



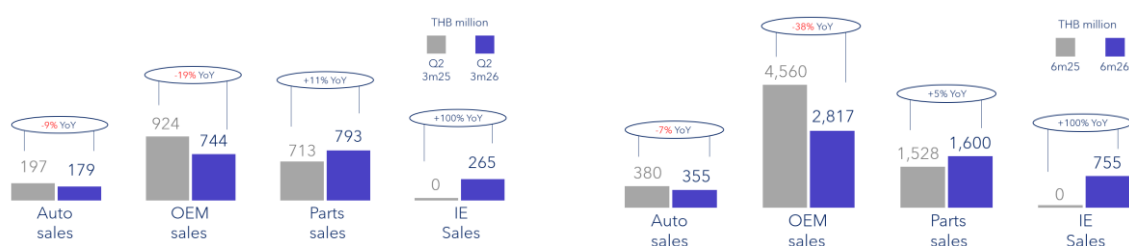
SNC017/2026

7 August 2026

Subject: Quarter 2/2026 Operating Results

To: The Director and Manager of the Stock Exchange of Thailand

In the second quarter of 2026, company revenue exhibited varying trends across business segments compared to the same period last year, with revenue declining in certain segments while others experienced growth and began generating significant revenue.



- Automotive Business Group:** Revenue from the Automotive segment for Q2 and the first six months decreased by 9% and 7% year-over-year, respectively. This was primarily driven by the slowdown in the automotive market and intensified competition.
- OEM Business Group:** Revenue from the OEM segment for Q2 and the first six months decreased by 19% and 38% year-over-year, respectively. This decline aligns with the Company's revenue restructuring plan aimed at reducing reliance on OEM revenue to better match its current strategic direction, while shifting focus toward diversifying revenue into new high-growth potential business segments.
- Parts Business Group:** Revenue from the Parts segment for Q2 and the first six months increased by 11% and 5% year-over-year, respectively. This growth was primarily driven by selling price adjustments in response to rising raw material costs.
- Industrial Estate (IE) Business Group:** Revenue from the IE segment for Q2 and the first six months was recorded at THB 265 million and THB 755 million, respectively. This represents a 100% year-over-year increase compared to the same period last year, during which no revenue had yet been recognized from this business group. This outcome aligns with the Company's strategy to expand its business base and generate new revenue streams.

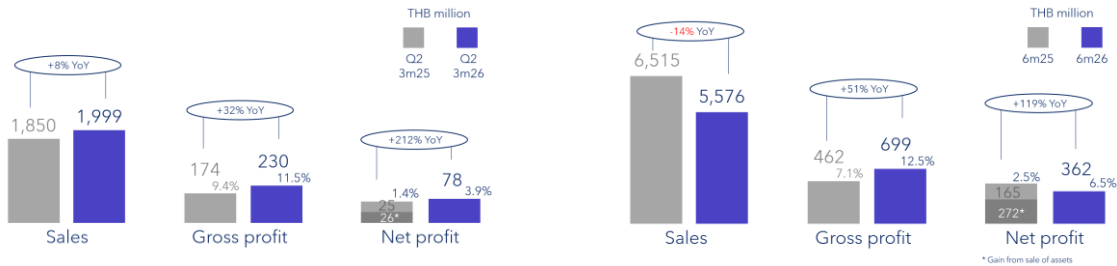


บริษัท เอส เอ็น ซี ฟอर्मเมอร์ จำกัด (มหาชน)

SNC FORMER PUBLIC COMPANY LIMITED



Comparison of Revenue Breakdown by Segment (Auto, OEM, Parts, IE) for Q2 and 6M: 2025 vs 2026



Gross Profit

Gross profit increased year-over-year as a result of effective revenue structure management by reducing the proportion of low-margin projects and focusing on the higher-margin Industrial Estate segment. Consequently, the overall gross profit margin improved continuously across both Q2 and the first six months of this year.

Net Profit

Normalized net profit for the 3-month period stood at THB 78 million, up 212% or THB 53 million YoY from THB 25 million in the prior-year period. Including the extra gain on the sale of non-operating assets of THB 26 million, total net profit for the same period last year reached THB 51 million.

Normalized net profit for the 6-month period stood at THB 362 million, up 119% or THB 197 million YoY from THB 165 million in the prior-year period. Including the extra gain on the sale of non-operating assets of THB 272 million, total net profit for the same period last year reached THB 437 million.

Yours Faithfully,

Mr. Rattapoom Nuntapatawee

Chief Financial Officer

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