ASIA PRECISION PLC. (HEAD OFFICE)
223/53, 13th Floor, Country Complex Tower A,
Sunphawut Road, Bangna Tai, Bangna,
Bangkok 10260 TAX ID: 0107554000011

บริษัท เอเชีย พรีซิชั่น จำกัด (มหาชน) (สำนักงานใหญ่)
เลขที่ 223/53 อาคารคันทรี่คอมเพล็กซ์ อาคารเอ ชั้น 13
ถนนสรรพาวุธ แขวงบางนาใต้ เขตบางนา
กรุงเทพฯ 10260 เลขประจำตัวผู้เสียภาษี : 0107554000011

Tel: +66(2) 361-5494
Fax: +66(2) 361-5496
www.apcs.co.th

Ref: APCS 037/2569

7 August 2026

Subject: Management Discussion and Analysis for the Second Quarter Ended 30 June 2026.

To: Managing Director

The Stock Exchange of Thailand

Asia Precision Public Company Limited ("the Company") would like to clarify the operating results and financial position of the Company and its subsidiaries for the three-month and six-month periods ended 30 June 2026 as follows:

Business Operations Under the ESG Framework

The Company places strong emphasis on conducting its business sustainably under the ESG (Environmental, Social, and Governance) framework. It has established operational approaches that consider environmental responsibility, social fairness, and sound corporate governance to create long-term value and confidence among its stakeholders. The Company believes that the consistent integration of ESG principles into its operations will strengthen long-term sustainability and enhance its competitive capabilities amid an increasingly volatile and rapidly changing global economic environment.

Environmental Dimension (E)

The Company continues to enhance resource efficiency across all business segments. In particular, the digital asset mining business is inherently energy-intensive. In addition, the Company has adopted renewable energy projects such as the use of solar power in the mining process to reduce greenhouse gas emissions and minimize environmental impact. In the raw water distribution segment, the Company collaborates with local communities on watershed conservation and management projects. It is also exploring the use of clean energy for water pumping to improve operational efficiency and reduce the carbon footprint. For the engineering, procurement, and construction (EPC) business, the Company is currently evaluating improvements to its processes and quality control systems to better align with more stringent environmental standards. Although such measures may incur initial costs, they serve as a foundation for the Company's long-term sustainability.

Social Dimension (S)

The Company is committed to fostering knowledge and skill development among its employees and related parties, enhancing access to resources, and improving community well-being. This is achieved through various initiatives such as occupational safety training programs, partnerships with local agencies for water resource management, and the development of digital technology and cybersecurity capabilities to support business growth in the digital economy.

Governance Dimension (G)

The Company adheres to principles of good corporate governance, emphasizing transparency, accountability, and strict compliance with applicable laws and regulations across all business units, including water resources, energy, and digital assets. In the EPC business, the Company focuses on contract discipline, risk management, and robust internal controls to prevent disputes, reduce operational discrepancies, and foster trust among clients, partners, and stakeholders.

Executive Summary

On 10 June 2026, the Company held the Debenture Holders' Meeting of the APCS246A and APCS24NA No. 1/2026 (Adjourned Meeting). The meeting resolved to approve an extension of the maturity date of both debentures by 2 years. Accordingly, the maturity date of the APCS246A was extended from 16 June 2026 to 16 June 2028, and the maturity date of the APCS24NA was extended from 11 November 2026 to 11 November 2028, with the principal repayment condition as follows.

- The Company shall repay the remaining principal amount of the debentures, totalling 45% of the original principal amount, by repaying 5% of the principal on the original maturity date and the remaining 40% in eight quarterly instalments through a reduction of the par value per unit, with each instalment being no less than 5% of the original principal amount of the debentures as of the issuance date, throughout the extended maturity period.

- The Company shall continue to pay interest at the rate of 7.00 percent per annum, being the existing rate approved at the Debenture Holders' Meeting No. 2/2024, until (but excluding) the extended maturity dates of the debentures. The collateral securing the debentures remains unchanged and continues to be subject to the existing terms and conditions.

Statement of Profit or Loss for the Three-Month Periods Ended 30 June 2026 and 2025

Unit: Million Baht

For the three month period	HOLDING		EPC		DIGITAL		WATER		CONSOLIDATED		CHANGE	
	2Q26	2Q25	2Q26	2Q25	2Q26	2Q25	2Q26	2Q25	2Q26	2Q25	AMT	%
Total Revenues	12.2	17.8	244.8	124.2	1.6	99.4	12.6	12.3	271.2	253.7	17.6	6.9%
Gain (loss) from operating	5.2	10.7	3.7	(52.8)	(39.1)	(11.3)	9.4	2.0	(20.8)	(51.4)	30.6	(59.5%)
Gain (loss) on exchange rates	-	-	(0.5)	2.3	-	-	-	-	(0.5)	2.3	(2.8)	(121.7%)
Financial costs									(9.2)	(16.1)	6.9	(42.8%)
Tax (expenses) income									(1.0)	10.1	(11.1)	(109.9%)
Profit (loss) for the period									**(31.5)**	**(55.1)**	**23.6**	**(42.9%)**
Attribuatble to Non-controlling interests									0.1	(0.0)	0.1	(447.2%)
Profit (loss) attribuatble to Owners of parent									**(31.6)**	**(55.1)**	**23.5**	**(42.6%)**

* HOLDING : Invest in other companies /EPC : Construction /WATER : Water management /MINING : Bitcoin mining

For the consolidated performance of the Company for the three-month period ended the second quarter of 2026, the Company recorded an operating loss of Baht 20.8 million and a net loss of Baht 31.5 million, compared with the consolidated financial statements for the same quarter of last year. The operating loss was primarily attributable to the digital asset business, which recorded an operating loss of Baht 39.1 million. However, the raw water distribution business and the engineering, procurement, and construction (EPC) business reported an operating profit of Baht 9.4 million and Baht 3.7 million, respectively.

1. **Engineering, Procurement, and Construction Business (EPC)**: There was an increase in revenue of Baht 120.4 million, or 96.9%, compared with the same quarter of last year. The EPC business reported an operating profit of Baht 3.7 million, representing an increase in operating profit of Baht 56.5 million, or 107.1%, compared with the same quarter of last year.

   The increase in revenue and operating performance during the quarter was primarily attributable to certain construction projects for which the contract signing had been delayed from the original plan. While these contracts were initially expected to be signed by the end of 2025, they were signed in the middle of the first quarter of 2026, with construction commencing toward the end of the same quarter. During the current quarter, these projects progressed to the mid-stage of construction, enabling the Company to recognize higher construction revenue. In addition, effective cost and resource management for the projects contributed to an improvement in the operating profit margin compared with the same quarter of last year.

   For the biomass power plant project managed by the Company, the project resumed operations during the second quarter of 2026 following the preparation and improvement of the plant and machinery in the preceding period. As a result, the Company was able to recognize revenue from project management and operations, as well as revenue from the preparation activities before the resumption of operations, which supported the revenue and operating performance of the EPC business during the current quarter. However, since May 2026, the project has temporarily suspended operations at the instruction of the project owner to carry out improvements to the operational efficiency of the power plant. The Company expects the project to resume normal operations upon completion of the improvement works within the third quarter of 2026.

   Management continues to closely monitor the progress of the projects and manage project costs prudently, while optimizing resource allocation in line with the project execution plan in order to maintain operational efficiency and project profitability amid the evolving economic and market conditions.

   Subsequent to the end of the second quarter of 2026, on 28 July 2026, the Company completed the dissolution registration of A2 Technologies Mongolia LLC., a subsidiary, as part of the Group's business restructuring. The dissolution had no material impact on the Group's financial position or operating results.

2. **Digital Assets Business (DIGITAL):** There was a decline in revenue of Baht 97.8 million, or 98.4%, compared with the same period of the prior year. This was primarily attributable to the Company's strategic shift toward cost management and operational efficiency, focusing on optimizing the utilization of mining equipment in line with market conditions and controlling energy-related costs, particularly through the use of renewable energy and conducting mining operations during periods when the Bitcoin price is at an appropriate level.

   In addition, the increase in blockchain processing difficulty (Difficulty Rate) resulted in a reduction in the number of coins mined. During the current quarter, the average Bitcoin price declined to approximately USD 69,400 per Bitcoin, compared with approximately USD 102,000 per Bitcoin in the same quarter of last year, representing a decrease of approximately 32.0%. These factors contributed to the decline in mining revenue. In addition, the Company recognized a loss from the mark-to-market revaluation of digital assets amounting to Baht 19.2 million and an impairment allowance for assets related to the digital asset business amounting to Baht 7.1 million. These are non-cash accounting items and had no impact on the Group's cash flow, resulting in an operating loss of Baht 39.1 million for the digital asset business.

   Given the current market conditions and energy costs that remain unfavourable for operations, management has reviewed the Company's operating approach and suspended all digital asset mining operations at its digital asset mining facility located in Sanam Chai Khet District, Chachoengsao Province, to control costs and optimize resource utilization in line with the current market conditions.

3. **Water Management Business (WATER):** Revenue increased by Baht 0.3 million, or 2.4%, compared with the same quarter of last year. Nevertheless, the WATER business recorded an operating profit of Baht 9.4 million, representing an improvement of Baht 7.4 million compared with the same quarter of last year.

   The increase in operating profit was primarily attributable to more efficient cost and water resource management. During the previous year, Thailand experienced drought conditions caused by the El Niño phenomenon, resulting in elevated raw water costs. In response, the Company implemented a plan to reserve and manage water resources from the end of 2025 to mitigate climate-related volatility. The Company was able to utilize the reserved water resources in the current quarter, resulting in lower raw water costs compared with the same quarter of last year and contributing to an improvement in the operating profit margin.

   With respect to water resource management, management continues to closely monitor the situation and implement effective plans for water resource management. Currently, the Company maintains sufficient water reserves to support the distribution of raw water to customers in accordance with contractual obligations throughout the current year. This helps support the stability and continuity of raw water distribution, as well as mitigate short-term risks arising from climate-related volatility.

Statement of Profit or Loss for the Six-Month Periods Ended 30 June 2026 and 2025

Unit: Million Baht

For the six month period	HOLDING		EPC		DIGITAL		WATER		CONSOLIDATED		CHANGE	
	2Q26	2Q25	2Q26	2Q25	2Q26	2Q25	2Q26	2Q25	2Q26	2Q25	AMT	%
Total Revenues	26.1	35.3	363.4	278.4	11.4	188.3	19.0	26.9	419.9	528.9	(109.0)	(20.6%)
Gain (loss) from operating	12.7	22.3	(20.1)	(100.8)	(96.5)	(25.2)	13.1	0.3	(90.8)	(103.4)	12.6	(12.2%)
Gain (loss) on exchange rates	-	-	(3.2)	2.5	-	-	-	-	(3.2)	2.5	(5.7)	(228.0%)
Financial costs									(19.2)	(30.4)	11.2	(36.8%)
Tax (expenses) income									(4.6)	20.5	(25.1)	(122.4%)
Profit (loss) for the period									**(117.8)**	**(110.8)**	**(7.0)**	**6.3%**
Attribuatble to Non-controlling interests									0.1	(0.1)	0.2	(183.6%)
Profit (loss) attribuatble to Owners of parent									**(117.9)**	**(110.7)**	**(7.2)**	**6.5%**

* HOLDING : Invest in other companies /EPC : Engineering, Procurement and Construction /WATER : Water management /MINING : Bitcoin mining

For the consolidated performance of the Company for the six-month period ended the second quarter of 2026, the Company recorded an operating loss of Baht 90.8 million and a net loss of Baht 117.8 million, compared with the same period of last year. The operating loss was primarily attributable to the digital asset business and the engineering, procurement, and construction (EPC) business, which recorded operating losses of Baht 96.5 million and Baht 20.1 million, respectively. Meanwhile, the raw water distribution business recorded an operating profit of Baht 13.1 million.

1. **Engineering, Procurement, and Construction Business (EPC):** There was an increase in revenue of Baht 85.0 million, or 30.5%, compared with the same period of last year. The EPC business reported an operating loss of Baht 20.1 million, representing a decrease in operating loss of Baht 80.8 million, or 80.2%, compared with the same period of last year.

   The increase in revenue and operating performance during the six-month period of 2026 was primarily attributable to the progress of construction projects. Key projects that commenced in late 2025 gradually progressed further into the construction phase during the second quarter of 2026, enabling the Company to recognize higher revenue from construction activities. In contrast, during the same period of last year, most projects were in the later stages of construction, resulting in lower revenue recognition compared with the current period. In addition, effective cost and resource management for the projects contributed to a significant improvement in operating performance and profit margins compared with the same period of last year.

For the biomass power plant project managed by the Company, the project resumed operations during March–April 2026 following the completion of the preparation and improvement of the plant and machinery in the preceding period. As a result, the Company was able to recognize revenue from project management and plant operations, as well as revenue from preparation activities prior to the resumption of operations, which supported the revenue and operating performance of the EPC business during the current period. However, since May 2026, the project has been temporarily suspended at the instruction of the project owner to undertake improvements to the operational efficiency of the power plant. The Company expects the project to resume operations upon completion of such improvements, which is expected to occur within the third quarter of 2026.

2. **Digital Assets Business (DIGITAL):** There was a decline in revenue of Baht 176.9 million, or 94.0%, compared with the same period of the prior year. This was primarily attributable to the rapid changes in computer technology, together with the increase in blockchain processing difficulty (Difficulty Rate), which resulted in a reduction in the number of coins mined. Meanwhile, the average Bitcoin price during the first six months of 2026 was approximately USD 70,300 per Bitcoin, compared with approximately USD 96,500 per Bitcoin during the same period of the prior year, representing a decrease of approximately 27.2%. These factors resulted in a decline in mining revenue, and the digital asset business reported an operating loss of Baht 96.5 million.

   In addition, the Company recognized a loss from the mark-to-market revaluation of digital assets amounting to Baht 53.2 million and an impairment allowance for assets related to the digital asset business amounting to Baht 7.1 million, in order to reflect the assets at their estimated recoverable amounts under the current market and technological conditions. These items are non-cash accounting items and had no impact on the Group's cash flow.

3. **Water Management Business (WATER):** Revenue decreased by Baht 7.9 million, or 29.4%, compared with the same period of the prior year. Nevertheless, the WATER business recorded an operating profit of Baht 13.1 million, representing an improvement of Baht 12.8 million compared with the same period of the prior year.

   The decline in revenue was primarily attributable to lower raw water sales volume. Nevertheless, the Company was able to manage costs and water resources more efficiently, resulting in a significant improvement in the operating profit margin compared with the prior year. During the previous year, Thailand experienced drought conditions caused by the El Niño phenomenon, resulting in elevated raw water costs. In response, the Company implemented a plan to reserve and manage water resources from the end of 2025 to mitigate climate-related volatility. During the current period, the Company was able to utilize the reserved water resources for its operations, resulting in lower raw water costs and an improvement in the operating profit margin compared with the same period of the prior year.

ASIA PRECISION PLC. (HEAD OFFICE)
223/53, 13th Floor, Country Complex Tower A,
Sunphawut Road, Bangna Tai, Bangna,
Bangkok 10260 TAX ID: 0107554000011

บริษัท เอเซีย พรีซิชั่น จำกัด (มหาชน) (สำนักงานใหญ่)
เลขที่ 223/53 อาคารคันทรี่คอมเพล็กซ์ อาคารเอ ชั้น 13
ถนนสรรพาวุธ แขวงบางนาใต้ เขตบางนา
กรุงเทพฯ 10260 เลขประจำตัวผู้เสียภาษี : 0107554000011

Tel: +66(2) 361-5494
Fax: +66(2) 361-5496
www.apcs.co.th

FINANCIAL POSITION (Compared to the financial position statement as of 31 December 2025)

Unit: Million Baht

At the date	CONSOLIDATED		CHANGE		SEPARATE		CHANGE	
	30 Jun 26	31 Dec 25	AMT	%	30 Jun 26	31 Dec 25	AMT	%
Total assets	2,731.5	2,645.1	86.4	3.3%	2,143.4	2,338.3	(194.9)	(8.3%)
Total liabilities	1,623.9	1,423.6	200.3	14.1%	461.7	652.3	(190.6)	(29.2%)
Total shareholders' equity	1,107.6	1,221.5	(113.9)	(9.3%)	1,681.7	1,686.0	(4.3)	(0.3%)

Assets

As of 30 June 2026, and 31 December 2025, Total assets in the consolidated financial statements were Baht 2,731.5 million and Baht 2,645.1 million, respectively, an increase of Baht 86.4 million, or 3.3%.

As of 30 June 2026, and 31 December 2025, Total assets in the separate financial statements were Baht 2,143.4 million and Baht 2,338.3 million, respectively, a decrease of Baht 194.9 million, or 8.3%.

Liabilities

As of 30 June 2026, and 31 December 2025, Total liabilities in the consolidated financial statements were Baht 1,623.9 million and Baht 1,423.6 million, respectively, an increase of Baht 200.3 million, or 14.1%.

As of 30 June 2026, and 31 December 2025, Total liabilities in the separate financial statements were Baht 461.7 million and Baht 652.3 million, respectively, a decrease of Baht 190.6 million, or 29.2%. The decrease was attributable to the Company’s repayment of debentures and loans from related parties during the period.

Equity

As of 30 June 2026, and 31 December 2025, Equity in the consolidated financial statements were Baht 1,107.6 million and Baht 1,221.5 million, respectively, a decrease of Baht 113.9 million, or 9.3%.

As of 30 June 2026, and 31 December 2025, Equity in the separate financial statements were Baht 1,681.7 million and Baht 1,686.0 million, respectively, a decrease of Baht 4.3 million, or 0.3%.

Please be informed accordingly.

Yours faithfully

(Mrs. Pimparuda Pitakteeratham)

Chief Executive Officer

Company Secretary

Tel : 02-361-5494-5 ext.888 Fax : 02-361-5496