

No. ZEN 2026-010

August 14, 2026

Re: Establishment of a subsidiary

For attention of: The President
The Stock Exchange of Thailand

Zen Corporation Group Public Company Limited (the “Company”) would like to inform you that the Board of Directors’ Meeting No. 5/2026, held on 14 August 2026, resolved to approve the establishment of a new subsidiary, with the details as follows:

Company’s name	Zen & Henry Co., Ltd.		
Location	662 Onnut 17 Suanluang, Suanluang Bangkok 10250		
Investment Objective	To operate a restaurant business.		
Date of Incorporation	Within 3 rd Quarter 2026		
Registered Capital	Registered capital of Baht 20 million (Twenty Million Baht), divided into 200,000 ordinary shares (Two Hundred Thousand shares) with a par value of Baht 100 (One Hundred Baht) per share.		
Business Type	Restaurant		
Source of funds	The company’s working capital		
Investment proportion	70% investment stake		
Shareholder Structure	Shareholder	Shareholder Structure:	
		No. of shares	%
	Spice Synergy Co.,Ltd	140,000	70
	Dr. Tobi Co., Ltd.	20,000	10
	Mr. Natchanon Kosolchareonruj	20,000	10
	Mr. Tassapak Hsu	20,000	10
	Total	200,000	100

Authorized Directors	1. Mr. Sakkanon Chirathivat 2. Miss Jomkwan Chirathivat 3. Mr. Steven David Halliday 4. Mr. Natchanon Kosolchareonruj
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The Company will appoint three representatives to serve as directors of the subsidiary.

The aforementioned transaction involves the incorporation of a subsidiary and is exempt from the requirement to calculate the transaction size pursuant to the Notification of the Capital Market Supervisory Board No. TorJor. 45/2568 Re: Rules, Conditions and Procedures for the Acquisition or Disposition of Assets. In addition, such transaction does not constitute a connected transaction of the Company.

Nevertheless, the Company is required to disclose information to the Stock Exchange of Thailand regarding an investment in another company that results in such company becoming a subsidiary of the Company, in accordance with the relevant rules and regulations governing information disclosure by listed companies.

Please be informed accordingly.

Yours sincerely,

(Miss Oraya Uesakul)

Company Secretary

Authorized Information Disclosure Officer