



Thaicredit Bank

Management Discussion and Analysis

For the First Quarter
Ending March 31, 2026
(Reviewed)

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Thai Economy and Banking sector overview in 1Q/2026

The global economic outlook for 2026 is shifting towards a new equilibrium under the high import tariffs of the United States. Despite facing continued slowdown from protectionist trade measures, the economy is still supported by sustained investment in AI and data center technologies. Meanwhile, inflation in many countries is beginning to approach its target range, leading most central banks to likely end their downward interest rate cycle this year. However, the impact of AI developments on the financial sector, production, and labor demand in the coming period remains a key factor to monitor closely.

The Thai economy in the first quarter of 2026 showed expansion compared to the previous quarter, driven by both demand and supply, reflecting the continued economic recovery from the period before the conflict in the Middle East. This was particularly evident in overall exports and industrial production, coupled with continued government spending growth. However, the impact of the war is beginning to be seen, reflected in the decrease in tourist numbers, especially from the Middle East, as well as increased fuel imports due to concerns about rising prices and a decline in private consumption in the hotel and restaurant sectors. Based on the Thai economic forecast for the first quarter of 2026, the **Thai economy in 2026** is projected to slow down due to the conflict in the Middle East, directly impacting businesses by increasing costs and undermining household purchasing power. **Growth is projected at 1.6%**, down from 2.2% in 2025. Key factors to monitor include the implementation of proactive policies to maintain growth levels, coupled with accelerated economic restructuring to enhance long-term competitiveness. Meanwhile, headline inflation has edged near zero from negative in the previous month, mainly driven by the energy sector, reflecting limited pass-through of costs to consumers.

The overall outlook for commercial banking in 2026 is projected to remain at a low level, driven by decreased loan demand amidst high uncertainty. This is coupled with cautious lending practices towards high-risk borrowers to maintain asset quality. Loan quality, particularly for SMEs, needs to be closely monitored. Interest rates are gradually decreasing following policy rate cuts, which will lower borrowers' funding costs and alleviate interest burdens. Savings deposit interest rates are expected to remain stable, while fixed deposit interest rates are projected to decrease slightly. However, risks from potential additional US tariffs and delays in the 2027 government budget still need to be monitored. These factors could exacerbate existing cyclical problems and structural issues, including the impact on exports from US tariffs and the appreciation of the Thai baht, weakening domestic demand, and increased difficulties for businesses to adapt, especially SMEs facing challenges in competition and access to formal funding.

The Monetary Policy Committee (MPC) decided to maintain the policy interest rate at 1.00 percent per annum at its April 2026 meeting to address the slowing economy and high level of uncertainty. While inflation has temporarily risen due to supply-side factors, high uncertainty remains, and the impact of the war and other factors on future inflation risks needs to be monitored.

Source: Office of the National Economic and Social Development Council, Bank of Thailand, International Monetary Fund, Organization for Economic Cooperation and Development, Siam Commercial Bank Economic and Business Research Center, Kasikorn Research Center, CIMB Thai Bank



Operating Performance in 1Q/2026

Financial Highlight

	1Q/2569	4Q/2568	QoQ	1Q/2568	YoY
	ล้านบาท	ล้านบาท	ร้อยละ	ล้านบาท	ร้อยละ
Gross Loans	188,751.8	181,865.6	3.8	165,889.6	13.8
Net Profit	1,164.7	1,174.6	(0.8)	903.0	29.0
Earnings per Share (Baht)	0.94	0.95	(1.1)	0.73	28.8
Net Interest Margin (NIM) ⁽¹⁾	7.0%	7.5%	(0.5)	7.9%	(0.9)
Cost to Income Ratio	43.9%	46.6%	(2.7)	42.2%	1.7
Return on Asset (ROA)	2.17%	2.31%	(0.14)	1.95%	0.22
Return on Equity (ROE)	17.33%	18.27%	(0.94)	15.38%	1.95

⁽¹⁾ Net interest margin is calculated by dividing the annualized net interest income by average earning financial assets (Excluding accrued interest income).

In the 1Q/2026, Thai Credit's net profit was THB 1,164.7 million, an increase of THB 261.7 million or 29.0 percent compared to the same period last year. The main reason was a significant reduction in expected credit losses resulting from the Thai Credit's prudent lending management. Furthermore, it resulted from the continued implementation of loan assistance measures since 2025, aimed at accelerating assistance to borrowers before they reach Stage 2 and Stage 3 loan defaults, thus reducing loan downgrades. In addition, non-interest income increased by THB 156.4 million or 2,563.9 percent, mainly due to accrued income from FIDF compensation under the "You Fight, We Help" scheme. Thai Credit's net interest income also increased by THB 44.2 million or 1.2 percent compared to the same period of the previous year, aligning with the expansion of loan disbursements. The return on equity (ROE) in the 1Q/2026 remained high compared to the industry average at 17.33 percent, up from 15.38 percent in the same period of the previous year.

However, net profit in the 1Q/2026 slightly decreased by 0.8 percent compared to THB 1,174.6 million in the 4Q/2025. The main reasons were the decline in interest income resulting from ongoing loan relief measures since 2025, as well as the impact of the BoT's continuous reduction in the policy interest rate in 2026. This resulted in a net interest margin of 7.0 percent; a decrease compared to the end of December 2025 and the same period of the previous year.

In the 1Q/2026, loans to borrowers increased by 3.8 percent. However, the gross non-performing loan (NPL) ratio remained stable at 4.2 percent, compared to the ratio at the end of December 2025. Furthermore, the NPL Coverage Ratio remained high at 154.6 percent, a slight decrease from 158.4 percent as of December 31, 2025. This is to mitigate potential future economic uncertainties and aligns with Thai Credit's cautious operational strategy.



Analysis of Thai Credit's results

	1Q/2026	4Q/2025	QoQ		1Q/2025	YoY	
	THB Million	THB Million	THB Million	%	THB Million	THB Million	%
Interest income	4,538.9	4,623.2	(84.3)	(1.8)	4,500.7	38.2	0.8
Interest expenses	(895.4)	(900.3)	(4.9)	(0.5)	(901.4)	(6.0)	(0.7)
Net interest income	3,643.5	3,722.9	(79.4)	(2.1)	3,599.3	44.2	1.2
Fee and service income	146.8	118.0	28.8	24.4	107.1	39.7	37.1
Fee and service expenses	(200.6)	(209.9)	(9.3)	(4.4)	(157.1)	43.5	27.7
Net fee and service income (expense)	(53.8)	(91.9)	(38.1)	(41.5)	(50.0)	3.8	7.6
Losses on fair value changes on financial assets measured of fair value through profit or loss	(0.3)	(52.9)	(46.2)	(87.3)	(0.3)	0.0	0.0
Gains on investments	0.1	0.0	0.1	100.0	0.3	(0.2)	(66.7)
Other operating income	204.3	216.9	(12.6)	(5.8)	43.9	160.4	365.4
Total operating income	3,793.8	3,795.0	(1.2)	(0.0)	3,593.2	200.6	5.6
Total other operating expenses	1,666.6	1,769.2	(102.6)	(5.8)	1,517.5	149.1	9.8
Expected credit loss	664.2	550.0	114.2	20.8	944.3	(280.1)	(29.7)
Profits before income tax expenses	1,463.0	1,475.8	(12.8)	(0.9)	1,131.4	331.6	29.3
Income tax	298.3	301.2	(2.9)	(1.0)	228.4	69.9	30.6
Profit for the year	1,164.7	1,174.6	(9.9)	(0.8)	903.0	261.7	29.0
Earnings per share (Baht)	0.94	0.95	(0.01)	(1.1)	0.73	0.21	28.8

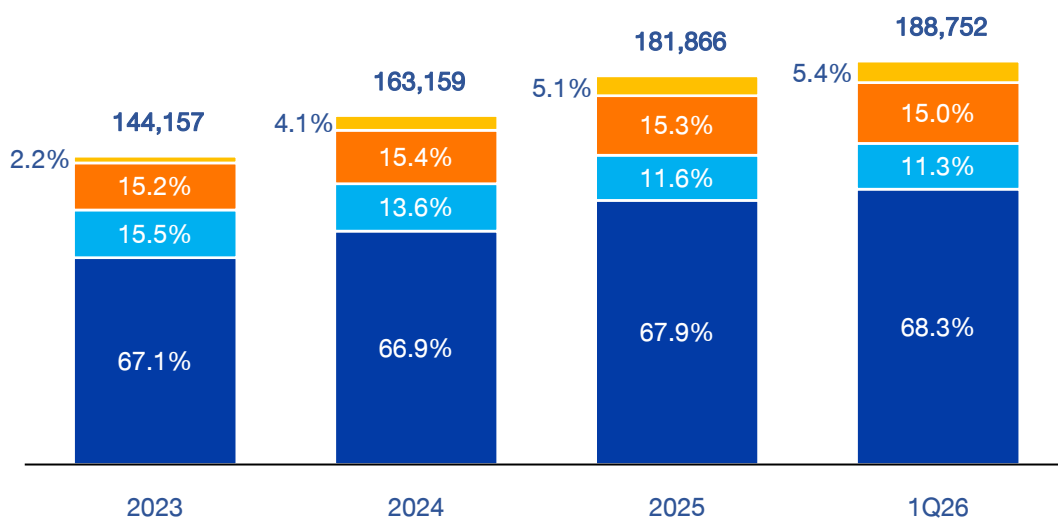
Interest income, interest expenses, and net interest income

	1Q/2026	4Q/2025	QoQ		1Q/2025	YoY	
	THB Million	THB Million	THB Million	%	THB Million	THB Million	%
Interest income							
Interbank and money market items	60.7	55.6	5.1	9.2	87.9	(27.2)	(30.9)
Investments in debt instruments	11.1	11.4	(0.3)	(2.6)	12.7	(1.6)	(12.6)
Loans to customers	4,423.3	4,511.9	(88.6)	(2.0)	4,362.1	61.2	1.4
Hire-purchase	42.6	43.0	(0.4)	(0.9)	37.1	5.5	14.8
Others	1.2	1.3	(0.1)	(7.7)	0.9	0.3	33.3
Total interest income	4,538.9	4,623.2	(84.3)	(1.8)	4,500.7	38.2	0.8
Interest expenses							
Deposits	621.0	637.6	(16.6)	(2.6)	658.8	(37.8)	(5.7)
Interbank and money market items	39.2	39.8	(0.6)	(1.5)	39.1	0.1	0.3
Debt issued and borrowings – subordinated debentures	46.1	47.0	(0.9)	(1.9)	45.5	0.6	1.3
Contributions to the Deposit Protection Agency and the BOT	189.1	175.9	13.2	7.5	158.0	31.1	19.7
Total interest expenses	895.4	900.3	(4.9)	(0.5)	901.4	(6.0)	(0.7)
Net interest income	3,643.5	3,722.9			3,599.3		



Gross Loan Structure

Unit: THB Million



Interest income

Thai Credit's interest income increased by 0.8 percent from THB 4,500.7 million in 1Q/2025 to THB 4,538.9 million in 1Q/2026. This was primarily driven by a THB 66.7 million increase in interest income from loans and hire-purchase debtors, resulting from growth in Thai Credit's core loan product lines, particularly MSME Loans, Home Equity Loans, and Personal Loans. However, the rate of interest income growth slowed compared to loan expansion due to the impact of the BoT's continuously declining policy interest rates in 2026.

Interest income decreased 1.8 percent from THB 4,623.2 million for 4Q/2025 to THB 4,538.9 million for 1Q/2026, primarily due to a decrease in interest income from loans and hire-purchase agreements, totaling THB 89.0 million. This was due to the impact of the BoT's policy interest rate reduction, as well as the continued impact of assistance measures for borrowers throughout 2026. However, Thai Credit's loan portfolio grew across all loan product groups, particularly in MSME Loans, Home Equity Loans, and Personal Loans.

Interest expenses

Thai Credit's interest expenses in the 1Q/2026 decreased slightly by 0.7 percent, from THB 901.4 million in the 1Q/2025 to THB 895.4 million. This was mainly due to a decrease in interest expenses on deposits, amounting to THB 37.8 million, resulting from the continuous reduction in deposit interest rates in line with the BoT's policy interest rate downward trend. However, because deposit volumes continued to increase,



expenses for contributions to the Deposit Protection Agency and the BoT increased by THB 31.1 million, or 19.7 percent, compared to the 1Q/2025.

Interest expenses slightly decreased 0.5 percent from THB 900.3 million for 4Q/2025 to THB 895.4 million for 1Q/2026, primarily attributable to interest expenses on deposits which increased by THB 16.6 million during the period, mainly from continuous reduction in deposit interest rates, in line with the BoT's policy interest rate downward trend, has resulted in continued deposit volume growth due to promotional programs, particularly fixed deposit programs and alpha savings accounts. This has led to an increase in contributions to the Deposit Protection Agency and the BoT of THB 13.2 million compared to the 4Q/2025.

Net interest income

As a result of the foregoing, Thai Credit's net interest income recorded at THB 3,643.5 million in 1Q/2026, increased by 1.2 percent, from the same period last year, or a decrease of 2.1 percent compared to the 4Q/2025.

Net fee and service income (expenses)

Thai Credit's Net fee and service expenses in the 1Q/2026 amounted to THB 53.8 million, an increase of THB 3.8 million or 7.6 percent compared to the Q1/2025. This increase was mainly due to a THB 43.5 million increase in fee and service expenses, primarily driven by higher loan guarantee fees from the Thai Credit Guarantee Corporation (TCG), aligning with the increased new loan disbursements in the MSME and Nano and Micro sectors.

Net fee and service expenses in the 1Q/2026 decreased THB 38.1 million or 41.5 percent compared to the 4Q/2025. This decrease was due to a THB 28.8 million increase in fee and service income coupled with a THB 9.3 million decrease in fee and service expenses.

Other operating expenses

	1Q/2026	4Q/2025	QoQ		1Q/2025	YoY	
	THB Million	THB Million	THB Million	%	THB Million	THB Million	%
Employee expenses	1,101.8	1,134.5	(32.7)	(2.9)	1,017.2	84.6	8.3
Directors' remuneration	8.2	(0.1)	8.3	8,300.0	8.7	(0.5)	(5.7)
Premises and equipment expenses	202.2	263.8	(61.6)	(23.4)	179.9	22.3	12.4
Taxes	149.4	143.2	6.2	4.3	151.9	(2.5)	(1.6)
Others	205.0	227.8	(22.8)	(10.0)	159.8	45.2	28.3
Total	1,666.6	1,769.2	(102.6)	(5.8)	1,517.5	149.1	9.8
Cost-to-income ratio	43.9%	46.6%			42.2%		

Other operating expenses increased by 9.8 percent from THB 1,517.5 million in 1Q/2025 to THB 1,666.6 million in 1Q/2026. This was primarily due to a 8.3 percent increase in employee expenses resulting from an increase in the number of employees to support the growth; an increase in revenue sharing paid to loan partners, reflecting the increase in new loans received from partner channels; and an increase in building and equipment expenses due to higher depreciation of computer equipment and information systems and



network expenses aimed at continuously improving operational efficiency, as well as increased depreciation of right-of-use assets and building improvements for branches and the head office compared to the same period last year.

However, other operating expenses decreased by THB 102.6 million, or 5.8 percent, from THB 1,769.2 million in 4Q/2025 to THB 1,666.6 million in 1Q/2026. This was primarily due to a decrease in building and equipment expenses of THB 61.6 million, or 23.4 percent, resulting from a THB 25.4 million decrease in computer expenses and a THB 2.8 million decrease in building maintenance expenses.

The conservative lending policy coupled with timely assistance to debtors has resulted in limited growth in operating income. However, the operating expenses are expected to decrease from the 4Q/2025, which will result in a decrease in other operating expenses to operating income ratio to 43.9 percent in the 1Q/2026 from 46.6 percent in the 4Q/2025.

Expected credit loss (ECL)

	1Q/2026	4Q/2025	QoQ		1Q/2025	YoY	
	THB Million	THB Million	THB Million	%	THB Million	THB Million	%
Expected credit loss							
Investments in debt instruments measured at FVOCI	0.1	0.0	0.1	100.0	0.0	0.1	100.0
Loan to customers, accrued interest receivables, and undue interest receivables	654.2	540.2	114.0	21.1	914.5	(260.3)	(28.5)
Other financial assets	9.8	8.8	1.0	11.4	14.9	(5.1)	(34.2)
Undrawn loan commitments and financial guarantee contracts	0.1	1.0	(0.9)	(90.0)	14.9	(14.8)	(99.3)
Total	664.2	550.0	114.2	20.8	944.3	(280.1)	(29.7)
Expected Credit Loss to Average Loan (credit cost)⁽¹⁾ (basis points)	137	117			220		

Notes: ⁽¹⁾ Expected credit loss to average loan (credit cost) (expressed as basis points) is calculated by dividing expected credit loss (annualized) by average loans to customers including accrued interest and unpaid interest income at the beginning and the end of accounting period.

Thai Credit set its expected credit losses of THB 664.2 million for 1Q/2026, a 29.7 percent decrease compared to expected credit losses of THB 944.3 million for 1Q/2025. This is primarily due to Thai Credit's prudent lending management, resulting in improved loan quality. Additionally, it is a result of Thai Credit's continuous implementation of measures to expedite assistance to borrowers before they flow to Stage 2 and Stage 3, resulting in a reduction in the relegation of debtors.

Expected credit loss increased its expected credit loss provision by 20.8 percent compared to the expected credit loss of THB 550.0 million for 4Q/2025, due to a 3.8 percent expansion in loans to borrowers.



As a result of the above provision, Thai Credit's expected credit loss-to-average loan ratio decreased significantly to 137 bps for 1Q/2026.

Tax expenses

Thai Credit's tax expenses in 1Q/2026 was THB 298.3 million, a 30.6 percent increase from THB 228.4 million in 1Q/2025.

Net Profit

Thai Credit's net profit in 1Q/2026 was THB 1,164.7 million, an increase of 29.0 percent from THB 903.0 million in the 1Q/2025, due to the reasons stated above. This resulted in Thai Credit's earnings per share being THB 0.94 per share.

Analysis of financial position

Assets

	31 March 2026		31 December 2025		Change	
	THB Million	%	THB Million	%	THB Million	%
Cash	569.4	0.3	800.4	0.4	(231.0)	(28.9)
Net interbank and money market items	21,950.4	9.9	21,074.2	10.1	876.2	4.2
Financial assets measured at fair value through profit or loss	49.0	0.0	55.9	0.0	(6.9)	(12.3)
Net investment	6,091.0	2.8	2,573.2	1.2	3,517.8	136.7
Net loans to customers and accrued interest receivables	184,988.3	83.8	178,135.7	85.0	6,852.6	3.8
Net properties for sale	1,213.4	0.6	1,242.0	0.6	(28.6)	(2.3)
Net premises and equipment	1,780.9	0.8	1,860.1	0.9	(79.2)	(4.3)
Net intangible asset	315.0	0.1	303.9	0.1	11.1	3.7
Net deferred tax assets	877.3	0.4	833.8	0.4	43.5	5.2
Net other assets	2,906.0	1.3	2,662.8	1.3	243.2	9.1
Total assets	220,740.7	100.0	209,542.0	100.0	11,198.7	5.3

Loan to customers

	31 Mar 2026	31 Dec 2025	Change		31 Mar 2025	Change	
	THB Million	THB Million	THB Million	%	THB Million	THB Million	%
Micro SME Loan	128,829.6	123,489.9	5,339.7	4.3	111,368.1	17,461.5	15.7
Nano and Micro Finance Loan	21,418.3	21,131.5	286.8	1.4	21,650.4	(232.1)	(1.1)
Home Equity Loan	28,399.8	27,887.1	512.7	1.8	25,854.0	2,545.8	9.8
Personal Loan	10,062.3	9,307.3	755.0	8.1	6,933.3	3,129.0	45.1
Other Retail Loan	41.8	49.8	(8.0)	(16.1)	83.8	(42.0)	(50.1)
Total loans to customers	188,751.8	181,865.6	6,886.2	3.8	165,889.6	22,862.2	13.8

Thai Credit's loans to customers recorded at THB 188,751.8 million, increased by THB 22,862.2 million or 13.8 percent from same period last year, mainly from the growth in all major loan product categories, especially Micro SME loan, Personal loan, and Home Equity loan.



Credit Quality

	31 Mar 2026	31 Dec 2025	Change
Gross non-performing loans (Gross NPLs) (THB million)	7,987.3	7,643.8	343.5
Gross NPL ratio ⁽¹⁾	4.2	4.2	0.0
Expected credit loss (ECL) (THB million)	12,350.8	12,110.2	240.6
Allowance for expected credit loss (%) ⁽²⁾	154.6	158.4	(3.8)
Allowance for expected credit loss against non-performing loans ratio (%) ⁽³⁾	6.5	6.7	(0.2)

Notes: (1) Calculated by dividing loans with credit impairment by total gross loans for each accounting period.

(2) Calculated by dividing allowance for expected credit loss by non-performing loans before allowance for expected credit loss for each accounting period.

(3) Calculated by dividing the allowance for expected credit loss by loans to customers for each accounting period.

Gross Loans and Allowance for Expected Credit Loss

	31 March 2026		31 December 2025	
	Loans	Allowance for expected credit loss	Loans	Allowance for expected credit loss
Stage 1 (Performing)	169,372.2	3,569.3	163,580.4	3,470.4
Stage 2 (Under-Performing)	18,566.3	3,167.0	17,658.4	3,056.6
Stage 3 (Non-Performing)	9,400.6	5,614.5	9,007.0	5,583.2
Total	197,339.1	12,350.8	190,245.8	12,110.2

The allowance for expected credit loss was THB 12,350.8 million as of 31 March 2026, an increase of THB 240.6 million, or 2.0 percent, from the original THB 12,110.2 million as of 31 December 2025, in line with the 3.8 percent increase in loans.

However, the ratio of expected credit loss allowance to non-performing loans was 154.6 percent as of 31 March 2026, compared with 158.4 percent as of 31 December 2025 as Thai Credit remained a tighten policy, cautious monitoring the quality of the loan portfolio and debt repayment ability to preserve the financial stability and improve the capacity to withstand threats in the future.

Gross NPLs before allowance for expected credit loss and gross NPL ratio before allowance for expected credit loss

Gross NPLs before allowance for expected credit loss slightly increased by 4.5 percent, from THB 7,643.8 million as of 31 December 2025, to THB 7,987.3 million as of 31 March 2026, which resulted in the gross NPLs ratio remaining at the same level at 4.2 percent. Main reason is Thai Credit has implemented measures to accelerate assistance to debtors before they flow to Stage 3, hence the downgrading of debtors to NPLs has decreased.



Liabilities

	31 March 2026		31 December 2025		Change	
	THB Million	%	THB Million	%	THB Million	%
Deposits	166,263.9	86.0	155,654.6	84.9	10,609.3	6.8
Interbank and money market items	17,979.5	9.3	19,003.6	10.4	(1,024.1)	(5.4)
Liabilities payable on demand	133.2	0.1	87.2	0.0	46.0	52.8
Derivative liabilities	269.4	0.1	419.9	0.2	(150.5)	(35.8)
Debt issued and borrowings	2,668.5	1.4	2,661.7	1.5	6.8	0.3
Provisions	536.0	0.3	504.2	0.3	31.8	6.3
Other liabilities	5,420.3	2.8	4,915.9	2.7	504.4	10.3
Total liabilities	193,270.8	100.0	183,247.1	100.0	10,023.7	5.5

Deposits

	31 March 2026		31 December 2025		Change	
	THB Million	%	THB Million	%	THB Million	%
Current deposits	65.9	0.0	65.4	0.0	0.5	0.8
Savings	48,344.4	29.1	44,111.7	28.4	4,232.7	9.6
Term deposits	117,853.6	70.9	111,477.5	71.6	6,376.1	5.7
Total deposits	166,263.9	100.0	155,654.6	100.0	10,609.3	6.8
Up to one year	162,735.3	97.9	151,801.8	97.5	10,933.5	7.2
More than one year	3,528.6	2.1	3,852.8	2.5	(324.2)	(8.4)
Rollover Rate⁽¹⁾		96.6		95.9		
CASA ratio		29.1		28.4		
Loan-to-deposit ratio⁽²⁾		113.5		116.8		

Notes: (1) Rollover Rate is the rate at which depositors continue to deposit money with the Bank after the maturity date of their existing deposit products.

(2) Calculated by dividing loans by deposits as at the end of each accounting period.

Thai Credit's deposits recorded at THB 166,263.9 million as of 31 March 2026, increased THB 10,609.3 million or 6.8 percent from the year ended 31 December 2025, primarily due to significant rise in term deposits, which increased THB 6,376.1 million or 5.7 percent from the previous year and savings deposit increased by THB 4,232.7 million, or 9.6 percent, due to continued deposits from existing customers and the acquisition of new customers resulting from the promotions to support lending in the future. The Rollover Rate of depositors for all product groups for 1Q/2026 remained high at 96.6 percent.

Current deposits and savings account (CASA) to total deposits ratio (CASA ratio) recorded at 29.1 percent, slightly increased from the year end 31 December 2025. However, loan-to-deposit ratio remained high at 113.5 percent for as of 31 March 2026, slightly decreased from the year ended 31 December 2025.



Net interbank and money market items

	31 March 2026		31 December 2025		Change	
	THB Million	%	THB Million	%	THB Million	%
Domestic						
Bank of Thailand	9,904.4	55.1	10,890.2	57.3	(985.8)	(9.1)
Specialized financial institutions	3,989.3	22.2	4,263.2	22.4	(273.9)	(6.4)
Others	641.9	3.5	542.0	2.9	99.9	18.4
Total of Domestic	14,535.6	80.8	15,695.4	82.6	(1,159.8)	(7.4)
Foreign						
US Dollars	3,443.9	19.2	3,308.2	17.4	135.7	4.1
Total of Foreign	3,443.9	19.2	3,308.2	17.4	135.7	4.1
Total of Domestic and Foreign	17,979.5	100.0	19,003.6	100.0	(1,024.1)	(5.4)

Net interbank and money market items decreased by 5.4 percent from THB 19,003.6 million as of December 31, 2025, to THB 17,979.5 million as of March 31, 2026, primarily due to the soft loan from the BoT.

Equity

	31 March 2026		31 December 2025		Change	
	THB Million	%	THB Million	%	THB Million	%
Authorized share capital	6,174.2		6,174.2			
Paid-up capital	6,174.2	22.5	6,174.2	23.5	0.0	0.0
Premium on share capital	2,329.3	8.5	2,329.3	8.9	0.0	0.0
Other reserves	(2.2)	0.0	(12.5)	0.0	10.3	82.4
Retained earnings						
Appropriated						
Legal reserves	617.4	2.2	617.4	2.3	0.0	0.0
Unappropriated	18,351.2	66.8	17,186.5	65.3	1,164.7	6.8
Total	27,469.9	100.0	26,294.9	100.0	1,175.0	4.5

As of 31 March 2026, Thai Credit's equity stood at THB 27,469.9 million, representing an increase by 4.5 percent from THB 26,294.9 million as of 31 December 2025, primarily due to profits earned during the period.

Maintenance of statutory capital fund

	31 March 2026		31 December 2025		Change	
	THB Million	%	THB Million	%	THB Million	%
Common Equity Tier 1 capital (CET1)	23,123.9	96.4	23,167.9	96.4	(44.0)	(0.2)
Additional Tier 1 capital (financial instruments)	861.1	3.6	861.1	3.6	0.0	0.0
Total Tier 1 capital	23,985.0	87.4	24,029.0	87.6	(44.0)	(0.2)
Tier 2 capital	3,455.4	12.6	3,394.6	12.4	60.8	1.8
Total capital	27,440.4	100.0	27,423.6	100.0	16.8	0.1
Risk weighted assets	166,282.9		161,415.0			



As of 31 March 2026, Thai Credit's capital, Thai Credit's capital, as required under applicable law, pursuant to the principles of Basel III, stood at THB 27,440.4 million, consisting of THB 23,985.0 million of Tier 1 capital, decrease from the year ended 31 December 2025, due to the decrease in deferred tax assets; and THB 3,455.4 million of Tier 2 capital, increased from the end of the year as of 31 December 2025 mainly due to an increase in reserves for normal classified assets.

The total capital to total risk-weighted asset ratio was 16.5 percent. The Tier 1 capital to total risk-weighted asset ratio was 14.4 percent. The CET1 to total risk-weighted asset ratio was 13.9 percent. These ratios were higher than the minimum ratios required by the BoT (11.0%, 8.5%, and 7.0%, respectively).

Cash flows

	31 March 2026		31 March 2025	
	THB Million	%	THB Million	%
Net cash inflow (outflow) from operating activities	3,364.7	590.9	775.3	118.3
Net cash inflow (outflow) from investing activities	(3,553.9)	(624.1)	(621.3)	(94.8)
Net cash inflow (outflow) from financing activities	(41.8)	(7.3)	(33.7)	(5.1)
Net cash and cash equivalents increase (decrease)	(231.0)	(40.5)	120.3	18.4
Cash and cash equivalents at the beginning of the year	800.4	140.5	535.2	81.6
Cash and cash equivalents at the end of the period	569.4	100.0	655.5	100.0

Net cash inflow (outflow) from operating activities

For the period ending March 31, 2026, Thai Credit's net cash provided by operating activities was THB 3,364.7 million, up from THB 775.3 million for the period ending March 31, 2025. This was primarily due to the increase in deposits of THB 10,679.8 million, including operating profit before changes in operating assets and liabilities of THB 2,255.4 million, offset by an increase in loans to borrowers of THB 7,350.4 million, consistent with the growth of loans, and from interbank and money market items of THB 2,023.9 million⁽¹⁾, mainly caused by an increase in domestic deposits and a decrease in soft loans.

⁽¹⁾ Net interbank and money market items include assets and liabilities.

Net cash inflow (outflow) from investing activities

For the period ending March 31, 2026, Thai Credit's net cash used in investing activities was THB 3,553.9 million, compared to THB 621.3 million for the period ending March 31, 2025. This was primarily due to cash paid for the purchase of investments measured at fair value through other comprehensive income amounted to THB 5,332.2 million, offsetting cash received from the sale and redemption of investments measured at fair value through other comprehensive income of THB 1,815.1 million.

Net cash inflow (outflow) from financing activities

For the period ending March 31, 2026, Thai Credit's net cash used in financing activities was THB 41.8 million, up from THB 33.7 million for the period ending March 31, 2025, primarily due to cash payments to settle liabilities under the lease agreement.



Thai Credit's Credit Rating

The credit ratings that Thai Credit has received from Fitch Ratings are as follows:

Fitch Ratings	2025
National Credit Rating	
- Long term/Short term	A / F1
- Outlook	Stable

2026 Operating Guidance

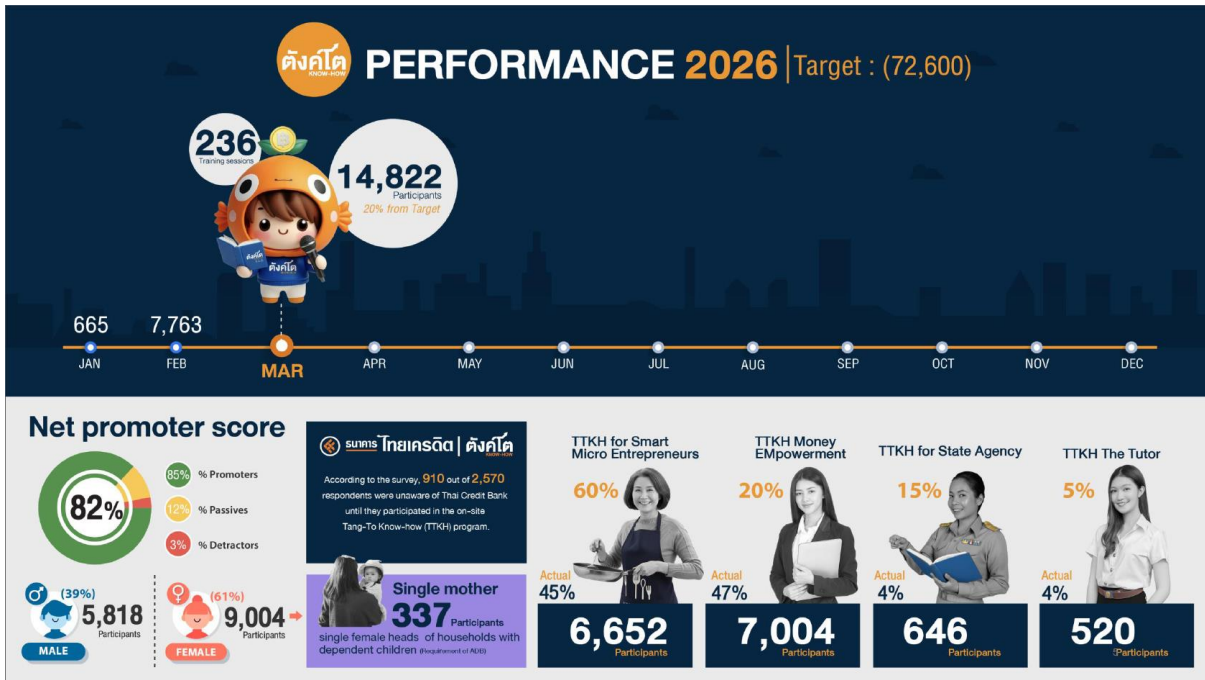
	1Q/2026 Performance	2026 Target
Loan Growth (YTD)	13.8%	Double-digit
Net Interest Margin (NIM)	7.0%	7.5 - 8.0%
Cost to Income Ratio	43.9%	42.0 - 44.0%
NPL Ratio	4.2%	<4.5%
Credit Cost	1.37%	1.50 - 2.00%
ROE	17.3%	16.0 - 20.0%

Sustainable Development in 1Q/2026

Thai Credit is a commercial bank that adheres to its vision and mission that focuses on conducting business on the basis of sustainable growth by providing the best financial services to support customers growth of their business and improve people's quality of life with the bank's unique microfinance services while elevating the financial status in a sustainable manner, according to the philosophy "**Everyone Matters**"

In addition, Thai Credit places importance on improving the quality of life and financial knowledge for communities and society and being a middle enterprise in driving change towards the sustainable development goals through various Thai Credit initiatives and dedication to regularly conducting business responsibly.

1. Thai Credit under Tang To Know-How entering our 9th year, reflects the Bank's unwavering commitment to help improve the quality of life of people in society, focusing on small entrepreneurs who are the driving force of the Thai economy, and strengthen communities to be self-reliant especially the farmer group which is the backbone of the country. Under the concept of EMpower, this initiative encourages and helps people develop healthy saving habits to allow participants to learn about good financial management. This will be a set of skills and knowledge that will help to manage financial resources more efficiently. **In 1Q/2026, there were more than 14,822 people through over 236 training sessions** attending training through the learning center, online systems, and off-site training.



2. Thai Credit partnered with T Life Assurance Public Company Limited, a Thanachart Group company, offering life insurance products through Thai Credit Bank branches complements customers' financial planning services and meets the protection needs of all customer groups.



3. Thai Credit received the "Most Transformational" award at the Future Trends Awards 2026 for its outstanding growth over the years.

3. Thai Credit launched "QR Shop Loan" under the concept of "Create Opportunities, Get Additional Capital, Simply Receive Payments via QR Code Scanning at Shops" to meet the needs of small business owners using the MicroPay e-wallet app, supporting their access to funding.



