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8 May 2026

Subject: Management Discussion and Analysis for the First Quarter Ended 31 March 2026.

To: Managing Director  
The Stock Exchange of Thailand

Asia Precision Public Company Limited (“the Company”) would like to clarify the operating results and financial position of the Company and its subsidiaries for the First Quarter Ended 31 March 2026 as follows:

### **Business Operations Under the ESG Framework**

The Company places strong emphasis on conducting its business sustainably under the ESG (Environmental, Social, and Governance) framework. It has established operational approaches that consider environmental responsibility, social fairness, and sound corporate governance to create long-term value and confidence among its stakeholders. The Company believes that the consistent integration of ESG principles into its operations will strengthen long-term sustainability and enhance its competitive capabilities amid an increasingly volatile and rapidly changing global economic environment.

### **Environmental Dimension (E)**

The Company continues to enhance resource efficiency across all business segments. In particular, the digital asset mining business is inherently energy-intensive. In addition, the Company has initiated renewable energy projects such as the use of solar power in the mining process to reduce carbon emissions and minimize environmental impact. In the raw water distribution segment, the Company collaborates with local communities on watershed conservation and management projects. It is also exploring the use of clean energy for water pumping to improve operational efficiency and reduce the carbon footprint. For the engineering, procurement, and construction (EPC) business, the Company is currently evaluating process adjustments and quality control systems to better align with environmental standards. Although such measures may incur short-term costs, they serve as a foundation for long-term sustainable growth.

### **Social Dimension (S)**

The Company is committed to fostering knowledge and skill development among its employees and related parties, enhancing access to resources, and improving community well-being. This is achieved through various initiatives such as occupational safety training programs, partnerships with local agencies for water resource management, and the development of digital technology and cybersecurity capabilities to support business growth in the digital economy.

## Governance Dimension (G)

The Company adheres to principles of good corporate governance, emphasizing transparency, accountability, and strict compliance with applicable laws and regulations across all business units, including water resources, energy, and digital assets. In the EPC business, the Company focuses on contract discipline, risk management, and robust internal controls to prevent disputes, reduce operational discrepancies, and foster trust among clients, partners, and stakeholders.

## Executive Summary

### Statement of Profit or Loss for the Three-Month Periods Ended 31 March 2026 and 2025

Unit: Million Baht

For the three month period	HOLDING		EPC		DIGITAL		WATER		CONSOLIDATED		CHANGE	
	1Q26	1Q25	1Q26	1Q25	1Q26	1Q25	1Q26	1Q25	1Q26	1Q25	AMT	%
Total Revenues	13.9	13.6	118.6	158.2	9.8	88.9	6.4	14.6	148.6	275.2	(126.6)	(46.0%)
Profit (loss) from operating	7.5	8.4	(23.9)	(44.9)	(57.4)	(14.0)	3.7	(1.7)	(70.1)	(52.1)	(18.0)	34.5%
Gain (loss) on exchange rates	-	-	(2.7)	0.2	-	-	-	-	(2.7)	0.2	(2.9)	(1,449.0%)
Financial costs									(10.0)	(14.3)	4.3	(30.1%)
Tax (expenses) income									(3.6)	10.4	(14.0)	(135.1%)
<b>Profit (loss) for the period</b>									<b>(86.3)</b>	<b>(55.8)</b>	<b>(30.5)</b>	<b>54.7%</b>
Attributable to Non-controlling interests									0.0	(0.1)	0.1	(101.5%)
<b>Profit (loss) attributable to Owners of parent</b>									<b>(86.3)</b>	<b>(55.7)</b>	<b>(30.6)</b>	<b>54.9%</b>

\* HOLDING : Invest in other companies /EPC : Engineering, Procurement and Construction /WATER : Water management /MINING : Bitcoin mining

For the consolidated performance of the Company for the first quarter of 2026, the Company recorded an operating loss of Baht 70.1 million and a net loss of Baht 86.3 million, compared with the consolidated financial statements for the same quarter of last year. The operating loss was primarily attributable to the digital asset business and the engineering, procurement, and construction (EPC) business, which recorded an operating loss of Baht 57.4 million and Baht 23.9 million, respectively. However, the raw water distribution business reported an operating profit of Baht 3.7 million.

- 1. Engineering, Procurement, and Construction Business (EPC):** There was a decrease in revenue of Baht 39.6 million, or 25.0%, compared with the same quarter of last year. The EPC business reported an operating loss of Baht 23.9 million, representing a reduction in operating loss of Baht 21.0 million, or 46.8%, compared with the same quarter of last year.

The decline in revenue and operating performance during the quarter was attributable to delays in approval processes by certain government authorities, which caused certain investments and new project commencements not to proceed as originally planned, resulting in revenue recognition in the period remaining at the early stage of project execution. In addition, the global economic slowdown and geopolitical tensions across several regions resulted in higher costs of equipment, raw materials, energy, and labor.

In relation to the subsidiary responsible for the management of the biomass power plant project, the subsidiary continued to incur fixed operating expenses during the period, which affected operating performance. Such expenses, including repair and maintenance costs as well as expenses related to the improvement of the plant and machinery in preparation for the resumption of operations, together with the project owner. The project resumed normal operations in March 2026 and is expected to support operating performance in the future.

- 2. Digital Assets Business (DIGITAL):** There was a decline in revenue of Baht 79.2 million, or 89.0%, compared with the same period of the prior year. This was primarily attributable to the Company's strategic shift toward cost optimization and operational efficiency, focusing on aligning the utilization of mining equipment with market conditions, enhancing energy efficiency, and controlling energy-related costs, particularly through the increased use of renewable energy, such as solar power, and conducting mining operations primarily during periods when solar-generated electricity is available.

In addition, the increase in blockchain processing difficulty (difficulty rate) resulted in a reduction in the number of coins mined. During the same period, the average Bitcoin price declined to approximately USD 71,000 per Bitcoin, compared with approximately USD 91,000 per Bitcoin in the same period of the prior year, representing a decrease of approximately 22.0%. These factors contributed to the decline in revenue compared with the same period of the prior year.

Furthermore, the Company recorded an estimated loss from the mark-to-market revaluation of digital assets amounting to Baht 34.0 million, which is a non-cash accounting item and does not have any impact on the Company's cash flow. As a result, the digital asset mining business reported an operating loss of Baht 57.4 million.

The Company is currently reviewing its business strategy and plans to scale down or temporarily suspend digital assets mining operations to align with market conditions and enhance cost efficiency, given that the current market environment and energy costs remain unfavorable for operations.

- 3. Water Management Business (WATER):** Revenue decreased by Baht 8.2 million, or 56.2%, compared with the same quarter of last year. Nevertheless, the WATER business recorded an operating profit of Baht 3.7 million, representing an improvement of Baht 5.3 million compared with the same quarter of last year.

The decline in revenue was primarily attributable to lower raw water sales volume compared with the prior year. Nevertheless, the subsidiary was able to manage costs and water resources more efficiently, resulting in improved profit margins compared with the same quarter of last year.

During the previous year, Thailand was affected by drought conditions caused by the El Niño phenomenon, which resulted in elevated raw water costs. In response, the Company implemented a water reserve management plan since the end of 2025 to mitigate climate-related volatility, enabling the Company to manage raw water costs more efficiently during the quarter.

With respect to water resource management, management continues to closely monitor the situation and implement effective planning for water utilization. Currently, the subsidiary maintains sufficient water reserves to support raw water distribution to customers in accordance with contractual obligations throughout the year. This is expected to enhance continuity of service to customers and mitigate short-term risks arising from climate-related volatility.

## FINANCIAL POSITION (Compared to the financial position statement as of 31 December 2025)

Unit: Million Baht

At the date	CONSOLIDATED		CHANGE		SEPARATE		CHANGE	
	31 Mar 26	31 Dec 25	AMT	%	31 Mar 26	31 Dec 25	AMT	%
Total assets	2,573.1	2,645.1	(72.0)	(2.7%)	2,306.9	2,338.3	(31.4)	(1.3%)
Total liabilities	1,435.2	1,423.6	11.6	0.8%	622.3	652.3	(30.0)	(4.6%)
Total shareholders' equity	1,137.9	1,221.5	(83.6)	(6.8%)	1,684.6	1,686.0	(1.4)	(0.1%)

### Assets

As of 31 March 2026, and 31 December 2025, Total assets in the consolidated financial statements were Baht 2,573.1 million and Baht 2,645.1 million, respectively, a decrease of Baht 72.0 million, or 2.7%.

As of 31 March 2026, and 31 December 2025, Total assets in the separate financial statements were Baht 2,306.9 million and Baht 2,338.3 million, respectively, a decrease of Baht 31.4 million, or 1.3%.

### Liabilities

As of 31 March 2026, and 31 December 2025, Total liabilities in the consolidated financial statements were Baht 1,435.2 million and Baht 1,423.6 million, respectively, an increase of Baht 11.6 million, or 0.8%.

As of 31 March 2026, and 31 December 2025, Total liabilities in the separate financial statements were Baht 622.3 million and Baht 652.3 million, respectively, a decrease of Baht 30.0 million, or 4.6%. The decrease was attributable to the Company's repayment of debentures and loans from financial institutions during the period.

### Equity

As of 31 March 2026, and 31 December 2025, Equity in the consolidated financial statements were Baht 1,137.9 million and Baht 1,221.5 million, respectively, a decrease of Baht 83.6 million, or 6.8%.

As of 31 March 2026, and 31 December 2025, Equity in the separate financial statements were Baht 1,684.6 million and Baht 1,686.0 million, respectively, a decrease of Baht 1.4 million, or 0.1%.

Please be informed accordingly.

Yours faithfully

(Mrs. Pimparuda Pitakteeratham)

Chief Executive Officer

Company Secretary

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