

CENTRALRETAIL

No. CRC CS020/2026
August 7, 2026

Subject: Acquisition of a Subsidiary
To: The President
The Stock Exchange of Thailand

Central Retail Corporation Public Company Limited (the “**Company**”) would like to inform that on August 7, 2026, Central Food Retail Co., Ltd. (“**CFR**”), a 100% directly and indirectly owned subsidiary of the Company, has signed the Share Purchase Agreement for the acquisition of ordinary shares in AEON (Thailand) Co., Ltd. The details are as follows:

1) Company Name	AEON (Thailand) Co., Ltd.
2) Type of Business	Supermarket under MaxValu trademark (30 branches)
3) Purpose of Investment	To expand supermarket branch network into strategic locations
4) Par Value	100 Baht per share
5) Registered capital	890,000,000 Baht
6) Shareholding Structure	CFR holds 100% of registered capital
7) Source of Fund	The Company’s cash flow

This transaction aligns with the Company’s strategy to strengthen the Food business. It enables CFR to immediately expand its supermarket branch network and grow customer base by over 900,000 customers. Furthermore, CFR will also secure ownership of high potential land and a Ready-to-Eat Processing Center, which elevates production capacity and enhances the development of ready-to-eat food products—creating product differentiation to better meet consumer demands.

The transaction will be completed upon the satisfaction of all Conditions Precedent as stipulated in the relevant agreement. Following completion of the transaction, CFR will leverage its retail expertise to develop and enhance the operational efficiency of the acquired business. All branches will be rebranded as TOPS and integrated into CFR’s ecosystem, with the aim of further strengthening the business performance.

The transaction does not constitute a connected transaction, and the transaction size does not require any action according to the Notification of the Capital Market Supervisory Board No. TorJor. 45/2026 Re: Rules on Material Transactions.

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However, the Company is required to disclose the relevant information to the Stock Exchange of Thailand in accordance with the Rules, Conditions and Procedures Governing the Disclosure of Information and Other Acts of Listed Companies of the Stock Exchange of Thailand, as this is a case where a subsidiary acquires an investment in another company, resulting in such company becoming a subsidiary of the listed company.

Please be informed accordingly.

Yours sincerely,

-Signed-

(Mr. Suthisarn Chirathivat)

Chief Executive Officer

Central Retail Corporation Public Company Limited