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**AEON Thana Sinsap (Thailand) Public Company Limited**

**บริษัท อีออน ธนสินทรัพย์ (ไทยแลนด์) จำกัด (มหาชน)**

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ทะเบียนเลขที่ 0107544000078

(Translation)

No. 14/2026

8 July 2026

To: President

The Stock Exchange of Thailand

Re: Notification of the Resolution of the Board of Director's Meeting No. 8/2026

AEON Thana Sinsap (Thailand) Public Company Limited ("Company") ("AEONTS"), hereby reports a resolution passed at the meeting of the Board of Directors No. 8/2026, held on 8 July 2026, at 10:00 a.m. with approved related transactions for the following items;

1. Royalty Fee Agreement
2. Business Advisory Service Agreement

The details are as attachment.

Please be informed accordingly.

Yours sincerely,

Toshiya Shimakata

Vice Chairman of the Board and Managing Director

### Related Transaction

The Board of Director's meeting of AEON Thana Sinsap (Thailand) Plc. ("Company") ("AEONTS") No. 8/2026 held on 8 July 2026, had a resolution of the related transaction as follows.

## 1. Royalty Fee Agreement

### 1.1 Date of Agreement

Agreement period is one year from 1 March 2026 to 28 February 2027

### 1.2 Contractual parties with AEONTS and

Major shareholder of AEONTS

| Company                                        | Business | Relationship with AEONTS            |
|------------------------------------------------|----------|-------------------------------------|
| AEON Financial Service Company Limited ("AFS") | Finance  | AFS holds 35.12% of AEONTS's shares |

AEONTS's Subsidiaries

| Company                                                | Business       | % of shares held by AEONTS                |
|--------------------------------------------------------|----------------|-------------------------------------------|
| AEON Specialized bank (Cambodia) Plc. ("ASB Cambodia") | Retail Finance | AEONTS holds 50% of ASB Cambodia's shares |
| AEON Leasing Service (Lao) Company Limited ("ALS Lao") | Retail Finance | AEONTS holds 96.29% of ALS Lao's shares   |

### 1.3 General characteristics of transaction

AEONTS operates financial businesses using the trademark of AEON Co. In order to enhance new value creation and sustainable growth as a group, AEON Co. has created the royalty system with the goal to constantly innovate group management system. Whereby AFS acting as facilitator between AEON Co. and AFS's subsidiaries.

Therefore, AEONTS and subsidiaries will enter into the "Brand Royalty Agreement" with AFS with a certain rate acquired by market approach and the Company's operating revenues of the fiscal year 2026.

### 1.4 Value of consideration

| Royalty Fee Agreement |                |               |
|-----------------------|----------------|---------------|
| Company               | '000 JPY       | '000 THB      |
| AEONTS                | 369,051        | 76,369        |
| ASB Cambodia          | 34,007         | 7,037         |
| ALS Lao               | 3,083          | 638           |
| <b>Total</b>          | <b>406,142</b> | <b>84,044</b> |

\*Based on the exchange rate dated on 18<sup>th</sup> June 2026 (JPY 1 = THB 0.206933)

### 1.5 The connected person with AEONTS and related companies

| Related company name | Paid Up Capital No. of shares             | Name of connected persons        |
|----------------------|-------------------------------------------|----------------------------------|
| AFS                  | 45,698,196,100 JPY/<br>216,010,128 shares | Mr. Shigeki Mishima <sup>1</sup> |

Note: <sup>1</sup>Mr. Shigeki Mishima is the Chairman of the Board of Directors of AEONTS, Director and Senior Managing Executive Officer of AEON Financial Service Co., Ltd.

## 2. Business Advisory Service Agreement

### 2.1 Date of Agreement

Agreement period is one year from 1 March 2026 to 28 February 2027

### 2.2 Contractual parties with AEONTS and

Major shareholder of AEONTS

| Company                                        | Business | Relationship with AEONTS            |
|------------------------------------------------|----------|-------------------------------------|
| AEON Financial Service Company Limited ("AFS") | Finance  | AFS holds 35.12% of AEONTS's shares |

### AEONTS's Subsidiaries

| Company                                                      | Business              | % of shares held by AEONTS                |
|--------------------------------------------------------------|-----------------------|-------------------------------------------|
| AEON Specialized bank (Cambodia) Plc.<br>("ASB Cambodia")    | Retail Finance        | AEONTS holds 50% of ASB Cambodia's shares |
| AEON Leasing Service (Lao) Company Limited<br>("ALS Lao")    | Retail Finance        | AEONTS holds 96.29% of ALS Lao's shares   |
| ACS Servicing (Thailand) Company Limited<br>("ACSS")         | Collection<br>Service | AEONTS holds 100% of ACSS's shares        |
| AEON Asset Management (Thailand) Company<br>Limited ("AAMC") | Asset<br>Management   | AEONTS holds 100% of AAMC's shares        |

### 2.3 General characteristics of transaction

AEONTS will enter into an agreement with AFS for business management support services, encompassing both management and operational support. AFS will assist in managing and supporting the overseas subsidiaries to foster their growth and development. As part of this arrangement, AEONTS will execute a "Business Advisory Service Agreement" and pay management service fee to AFS.

## 2.4 Value of consideration

| Company      | '000 JPY       | '000 THB       |
|--------------|----------------|----------------|
| AEONTS       | 498,705        | 103,199        |
| ASB Cambodia | 22,167         | 4,587          |
| ALS Lao      | 3,340          | 691            |
| ACSS         | 19,452         | 4,025          |
| AAMC         | 1,177          | 244            |
| <b>Total</b> | <b>544,841</b> | <b>112,746</b> |

\*Based on exchange rate dated on 18<sup>th</sup> June 2026 (JPY 1 = THB 0.206933)

## 2.5 The connected person with AEONTS and related companies

| Related company name | Paid Up Capital No. of shares             | Name of connected persons        |
|----------------------|-------------------------------------------|----------------------------------|
| AFS                  | 45,698,196,100 JPY/<br>216,010,128 shares | Mr. Shigeki Mishima <sup>1</sup> |

Note: <sup>1</sup>Mr. Shigeki Mishima is the Chairman of the Board of Directors of AEONTS, Director and Senior Managing Executive Officer of AEON Financial Service Co., Ltd.

## The measurement of total transactions from No. 1 and 2

| Transaction                            | Amount ('000 Baht) |
|----------------------------------------|--------------------|
| 1. Royalty Fee Agreement               | 84,044             |
| 2. Business Advisory Service Agreement | 112,746            |
| <b>Total</b>                           | <b>196,790</b>     |

By measurement in percentage of the Company Net Assets (NA), total transaction is 196.79 million baht or 0.7% of the Company's NA.

The Company approved the related transaction within the last six months as follows:

| The related transaction within the last six months                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Amount                        | % of the Company's NTA |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|------------------------|
| <p>Board of Director's meeting No. 3/2026 held on March 9, 2026</p> <p>Waving the right and not to participate in capital injection of PT AEON Credit Service Indonesia</p> <p>The Board of Director of the Company had a resolution to waive the right and not to participate in capital injection in ACSI with a transaction amount of 21.60 million baht.</p>                                                                                                                                                                                                                                                                                                          | 21.60<br>Million Baht         | 0.08%                  |
| <p>Board of Director's meeting No. 1/2026 held on January 7, 2026</p> <p>1. Guarantee fee on bank loans</p> <p>AFS shall issue loan guarantees to ASB Cambodia and ALS Lao as agreed. ASB Cambodia and ALS Lao have consented and agreed to pay the loan guarantee fees to AFS under specified term and conditions with a transaction amount of 18.34 million baht.</p> <p>2. Outsourcing Service Agreement in Maintenance and Support Fee</p> <p>AEONTS and its subsidiaries which is ASB Cambodia and ALS Lao engage outsourcing service agreements in the system development, and license of the systems with AFS with a transaction amount of 16.04 million baht.</p> | 34.37<br>Million Baht         | 0.13%                  |
| <b>Total</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>55.98<br/>Million Baht</b> | <b>0.21%</b>           |

Therefore, the total related transactions amount within the last six months period including this time would be 252.77 Million Baht or 0.91% of the Company's NA, which more than 0.03% of the Company's NA but less than 3.00% of NA of the Company. So this transaction is the related transaction pursuant to the Notification of the Capital Market Supervisory Board No. TorJor. 46/2025 which shall be reviewed and considered by the Audit Committee and approved by the Board of Director as well as disclose to the Stock Exchange of Thailand.

Remarks: NA was as of 31 May 2026.

**Opinion of the Audit Committee:**

After reviewing and consideration on Royalty Fee and Business Advisory Fee, the Audit Committee had the opinion that those transactions (196.79 million THB) were reasonable. So, it should be proposed to the Board of Directors for further approval.

**Opinion of the Board of Director:**

The Board of Directors has considered the transaction and has opinion that the transaction is necessary, reasonable and not different from the Audit Committee's opinion.