

14 May 2026

Re: Management Discussion and Analysis for 1Q 2026

To: The President of the Stock Exchange of Thailand

**EXECUTIVE SUMMARY FOR 1Q 2026**

Unit: THB million	1Q 2026	4Q 2025	1Q 2025	QoQ (%)	YoY (%)
<b>Revenue from sales and services</b>	<b>2,484</b>	<b>2,712</b>	<b>2,251</b>	<b>-8.4</b>	<b>10.3</b>
Out-of-home media	1,830 <sup>1</sup>	2,092 <sup>2</sup>	1,685	-12.5	8.6
Engagement marketing	654	620	566	5.6	15.6
<b>Earnings before interest and tax (EBIT)</b>	<b>438</b>	<b>545</b>	<b>454</b>	<b>-19.7</b>	<b>-3.5</b>
<b>Equity holders of the Company</b>	<b>207</b>	<b>352</b>	<b>193</b>	<b>-41.2</b>	<b>7.6</b>

Note:<sup>1</sup> Includes revenue from the management of VGI's advertising media amounting to THB 20mn, recognized on a net revenue basis, representing 5.0% of VGI's advertising media revenue

<sup>2</sup> Includes revenue from the management of VGI's advertising media amounting to THB 21mn, recognized on a net revenue basis, representing 5.0% of VGI's advertising media revenue

**Business overview for 1Q 2026**

Although the global economy faced pressure toward the end of the quarter due to war-related events and international conflicts, these developments did not materially impact the Company's operations during the quarter. The Company continued to deliver strong performance, supported by growth in its core businesses and effective business portfolio management.

- **Revenue from sales and services was THB 2,484mn, +10.3% YoY**, reflecting strong growth across all business segments
  - OOH media business generated revenue of THB 1,830mn, +8.6% YoY, driven by growth across all media segments. **Utilization rate stood at 69.9%<sup>1</sup>**, with THB 20mn in revenue recognized from VGI media management.
  - Engagement Marketing business generated revenue of THB 654mn, +15.6% YoY, supported by strong growth in sports marketing, including revenue recognition from English Premier League marketing rights and continued momentum in the boxing business following the rising popularity since 4Q 2025.
- **Gross profit margin was 31.3%, decreasing from 33.6% YoY**, mainly due to a decline in the music marketing business margin, the recognition of accounting costs from purchase price allocation (PPA), and the full-quarter recognition of costs from Hello Bangkok LED Co., Ltd.
- **Operating profit was THB 438mn, -3.5% YoY**, reflecting higher selling expenses, particularly commissions in line with revenue growth in the OOH media business, together with marketing expenses to support audience expansion in the boxing business.
- **EBITDA was THB 1,089mn, +0.2% YoY, while net profit was THB 207mn, +7.6% YoY**, supported by lower finance costs compared with last year. This marked the first time since the Company's establishment that 1Q net profit—typically the weakest quarter of the year—exceeded THB 200mn, alongside **free cash flow of THB 1,063mn**, reflecting the strength of the business portfolio and the Company's continued earnings power.

<sup>1</sup> Excluding media managed for VGI / PLANB's out-of-home media capacity amounted THB 2,588mn

**KEY FINANCIALS IN THE INCOME STATEMENT OF 1Q 2026**

Unit: THB million	1Q 2026	4Q 2025	1Q 2025	QoQ (%)	YoY (%)
Revenue from sales and services	2,484	2,712	2,251	-8.4	10.3
Other income	9	32	8	-69.6	14.3
<b>Total revenues</b>	<b>2,493</b>	<b>2,743</b>	<b>2,259</b>	<b>-9.1</b>	<b>10.4</b>
Cost of goods sold	1,706	1,861	1,495	-8.3	14.1
<b>Gross profit</b>	<b>777</b>	<b>851</b>	<b>755</b>	<b>-8.7</b>	<b>2.9</b>
Selling expenses	150	141	120	6.7	26.0
Administrative expenses	198	196	190	1.1	4.1
<b>Total selling and administrative expenses</b>	<b>348</b>	<b>337</b>	<b>310</b>	<b>3.4</b>	<b>12.6</b>
Share of profit (loss) from investments	3	3	2	-22.6	60.8
<b>Earnings before interest and tax</b>	<b>438</b>	<b>545</b>	<b>454</b>	<b>-19.7</b>	<b>-3.5</b>
Interest expense	45	44	65	2.7	-29.8
<b>Earnings before tax</b>	<b>395</b>	<b>505</b>	<b>391</b>	<b>-21.6</b>	<b>1.1</b>
Income tax expense	89	107	89	-17.0	-0.4
<b>Net profit</b>	<b>307</b>	<b>397</b>	<b>302</b>	<b>-22.9</b>	<b>1.5</b>
Attributable to:					
Minority interests	99	45	109	>100.0	-9.1
<b>Equity holders of the Company</b>	<b>207</b>	<b>352</b>	<b>193</b>	<b>-41.2</b>	<b>7.6</b>
<b>EBITDA</b>	<b>1,089</b>	<b>1,199</b>	<b>1,087</b>	<b>-9.2</b>	<b>0.2</b>
<b>EBITDA (excluding the impact from TFRS16)</b>	<b>628</b>	<b>776</b>	<b>593</b>	<b>-19.5</b>	<b>5.1</b>

Key financial ratios (%)	1Q 2026	4Q 2025	1Q 2025
Gross profit margin as % to revenues from sales and services*	31.3	31.4	33.6
SG&A as % to revenues from sales and services*	14.0	12.4	13.8
EBIT margin as % to revenues from sales and services*	17.6	20.1	20.2
Net profit margin attributable to equity holders of the Company*	8.3	13.0	8.6
EBITDA margin as % to revenues from sales and services*	43.8	44.2	48.3

Note: \* As a percentage of revenues from sales and services, excluding other

**PERFORMANCE BREAKDOWN ANALYSIS FOR 1Q 2026**
**Out-of-Home Media Business**

Unit: THB million	1Q 2026	4Q 2025	1Q 2025	QoQ (%)	YoY (%)
<b>Total revenues of OOH media</b>	<b>1,830</b>	<b>2,092</b>	<b>1,685</b>	<b>-12.5</b>	<b>8.6</b>
<b>Revenue from core OOH media</b>	<b>1,810</b>	<b>2,071</b>	<b>1,685</b>	<b>12.6</b>	<b>7.4</b>
- Transit	85	122	82	-30.2	3.8
- Static	544	584	501	-6.9	8.6
- Digital	965	1,047	903	-7.8	6.9
- Retail	129	187	118	-31.3	8.7
- Airport	87	131	81	-33.3	8.2
<b>Overall utilization rate for Plan B (%)</b>	<b>69.9</b>	<b>80.0</b>	<b>67.9</b>	<b>-10.1</b>	<b>2.1</b>
Plan B's standalone OOH media capacity	2,588	2,587	2,483	0.0	4.2
<b>Revenue from the management of VGI's advertising media<sup>1</sup></b>	<b>20</b>	<b>21</b>	<b>-</b>	<b>-6.9</b>	<b>nm</b>

Note: <sup>1</sup> Revenue from managing VGI's advertising media is recognized on a net basis, representing 5.0% of VGI's advertising media revenue, derived from the Company's role as sales representative, marketing planner, and manager of all VGI media in Thailand

In 1Q 2026, the Company generated revenue from OOH media of THB 1,830mn, up THB 145mn or 8.6% YoY. Revenue from the OOH business accounted for 73.7% of total sales and service revenue, reflecting the continued growth of the OOH media business amid an industry shift in advertising spending toward greater allocation to OOH and online media. As a result, revenue grew across all media segments, supported by sustained marketing activities from key customer segments, including food and beverage, automotive, financial institutions and insurance, and consumer products.

The average media utilization rate stood at 69.9%. At the same time, total media capacity amounted to THB 2,588mn, an increase of THB 105mn or 4.2% YoY, driven by the expansion of the media network in strategic and high-potential locations to align with current consumer lifestyles. This included the launch of new static and digital media assets, such as the Building Wrap at Siam Pivat Tower, the 20<sup>th</sup>, Central Park, Central World 360°, and Nextopia, reflecting the continued strength of the Company's media portfolio and competitive position in the OOH market.

In addition, the Company recognized revenue from managing VGI's advertising media amounting to THB 20mn, which grew in line with the Company's media business. 2026 marks the first full year of revenue recognition from this management arrangement, following the gradual recognition that began on 1 May 2025. At the same time, the Company began recognizing a full quarter of profit share from its 50% stake in Hello Bangkok LED Co., Ltd., following the investment completed in August 2025. This strengthened the static media portfolio, expanded access to strategic locations, and continued to support the Company's long-term growth.

## Engagement Marketing Business

Unit: THB million	1Q 2026	4Q 2025	1Q 2025	QoQ (%)	YoY (%)
<b>Total revenues of engagement marketing</b>	<b>654</b>	<b>620</b>	<b>566</b>	<b>5.6</b>	<b>15.6</b>
Sports marketing	522	487	386	7.2	35.2
Music marketing	119	95	151	25.9	-21.0
Event organizing and management services	13	38	29	-65.4	-54.7

In 1Q 2026, the Company generated revenue from the engagement marketing business of THB 654 mn, an increase of THB 88mn or 15.6% YoY. Revenue from the engagement marketing business accounted for 26.3% of total sales and service revenue, reflecting continued growth supported by the strength and diversity of the business portfolio, as well as the Company's ability to develop content and activities that effectively respond to consumer behavior, with details as follows:

- **Sports marketing business** generated revenue of THB 522mn, an increase of THB 136mn or 35.2% YoY, supported by:
  - 1) Football, from the AFC Asian Cup Saudi Arabia 2027 Qualifiers and the management of marketing rights for the English Premier League.
  - 2) The boxing business, which continued to receive a strong response from both Thai and international tourists, particularly Chinese tourists during the Chinese New Year period, following the launch of Immersive Muay Thai and in-venue marketing activities that supported revenue uplift. At the same time, merchandise and souvenir revenue from the venue continued to grow following the redesigned official store launched in 4Q 2025, enhancing the in-venue experience and effectively increasing revenue per visitor.
  - 3) Revenue from collaboration projects with relevant agencies for public relations support and broadcast signal centre for the ASEAN Para Games, reflecting the Company's capabilities in managing sports marketing rights, commercializing sports content, and executing international sports projects effectively.
- **Music marketing business** generated revenue of THB 119 mn, a decrease of THB 32mn or 21.0% YoY, mainly due to the high revenue base in 1Q 2025 from the major event “BNK48 & CGM48 Senbatsu General Election 2025.” Nevertheless, the Company continued to generate revenue and strengthen its fan base through ongoing activities, including the BNK48 3<sup>rd</sup> Generation Graduation Concert, the BNK48 & TSH48 “Sky Lantern Wish” Handshake Event, and the BNK48 & CGM48 Siam-Nippon Summer Fest 2026, all of which received positive feedback from fans and attendees. Meanwhile, the artist group PROXIE continued to gain popularity and received enthusiastic responses at both events and through marketing activities, supporting revenue recognition and strengthening the Company's music marketing business.
- **Event organizing and management services business** generated revenue of THB 13mn, a decrease of THB 16mn or 54.7% YoY, due to the high revenue base in 1Q 2025 from the major concert “MAMA Presents Lipta 20 Years Khon Yai Fai Kraprib” at IMPACT Arena, Muang Thong Thani. Nevertheless, the

Company continued to recognize revenue from public relations and tourism promotion activities under the “Sook Tanthi Tee Tiao Thai” project, a strategic initiative supporting domestic tourism and broad public awareness.

**Cost of goods sold (COGS)** in 1Q 2026 amounted to THB 1,706mn, an increase of THB 211mn or 14.1% YoY, partly reflecting investments to support the Company's long-term growth potential. As a result, gross profit margin moved to 31.3% from 33.6% YoY, mainly due to (1) lower performance from the music marketing business compared with the high revenue base in the last year, (2) higher personnel costs to support business expansion, including the full-quarter recognition of personnel expenses from Hello Bangkok LED Co., Ltd. following the investment, and (3) the recognition of accounting costs from purchase price allocation (PPA) related to the same investment. Nevertheless, a portion of these costs relates to strategic investments and business expansion intended to support the Company's long-term growth and revenue generation.

**Selling and administrative expenses (SG&A)** in 1Q 2026 amounted to THB 348mn, an increase of THB 39mn or 12.6% YoY, mainly driven by higher selling expenses, particularly commissions in line with revenue growth in the OOH advertising business as mentioned above, together with public relations and marketing communication expenses for the boxing business to build brand awareness and expand the audience base both domestically and internationally, in line with the strategic investment plan to support long-term growth. As a result, the SG&A-to-sales ratio rose slightly to 14.0% from 13.8% YoY, remaining within the Company's expense management framework and target range.

**Net profit attributable to equity holders of the Company** in 1Q 2026 amounted to THB 207mn, an increase of THB 14mn or 7.6% YoY, reflecting the Company's continued ability to deliver operating growth driven by the expansion of its core businesses. Although the net profit margin attributable to equity holders softened slightly to 8.3% from 8.6% YoY due to the increase in COGS and SG&A mentioned above, the Company benefited from lower finance costs compared with the prior year, supporting continued overall operating growth and reflecting the Company's ability to manage costs and sustain profitability over the long term.

## STATEMENT OF FINANCIAL POSITION ANALYSIS (31 MARCH 2026 VS 31 DECEMBER 2025)

As of 31 March 2026, the Company reported **total assets** of **THB 19,957mn**, up 2.5% from THB 19,471mn as of 31 December 2025. The increase was primarily driven by increases in (1) cash and cash equivalents of THB 2,399mn, up 33.8%, (2) other non-current financial assets of THB 836mn, up 7.1%, and (3) other current assets of THB 202mn, up 26.3%. However, this increase was partially offset by declines in trade and other current receivables of THB 3,083mn, down 3.7% and right-of-use assets of THB 3,853mn, down 2.3%.

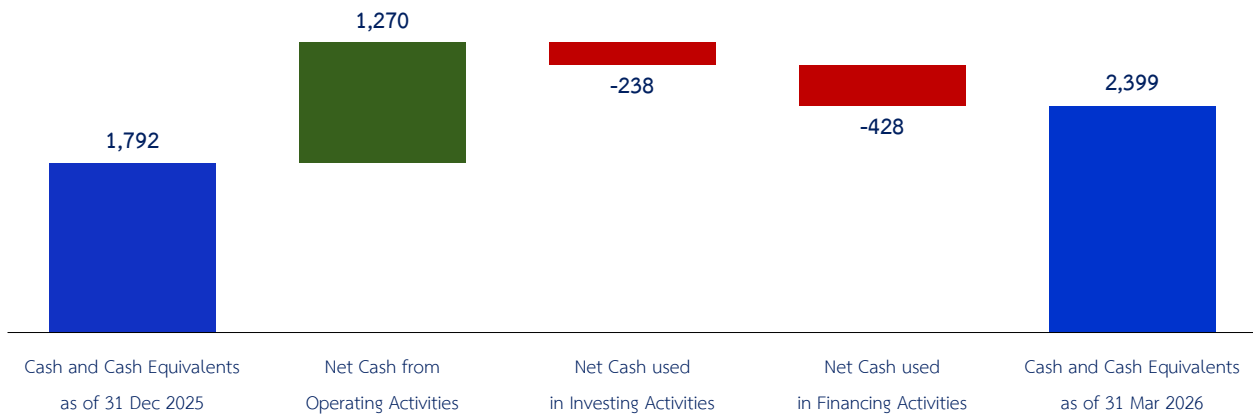
**Total liabilities** amounted to **THB 7,054mn**, up 2.5% from THB 6,879mn as of 31 December 2025. The increase was primarily driven by increases in (1) trade and other current payables of THB 2,456mn, up 3.5% and (2) unearned

revenue of THB 375mn, up more than 100.0%. However, this increase was partially offset by a decline in the current portion of lease liabilities of THB 983mn, down 5.2% and a decline in lease liabilities – net of current portion of THB 2,390mn, down 2.4%.

**Total shareholders' equity** amounted to **THB 12,903mn**, up 2.5% from THB 12,592mn as of 31 December 2025. The increase was primarily driven by an increase in unappropriated retained earnings of THB 3,153mn, up 7.0%.

## STATEMENT OF CASH FLOW

(Unit: THB mn)



For the three-month period ended 31 March 2026, **net cash generated from operating activities** amounted to **THB 1,270 million**, reflecting the Company's strong operating performance and efficient working capital management. This enabled the Company to generate a high level of **free cash flow of THB 1,063 million**. **Net cash used in investing activities** amounted to **THB 238 million**, primarily attributable to investments in fixed assets and the Company's advertising media assets totaling THB 207 million. Meanwhile, **net cash used in financing activities** amounted to **THB 428 million**, mainly due to lease liability repayments of THB 364 million in line with the Company's normal repayment schedule.

## KEY FINANCIAL RATIOS

Profitability ratios		1Q 2026	1Q 2025
Return on assets (ROA)	(%)	10.1	10.5
Return on equity (ROE)	(%)	10.4	11.4
Liquidity ratios		1Q 2026	1Q 2025
Current ratio	(Times)	1.42	1.24
Quick ratio	(Times)	1.41	1.23
Average collection period	(Days)	103.7	88.2
Average payment period	(Days)	117.4	94.4
Leverage ratio		1Q 2026	1Q 2025
Debt to Equity	(Times)	0.55	0.78

## KEY DEVELOPMENT IN 1Q 2026

The Company is expanding its business potential by developing its media portfolio, content, and strategic partnerships, strengthening its business ecosystem, and supporting long-term growth. Key developments in 1Q 2026 included:

### Out-of-home business

- **"BTS & City Sync" creates a seamless advertising phenomenon connecting BTS trains and screens in the heart of Siam**

Plan B introduces a new innovation that perfectly synchronizes moments on the move with the city space. This package focuses on delivering a seamless brand experience across 3 key touchpoints: Siam Paragon Façade, BTS Train Wrap, and BTS Platform Screen Doors, strategically anchored in the Siam —the heart of Bangkok.



- **Plan B participated in the energy-saving campaign through the “Earth Hour 2026: Switch Off for One Hour to Reduce Global Warming” initiative**

On Saturday, 28 March 2026, between 20.30 and 21.30, the Company participated in the energy-saving campaign “Earth Hour 2026: Switch Off for One Hour to Reduce Global Warming,” organized by the Department of Environment, Bangkok Metropolitan Administration. The Company suspended its displays and turned off its digital advertising nationwide for one hour to reduce energy consumption and carbon dioxide emissions, demonstrating the Company's commitment to social responsibility and tangible action to address global warming. This initiative also raised broad public awareness through the Company's nationwide media network.



### Engagement Marketing

- Thailand national football team narrowly defeated Turkmenistan to advance to the AFC Asian Cup 2027 Finals

On 31 March 2026, the Thailand national football team defeated the Turkmenistan national team 2-1 in Match 6 of Group D of the AFC Asian Cup 2027 Qualifiers at Rajamangala National Stadium. The result officially secured Thailand's qualification for the final round of the AFC Asian Cup 2027 in Saudi Arabia.



- Rajadamnern Stadium hosted the “80 Years of Rajadamnern” event to honour key figures in the Muay Thai industry

On 24 February 2026, Rajadamnern Stadium hosted the celebratory event “80 Years of Rajadamnern” to mark the legacy of one of Thailand's most iconic Muay Thai venues, which has been part of Thai society

for more than eight decades. The event included the 2025 annual awards ceremony, recognizing individuals and organizations that have contributed to the Muay Thai industry, further elevating Muay Thai to international standards and sustainably enhancing the value of the Company's boxing-related businesses.



- LEO transformed Rajadamnern Stadium into a full-scale concert venue for the first time in history “LEO” created a new milestone by transforming the legendary Muay Thai stadium into a full-scale concert venue for the first time in its history under the event “LEO MUSIC BATTLE.” The event combined the venue's unique character with the music industry through performances by leading artists, including Thaitanium, Three Man Down, Ink Waruntorn, Oat Pramote, and Little John. The success of this activity reflected the venue's expanded capacity to host large-scale, diverse events, creating new growth opportunities for the Company.



- **Scenic 1/2 Marathon Pranburi 2026 – “Run with Love” delivered a memorable experience along the route of love**

On 14–15 February 2026, the Company organized the running event “Scenic 1/2 Marathon Pranburi 2026” under the concept “Run with Love – Because Every Step is a Story of Love,” focusing on creating an exercise experience amid the beautiful natural scenery of Pranburi District.



- **BNK48 3<sup>rd</sup> Generation Graduation Concert closed the chapter with memorable moments for the 3<sup>rd</sup> generation members**

iAM hosted the “BNK48 3rd Generation Graduation Concert” to officially bid farewell to the 3rd generation BNK48 members. The atmosphere of the event was filled with warmth and an enthusiastic response from a large crowd of fans. The concert marked the successful conclusion of the 3rd-generation members' journey and was another important event that reinforced the strong bond between the artists and their fan community.



## BUSINESS OUTLOOK FOR 2026

- The economy is expected to recover gradually, particularly in the tourism sector, although GDP growth is expected to remain limited at around 2%. The Company will benefit from full-year revenue recognition from media management for VGI, Hello LED, and BTS column advertising sales rights, as well as the development of new products and packages to expand customer options and enhance sales efficiency, supporting growth in the core OOH media business. Meanwhile, the engagement marketing business is expected to continue growing, particularly the boxing business, as well as revenue from managing marketing rights for the English Premier League. The music marketing business has activities planned throughout the year, and the event and concert management business continues to have projects in the pipeline.
- The Company targets revenue from sales and services in 2026 to grow by 6 to 7%, supported by full-year revenue recognition from the expanded media portfolio, improved sales efficiency through new products and packages, and maintaining a high level of media utilization. The Company continues to emphasize the quality of growth through disciplined pricing, sustained media utilization, and ongoing cost control.
- The Company has an annual media capacity of approximately THB 14,200mn per year<sup>1</sup> and expects media utilization to remain above 75%<sup>2</sup>, reflecting continued strong demand for advertising media and a quality-focused media portfolio management approach that emphasizes returns.
- GPM is expected to improve in line with sales growth, supported by full-year revenue recognition from new media assets, improved media utilization, and effective cost management. Meanwhile, the SG&A-to-sales ratio is expected to remain stable at 13–14%, driven by disciplined expense management and operating leverage from higher sales, enabling the Company to maintain cost efficiency despite business expansion.
- CAPEX is expected to remain at THB 700–900mn, with a prudent focus on renovations and upgrades to enhance media quality, improve sales efficiency, and increase returns, while maintaining liquidity and financial flexibility.
- Dividend policy remains at least 50% of net profit after tax and legal reserves, emphasizing long-term growth while ensuring stable shareholder returns. The Company remains committed to maintaining a strong and flexible financial position to support future business opportunities and navigate market uncertainties

### 2026 TARGET

Revenue from sales and services	Increase 6-7% YoY
Media utilization rate	>75%
Gross profit margin	~32-33%
SG&A to sales	~13-14%
CAPEX	~THB 0.7-0.9 bn
Dividend payout ratio	At least 50% dividend payout ratio

Note: 2026 Performance targets are based on current forecasts and may be subject to change if key business-impacting factors differ from the assumptions used in the estimation

<sup>1</sup> Total OOH media capacity of Plan B, VGI, and BTS Column combined

<sup>2</sup> Calculated based on Plan B's standalone OOH media capacity of approximately THB 10,495mn per year

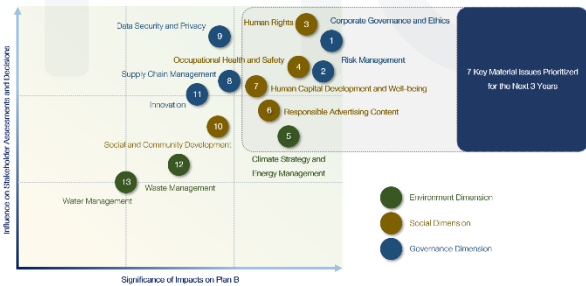
**SUSTAINABILITY UPDATES AS OF YEAR-END 2025**

**Sustainability Development Strategy**

To drive sustainable growth, the Corporate Governance and Sustainability Committee defines policies, strategies, and goals, while supporting management in their execution. Operating under an ESG framework across economic, social, and environmental dimensions, the Company was recognized in 2025 as an integrated innovative media provider. Consequently, we were selected for the SET ESG Ratings for the fifth consecutive year (2021–2025) by the Stock Exchange of Thailand.



**Assessment Results for 7 Material Topics Over the Next 3 Years**



**Disclosure Standard and ESG Rating**

**Disclosure Standards**

- GRI: Global Reporting Initiatives

**Assessment Results in 2025**

- Achieved "AAA" rating in the SET ESG Ratings
- Attained an "Excellent" CG Score in the Corporate Governance Report of Thai Listed Companies by the Thai Institute of Directors
- Renewed certification as a member of the Thai Private Sector Collective Action Against Corruption for the second consecutive term

Further information on Plan B's sustainability strategies and performance is available in the Company's 2025 Sustainability Report at the link below:

<https://investor.planbmedia.co.th/en/downloads/sustainability-report>

**Governance Dimension**

The company operates under a robust corporate governance framework, prioritizing transparency, systematic risk management, and the cultivation of trust among all stakeholder groups. We are committed to elevating our operational standards in alignment with international best practices. In 2025, the company focuses on strengthening effective governance structures, ensuring transparent disclosure, and leveraging technology to enhance organizational management. These initiatives aim to increase operational efficiency, mitigate future risks, and deliver sustainable returns while creating long-term value for all stakeholders.

Topic	Unit	2023	2024	2025
Number of Code of Conduct Violations	cases	0	0	0
Proportion of Independent Directors	%	38	43	37
Proportion of Female Directors	%	25	29	25
Proportion of Female Employees	%	42	43	43

**Social Dimension**

The company prioritizes continuous human capital development through the Plan B Academy Center, fostering digital-age skills to strengthen long-term organizational capabilities. We are committed to a corporate culture rooted in human rights and business ethics, emphasizing diversity, equity, inclusion (DEI), and workplace safety to enhance employee well-being. Furthermore, we create social value through community development and career promotion, leveraging our media platforms to advocate for public interests and ensure sustainable growth alongside society.

Topic	Unit	2023	2024	2025
Average training hours per employee	hrs per person	46	64	46
Employee engagement	%	88	89	88
Customer satisfaction score	score	4.7	4.8	4.7

**Environmental Dimension**

The company is committed to minimizing environmental impacts through efficient resource management, prioritizing energy efficiency, greenhouse gas reduction, and the application of circular economy principles. In 2025, the company will drive its sustainability initiatives through three key pillars: Energy and Climate Change, Water Management, and Waste Management, to ensure long-term sustainable growth.

Topic	Unit	2023	2024	2025
Direct Greenhouse Gas Emissions (Scope 1)	tCO <sub>2</sub> e	849	849	829
Energy Indirect Greenhouse Gas Emissions (Scope 2)	tCO <sub>2</sub> e	37,308	33,719	34,227
Other Indirect Greenhouse Gas Emissions (Scope 3)	tCO <sub>2</sub> e	-	126	341
Water Consumption	m <sup>3</sup>	493	492	542
Total Waste Management	tons	14	14	14