



NO UN/SET/HO/A69/081401

August 14, 2026

Subject: Management Discussion and Analysis for the 2nd Quarter ending 30 June 2026
With the profit change of more than 20% compared to the same period of the previous year

To: Managing Director, The Stock Exchange of Thailand

Unique Engineering and Construction Public Company Limited would like to clarify the operational result of the company and subsidiaries for year 2026 and 2025 which has been audited by Baker Tilly Audit and Advisory Services (Thailand) Co., Ltd.

Statement of Comprehensive income reporting a net profit of THB 40.17 million, compared to THB 845.42 million in the second quarter of 2025, representing an decrease of THB 805.24 million or 95.25%, which is a change exceeding 20% compared to the same period of the previous year. The significant decrease in profit was primarily attributable to the receipt of outstanding payments, including interest income, totaling THB 826.40 million, the Group's successful outcome in a legal case.

Please be informed accordingly.

Sincerely yours,

(Mr. Toemphong Mohsuwan)
Senior Vice President Group Accounting and Finance