



Executive Summary

Overview Summary

In Q2'2026, the Company and its subsidiary continued to expand their businesses, with a focus on developing and providing services in Digital Transformation, Data Management, Cybersecurity, and Innovation and Engineering Solutions to address the growing demand from government and private-sector organizations for enhanced operational efficiency, data management, and digital transformation.

Although the Thai and global economies continued to face uncertainties arising from the global economic slowdown, as well as trade and geopolitical volatility, investment in Digital Infrastructure, Data Centers, Cloud, AI, and Cybersecurity continued to show growth potential. These technologies are increasingly recognized as essential infrastructure for enhancing competitiveness and supporting the expansion of the digital economy, presenting important opportunities for the Company and its subsidiary to further develop their businesses and expand their customer base.

In Q2'2026, the Company and its subsidiary generated **total revenues from sales and services of 1,009.30 million Baht, increased by 249.42 million Baht compared to the same period of the previous year, which was a 33% increase and had Net Profit of 189.71 million Baht, increased by 21.49 million Baht compared to the same period of the previous year, which was a 13% increase.** This reflected continued business growth and the Company's ability to maintain the growth of its operating performance. However, gross profit margin declined from 28% to 20%, primarily due to the recognition of revenue from projects involving a significant proportion of Main Equipment. The installation of key equipment took place during the final stages of project implementation, and such revenue typically carries a lower gross profit margin.

For 6M'2026, the Company and its subsidiary generated **total revenues from sales and services of 1,927.91 million Baht, increased by 422.76 million Baht compared to the same period of the previous year, which was a 28% increase and had Net Profit of 349.08 million Baht, increased by 34.45 million Baht compared to the same period of the previous year, which was an 11% increase.** The growth was in line with the increase in sales and services revenue, driven primarily by the technology engineering business, together with the expansion of the revenue base from the distribution of other technology products. These businesses provided key support to the overall growth in operating performance.

Nevertheless, the Company and its subsidiary continued to place emphasis on effective project and cost management, particularly project cost control, monitoring project progress and delivery, optimizing resources according to project requirements, and managing risks arising from price competition, fluctuations in equipment and material costs, and technological changes. These measures are aimed at maintaining service quality and profitability while supporting continued business expansion.

The Company and its subsidiary also continued to focus on generating growth from core businesses and high-potential projects, while developing new products and services, leveraging their expertise in technology and data, and establishing strategic partnerships. These initiatives are intended to enhance competitiveness and support sustainable growth in revenue and overall business performance over the long term.

Significant Events in Q2'2026

Contracts and Agreement signing

- **Project for the Development of an Integrated Social Welfare Data System and Platform Using Big Data and AI Technology**, aimed at enhancing the large-scale data warehouse and developing a social welfare data linkage and exchange system serving as a central platform for collecting, integrating, and analyzing data. The project applies **Big Data and Artificial Intelligence (ML/AI)** technologies to integrate information and enhance the efficiency of social welfare services and benefits, enabling the delivery of services that better respond to the needs of the public.
- **Project for the Development and Enhancement of the Planetarium System Using Technology Engineering and Digital Experience Solutions**, undertaken under the DTC Consortium, aimed at upgrading the planetarium projection system and learning media with modern technology. The system will support high-resolution digital projection, high-definition and realistic display systems, as well as Virtual Reality (VR) and other experiential technologies, enhancing the presentation of astronomy and science content in engaging formats aligned with contemporary learning approaches, while improving system efficiency and long-term usability and management.

Issuance and Offering of Investment Tokens

- **Siam TC Technology Co., Ltd., a subsidiary of the Company, issued and offered digital investment tokens under the “Blu Green Token” project to the public for the first time through an Initial Coin Offering (ICO) during 3–13 July 2026.** A total of 400 million tokens were offered at an offering price of Baht 1.20 per token, representing a **total offering value of Baht 480.00 million**. The token is backed by a mangrove reforestation project undertaken by the subsidiary in collaboration with the Department of Marine and Coastal Resources, Ministry of Natural Resources and Environment, covering a total area of 17,531.04 rai, as the underlying asset. The project has a duration of 7 years. The proceed from offering will be used for expenses associated with the mangrove reforestation project, such as the cost of planting saplings, maintenance of the mangrove forests throughout the life of the Digital Token Project, fees related to issuance and offering of tokens, and repayment of any fundraising-related debts (if any). Additionally, it will be reserve as the Company’s working capital for management of the mangrove reforestation project. Token holders will have the right to receive returns based on the net proceed from sales of carbon credit generated by the underlying project.

Dividend Payment by a Subsidiary

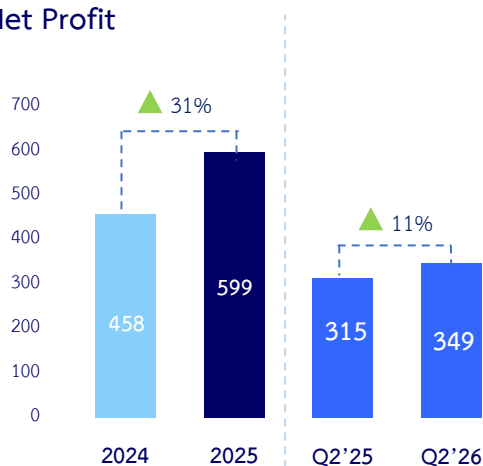
- **On July 17, 2026, the Board of Directors of a subsidiary approved an interim dividend payment from retained earnings and the appropriation of a legal reserve.** The dividend was declared at Baht 200 per share for 1,000,000 shares, totaling Baht 200.00 million. In addition, Baht 8.00 million was appropriated to the legal reserve. The dividend payment was paid on July 27, 2026.

Q2'2026 Financial Performance Overview

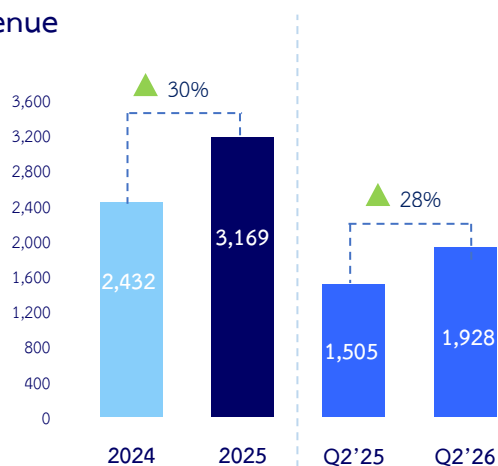
The operating results of the Company and its subsidiary for the three-month and for the six-month periods ended 30 June 2026 as shown in the following detail:

Operating result	3-Months		Change		6-Months		Change	
	Q2'26	Q2'25	MB	%	6M'26	6M'25	MB	%
Revenue from sales and services	1,009.30	759.88	249.42	33%	1,927.91	1,505.15	422.76	28%
Cost of sales and services	(803.23)	(550.79)	(252.44)	46%	(1,482.73)	(1,089.39)	(393.34)	36%
Gross profit	206.07	209.09	(3.02)	(1%)	445.18	415.76	29.42	7%
	20%	28%			23%	28%		
Other income	0.00	1.36	(1.36)	(100%)	0.26	1.39	(1.13)	(81%)
Selling expenses	(7.36)	(8.84)	1.48	(17%)	(13.18)	(18.77)	5.59	(30%)
Administrative expenses	(41.81)	(34.83)	(6.98)	20%	(85.89)	(69.89)	(16.00)	23%
Profit from Operations	156.90	166.78	(9.88)	(6%)	346.37	328.49	17.88	5%
Finance income	0.21	0.55	(0.34)	(61%)	0.26	1.44	(1.18)	(82%)
Share of profit from investment in associates and joint ventures	9.59	18.53	(8.94)	(48%)	17.44	35.37	(17.93)	(51%)
Dividend income	54.51	16.35	38.16	233%	54.51	16.35	38.16	233%
Gain from disposal and revaluation on short-term investments	0.91	1.03	(0.12)	(11%)	1.67	1.88	(0.21)	(12%)
Finance costs	(1.00)	(1.60)	0.60	(37%)	(1.87)	(3.07)	1.20	(39%)
Profit before income tax	221.12	201.64	19.48	10%	418.38	380.46	37.92	10%
Tax expense	(31.41)	(33.42)	2.01	(6%)	(69.30)	(65.83)	(3.47)	5%
Net Profit	189.71	168.22	21.49	13%	349.08	314.63	34.45	11%
Basic earnings per share (THB)	0.27	0.24			0.50	0.45		
	19%	22%			18%	21%		

Net Profit



Revenue



DITTO (THAILAND) PUBLIC COMPANY LIMITED

235/1-3 Ratphattana Rd., Ratphattana, Saphansung,
Bangkok 10240 Tel. +66 2 517 5555

www.dittothailand.com

Revenue

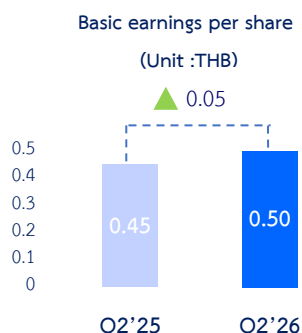
For 6M'2026, the Company and its subsidiary generated total **revenues from sales and services of 1,927.91 million Baht**, increased by 422.76 million Baht compared to the same period of the previous year, which was **a 28% increase**. This growth was mainly driven by increased revenue from the two core business segments: technology engineering project and the distribution and provision of data and document management solutions, and cyber security system business, reflecting the continued recognition of revenue from technology and digital infrastructure projects for government agencies. In addition, the Company and its subsidiary recognized revenue from the sale of other technology products amounting to 264.97 million Baht during the period, which contributed to the overall revenue growth and demonstrated the Company's and its subsidiary' ability to expand and diversify their revenue base in response to customers' demand for technology products and solutions.

Net profit

For 6M'2026, the Company and its subsidiary had **Net Profit of 349.08 million Baht**, increased by 34.45 million Baht compared to the same period of the previous year, which was **an 11% increase**. The growth was in line with the increase in sales and service revenue of 28%, supported primarily by the growth of the technology engineering business and the expansion of the revenue base from other technology products, which contributed to the overall improvement in operating performance.

However, cost of sales and services increased by 393.34 million Baht, or 36%, exceeding the revenue growth rate. This was mainly attributable to the recognition of revenue from projects involving a significant proportion of Main Equipment in Q2'2026, as major equipment was delivered and installed during the final stages of project completion. Revenue associated with such equipment generally carries a relatively lower gross profit margin due to revenue allocation requirements. As a result, the Company and its subsidiary recorded gross profit of 445.18 million Baht, an increase of 29.42 million Baht, or 7%, while the gross profit margin decreased from 28% to 23%.

In terms of operating expenses, the Company and its subsidiary continued to focus on effective management and control of operating expenses. As a result, **profit from operating activities amounted to 346.37 million Baht**, increased by 17.88 million Baht, compared to the same period of the previous year, which was **a 5% increase**. This reflected the Company's and its subsidiary' ability to manage operating expenses and maintain profitability from core operations. In addition, higher investment returns and dividend income during the period provided further support to the overall results, enabling the Company and its subsidiary to maintain continued net profit growth.



For 6M'2026, The Company and its subsidiary had **a Basic earnings per share of 0.50 Baht**, increased by 0.05 Baht compared to the same period of the previous year. The **Net Profit Margin was 18%**, decreasing from 21% in the same period of the previous year. The decrease in Net Profit Margin was primarily attributable to the recognition of revenue from projects involving a significant proportion of Main Equipment, as major equipment was delivered and installed during the final stages of the projects, with such revenue carrying a relatively lower gross profit margin. Nevertheless, the Company and its subsidiary continued to achieve growth in absolute net profit.

Overall, the Company and its subsidiary continued to achieve sustained growth in both revenue and net profit, with the expansion of the technology-related businesses and the growth of the technology engineering business remaining key drivers of overall performance. The Company and its subsidiary continue to focus on cost management, project progress monitoring and control, and operational efficiency enhancement to maintain profitability and support sustainable long-term growth.

Revenue from sales and services

For 6M'2026, the Company and its subsidiary generated total revenues from sales and services of **1,927.91** million Baht, increased by 422.76 million Baht compared to the same period of the previous year, which was **a 28% increase**, mainly from the increase in revenues as follows:

1) **Revenues from the Distribution and Provision of data and document management solutions, and cyber security system business**

The Company and its subsidiary remain committed to expanding its services toward becoming a Total Digital Solution Provider by offering Data Management services as well as Cyber Security services. The Company focuses on applying effective and appropriate technologies to continuously enhance operational processes for both public and private sector organizations. These services are considered key components in driving organizations toward digital transformation in an efficient and secure manner. Key projects include **the Procurement Contract for Server Equipment and System Usage Rights for the Electronic Filing System (e-Filing System)**, which enhances the capability and efficiency of the process for filing and submitting pleadings and documents electronically. This improvement enables the public to access the judicial process more quickly and conveniently. Another significant project is **the consultancy service for developing a climate change adaptation monitoring and evaluation system**, which involves the design and development of databases that can be utilized for analysis, planning, and integration of climate adaptation activities through the application of technology to support policy decision-making and effective data management.

These operations reflect the Company's business approach, which emphasizes balancing business growth and technological development alongside social and environmental responsibility.

2) **Revenues from the Technology Engineering Projects**

The Company and its subsidiary continued to grow in the technology engineering business, particularly through projects with government agencies. This reflects the strategy of strengthening "Smart Engineering Solutions" capabilities to support infrastructure development and sustainable resource management through the application of technologies and innovations tailored to the needs of each organization. The Company's and its subsidiaries' key projects can be categorized into two main groups as follows:

1. **Technology engineering development projects for education and natural resource conservation**, these projects cover the design and improvement of museums, aquariums, natural learning centers, and natural resource research centers, and planetarium projection systems. The focus is on applying technology to enhance exhibition efficiency, knowledge communication, and systematic scientific data management, thereby improving learning experiences and supporting natural resource conservation.
2. **Water resource management projects utilizing smart technology systems** include the installation of early warning systems, repair and improvement of automated remote water quality monitoring systems, and flood and landslide warning systems, and the development of water resource monitoring systems and databases. These projects focus on the use of technology for monitoring, analysis, and real-time data transmission to enhance disaster risk management efficiency and strengthen rapid and accurate response capabilities.

The operations within the technology engineering business reflect the vision of the Company and its subsidiaries to become a leader in innovation and technology that supports national infrastructure development, efficient resource management, and sustainable national development in all dimensions.

3) Revenues from the Distribution of Other Technology Products

The Company and its subsidiary have expanded their business into the procurement and distribution of cybersecurity products and solutions and smart security systems to address the growing demand from government and private-sector organizations for cyber risk management and enhanced organizational security. This business expansion strengthens the Company's capabilities in protecting against cybersecurity threats while supporting the continued growth of the technology security market and creating opportunities for future business expansion.

Share of profit from investment in associates and joint ventures

For 6M'2026, the Company and its subsidiary recognized a share of profit from the investment in associates and joint ventures amounting to 17.44 million Baht, decreased by 17.93 million Baht compared to the same period of the previous year, which was a 51% decrease. The decrease was primarily attributable to a lower share of profit recognized from the investment in Netbay Public Company Limited.

Dividend Income

The Company and its subsidiary received dividend from investment in Somapa Information Technology Public Company Limited, which is paid a dividend from the operating results for the year ended 2025. The Company and its subsidiary recognized dividend income in which the Company holds 18% equity stake, with a dividend received at the amount of 54.00 million Baht.

Selling Expenses

Most of the Company and its subsidiary's selling expenses consisted of salary, commission fee, advertisement fee, promotion fee, and other expenses. For 6M'2026, the Company and its subsidiary recognized selling expenses amounting to 13.18 million Baht, decreased by 5.59 million Baht compared to the same period of the previous year, which was a 30% decrease. The decrease was mainly attributable to lower advertising and sales promotion expenses.

Administrative Expenses

Most of the Company and its subsidiary's administrative expenses consisted of salary and welfares, depreciation, rental expenses, office expenses, and utility expenses. For 6M'2026, the Company and its subsidiary recognized administrative expenses amounting to 85.89 million Baht, increased by 16.00 million Baht compared to the same period of the previous year, which was a 23% increase. The increase was primarily due to higher employee-related expenses in line with business expansion.

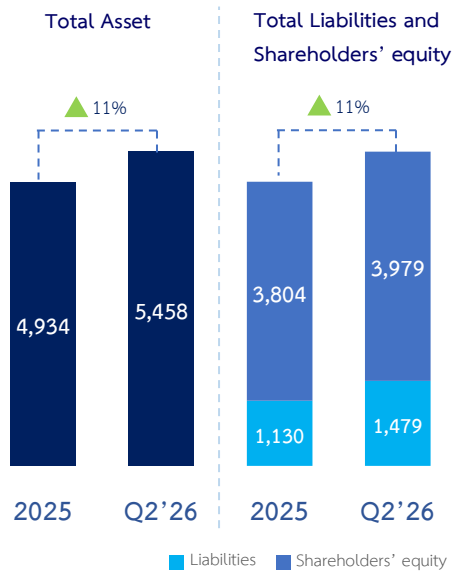
Backlog

As of 30 June 2026, the Company and its subsidiary had received purchase order or had signed contract with customers which haven't been delivered as follow:

- Signed project yet to realize revenues valued at 4,825.29 million Baht (exclude provision of printers and sales of goods)

Financial position

Financial position	As of 30 June 2026		As of 31 December 2025		Change	
	MB	%	MB	%	MB	%
Assets	5,457.47	100%	4,933.82	100%	523.65	11%
Liabilities	1,478.80	27%	1,129.61	23%	349.19	31%
Shareholders' equity	3,978.67	73%	3,804.21	77%	174.46	5%



Assets

As of 30 June 2026, and 31 December 2025, the Company and its subsidiary had total assets of 5,457.47 million Baht and 4,933.82 million Baht respectively. Whilst at the end of Q2'2026, the Company and its subsidiary's total assets increased by 523.65 million Baht from the previous year, which was 11% increase. The increase was mainly due to an increase in trade and other receivables amounting to 529.09 million Baht, comprising an increase in trade receivables amounting to 219.44 million Baht and advance payments for The Construction of the New Zoo Phase 2 amounting to 284.51 million Baht. In addition, unbilled completed work increased by 324.25 million Baht, mainly due to the completion and delivery of goods and services in accordance with the agreed contractual obligations, for which the related amounts had not yet become due for billing. Meanwhile, other current assets decreased by 272.26 million Baht, primarily due to a decrease in advance payments for the procurement of goods and services, as the relevant counterparties had fulfilled their contractual obligations.

Liabilities

As of 30 June 2026, and 31 December 2025, the Company and its subsidiary had total liabilities of 1,478.80 million Baht and 1,129.61 million Baht respectively. At the end of Q2'2026, the Company and its subsidiary's total liabilities increased by 349.19 million Baht from the previous year, which was 31% increase. The increase was mainly due to a rise in advance received in excess of work completed for The Construction of the New Zoo Phase 2 from the Zoological Park Organization of Thailand under the Royal Patronage of H.M. the King (ZPOT), amounting to 333.99 million Baht.

Shareholders' equity

As of 30 June 2026, and 31 December 2025, the Company and its subsidiary had total shareholders' equity of 3,978.67 million Baht and 3,804.21 million Baht respectively. The shareholders' equity increased by 174.46 million Baht from the previous year, which was 5% increase, mainly due to the followings:

- 1) Operating results in 6M'2026 at 349.08 million Baht.
- 2) Dividend payment total of 173.42 million Baht.
- 3) Realizing loss from investment in BlueVenture Group Public Company Limited with fair value through other comprehensive income (FVOCI) at 1.20 million Baht.

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Key Financial ratios

■ 2025
■ Q2'26



Sustainability Activities

- Mangrove Ecosystem Restoration under the “DITTO CSR Mangrove Planting 2026” Activity.** On May 29, 2026, the Company and its subsidiary participated in a mangrove planting activity in Klaeng District, Rayong Province. More than 100 participants, including executives, employees, teachers, and students from Wattanonkaprao School, took part in the activity to support the conservation and restoration of natural resources, while promoting environmental awareness and understanding of the importance of coastal ecosystems among young people. This activity reflects the Company’s and its subsidiary’s commitment to conducting business in accordance with ESG principles by increasing green areas, supporting carbon sequestration, and promoting biodiversity, while fostering engagement among the organization, employees, and local communities. These efforts contribute to creating long-term shared social and environmental value.

