationally recognized and widely used in network systems of both public and private sectors nationwide, as well as in many large-scale projects that guarantee their quality. The company has adjusted its distribution strategy to make it easier for customers to access products, covering the entire LINK brand. AMERICAN and GERMAN RACK are reflecting their confidence in the quality of products and services at the same time. Support from the government, especially digital economic policies and investments in Data Center infrastructure. AI, and Green Technology, as well as the government's efforts to strengthen the Data Center and Fast Project. We believe that if successful as planned, it will be a clear positive factor for the group. ILINK's trading business is a product, and the Solution is directly related to these digital infrastructure companies. We are confident that this policy will help support the group's future orders. Grow and expand significantly.

For the end of Q1/2026, The Cabling Distribution business had a gross profit margin of 22.78% and a net profit margin of 8.04%, which decreased compared to the same period of the previous year. As a result of the increase in copper and metal prices, the company has adjusted its pricing mechanisms to reflect the changing costs. This has led to a short-term decrease in net profit margins, which are expected to return to normal in the second quarter.

The company remains confident that the cable distribution business will remain a strong core business, given that it is the sole importer of the products  and  that it is a key revenue base for the group, given the continued long-term growth trend of the digital economy and investment in the country's infrastructure.



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### 3.2 Turnkey EPC Engineering Business

#### For the First Quarter Ended March 31, 2026

Type of the Revenues	Quarter 1/2026	Quarter 1/2025	Increase/(Decrease)	
	Million Baht	Million Baht	Million Baht	%
Revenues from Engineering Business	17.59	128.63	(111.04)	(86.33%)
Other Revenues	4.47	7.95	(3.48)	(43.77%)
<b>Total income</b>	<b>22.06</b>	<b>136.57</b>	<b>(114.51)</b>	<b>(83.85%)</b>
Net Profit	(2.59)	(4.22)	1.63	38.63%
Gross Profit Margin (%)	(16.36%)	6.36%	(22.72%)	(357.29%)
Net Profit Margin (%)	(11.75%)	(3.09%)	(8.66%)	(280.26%)

The Turnkey ETC engineering business generated Total revenue for the first quarter 1/2026 amounted to 22.06 million baht, a decrease of 114.51 million baht or 83.85%. This is in line with the progress of ongoing projects and the revenue recognition period of each project.

The major portions of revenue recognized for first quarter 1/2026 from the following key projects:

1. Underground power cable project in Taphan Hin District, Phichit Province
2. Construction of a 115 kV transmission line for the Bang Saphan Power Station, Prachuap Khiri Khan Province

The Turnkey EPC Engineering business has a gross profit margin for 2026 of (16.36%) and a net profit margin of (11.75%). The company still has a backlog of projects awaiting recognition totaling 223.37 million baht.

However, ILINK remains committed to participating in bids for large-scale national projects, which will be a significant opportunity to expand its project portfolio and generate long-term returns, especially the Provincial Electricity Authority (PEA) 115 kV underwater cable project to Koh Samui, valued at approximately 1,800.00 million baht. The Supreme Administrative Court has already issued a ruling, resulting in the company receiving a letter of intent to be hired and awaiting the signing of a contract to commence work. This includes the 230 kV underwater cable project for the Electricity Generating Authority of Thailand (EGAT) to Koh Samui, valued at approximately 9,125.00 million baht, for which ILINK participated in the bidding with its business partners. If selected, this would be a significant turning point, exponentially boosting the company's engineering business capabilities. Furthermore, the company has also secured a contract for the purchase of Smart Meters with 4G eSIM from the Metropolitan Electricity Authority, valued at approximately 200 million baht.

The Turnkey EPC Engineering Business, operated by Interlink Power and Engineering Company Limited., focuses on bidding for high-technology government projects. These include the High Voltage Submarine Cable



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Project and High Voltage Transmission Line projects. The group has successfully completed projects certified by the Provincial Electricity Authority (PEA) and other key agencies. The project engineering segment is expected to continue growing, driven by government initiatives requiring high-tech solutions, bolstered by a strong track record and certifications from significant authorities.

#### 4. Overview of the Interlink Group's Financial Position

	Quarter 1/2026	Quarter 1/2025	Increase/(Decrease)	
	Million Baht	Million Baht	Million Baht	%
Total Assets	4,883.50	4,561.89	321.61	7.05%
Total Liabilities	1,085.09	841.54	243.55	28.94%
Total Equity	3,798.41	3,720.35	78.06	2.10%

#### Assets

As of March 31, 2026, the Company had total assets of 4,883.50 million baht (under the equity method), The Company's significant assets included investments in associates, financial assets measured at cost, amortized, accrued revenue, inventory, and property, plant, and equipment. As of the end of Q1/2026, these significant assets accounted for 22.36%, 9.14%, 10.82%, 8.64%, and 9.01% of total assets, respectively.

#### Liabilities

As of March 31, 2026, the Company had total liabilities of 1,085.09 million baht (under the equity method), The Company's significant trade and other current payables and short-term loans from financial institutions. As of the end of Q1/2026, the proportion of these significant liabilities to total liabilities was 14.91% and 2.37%, respectively. These liabilities are used as a source of funding for project management.

#### Shareholders' Equity

As of March 31, 2026, the Company had total shareholders' equity of 3,798.41 million baht (under the equity method).



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### 5. Key financial ratios

#### Debt-to-Equity Ratio

	Quarter 1/2026	Quarter 1/2025	Increase/(Decrease)	
	times	times	times	%
Debt to equity ratio (times)	0.29 <sup>(4)</sup>	0.23 <sup>(4)</sup>	0.06	26.09%

<sup>(4)</sup> Debt to equity ratio (times) is lower than the Company target by no more than 2.5 times.

As of March 31, 2026, the company's debt-to-equity ratio (D/E Ratio) was 0.29 times, an increase from the same period of the previous year which was 0.23 times, or a 26.09 percent increase.

However, this D/E ratio remains low, reflecting a strong capital structure and well-managed financial risk, and is still below the company's target of no more than 2.5 times.

Furthermore, this financial structure provides increased flexibility to accommodate future large-scale investments and projects, and supports the company's long-term growth potential.

### 6. Analysis of Returns and Stock Price

#### Returns

	Quarter 1/2026	Quarter 1/2025	Increase/(Decrease)
	%	%	%
The Return on Equity (ROE)	8.31	(10.72) <sup>(5)</sup>	19.03
Return on Assets (ROA)	6.62	(6.32) <sup>(5)</sup>	12.94

<sup>(5)</sup>The profit used for this calculation is the accounting profit recorded in accordance with Accounting Standards, which does not represent the profit from normal business operations.

For the first quarter of 2026, the Company's return on equity (ROE) was 8.31%, an improvement from (10.72%) in the same period of the previous year, which was affected by special accounting items arising from the loss of control in Interlink Telecom Public Company Limited ("ITEL") in accordance with financial reporting standards.

However, following the business restructuring, the company has continued to generate profits from its core businesses, and ROE is expected to improve as revenue from new projects is gradually recognized and future performance recovers.



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For the return on total assets (ROA) in Q1/2026, it was 6.62%, an improvement from (6.32%) in the same period of the previous year, consistent with the return to net profit of the Company after recognizing the impact of special accounting items in the previous year.

Following the restructuring of its investments, the company's total assets and liabilities have decreased, resulting in a more streamlined and efficient financial structure. This will support its ability to generate returns on assets in the long term.

### Stock Price

	Quarter 1/2026	Quarter 1/2025	Increase/(Decrease)	
	Baht/Share	Baht/Share	Baht/Share	%
Stock price (unit : baht)	4.60	4.66	(0.06)	(1.29%)

As of March 31, 2026, the Company's share price was 4.60 baht, compared to the end of 2025 to 4.66 baht

### P/E Ratio

	Quarter 1/2026	Quarter 1/2025	Increase/(Decrease)	
	times	times	times	times
P/E Ratio	9.50	6.66	2.84	42.64%

P/E Ratio of the stock as of March 31, 2026, was equal to 9.50 times, compared to the end of 2025 equal to 6.66 times.



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## 7. Dividend

On April 22, 2026, the Annual General Meeting of Shareholders for 2026 resolved to approve a dividend for the 2025 fiscal year at a rate of 0.31 baht per share, from a total of 543,632,325 paid-up shares with a par value of 1 baht per share, totaling 168.53 million baht. This dividend payment will be made only to shareholders entitled to receive dividends according to the company's regulations. The record date for dividend entitlement is May 7, 2026, and the payment date is May 21, 2026.



## 8. Commitment and Performance in Sustainability (ESG)

For the year 2026, the Company remains committed to its vision of “Sustainable and Continuous Growth”, driving the organization through effective and tangible ESG (Environmental, Social, and Governance) principles to build a strong and sustainable future for all stakeholders.

### 1. Environmental Responsibility

The Company has undertaken significant initiatives to reduce environmental impact, focusing on two main areas:

1) Greenhouse Gas Reduction. The Company has promoted renewable energy use by installing solar cells at warehouses and offices. Additionally, it has developed and imported environmentally friendly products that help reduce users' greenhouse gas emissions, such as the Super S Series and DOUBLE Q SERIES.

- Short-term goal : Reduce GHG emissions by 2% compared to the previous year.
- Long-term goals : By 2030: Achieve a 5% reduction in GHG emissions.
- : By 2050: Achieve Net Zero carbon emissions.



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2) Efficient Resource Use. The Company emphasizes sustainable consumption of natural resources by reducing energy, water, and electricity usage in offices, and promoting recycling and the use of reusable resources. Initiatives include a 5% waste reduction through internal process improvements and applying the 3Rs (Reduce, Reuse, Recycle).

### 2. Social Contribution

We believe that employees are the company's most valuable resource, and therefore we invest in comprehensive training programs and continuously enhance workplace safety. In addition, we support community development projects through the Interlink Hai Jai Foundation as follows:

Community and social development projects through the Interlink Hai Jai Foundation include: the "Pee Sorn Nong: Planting Wisdom with Warmth" project #108 - 109, the "Teacher Development for the Future" Project Batch 4, "Young Seeds of Social Goodness" Year 5 Focusing on education, health, and local economic development.

In addition, the Company has contributed to vocational training by providing knowledge to participants including students, customers, and the public - enabling them to apply the acquired skills to their professions in a standardized and practical manner. The Company was also recognized as an "Outstanding Network Partner" for its support and collaboration with universities in enhancing students' capabilities to keep pace with the digital infrastructure era. Furthermore, it implemented the Lab Cabling Project, which universities can utilize to improve their teaching and learning environments - serving as a true preparation for sustainable development.

### 3. Governance and Ethics

Our governance framework is designed to maintain the highest standards of ethical conduct and accountability. This year, the Company has further strengthened its commitment to anti-corruption by renewing its certification with the Thai Private Sector Collective Action Against Corruption (CAC) for a second consecutive term (covering a period of three years). The renewal was formally recognized at the "CAC Certification Ceremony 2024: Business Beyond CAC – Spotlight on Supply Chain", reflecting the Company's dedication to conducting business with honesty, integrity, transparency, and fairness. The Company also maintains a whistleblowing mechanism to ensure transparency and accountability. The Board of Directors remains committed to promoting diversity and inclusion, with 60% of board seats held by women. Moreover, the Company places strong emphasis on governance throughout its value chain, applying ESG evaluation criteria to key suppliers to promote transparency and sustainability at every stage of the supply chain. The Company was also honored as one of the first 50 organizations, out of 125 participating companies, selected to join the "No Soliciting – We Speak Up" campaign, under the CAC framework in collaboration with the Thai Institute of Directors (IOD). This initiative aims to foster a culture of whistleblowing and elevate corporate governance practices toward greater transparency and verifiability.

In addition, the Company was evaluated by the Thai Investors Association and the Thai Listed Companies Association under the 2024 Annual General Meeting (AGM) Checklist Program, receiving a rating of "Excellent", along with a consistent 5-star Corporate Governance (CG) Score, indicating "Excellence". In July 2024, the Company was selected to be included in the ESG100 Universe for the year by the Thaipat Institute, based on its outstanding performance in environmental, social, and governance (ESG) practices. Furthermore, on December



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16, 2024, the Company was evaluated under the 2024 SET ESG Ratings by the Stock Exchange of Thailand and was rated “A” in the Technology Industry Group, making it one of 228 listed companies recognized in the assessment.

The Company has continuously pursued sustainable development in accordance with ESG principles and prioritizes the sustainability of stakeholders throughout the value chain. It is committed to building employee capability to align with sustainable development practices.

Additionally, the Company plans to expand its ESG Supplier Assessment to cover 100% of suppliers and emphasizes human rights across all stakeholder groups. It aims to achieve an “AAA” rating in 2025, advancing toward enhanced sustainability.

### 9. Significant Activities

Interlink Power and Engineering Co., Ltd. (IPOWER), under the supervision of Interlink Communication Public Company Limited (ILINK), has been certified as a member of the Private Sector Collective Action against Corruption (CAC) for the first time. This reflects its commitment to transparent business operations, ethical principles, and concrete anti-corruption efforts, elevating the organization's standards to an international level.

IPOWER, as an expert in infrastructure engineering encompassing submarine cables, substations, transmission systems, underground cables, and smart grids, has continuously developed and upgraded its organizational management to align with the principles of good corporate governance.





## 10. Important Operating Directions

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**"A New Step, A Great Leap, A next step for The Interlink Group of Companies."** Throughout its 39 years of operation, the Interlink Group has continuously learned, developed, and adapted to ensure stable growth amidst technological changes, volatile economic conditions, and fluctuating business environments both domestically and globally, as well as geopolitical challenges impacting the global economy and investment. **The company continues to develop itself under the concept of "using technology to develop the country".**

### **Please join us for "UNVEILING THE NEXT MOVE OF INTERLINK GROUP"**

on Tuesday, June 30, 2026, from 9:30 AM to 2:00 PM at Meeting Room B603, 6th Floor, Building B, Stock Exchange of Thailand Building, Bangkok.

Effective January 1, 2026, the Interlink Group has made a significant adjustment to its financial statement preparation format. The financial performance of Interlink Telecom Public Company Limited (ITEL) will no longer be included in the group's consolidated financial statements. However, in terms of management and operational governance, all three business groups will continue to be managed and overseen jointly as before, in order to strengthen the business structure in the long term.

The business's performance in the first quarter generated total revenue of 972.99 million baht, representing 32.43% of the annual revenue target of 3,000 million baht. Net profit was 78.27 million baht, or a net profit margin of 8.04% of total revenue, and 27.18% of the annual net profit target of 288 million baht. This reflects efficient cost management and the ability to maintain the strength of the core business.

Meanwhile, the Turnkey EPC Engineering Business under Interlink Power and Engineering Co., Ltd. (IPOWER) continues to secure projects in the energy and electrical infrastructure sectors. These include submarine cable projects, underground cable projects, high-voltage transmission line projects, and substations, which are considered crucial infrastructure for the country in the energy and digital era.

In the first quarter of 2026, the EPC business generated revenue of 17.59 million baht and had a total backlog of 2,126.16 million baht, which will be gradually recognized as revenue in the future. The company aims for a total revenue of 990 million baht in 2026 and aspires to become the leading high-voltage underwater cable construction company in Thailand in the future.

With the founder's ideology of leveraging technology to develop Thailand, the Company has been engaged in the technology industry for over 39 years. Throughout this journey, the business has been driven under the vision and mission of "Continuous and Sustainable Growth." This commitment reinforces the Company's dedication



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to sustainable business practices, which have consistently guided its operations. Furthermore, it reflects the Company's strong management capabilities and vision, positioning it as a compelling investment choice for investors and shareholders in the future.

Please be informed accordingly.



Yours sincerely

(Mr. Sombat Anuntarumporn)

Chairman