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ONEE 011/2026

June 26, 2026

Subject: Notification of Acquisition and Capital increase in a Subsidiary Company.

To: President

The Stock Exchange of Thailand

The One Enterprise Public Company Limited (“**the Company**” or “**ONEE**”) would like to inform you that ONE SANOOK Company Limited (“**ONE SANOOK**”) (a Subsidiary which the company holds 100% of the shares) has invested in NANGMAEWPA & ONE Company Limited (“**NANGMAEWPA & ONE**”) through a capital increase and the acquisition of ordinary shares from the existing shareholders of NANGMAEWPA & ONE. As a result, ONE SANOOK’s shareholding in NANGMAEWPA & ONE has increased from 55% (as of January 6, 2026) to 70% (as of June 10, 2026). This is in accordance with the Company’s intention as announced to the Stock Exchange of Thailand on January 6, 2026 (referencing letter No. ONEE 002/2026). Details are as follows:

Date of First Investment : January 6, 2026

Name of Invested Company : NANGMAEWPA & ONE Co., Ltd.

Registered Capital (Original) : 8,335,000 Baht, divided into 8,335 shares, 1,000 Baht per share.

According to the share purchase agreement, following the disclosure of NANGMAEWPA & ONE's financial performance as audited by an auditor as of December 31, 2025, ONE SANOOK intends to invest in purchasing an additional 15% stake in NANGMAEWPA & ONE, which will result of ONE SANOOK holding 70% of all shares in NANGMAEWPA & ONE. The details of the capital increase two times and the purchase of ordinary shares from existing shareholders of NANGMAEWPA & ONE are shown in the following table.

Summary of the shareholding structure in NANGMAEWPA & ONE as follows:

Date of Transaction	January 6, 2026		June 10, 2026					June 26, 2026	
List of shareholders	Number of shares (original)	Ratio (%)	Number of shares after capital increase (2 nd time)	Ratio (%)	Number of shares purchased/ (sold)	Number of shares after share transfer/ purchase	Ratio (%)	Number of shares after capital increase (3 rd time)	Ratio (%)
1. Mrs. Panisara Arayaskul	1,625	19.5%	1,629	19.5%	-	1,629	19.5%	1,635	19.5%
2. Ms. Chayapa Lertpimonchai	500	6.0%	501	6.0%	-	501	6.0%	503	6.0%
3. Mr. Ruechakorn Tritipudomchai ^{^(1)}	188	2.3%	188	2.3%	-	188	2.3%	188	2.3%
4. Mr. Siratt Donavanik ^{^(2)}	187	2.2%	187	2.2%	-	187	2.2%	187	2.2%
5. Mr. Chudate Lertpimonchai	250	3.0%	251	3.0%	(251)	-	0.0%	-	0.0%
6. PANISARAA Co., Ltd.	1,000	12.0%	1,001	12.0%	(1,001)	-	0.0%	-	0.0%



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List of shareholders	Number of shares (original)	Ratio (%)	Number of shares after capital increase (2 nd time)	Ratio (%)	Number of shares purchased/ (sold)	Number of shares after share transfer/ purchase	Ratio (%)	Number of shares after capital increase (3 rd time)	Ratio (%)
7. ONE SANOOK Co., Ltd.	4,585	55.0%	4,593	55.0%	1,252	5,845	70.0%	5,865	70.0%
Total	8,335	100.0%	8,350	100.0%	-	8,350	100.0%	8,378	100.0%

Remark: (1) Mr. Ruechakorn Tritipudomchai and (2) Mr. Siratt Donavanik, existing shareholders, waive their rights to subscribe to the 2nd and 3rd capital increase.

Date of capital increase registration (latest) : June 26, 2026

Registered capital (after capital increase) : 8,378,000 baht, divided into 8,378 shares, 1,000 baht per share.

Total investment value : 47,100,000 baht (the total investment value in NANGMAEWPA & ONE, divided into capital increase and share premium totaling 37,000,000 baht, and purchase of shares from existing shareholders totaling 10,100,000 baht).

Investment objective : To make a strategic investment for future growth by expanding new revenue streams and strengthening the Company's leadership in content, across both online and offline platforms, while enhancing the effectiveness of reaching target audiences through all channels.

Source of funds : The Company's working capital

This information disclosure is not a related party transaction, and the transaction size does not require any disclosure under regulations on acquisition and disposition of assets of the listed companies. However, the Company is obliged to disclose the information regarding the change in its shareholding in a subsidiary to the Stock Exchange of Thailand pursuant to BorJor/Por 11-00 Re: Rules, Conditions and Procedures Governing the Disclosure of Information or any Acts of Listed Companies B.E. 2560 (and amendments).

Please be informed accordingly.

Respectfully yours,

(Mr. Naran Poomsiri)

Group Chief Financial Officer

Authorized Person for Information Disclosure

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