TRANSLATION

No. Sor Kor. Bor Chor Ngor. 170/2026 August 13, 2026

Subject : Submission of the Reviewed Interim Financial Statements for the three – month and six – month period ended June 30, 2026 together with the explanation of the significant causes affecting the operating results to vary more than 20% from those of the same period of the preceding year.

To: The President
The Stock Exchange of Thailand

Enclosures : The Reviewed Interim Financial Statements for the three – month and six -month period ended June 30, 2026 of SUSCO Plc. and its subsidiaries and the Review Interim Financial Report by the Certified Public Accountant.

Enclosed are the Reviewed Interim Financial Statements for the three – month and six – month period ended June 30, 2026, and the Reviewed Interim Financial Report by the Certified Public Accountant, with the explanation of the significant causes affecting the operating results to vary more than 20% from those of the same period of the preceding year, which can be summarized as follows:

1. **Summary of the Operating Performance for the three – month and six – month period Ended June 30, 2026 compared to 2025 of the Company**

Unit : Million Baht

Summary of the Operating Performance	Quarter		Increase (Decrease)		6 Month		Increase/(Decrease)	
	2/2026	2/2025	Amount	%	2026	2025	Amount	%
Total revenues	8,307.95	6,862.26	1,445.69	21.07	14,965.42	14,567.14	398.28	2.73
Total expenses	8,171.51	6,803.81	1,367.70	20.10	14,672.66	14,413.30	259.36	1.80
Profit before income tax expense	**136.44**	**58.45**	**77.99**	**133.43**	**292.76**	**153.84**	**138.92**	**90.30**
Tax expense	27.33	12.28	15.05	122.56	58.59	32.38	26.21	80.95
Profit for the period	**109.11**	**46.17**	**62.94**	**136.32**	**234.17**	**121.46**	**112.71**	**92.80**

1.1 In the second quarter, 2026, the Company had total revenue of Baht 8,307.95 million, an increase of Baht 1,445.69 million, or 21.07%, compared to the same period in 2025, due to an increase in sales revenue, result of the increased in selling price and the average marketing margin per litre. In addition, the Company had the other income also increased due to foreign exchange gains, and administrative expenses also declined as the Company recognized a foreign exchange loss of Baht 20.09 million, during the three – month period in 2025, whereas it recognized a foreign exchange gain of Baht 12.92 million, during the corresponding period in 2026. As a resulting the Company had a net profit of Baht 109.11 million, compared to Baht 46.17 million in the same period of 2025, an increase of Baht 62.94 million, or 136.32%, the key contributing factor was an increase in gross profit from oil sales, driven by higher retail sales volumes through service stations and a higher average marketing margin per litre, which was in line with the increase in selling prices, caused by international conflicts and fluctuations in energy prices in the global market.

1.2 For the six-month period ended June 30, 2026, the Company had total revenue of Baht 14,965.42 million, an increase of Baht 398.28 million, or 2.73%, compared to the same period in 2025, due to an increase in sales revenue from the selling price and the average marketing margin per litre. In addition, the Company had the other income also increased due to foreign exchange gains, and administrative expenses also declined as the Company recognized a foreign exchange loss of Baht 15.73 million, during the six – month period in 2025, whereas it recognized a foreign exchange gain of Baht 34.33 million, during the corresponding period in 2026. As a resulting the Company had a net profit of Baht 234.17 million, compared to Baht 121.46 million in the same period of 2025, an increase of Baht 112.71 million, or 92.80%.

2. Summary of the Operating Performance for the three – month and six – month period Ended June 30, 2026 compared to 2025 of the Company and its subsidiaries

Unit : Million Baht

Summary of the Operating Performance	Quarter		Increase (Decrease)		6 Month		Increase/(Decrease)	
	2/2026	2/2025	Amount	%	2026	2025	Amount	%
Total revenues	9,217.50	8,068.57	1,148.93	14.24	16,284.21	17,206.30	(922.09)	(5.36)
Total expenses	9,068.39	8,042.80	1,025.59	12.75	16,014.74	17,067.26	(1,052.52)	(6.17)
Profit before income tax expense	149.11	25.77	123.34	478.62	269.48	139.04	130.44	93.81
Tax expense	29.27	13.48	15.79	117.14	56.81	36.33	20.48	56.37
Profit for the period	**119.84**	**12.29**	**107.55**	**875.10**	**212.67**	**102.71**	**109.96**	**107.06**
Profit (loss) attributable to								
Owners of parent	120.59	13.44	107.15	797.25	213.06	104.38	108.68	104.12
Non-controlling interest	(0.75)	(1.15)	(0.40)	(34.78)	(0.39)	(1.67)	(1.28)	(76.65)
	119.84	12.29	107.55	875.10	212.67	102.71	109.96	107.06

2.1 In the second Quarter, 2026, the Company and its subsidiaries had total revenue of Baht 9,217.50 million, an increase of Baht 1,148.93 million or 14.24% compared to the same period of 2025, due to an increase in sales revenue, result of the increased in selling price and the average marketing margin per litre. In addition, the Company and its subsidiaries had the other income also increased due to foreign exchange gains, and service income generated by the electric vehicle Group's business, the Company and its subsidiaries had the decrease in the distribution costs, depreciation expenses, and financial costs decreased as a result of lower borrowings. Consequently, the Company and its subsidiaries had a net profit of Baht 120.59 million, compared to Baht 13.44 million in the same period of 2025, an increase of Baht 107.15 million, or 797.25%, the key contributing factor was an increase in gross profit from oil sales, driven by higher retail sales volumes through service stations, in line with rising selling prices and the average marketing margin per litre. caused by international conflicts and fluctuations in energy prices in the global market.

2.2 For the six-month period ended 30 June 2026, the Company and its subsidiaries had total revenue of Baht 16,284.21 million, a decrease of Baht 922.09 million or 5.36% compared to the same period in 2025, due to a decrease in a revenue from the sale of electric vehicles, due to a decrease in sales number of vehicles. Conversely, the Company had an increase in oil sales revenue due to an increase in selling prices, the average marketing margin per litre. In addition, the Company and its subsidiaries had the decrease in a distribution costs, depreciation expenses, and financial costs decreased as a result of lower borrowings. As a result, the Company and its subsidiaries had a net profit of Baht 213.06 million, compared to Baht 104.38 million in the same period of 2025, an increase of Baht 108.68 million, or 104.12%.

The Financial Position of the Company and Its Subsidiaries

Unit : Million Baht

Summary of Financial Position	As of 30 June 2026	As of 31 December 2025	Increase/(Decrease)	
			Amount	%
Current assets	2,666.41	2,385.82	280.59	11.76
Non-current assets	7,470.46	7,348.32	122.14	1.66
Total assets	10,136.87	9,734.14	402.73	4.14
Current liabilities	3,129.80	2,902.56	227.24	7.83
Non-current liabilities	2,486.83	2,504.19	(17.36)	(0.69)
Total liabilities	5,616.63	5,406.75	209.88	3.88
Total shareholder’s equity	4,520.24	4,327.39	192.84	4.46
Total liabilities and Total shareholder’s equity	10,136.87	9,734.14	402.73	4.14

As of June 30, 2026, the Company and its subsidiaries had total assets of Baht 10,136.87 million, an increase of Baht 402.73 million, or 4.14%, from Baht 9,734.14 million as of December 31, 2025. The increase was primarily attributable to a Baht 280.59 million increase in current assets, mainly resulting from an increase in other current financial assets, as the Company and its subsidiaries invested in debt mutual funds to enhance investment returns. In addition, trade receivables increased in line with the growth in sales of the Company and its subsidiaries.

As of June 30, 2026, the Company and its subsidiaries had total liabilities of Baht 5,616.63 million, an increase of Baht 209.88 million, or 3.88%, from Baht 5,406.75 million as of December 31, 2025. The increase was primarily attributable to a Baht 227.24 million increase in current liabilities, particularly trade and other payables, resulting from higher inventory purchases to support the increased sales volume of the Company and its subsidiaries.

When considering various financial ratios related to liquidity, the Company and its subsidiaries have a trade accounts receivable turnover ratio was 28.72 times, the inventory turnover ratio was 24.54 times, the debt-to-equity ratio was 1.24 times, and the interest-bearing debt-to-equity ratio was 0.55 times**.** These financial indicators reflect that the Company and its subsidiaries maintained adequate liquidity, managed working capital efficiently, and remained well-positioned to support ongoing operations and future business expansion.

The perspectives of executives on trend and strategies

1. Oil Business in the second quarter of 2026, export oil sales volume declined compared to the corresponding period of the previous year, primarily due to unrest in the border areas between Thailand and neighboring countries. However, domestic sales and retail sales through service stations increased, supported by stronger market demand. For the remainder of 2026, the Company expects domestic sales volume to continue growing, driven by strategic initiatives and the expansion of its service station network. Meanwhile, export oil sales volume is expected to remain at a level comparable to that recorded during the second half of 2025.
2. Non-Oil Business, The Company has accelerated the expansion of leasable space and enhanced the image of SUSCO service stations to provide a more modern environment and better meet consumers' evolving needs. In addition, the Company launched SUSCO SQUARE Pinklao at the end of 2025, which is expected to support growth in rental income from the non-oil business by no less than 20% in 2026. At the same time, the Company continues to strengthen partnerships with business operators and expand the range of services available within its service stations, including restaurants and automotive service businesses. These initiatives are intended to diversify service offerings, enhance customer convenience, and strengthen the Company's long-term revenue-generating capability.
3. Automobile and Electric Vehicle Business In 2026, BYD launched several new vehicle models featuring competitive pricing and designs that better align with consumer preferences, enabling the Group to continuously increase electric vehicle (EV) sales. Furthermore, BYD plans to introduce additional new models throughout the year to broaden its customer base across more diverse market segments. The Company expects sales of BYD and DENZA electric vehicles to continue growing throughout 2026, supported by new product launches and sustained market demand.
4. Other Businesses

   4.1 EV Charging Business

   The Company has installed EV charging facilities at 63 service stations, with a total of 153 charging points, to accommodate the growing adoption of electric vehicles and enhance customer convenience. The Company also plans to continue expanding its partnerships with business partners to increase the number of EV charging locations in response to growing future demand, while further strengthening its service stations as comprehensive energy service hubs.

4.2 Vehicle Hire Purchase and Car Rental Business

In addition to the Grab EV project, which aims to promote electric vehicle adoption among Grab drivers, the Company continues to provide vehicle leasing services to government agencies, state-owned enterprises, and private sector customers. The company aims to expand the number of electric vehicles for its hire-purchase and leasing businesses to a combined total of no less than 1,000 units by 2027, to support the continued growth in EV demand and further expand its corporate customer base. The Company expects this business expansion to enhance its revenue-generating capacity and support sustainable growth in its operating performance in the future.

Please be informed accordingly.

Sincerely yours,

(Chairit Simaroj)

Managing Director