

Subject Management Discussion and Analysis for the period ended 31 March 2026

To President
The Stock Exchange of Thailand

Absolute Clean Energy Public Company Limited (“the Company”), are pleased to provide you our management discussion and analysis for the period ended 31 March 2026 of the Company and the subsidiaries (“the Group”) as follow:

Financial Performance of the Group

Consolidated financial statements (Unit: THB Mn)	Quarter 1	Quarter 1	Change	
	2025	2026	Amount	%
Sales of goods and services	1,535.9	1,487.5	(48.4)	(3.2%)
Revenue from finance lease under power purchase agreement	98.5	95.1	(3.4)	(3.5%)
Revenue from operating lease under power purchase agreement	0.2	9.1	8.9	4,291.5%
Cost of sales and services	(1,175.1)	(1,085.5)	(89.6)	(7.6%)
Gross profit	459.5	506.2	46.7	10.2%
Net gain (loss) on exchange rate	(1.9)	50.9	52.8	N.A.
Gain on forward contracts	1.0	24.0	23.0	2,213.9%
Other income	4.5	7.5	3.0	67.2%
Profit before expenses	463.1	588.6	125.5	27.1%
Administrative expenses	(119.4)	(156.8)	37.4	31.3%
Finance costs	(88.0)	(68.1)	(19.9)	(22.6%)
Profit before income tax	255.6	363.6	108.0	42.3%
Tax expenses	(30.2)	(50.0)	19.8	65.5%
Net profit	225.4	313.6	88.2	39.1%
Loss attributable to non-controlling interests	(0.7)	(0.8)	0.1	6.7%
Net profit attributable to the parent	226.1	314.4	88.3	39.0%
<i>Add (less): Loss/gain from extraordinary items*</i>	<i>1.3</i>	<i>(60.3)</i>		
<i>Net profit from ordinary activities attributable to the parent</i>	<i>227.4</i>	<i>254.1</i>	<i>26.7</i>	<i>11.7%</i>

* Extraordinary items from non-operating, consists of unrealized gain (loss) on exchange rate of receivable under finance lease and gain (loss) on forward contracts.

Sales and service income for the period ended 31 March 2026 and 2025 are presented below:

Sales and service income (Unit: THB Mn)	Quarter 1	Quarter 1	Change	
	2025	2026	Amount	%
Sales of electricity - FiT	922.8	840.5	(82.3)	(8.9%)
FiT Premium	8.9	4.8	(4.1)	(45.6%)
Sales of electricity to Industrial Users (IU)	6.5	6.1	(0.4)	(7.2%)
Sales from Biomass Power Plants	938.2	851.4	(86.8)	(9.3%)
Revenue from finance lease under a Power Purchase Agreement	98.5	95.1	(3.4)	(3.5%)
Revenue from service under a Power Purchase Agreement	448.2	399.7	(48.5)	(10.8%)
Sales of electricity to Industrial Users (IU)	0.8	1.0	0.2	24.7%
Sales of steam (IU)	2.5	3.2	0.7	27.9%
Sales from Natural Gas Power Plant	550.0	499.0	(51.0)	(9.3%)
Sales of electricity - FiT, base tariff and Ft	70.9	78.3	7.4	10.6%
FiT Premium	5.6	6.6	1.0	16.8%
Other sales and service income	15.1	18.5	3.4	22.1%
Sales from Municipal Solid Waste Power Plants	91.6	103.4	11.8	12.9%
Sales of electricity - FiT	50.0	124.9	74.9	150.0%
Sales of electricity to Industrial Users (IU)	4.6	3.8	(0.8)	(17.5%)
Revenue from operating lease under a Power Purchase Agreement	0.2	9.1	8.9	4,291.5%
Sales from Solar Energy Power Plants	54.8	137.8	83.0	151.5%
Total sales and service income	1,634.6	1,591.6	(43.0)	(2.6%)

Sales and service income (including revenue from finance lease under a Power Purchase Agreement) for Q1/2026 compared to Q1/2025 decrease 2.6% from Baht 1,634.6 million to Baht 1,591.6 million. The decrease of Baht 43.0 million, is primarily due to a reduction in sales of biomass power plants by Baht 86.8 million. The main reason is that in 2025, the Group has two biomass power plants whose power purchase agreements have expired, with total installed capacity of 17.0 MW and Power Purchase Agreement (PPA) capacity of 14.5 MW, resulting in a decrease in sales from these projects. In addition, sales from natural gas power plant decreased by Baht 51.0 million from decrease in unit rate which is adjusted in line with the decrease in average natural gas price. However, sales of solar energy power plants projects increased by Baht 83.0 million. The Group began to recognize revenue from ground-mounted solar farm projects and solar rooftop power plant projects that commenced commercial operations from 2024 to 2025 totaling 23 projects, with a total Power Purchase Agreement (PPA) capacity of 89.84 MW. Furthermore, the group began to recognize revenue from two additional ground-mounted solar farm projects that commenced commercial operations in the first quarter of 2026 with a Power Purchase Agreement (PPA) capacity of 13.29 MW under Feed-in Tariff (FiT) scheme with the Provincial Electricity Authority (PEA). Totaling 25 solar energy

power plant projects, with total Power Purchase Agreement (PPA) capacity of 103.13 MW, that commenced commercial operations during 2024 to the first quarter of 2026.

Cost of sales and service

Cost of sales and service for the period ended 31 March 2026 and 2025 are presented below:

Cost of sales and service (Unit: THB Mn)	Quarter 1	Quarter 1	Change	
	2025	2026	Amount	%
Fuel materials cost	777.9	698.9	(79.0)	(10.2%)
Depreciation and amortisation cost	206.8	207.1	0.3	0.1%
Staff cost, repair and maintenance cost and other services	143.5	134.7	(8.8)	(6.1%)
Processing fee - PEA	17.6	16.1	(1.5)	(8.1%)
Other cost	29.3	28.7	(0.6)	(2.3%)
Total cost of sales and service	1,175.1	1,085.5	(89.6)	(7.6%)

Cost of sales and service for Q1/2026 compared to Q1/2025 decrease 7.6% from Baht 1,175.1 million to Baht 1,085.5 million, or decrease by Baht 89.6 million. The decrease is mainly from cost of biomass power plants which decrease by Baht 64.8 million due to reduction in production capacity from two biomass power plant projects whose power purchase agreements have expired. Moreover, cost of natural gas power plant project decreased by Baht 44.6 million due to a decline in the average natural gas price.

Net gain (loss) on exchange rate for the period ended 31 March 2026 and 2025 are presented below:

Net gain (loss) on exchange rate (Unit: THB Mn)	Quarter 1	Quarter 1	Change	
	2025	2026	Amount	%
Net gain (loss) on exchange rate	(1.9)	50.9	52.8	N.A.

Net gain (loss) on exchange rate mainly came from unrealized exchange rate of receivable under finance lease of natural gas power plant and partially from realized on exchange from payment for machine and spare parts for the under-developed projects to foreign suppliers. During the first quarter of 2026, Thai Baht was depreciated compared to exchange rate at the end of 2025, then the Group has gain on exchange rate for the first quarter of 2026 in the amounting to Baht 50.9 million.

Gross Profit and Gross Profit Margin for the period ended 31 March 2026 and 2025 are presented below:

Gross Profit (Unit: THB Mn)	Quarter 1	Quarter 1	Change	
	2025	2026	Amount	%
Biomass Power Plant	246.3	224.3	(22.0)	(8.9%)
Natural Gas Power Plant	143.3	136.9	(6.4)	(4.5%)
Municipal Solid Waste Power Plant	29.5	43.6	14.1	47.6%
Solar Energy Power Plants	40.4	101.4	61.0	151.3%
Gross Profit by Segment	459.5	506.2	46.7	10.2%

Gross Profit Margin (Unit: %)	Quarter 1	Quarter 1	Change	
	2025	2026	%	
Biomass Power Plant	26.3	26.3	-	
Natural Gas Power Plant	26.1	27.4	1.3	
Municipal Solid Waste Power Plant	32.2	42.2	10.0	
Solar Energy Power Plants	73.6	73.6	-	
Gross Profit Margin by Segment	28.1	31.8	3.7	

Gross profit for Q1/2026 compared to Q1/2025 increase 10.2% from Baht 459.5 million to Baht 506.2 million, increased by Baht 46.7 million, mainly derived from the increase in gross profit of solar energy power plants amounting to Baht 61.0 million. This is due to the commercial operation of ground-mounted solar farms and solar rooftop power plants that have been gradually commissioning since 2024. Furthermore, the Group began to recognizing revenue from two additional ground-mounted solar farm projects that commenced commercial operations in the first quarter of 2026. These projects have a contracted power purchase agreement (PPA) under the Feed-in Tariff (FiT) scheme with the Provincial Electricity Authority (PEA) totaling 13.29 MW. Totaling 25 solar energy power plant projects, with total Power Purchase Agreement (PPA) capacity of 103.13 MW, that commenced commercial operations during 2024 to the first quarter of 2026.

Gross profit margin increased 3.7% from 28.1% to 31.8%. The primary reason results from a change in the Group's revenue and gross profit structure. The proportion of revenue and gross profit derived from solar energy power plants increased from 3.4% and 8.8%, respectively, in the first quarter of 2025 to 8.7% and 20.0%, respectively, in the first quarter of 2026. Solar energy power plants have significantly higher gross profit margin compared to other types of power plants of the Group, resulting in a higher weighted average gross profit margin for the entire group. Furthermore, an increase in the gross profit margin also derived from increasing in gross profit margin of municipal solid waste power plants due to lower in shutdown hours for machinery efficiency improvements compared to the first quarter of 2025.

Administrative expenses for the period ended 31 March 2026 and 2025 are presented below:

Gross Profit (Unit: THB Mn)	Quarter 1	Quarter 1	Change	
	2025	2026	Amount	%
Administrative expenses	119.4	156.8	37.4	31.3%

Administrative expenses comprised of employee benefit expenses, consulting fee, depreciation, public relation expenses and other admin expenses.

Administrative expenses for Q1/2026 compared to Q1/2025 increase 31.3% from Baht 119.4 million to Baht 156.8 million. The increase of Baht 37.4 million derived from high expenses for the Group continuing expansion and new project development, costs related to licenses for electricity generation and sales and cost related to environmental measurement.

Finance costs for the period ended 31 March 2026 and 2025 are presented below:

Finance costs (Unit: THB Mn)	Quarter 1	Quarter 1	Change	
	2025	2026	Amount	%
Finance costs	88.0	68.1	(19.9)	(22.6%)

Finance costs comprise of interest expense from loans for investment in new projects which in the process of development and construction, interest expenses from bonds, amortisation of prepaid transaction cost of borrowings and interest expense from lease liabilities.

Finance costs for Q1/2026 compared to Q1/2025 decrease 22.6% from Baht 88.0 million to Baht 68.1 million. The decrease of Baht 19.9 million is primarily due to the repayment of debentures and long-term loans, as well as a reduction in the lending rate e.g. MLR of commercial banks and Thai Overnight Repurchase Rate (THOR) during the first quarter of 2025 to the first quarter of 2026. This will result in lower interest rates in the first quarter of 2026 as the lending rate.

Tax income (expense)

Tax income (expense) (Unit: THB Mn)	Quarter 1	Quarter 1	Change	
	2025	2026	Amount	%
Current tax on profit for the period	(27.3)	(33.0)	5.7	21.0%
Deferred income tax	(2.9)	(17.0)	14.1	480.5%
Tax expense	(30.2)	(50.0)	19.8	65.5%

Tax income (expense) comprises of current tax and deferred tax. Deferred income tax mainly from temporary difference of receivable from finance lease and derivative assets.

Net profit and net profit margin attributable to the parent

The Group had net profit for the first quarter of 2026 amounting to Baht 313.6 million which was the net profit attributable to the parent for the amounting to Baht 314.4 million. The detail of net profit for ordinary activities and extraordinary items can be described as following.

Net profit and net profit margin attributable to the parent (Unit: THB Mn)	Quarter 1 Year 2025			Quarter 1 Year 2026		
	Ordinary activities	Extra ordinary	Total	Ordinary activities	Extra ordinary	Total
Profit (loss) before tax	257.2	(1.6)	255.6	288.2	75.4	363.6
Tax income (expense)	(30.5)	0.3	(30.2)	(34.9)	(15.1)	(50.0)
Net profit (loss)	226.7	(1.3)	225.4	253.3	60.3	313.6
Loss attributable to non-controlling interests	(0.7)	-	(0.7)	(0.8)	-	(0.8)
Net profit (loss) from ordinary activities attributable to the parent	227.4	(1.3)	226.1	254.1	60.3	314.4

Extraordinary items from non-operating, consists of unrealized gain (loss) on exchange rate of receivable under finance lease agreement and gain (loss) on forward contracts.

Net profit from ordinary activities attributable to the parent (Unit: THB Mn)	Quarter 1	Quarter 1	Change	
	2025	2026	Amount	%
Net profit attributable to the parent	226.1	314.4	88.3	39.0%
<i>Add (Less): Loss/gain from extraordinary items</i>	<i>1.3</i>	<i>(60.3)</i>		
Net profit from ordinary activities attributable to the parent	227.4	254.1	26.7	11.7%

Net Profit Margin (Unit: %)	Quarter 1	Quarter 1	Change
	2025	2026	%
Net profit margin attributable to the parent	13.8	19.8	6.0
Net profit margin from ordinary activities attributable to the parent	13.9	16.0	2.1

Net profit attributable to the parent for Q1/2026 compared to Q1/2025 increase 39.0% from Baht 226.1 million to Baht 314.4 million. The increase of Baht 88.3 million mainly derived from increasing in gross profit from solar power plant projects, from the commencement of commercial operations of ground-mounted solar farm projects. However, the Group's administrative expenses increased due to higher employee expenses, consulting service fees and others expense increase in line with the growing number of new projects expansion and development. In addition, the Group had higher income tax expenses compared to the previous year as the Group's projects gradually ended their income tax exemption periods under the privileges.

Analysis of Financial Position (Unit: THB Mn)	31 December	31 March	Change	
	2025	2026	Amount	%
Cash and cash equivalents	1,029.8	755.7	(274.1)	(26.6%)
Trade and other receivables	1,162.4	1,174.3	11.9	1.0%
Receivables under finance lease	3,139.4	3,176.2	36.8	1.2%
Inventories	974.0	1,015.3	41.3	4.2%
Restricted deposits at financial institutions	639.2	673.6	34.4	5.4%
Investment property (net)	123.8	123.8	-	-
Property, plant and equipment (net)	16,331.1	16,693.4	362.3	2.2%
Advance payments for constructions and purchases of	37.2	34.2	(3.0)	(8.1%)
Rights to service under concession arrangements (net)	1,218.0	1,196.9	(21.1)	(1.7%)
Right-of-use assets (net)	170.6	166.1	(4.5)	(2.6%)
Intangible assets (net)	407.6	412.3	4.7	1.2%
Deferred tax assets (net)	49.8	51.4	1.6	3.2%
Derivative assets	0.3	9.1	8.8	3,010.6%
Other assets	370.4	318.6	(51.8)	(14.0%)
Total assets	25,653.6	25,800.9	147.3	0.6%
Short-term loans from financial institutions	75.0	-	(75.0)	(100.0%)
Long-term loans from financial institutions	7,869.9	7,682.5	(187.4)	(2.4%)
Trade and other payables	453.9	526.6	72.7	16.0%
Leases liabilities (net)	160.2	156.3	(3.9)	(2.4%)
Debenture (net)	156.1	156.2	0.1	0.1%
Deferred tax liabilities (net)	217.7	236.3	18.6	8.5%
Derivative liabilities	36.5	21.3	(15.2)	(41.5%)
Other liabilities	152.0	175.6	23.6	15.6%
Total liabilities	9,121.2	8,955.0	(166.2)	(1.8%)
Issued and paid-up share capital	5,037.8	5,037.8	-	-
Share Premium	3,896.0	3,896.0	-	-
Retained earnings - Appropriated - Legal reserve	240.6	240.6	-	-
- Treasury shares reserve	419.6	419.6	-	-
Retained earnings - Unappropriated	7,260.0	7,574.4	314.4	4.3%
Treasury shares	(419.6)	(419.6)	-	-
Deficit from business combination	(22.9)	(22.9)	-	-
Non-controlling interests	120.7	120.0	(0.7)	(0.6%)
Total equity	16,532.3	16,845.9	313.6	1.9%

Assets

Total assets as at 31 March 2026 and 31 December 2025 were Baht 25,800.9 million and Baht 25,653.6 million, respectively. Increase by Baht 147.3 million or 0.6%. The main reason for changing in assets came from cash and cash equivalents decreased by Baht 274.1 million, trade and other receivables increased by Baht 11.9 million and receivables under finance lease increased by Baht 36.8 million from the changing in exchange rate. Inventory increased by Baht 41.3 million. Restricted deposits at financial institutions increased by Baht 34.4 million. Property, plant and equipment increased by Baht 362.3million. Rights to service under concession arrangements decreased by Baht 21.1 million from amortisation during the year, and right-of-use assets decreased by Baht 4.5 million from office buildings rental.

Liabilities

Total liabilities as at 31 March 2026 and 31 December 2025 were Baht 8,955.0 million and Baht 9,121.2 million, respectively. Decreased by Baht 166.2 million or 1.8% as the result from significant changing in liabilities items as short-term loans from financial institutions decreased by Baht 75.0 million. Long-term loans from financial institutions decreased by Baht 187.4 million. Trade and other payables increased by Baht 72.7 million and leases liabilities decreased by Baht 3.9 million.

As at 31 March 2026, the debt-to-equity ratio was 0.53 times, the net debt to equity ratio was 0.45 times, the interest-bearing debt to equity ratio was 0.47 times, and the net interest-bearing debt to equity ratio was 0.39 times.

Equity

Shareholders' equity as at 31 March 2026 and 31 December 2025 were Baht 16,845.9 million and Baht 16,532.3 million. Increased by Baht 313.6 million or 1.9% from increase in net profit resulting in an increase in unappropriated retained earnings.

Please be informed accordingly,

Yours sincerely,

(Mr.Tanavijit Ankapipatchai)

Director and Chief Financial Officer