



May 15, 2026

Subject : Clarification on the cause of changes in operating results.

To: Director and Manager
 The Stock Exchange of Thailand

As T S Flour Mill Public Company Limited ("the Company") has submitted its financial statements for the first quarter of 2026, ending on March 31, 2026, which show that the Company's financial statements show net profit of 32.35 million baht. When compared to the same period of 2025, net profit increased by 19.95 million baht or 160.8%. The Company would like to clarify as follows :

Unit : Thousand Baht

Description	Q1/2026		Q1/2025		Q1/2026 compare with Q1/2025	
	Amount	%	Amount	%	More (Less) Amount	%
Average Capacity Utilization		75.67%		77.95%		(2.28%)
Revenue from sales	389,863	100.0%	429,796	100.0%	(39,933)	(9.3%)
Cost of sales	(328,447)	(84.2%)	(379,952)	(88.4%)	(51,505)	(13.6%)
Gross Profit	61,416	15.8%	49,844	11.6%	11,572	23.2%
Gain from Exchange Rate	(6,350)	(1.6%)	3,777	0.9%	(10,127)	(268.1%)
Gain (loss) on Derivatives	23,735	6.1%	(3,986)	(0.9%)	27,721	(695.5%)
Other income	454	0.1%	910	0.2%	(456)	(50.1%)
Selling and distribution expenses	(13,483)	(3.5%)	(10,864)	(2.5%)	2,619	24.1%
Administrative expenses	(22,938)	(5.9%)	(20,944)	(4.9%)	1,994	9.5%
Profit from operation activities	42,834	11.0%	18,737	4.4%	(24,097)	128.6%
Finance cost	(2,218)	(0.6%)	(3,440)	(0.8%)	(1,222)	(35.5%)
Profit before income tax	40,616	10.4%	15,297	3.6%	25,319	165.5%
Income tax expenses	(8,267)	(2.1%)	(2,894)	(0.7%)	5,373	185.7%
Profit for the years	32,349	8.3%	12,403	2.9%	19,946	160.8%
Basic earning per share	0.08	Baht	0.03	Baht	0.05	166.7%

The company's sales revenue in the first quarter of 2026 decreased by 9.3% compared to the same period of 2025. This decline was primarily due to a decrease in wheat flour sales, as the selling price of wheat flour was 10.3% lower than the previous year, resulting in a revenue decrease of 42.6 million baht, or 9.9%. However, revenue from wheat bran sales increased by 2.7 million baht, or 0.6%, driven by an 11.9% higher selling price. Despite the decrease in sales volume, revenue still increased.





The cost of goods sold in the first quarter of 2026 was lower than the same period of the previous year, resulting in a 4.2% increase in the gross profit margin due to lower wheat costs.

In the first quarter of 2026, the company recognized an additional 17 million baht in profit from forward foreign exchange booking contracts compared to the previous year. This is part of our strategy to manage the cost of wheat, our main raw material, and remain competitive in the market.

Selling expenses increased by 2.6 million baht compared to the previous year, resulting from strengthening the sales team to expand the market and adjusting sales promotion strategies to meet current customer needs.

The company's financial liquidity in the first quarter has increased compared to the end of 2025. As of March 31, 2026, it has a Quick Ratio of 1.79, a Current Ratio of 5.33, and a D/E Ratio of 0.35.

Current situation

Wheat market prices in 2026 are highly volatile due to the conflict in the Middle East, affected by various factors including rising oil prices, freight costs, expected declining wheat stocks as farmers struggle to afford fertilizers, and uncertain weather conditions impacting wheat quality.

Management and the team are closely monitoring the situation to ensure the company can continue operating and maintain its profitability in order to sustainably meet the needs of all stakeholders.

Sustainable Business Development Strategy Drive

The Company has established its sustainability vision stating that “We” will grow together with the creation of social and environmental value, based on good corporate governance. Sustainability practices are integrated into the business by identifying key sustainability issues that impact the organization and its stakeholders. These insights drive the formulation of appropriate strategies and management plans, as well as a review of the Company’s mission to ensure it encompasses all stakeholders across the value chain. The Company aims to create positive change for communities, the environment, and the economy (ESG), in alignment with the United Nations Sustainable Development Goals (SDGs).

- Develop high-quality products and services using modern innovation to enhance consumers’ quality of life.
- Deliver the best possible returns to shareholders by adhering to principles of good governance and fostering profitable, sustainable growth.
- Conduct business responsibly and play an active role in reducing environmental impacts in all dimensions.
- Implement greenhouse gas reduction plans and targets, verified through the organization’s Carbon Footprint Certification, and awarded Climate Action Leader by the Thailand Greenhouse Gas Management Organization (TGO) under the Federation of Thai Industries.
- Respect human rights and diversity, as demonstrated by receiving the Human Rights Model Organization Award from the Rights and Liberties Protection Department, Ministry of Justice.
- Received the Model Workplace Award for the Reduction of Work-Related Injuries from the Social Security Office.





- Achieved a perfect score of 100 in the Annual General Meeting (AGM) Quality Assessment Project, earning an “Excellent” rating for the 9th consecutive year.
- Received a 5-star (“Excellent”) rating in Corporate Governance Report (CGR) and was ranked in the Top Quartile among listed companies with a market capitalization not exceeding 1.5 billion baht.
- Received the “Leading of Governance” award under The Better World Corporate Awards at the Future Trends Awards 2026.
- Anti- corruption in all forms, evidenced by the continuous renewal of certification as a member of the Thai Private Sector Collective Action Against Corruption (CAC) for the third term.
- Contribute to community and societal well-being through ongoing corporate CSR initiatives.
- Created a continuous learning organizational culture through the ESG DNA 100% program, encouraging employees to apply their knowledge to enhance performance and drive ongoing development across all departments, both now and in the future.
- Received the Sustainability Disclosure Acknowledgement award for the sixth consecutive year from Thaipat Institute.
- Maintained the company’s EcoVadis Bronze sustainability rating and improved performance across all dimensions: Environment, Labor & Human Rights, Ethics, and Sustainable Procurement.
- Achieved a BBB rating in the SET ESG Ratings from the Stock Exchange of Thailand (SET), reflecting the company’s strong commitment to conducting business in line with Environmental, Social, and Governance (ESG) principles.
- Participated in the Mini Exhibition: Sustainability at the Supplier Roadshow: Sustain Future with business partners to share sustainability vision and showcase ESG-driven business practices supporting sustainable development.
- Continuously enhance ESG data efficiency and disclose the annual Sustainability Report to enable investors to assess the Company’s long-term sustainable growth outlook.

Yours sincerely,

Wawta Kullachothhada

(Ms. Wawta Kullachothhada)

Chief Financial Officer & Company Secretary