Management Discussion and Analysis

For the Second Quarter and Six Months

Ending June 30, 2026

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Thai Economy and Banking sector overview in 2Q/2026

The global economy continues to face uncertainty and a slowdown trend. However, recent developments are showing signs of improvement, primarily supported by the technology cycle, which includes the growth of investment in AI technology and accelerated growth in technology exports. Furthermore, the impact of conflicts in the Middle East has been more limited than anticipated. Simultaneously, headline inflation in many countries has risen due to higher energy prices, leading several central banks to adopt tighter monetary policies. However, key risks remain, including compliance with the US-Iran ceasefire agreement, US tariffs, and potentially tighter global financial conditions.

The overall Thai economy in 2026 is expected to continue experiencing low and uneven growth. However, expansion is likely to be higher than previously estimated, driven primarily by merchandise exports and private investment, which are projected to continue growing in line with the upward cycle of technology and artificial intelligence, particularly investment in digital technology, data centers, and electric vehicles. This is further supported by government measures to mitigate the impact of energy problems and signs of improvement in the Middle East conflict. However, non-technology related goods sales are expected to continue experiencing low growth due to competitive pressures, while private consumption faces pressure from persistently high living costs and a slowdown in income growth. Based on the 2Q/2026 economic forecast, the **Thai economy is projected to grow by 2.3 percent in 2026 and 1.8 percent in 2027**. Headline inflation is expected to remain high due to the transmission of energy prices and costs, projected at 2.8 percent in 2026 and 1.4 percent in 2027.

The outlook for commercial banking in 2026 anticipates that total loans in the commercial banking system will expand at a higher rate than expected. However, the growth rate will remain low, and the recovery will not be evenly distributed. Large corporate loans will be the main driver, partly due to the increased demand for liquidity from businesses to compensate for rising costs, and partly due to the recovery of economic activity. This is further boosted by better-than-expected momentum from the technology and artificial intelligence cycles, as well as positive effects from government measures. Conversely, SME loans continue to contract, reflecting limitations in access to credit and the caution of financial institutions in lending to high-risk groups amidst limited adaptability and intense competition among SMEs. Meanwhile, most households continue to face pressure from slowing income and rising living costs. Overall loan quality remains stable, but the debt repayment capacity of SMEs and vulnerable households needs close monitoring.

The Monetary Policy Committee (MPC), at its June 2026 meeting, resolved to maintain the policy interest rate at 1.00 percent per annum. The committee assessed that an accommodative monetary policy, coupled with targeted financial measures, would support economic recovery within the framework of maintaining price stability, ensuring sustainable economic growth, and preserving financial system stability.

Source: Office of the National Economic and Social Development Council, Bank of Thailand, International Monetary Fund, Organization for Economic Cooperation and Development, Siam Commercial Bank Economic and Business Research Center, Kasikorn Research Center, CIMB Thai Bank

Operating Performance in 2Q/2026

Financial Highlight

	2Q/2026 THB Million	1Q/2026 THB Million	Change %	2Q/2025 THB Million	Change %	6M/2026 THB Million	6M/2025 THB Million	เปลี่ยนแปลง %
Gross Loans	194,080.5	188,751.8	2.8	171,661.8	13.1	194,080.5	171,661.8	13.1
Net Profit	989.3	1,164.7	(15.1)	925.2	6.9	2,153.9	1,828.2	17.8
Earnings per Share (Baht)	0.80	0.94	(14.9)	0.75	6.7	1.74	1.48	17.6
Net Interest Margin (NIM) [(1)]	7.2%	7.0%	(0.2)	7.6%	(0.4)	7.1%	7.8%	(0.7)
Cost to Income Ratio	42.5%	43.9%	(1.4)	43.2%	(0.7)	43.2%	42.7%	0.5
Return on Asset (ROA)	1.76%	2.17%	(0.41)	1.95%	(0.19)	1.97%	1.95%	0.02
Return on Equity (ROE)	14.46%	17.33%	(2.87)	15.41%	(0.95)	16.09%	15.51%	0.58

[(1)] Net interest margin is calculated by dividing the annualized net interest income by average earning financial assets (Excluding accrued interest income).

In 2Q/2026, Thai Credit reported a net profit of THB 989.3 million for 2Q/2026, a THB 64.1 million rise or 6.9 percent increase from same period last year, driven by the increase in interest income from loans to borrowers, totaling THB 573.9 million or 13.2 percent, consistent with the 13.1 percent expansion of loans to borrowers. However, the net interest margin decreased from 7.6 percent in 2Q/2025 to 7.2 percent in 2Q/2026, resulting from interest rate reductions following the Bank of Thailand's policy interest rate cuts, and ongoing measures to assist debtors, including the one-time impact of early redemption of perpetual bonds. This action is part of a cost management strategy aligning with current market conditions, which will enable Thai Credit to reduce interest expenses in the long term. However, the net interest margin increased slightly from its low point in 1Q/2026. In addition, non-interest income increased by THB 159.1 million or 533.9 percent, primarily due to accrued income from FIDF compensation from the "You Fight, We Help" scheme and loan assistance measures for those affected by the southern floods, amounting to THB 121.1 million. While, expected credit losses increased by THB 254.2 million compared to the same period last year, driven by loan growth and an increase in non-performing assets. However, the non-performing asset rate remained stable at 4.3 percent of total loans.

Net profit for 1H/2026 increased by 17.8 percent compared to the same period of the previous year, from THB 1,828.2 million for 1H/2025 to THB 2,153.9 million for 1H/2026. The main reason for this increase is a 6.8 percent rise in interest income resulting from a 6.7 percent expansion in loan portfolios, as well as accrued income from FIDF compensation payments from the "You Fight, We Help" measure and assistance measures for debtors affected by the southern floods, totaling THB 278.5 million. However, the net interest margin decreased from 7.8 percent for 1H/2025 to 7.1 percent for 1H/2026. This is a continuing impact from interest rate reductions following the Bank of Thailand's policy interest rate cuts and ongoing assistance measures for debtors. This includes the one-time impact of redeeming perpetual bonds.

However, net profit in 2Q/2026 decreased by THB 175.4 million, or 15.1 percent, compared to THB 1,164.7 million in 1Q/2026. The main factor was an increase in expected credit losses of THB 462.8 million, which is consistent with the 2.8 percent expansion of loans to borrowers. Expected credit losses in 1Q/2026 were relatively low compared to 2Q/2026, partly due to new lending under the Quick Big Win program, which was guaranteed under the program's terms and conditions, and the sale of non-performing loans under the "Pay Off Debt Quickly, Move Forward" program in 1Q/2026. Economic and seasonal factors also impacted loan quality in 2Q/2026.

As of June 30, 2026, loans to borrowers increased by 6.7 percent compared to December 31, 2025. However, the gross NPLs ratio increased slightly to 4.3 percent, compared to 4.2 percent as of December 31, 2025. In addition, the NPL Coverage Ratio remained high, decreasing from 158.4 percent as of December 31, 2025, to 148.2 percent as of June 30, 2026, to cope with potential future economic uncertainties, consistent with the operational strategy that remains cautious.

Analysis of Thai Credit's results

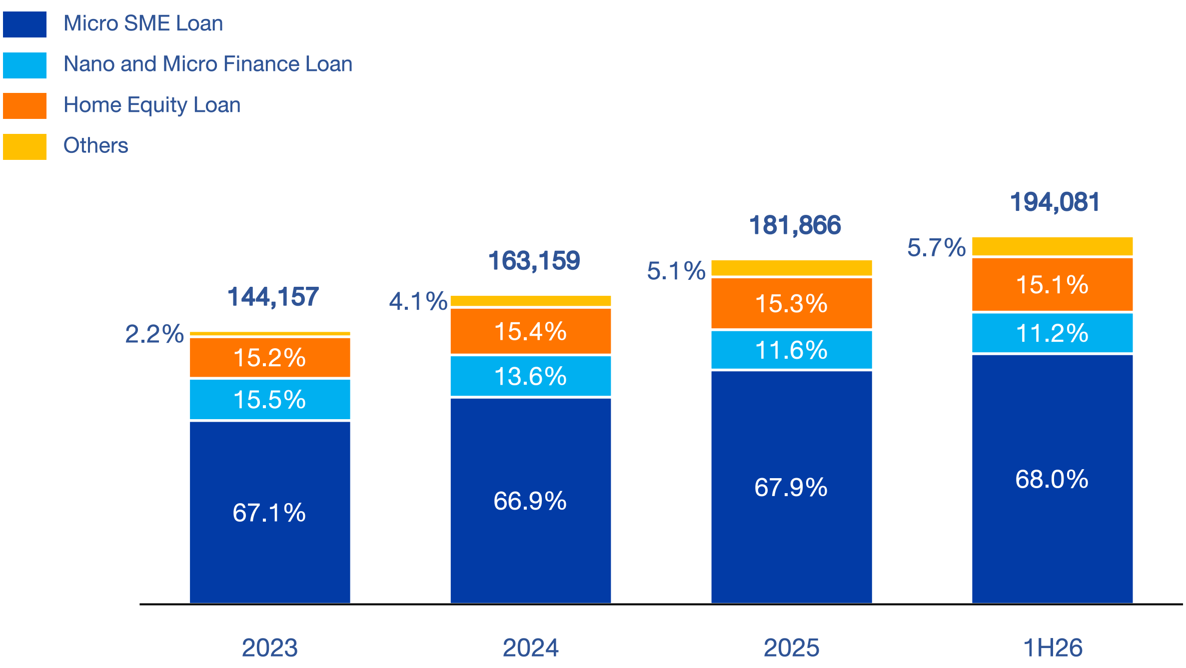
	2Q/2026 THB Million	1Q/2026 THB Million	Change THB Million	Change %	2Q/2025 THB Million	Change THB Million	Change %	6M/2026 THB Million	6M/2025 THB Million	Change THB Million	Change %
Interest income	5,034.3	4,538.9	495.4	10.9	4,462.6	571.7	12.8	9,573.1	8,963.4	609.7	6.8
Interest expenses	(1,111.2)	(895.4)	215.8	24.1	(928.4)	182.8	19.7	(2,006.6)	(1,829.9)	176.7	9.7
Net interest income	**3,923.1**	**3,643.5**	**279.6**	**7.7**	**3,534.2**	**388.9**	**11.0**	**7,566.5**	**7,133.5**	**433.0**	**6.1**
Fee and service income	158.4	146.8	11.6	7.9	114.9	43.5	37.9	305.2	222.1	83.1	37.4
Fee and service expenses	(204.4)	(200.6)	3.8	1.9	(179.8)	24.6	13.7	(404.9)	(337.0)	67.9	20.1
Net fee and service expense	**(46.0)**	**(53.8)**	**(7.8)**	**(14.5)**	**(64.9)**	**(18.9)**	**(29.1)**	**(99.7)**	**(114.9)**	**(15.2)**	**(13.2)**
Gains (Losses) on financial instruments measured at fair value through profit or loss, net	6.9	(0.3)	7.2	2,400.0	(6.8)	13.7	(201.5)	6.5	(7.1)	13.6	191.5
Gains on investments, net	0.6	0.1	0.5	500.0	0.1	0.5	500.0	0.7	0.3	0.4	133.3
Other operating income	227.4	204.3	23.1	11.3	101.4	126.0	124.3	431.8	145.4	286.4	197.0
Total operating income	**4,112.0**	**3,793.8**	**318.2**	**8.4**	**3,564.0**	**548.0**	**15.4**	**7,905.8**	**7,157.2**	**748.6**	**10.5**
Other operating expenses	**1,745.8**	**1,666.6**	**79.2**	**4.8**	**1,540.9**	**204.9**	**13.3**	**3,412.4**	**3,058.4**	**354.0**	**11.6**
Expected credit loss	1,127.0	664.2	462.8	69.7	872.8	254.2	29.1	1,791.2	1,817.1	(25.9)	(1.4)
Profits before income tax expenses	**1,239.2**	**1,463.0**	**(223.8)**	**(15.3)**	**1,150.3**	**88.9**	**7.7**	**2,702.2**	**2,281.7**	**420.5**	**18.4**
Income tax expenses	249.9	298.3	(48.4)	(16.2)	225.1	24.8	11.0	548.3	453.5	94.8	20.9
Net profit	**989.3**	**1,164.7**	**(175.4)**	**(15.1)**	**925.2**	**64.1**	**6.9**	**2,153.9**	**1,828.2**	**325.7**	**17.8**
Basic earnings per share (Baht)	**0.80**	**0.94**	**(0.14)**	**(14.9)**	**0.75**	**0.05**	**6.7**	**1.74**	**1.48**	**0.26**	**17.6**

Interest income, interest expenses, and net interest income

	2Q/2026	1Q/2026	Change		2Q/2025	Change		6M/2026	6M/2025	Change	
	THB Million	THB Million	THB Million	%	THB Million	THB Million	%	THB Million	THB Million	THB Million	%
Interest income											
Interbank and money market items	65.2	60.7	4.5	7.4	73.1	(7.9)	(10.8)	125.9	161.0	(35.1)	(21.8)
Investments in debt instruments	14.0	11.1	2.9	26.1	13.1	0.9	6.9	25.1	25.8	(0.7)	(2.7)
Loan to customers	4,910.4	4,423.3	487.1	11.0	4,336.5	573.9	13.2	9,333.7	8,698.7	635.0	7.3
Hire-purchase	43.9	42.6	1.3	3.1	38.8	5.1	13.1	86.4	75.9	10.5	13.8
Others	0.8	1.2	(0.4)	(33.3)	1.1	(0.3)	(27.3)	2.0	2.0	0.0	0.0
Total interest income	**5,034.3**	**4,538.9**	**495.4**	**10.9**	**4,462.6**	**571.7**	**12.8**	**9,573.1**	**8,963.4**	**609.7**	**6.8**
Interest expenses											
Deposits	649.5	621.0	28.5	4.6	677.7	(28.2)	(4.2)	1,270.4	1,336.5	(66.1)	(4.9)
Interbank and money market items	38.9	39.2	(0.3)	(0.8)	39.2	(0.3)	(0.8)	78.1	78.3	(0.2)	(0.3)
Debt issued and borrowings – subordinated debentures	215.8	46.1	169.7	368.1	46.2	169.6	367.1	261.9	91.8	170.1	185.3
Contributions to the Deposit Protection Agency and the BoT	207.0	189.1	17.9	9.5	165.2	41.8	25.3	396.1	323.2	72.9	22.6
Others	0.0	0.0	0.0	0.0	0.1	(0.1)	(100.0)	0.1	0.1	0.0	0.0
Total interest expenses	**1,111.2**	**895.4**	**215.8**	**24.1**	**928.4**	**182.8**	**19.7**	**2,006.6**	**1,829.9**	**176.7**	**9.7**
Net interest income	**3,923.1**	**3,643.5**			**3,534.2**			**7,566.5**	**7,133.5**		

Gross Loan Structure

Unit: THB Million



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Interest income

Thai Credit’s interest income for 2Q/2026, represents a 10.9 percent increase from THB 4,538.9 million in 1Q/2026 to THB 5,034.3 million in 2Q/2026. The primary reason for this growth is interest income from loans, aligning with the continued growth in loan volume across all of the bank's core loan product groups, particularly in the Micro SME business loans, Home Equity loans, and Personal loans.

Interest income for 2Q/2026 increased by 12.8 percent compared to the same quarter of the previous year, in line with the 13.1 percent expansion of loans to borrowers.

Interest income for 1H/2026 compared to the previous year, increased by 6.8 percent, from THB 8,963.4 million for 1H/2025 to THB 9,573.1 million for 1H/2026. The main reason for this increase was the 6.7 percent expansion of loans.

Interest expenses

Thai Credit’s interest expenses for 2Q/2026 slightly increased 24.1 percent from THB 895.4 million in 1Q/2026 to THB 1,111.2 million in 2Q/2026, primarily due to interest expenses on issued debt instruments and borrowings – subordinated debentures amounting to THB 169.7 million due to the impact of early redemption of subordinated debentures, a one-time item. This redemption was part of a cost management strategy to align with market conditions, which allows Thai Credit to reduce their interest expenses in the long term. In addition, even though the cost of interest on deposits tends to decrease in line with the policy interest rate trend, interest expenses on deposits still increased by THB 28.5 million due to increased deposit volumes from increasing liquidity to support the redemption of subordinated bonds. The repayment of loans from foreign financial institutions will be achieved by raising funds from a promotional program, especially fixed deposits and the alpha savings programs. This resulted in an increase in contributions to the Deposit Protection Agency and the Bank of Thailand by THB 17.9 million compared to 1Q/2026.

Interest expenses in 2Q/2026 increased by 19.7 percent compared to the same quarter of the previous year, primarily due to interest expenses on issued debt instruments and borrowings – subordinated bonds amounting to THB 169.6 million, resulting from the impact of early redemption of the subordinated bonds as mentioned above.

Interest expenses for 1H/2026 increased by 9.7 percent, from THB 1,829.9 million for 1H/2025 to THB 2,006.6 million for 1H/2026. This is primarily due to interest expenses from issued debt instruments and loans – including subordinated debentures as mentioned above.

Net interest income

As a result of the foregoing, Thai Credit's net interest income for 2Q/2026 ended at THB 3,923.1 million, an increase of 7.7 percent compared to 1Q/2026.

Net interest income in 2Q/2026, compared to the same quarter of the previous year, increased by 11.0 percent.

Net interest income for 1H/2026 was THB 7,566.5 million, an increase of 6.1 percent compared to the same period of the previous year.

Net fee and service income

Thai Credit's fee and service expenses for 2Q/2026 recorded at THB 46.0 million, a decrease of THB 7.8 million or 14.5 percent compared to 1Q/2026. The main reason was an increase of THB 10.4 million in fees received from insurance brokerage services.

Net fee and service expenses in 2Q/2026 decreased by THB 18.9 million or 29.1 percent compared to the same quarter of the previous year. The main reason was an increase of THB 37.9 million in fees received from insurance brokerage services.

Net fee and service expenses for 1H/2026 were THB 99.7 million, a decrease of THB 15.2 million or 13.2 percent compared to the same period of the previous year. The main reason was an increase of THB 70.2 million in fees received from insurance brokerage services.

Other operating expenses

	2Q/2026	1Q/2026	Change		2Q/2025	Change		6M/2026	6M/2025	Change	
	THB Million	THB Million	THB Million	%	THB Million	THB Million	%	THB Million	THB Million	THB Million	%
Employee expenses	1,092.9	1,101.8	(8.9)	(0.8)	1,008.1	84.8	8.4	2,194.8	2,025.4	169.4	8.4
Directors' remuneration	7.3	8.2	(0.9)	(11.0)	8.4	(1.1)	(13.1)	15.5	17.1	(1.6)	(9.4)
Premises and equipment expenses	264.3	202.2	62.1	30.7	198.7	65.6	33.0	466.4	378.6	87.8	23.2
Taxes and duties	154.8	149.4	5.4	3.6	144.8	10.0	6.9	304.1	296.6	7.5	2.5
Other expenses	226.5	205.0	21.5	10.5	180.9	45.6	25.2	431.6	340.7	90.9	26.7
Total	**1,745.8**	**1,666.6**	**79.2**	**4.8**	**1,540.9**	**204.9**	**13.3**	**3,412.4**	**3,058.4**	**354.0**	**11.6**
Cost-to-income ratio	**42.5%**	**43.9%**			**43.2%**			**43.2%**	**42.7%**		

Thai Credit’s other operating expenses for 2Q/2026 increased by 4.8 percent from THB 1,666.6 million in 1Q/2026 to THB 1,745.8 million in 2Q/2026, primarily due to an increase in building and equipment expenses of THB 62.1 million, stemming from increased computer software rental and information systems costs. In addition, other expenses increased, including higher revenue sharing payments to lending partners, aligning with new loans secured through partner channels, as well as increased online marketing efforts.

Other operating expenses in 2Q/2026 increased by THB 204.9 million, or 13.3 percent, compared to the same quarter of the previous year. This was due to an increase in employee expenses of THB 84.8 million, which is consistent with the increase in the number of employees, and an increase in building and equipment expenses of THB 65.5 million, mainly due to expenses for computer software rentals.

Other operating expenses for 1H/2026 increased by THB 354.0 million, or 11.6 percent, compared to the same period of the previous year, from THB 3,058.4 million to THB 3,412.4 million. The main reasons for this increase were higher employee-related expenses of THB 169.49 million, which aligns with the increase in the number of employees, higher building and equipment expenses of THB 87.8 million, mainly due to the expansion of branches and increased expenses for computer software rentals and information systems; and a THB 90.9 million increase in other operating expenses due to higher revenue sharing paid to loan partners and increased online marketing efforts.

Expected credit loss (ECL)

	2Q/2026	1Q/2026	Change		2Q/2025	Change		6M/2026	6M/2025	Change	
	THB Million	THB Million	THB Million	%	THB Million	THB Million	%	THB Million	THB Million	THB Million	%
Expected credit loss											
Investments in debt instruments measured at FVOCI	(2.9)	0.1	(3.0)	(3,000.0)	0.0	(2.9)	(100.0)	(2.8)	(0.1)	(2.7)	(2,700.0)
Loan to customers, accrued interest receivables	1,117.4	654.2	463.2	70.8	861.0	256.4	29.8	1,771.6	1,775.5	(3.9)	(0.2)
Other financial assets	11.8	9.8	2.0	20.4	11.3	0.5	4.4	21.6	26.2	(4.6)	(17.6)
Undrawn loan commitments and financial guarantee contracts	0.7	0.1	0.6	600.0	0.5	0.2	40.0	0.8	15.5	(14.7)	(94.8)
Total	**1,127.0**	**664.2**	**462.8**	**69.7**	**872.8**	**254.2**	**29.1**	**1,791.2**	**1,817.1**	**(25.9)**	**(1.4)**
Expected Credit Loss to Average Loan (credit cost)[(1)] (basis points)	**225**	**137**			**198**			**182**	**208**		

Notes: (1) Expected credit loss to average loan (credit cost) (expressed as basis points) is calculated by dividing expected credit loss at the beginning and the end of accounting period.

Thai Credit set its expected credit loss at THB 1,127.0 million in 2Q/2026, an increase of 69.7 percent compared to the expected credit loss of THB 664.2 million in 1Q/2026. This was mainly due to a 2.8 percent expansion in loans to existing borrowers and the expected credit losses in 1Q/2026 are relatively low compared to 2Q/2026, partly due to new lending under the Quick Big Win program and the sale of non-performing assets in 1Q/2026, as well as the impact of economic and seasonal factors in 2Q/2026, as mentioned above.

For 1H/2026, Thai Credit recorded expected credit losses of THB 1,791.2 million, a decrease of 1.4 percent compared to the same period of the previous year, due to a decrease in expected credit losses for credit line obligations and financial guarantees of THB 14.7 million.

As a result of the aforementioned provisions, Thai Credit's expected credit loss ratio to average loans increased significantly to 225 bps in 2Q/2026. However, that ratio decreased from 208 bps for 1H/2025 to 182 bps for 1H/2026.

Tax expenses

Thai Credit's tax expenses in 2Q/2026 was THB 249.9 million, decreasing by 16.2 percent from THB 298.3 million in 1Q/2026.

Thai Credit's tax expenses in 1H/2026 was THB 548.3 million, increased by THB 94.7 million or 20.9 percent from the same previous last year, which was in line with the increase in profits before income tax of 420.5 million baht.

Net Profit

Thai Credit's net profit in 2Q/2026 was THB 989.3 million, a decrease of 15.1 percent from THB 1,164.7 million in 1Q/2026, due to the reasons mentioned above. This resulted in Thai Credit's earnings per share of THB 0.80 per share in 2Q/2026, compared to THB 0.94 per share in 1Q/2026.

Net profit for the 1H/2026 was THB 2,153.9 million, an increase of 17.8 percent compared to the same period of the previous year, due to the reasons mentioned above. This resulted in Thai Credit's earnings per share of THB 1.74 per share for the 1H/2026, compared to THB 1.48 per share for the 1H/2025.

Analysis of financial position

Assets

	30 Jun 2026		31 Mar 2026		Change		31 Dec 2025		Change	
	THB Million	%	THB Million	%	THB Million	%	THB Million	%	THB Million	%
Cash	526.5	0.2	569.4	0.3	(42.9)	(7.5)	800.4	0.4	(273.9)	(34.2)
Interbank and money market items, net	25,644.4	11.2	21,950.4	9.9	3,694.0	16.8	21,074.2	10.1	4,570.2	21.7
Financial assets measured at fair value through profit or loss	40.8	0.0	49.0	0.0	(8.2)	(16.7)	55.9	0.0	(15.1)	(27.0)
Investment, net	4,041.3	1.8	6,091.0	2.8	(2,049.7)	(33.7)	2,573.2	1.2	1,468.1	57.1
Loans to customers and accrued interest receivables, net	190,691.2	83.4	184,988.3	83.8	5,702.9	3.1	178,135.7	85.0	12,555.5	7.0
Properties for sale, net	1,238.6	0.5	1,213.4	0.6	25.2	2.1	1,242.0	0.6	(3.4)	(0.3)
Premises and equipment, net	2,651.9	1.2	1,780.9	0.8	871.0	48.9	1,860.1	0.9	791.8	42.6
Intangible asset, net	325.1	0.1	315.0	0.1	10.1	3.2	303.9	0.1	21.2	7.0
Deferred tax assets, net	786.1	0.4	877.3	0.4	(91.2)	(10.4)	833.8	0.4	(47.7)	(5.7)
Other assets, net	2,815.1	1.2	2,906.0	1.3	(90.9)	(3.1)	2,662.8	1.3	152.3	5.7
Total assets	**228,761.0**	**100.0**	**220,740.7**	**100.0**	**8,020.3**	**3.6**	**209,542.0**	**100.0**	**19,219.0**	**9.2**

Loan to customers

	30 Jun 26	31 Mar 26	Change		30 Jun 25	Change		31 Dec 25	Change	
	THB Million	THB Million	THB Million	%	THB Million	THB Million	%	THB Million	THB Million	%
Micro SME Loan	132,067.4	128,829.6	3,237.8	2.5	115,994.2	16,073.2	13.9	123,489.9	8,577.5	6.9
Nano and Micro Finance Loan	21,800.0	21,418.3	381.7	1.8	21,377.8	422.2	2.0	21,131.5	668.5	3.2
Home Equity Loan	29,222.1	28,399.8	822.3	2.9	26,704.9	2,514.2	9.4	27,887.1	1,335.0	4.8
Personal Loan	10,953.1	10,062.3	890.8	8.9	7,515.8	3,437.3	45.7	9,307.3	1,645.8	17.7
Other	37.9	41.8	(3.9)	(9.3)	69.1	(31.2)	(45.2)	49.8	(11.9)	(23.9)
Total loan to customers	**194,080.5**	**188,751.8**	**5,328.7**	**2.8**	**171,661.8**	**22,418.7**	**13.1**	**181,865.6**	**12,214.9**	**6.7**

Thai Credit’s loans to customers recorded at THB 194,080.5 million, increased by THB 12,214.9 million or 6.7 percent from the year end 2025, mainly from the growth in all loan product categories, especially Personal loan, Micro SME loan, and Home Equity loan.

Premises and Equipment, net

Premises and equipment as of June 30, 2026, amounted to THB 2,651.9 million, an increase of THB 791.8 million. This increase is primarily due to Thai Credit's investment in purchasing vacant land for the construction of office buildings to support future business expansion.

Credit Quality

	30 Jun 2026	31 Mar 2026	Change	31 Dec 2025	Change
Gross non-performing loans (Gross NPLs) *(million baht)*	8,329.7	7,987.3	342.4	7,643.8	685.9
Gross NPL ratio[1]	*4.3*	*4.2*	*0.1*	*4.2*	*0.1*
Allowance for expected credit loss					
Allowance for expected credit loss *(million baht)*	12,346.2	12,350.8	(4.6)	12,110.2	236
Allowance for expected credit loss against non-performing loans ratio[2] *(percent)*	148.2	154.6	(6.4)	158.4	(10.2)
Allowance for expected credit loss against total gross loans ratio[3] (percent)	6.4	6.5	(0.1)	6.7	(0.3)

Notes: (1) Calculated by dividing loans with credit impairment by total gross loans for each accounting period.

(2) Calculated by dividing allowance for expected credit loss by non-performing loans before allowance for expected credit loss for each accounting period.

(3) Calculated by dividing the allowance for expected credit loss by loans to customers for each accounting period.

Gross Loans and Allowance for Expected Credit Loss

	30 Jun 2026		31 Mar 2026		31 Dec 2025	
	Loans	Allowance for expected credit loss	Loans	Allowance for expected credit loss	Loans	Allowance for expected credit loss
Stage 1 (Performing)	173,821.0	3,602.3	169,372.2	3,569.3	163,580.4	3,470.4
Stage 2 (Under-Performing)	19,389.2	3,307.3	18,566.3	3,167.0	17,658.4	3,056.6
Stage 3 (Non-Performing)	9,827.1	5,436.6	9,400.6	5,614.5	9,007.0	5,583.2
Total	**203,037.3**	**12,346.2**	**197,339.1**	**12,350.8**	**190,245.8**	**12,110.2**

The allowance for expected credit loss was THB 12,346.2 million as of June 30, 2026, an increase of THB 236.0 million or 1.9 percent from December 31, 2025, which is consistent with the growth in loans to borrowers. The ratio of expected credit loss allowance to non-performing loans was 148.2 percent as of June 30, 2026.

Gross NPLs before allowance for expected credit loss and gross NPL ratio before allowance for expected credit loss

Gross NPLs before allowance for expected credit loss increased by 9.0 percent from THB 7,643.8 million as of December 31, 2025 to THB 8,329.7 million as of June 30, 2026, and the gross NPLs ratio (before provisions for expected credit losses) increased slightly from 4.2 percent as of December 31, 2025 to 4.3 percent as of June 30, 2026, which is in line with the quality of the loans.

Liabilities

	30 Jun 2026		31 Mar 2026		Change		31 Dec 2025		Change	
	THB Million	%	THB Million	%	THB Million	%	THB Million	%	THB Million	%
Deposits	182,010.7	90.3	166,263.9	86.0	15,746.8	9.5	155,654.6	84.9	26,356.1	16.9
Interbank and money market items	13,093.6	6.5	17,979.5	9.3	(4,885.9)	(27.2)	19,003.6	10.4	(5,910.0)	(31.1)
Liabilities payable on demand	200.5	0.1	133.2	0.1	67.3	50.5	87.2	0.0	113.3	129.9
Derivative liabilities	0.0	0.0	269.4	0.1	(269.4)	(100.0)	419.9	0.2	(419.9)	(100.0)
Debt issued and borrowings	1,700.0	0.8	2,668.5	1.4	(968.5)	(36.3)	2,661.7	1.5	(961.7)	(36.1)
Provisions	570.4	0.3	536.0	0.3	34.4	6.4	504.2	0.3	66.2	13.1
Other liabilities	3,930.7	2.0	5,420.3	2.8	(1,489.6)	(27.5)	4,915.9	2.7	(985.2)	(20.0)
Total liabilities	**201,505.9**	**100.0**	**193,270.8**	**100.0**	**8,235.1**	**4.3**	**183,247.1**	**100.0**	**18,258.8**	**10.0**

Deposits

	30 Jun 2026		31 Mar 2026		Change		31 Dec 2025		Change	
	THB Million	%	THB Million	%	THB Million	%	THB Million	%	THB Million	%
Current deposits	61.2	0.0	65.9	0.0	(4.7)	(7.1)	65.4	0.0	(4.2)	(6.4)
Savings	55,149.5	30.3	48,344.4	29.1	6,805.1	14.1	44,111.7	28.4	11,037.8	25.0
Term deposits	126,800.0	69.7	117,853.6	70.9	8,946.4	7.6	111,477.5	71.6	15,322.5	13.7
Total deposits	**182,010.7**	**100.0**	**166,263.9**	**100.0**	**15,746.8**	**9.5**	**155,654.6**	**100.0**	**26,356.1**	**16.9**
Up to one year	178,558.7	98.1	162,735.3	97.9	15,823.4	9.7	151,801.8	97.5	26,756.8	17.6
More than one year	3,452.0	1.9	3,528.6	2.1	(76.6)	(2.1)	3,852.8	2.5	(400.8)	(10.4)
Rollover Rate(1)		**97.3**		**96.6**				**95.9**		
CASA ratio		**30.3**		**29.1**				**28.4**		
Loan-to-deposit ratio(2)		**106.6**		**113.5**				**116.8**		

Notes: (1) Rollover Rate is the rate at which depositors continue to deposit money with the Bank after the maturity date of their existing deposit products.

(2) Calculated by dividing loans by deposits as at the end of each accounting period.

Thai Credit's deposits recorded at THB 182,010.7 million as of June 30, 2026, an increase of THB 26,356.1 million or 16.9 percent from December 31, 2025. The main reason is the significant growth in term deposit products, which increased by THB 15,322.5 million or 13.7 percent, and savings deposits, which increased by THB 11,037.8 million or 7.1 percent, due to the opening of more branches for deposits. Deposit customers continue to deposit with Thai Credit, and new customers were acquired as a result of the promotional activities to support future lending. The rollover rate for all deposit account groups in 2Q/2026 remains high at 97.3 percent.

Current deposits and savings account (CASA) to total deposits ratio (CASA ratio) recorded at 30.3 percent, a slight increase from the end of December 31, 2025. However, Thai Credit's loan-to-deposit ratio decreased to 106.6 percent as of June 30, 2026, from 116.8 percent as of December 31, 2025, due to increased liquidity levels to support redemptions of debt instruments and borrowings.

Net interbank and money market items

	30 Jun 2026		31 Mar 2026		Change		31 Dec 2025		Change	
	THB Million	%	THB Million	%	THB Million	%	THB Million	%	THB Million	%
Domestic										
Bank of Thailand	8,798.2	67.2	9,904.4	55.1	(1,106.2)	(11.2)	10,890.2	57.3	(2,092.0)	(19.2)
Specialized financial institutions	3,735.5	28.5	3,989.3	22.2	(253.8)	(6.4)	4,263.2	22.4	(527.7)	(12.4)
Others	559.9	4.3	641.9	3.5	(82.0)	(12.8)	542.0	2.9	17.9	3.3
Total of Domestic	**13,093.6**	**100.0**	**14,535.6**	**80.8**	**(1,442.0)**	**(9.9)**	**15,695.4**	**82.6**	**(2,601.8)**	**(16.6)**
Foreign										
US Dollars	0.0	0.0	3,443.9	19.2	(3,443.9)	(100.0)	3,308.2	17.4	(3,308.2)	(100.0)
Total of Foreign	**0.0**	**0.0**	**3,443.9**	**19.2**	**(3,443.9)**	**(100.0)**	**3,308.2**	**17.4**	**(3,308.2)**	**(100.0)**
Total of Domestic and Foreign	**13,093.6**	**100.0**	**17,979.5**	**100.0**	**(4,885.9)**	**(27.2)**	**19,003.6**	**100.0**	**(5,910.0)**	**(31.1)**

Net interbank and money market items decreased by 31.1 percent, from THB 19,003.6 million as of 31 December 2025, to THB 13,093.6 million as of 30 June 2026, primarily due to the repayment of maturing loans to the IFC and the repayment of Soft Loans from the BoT and the Government Savings Bank.

Equity

	30 Jun 2026		31 Mar 2026		Change		31 Dec 2025		Change	
	THB Million	%	THB Million	%	THB Million	%	THB Million	%	THB Million	%
Authorized share capital	6,174.2		6,174.2		0.0		6,174.2		0.0	
Paid-up capital	6,174.2	22.7	6,174.2	22.5	0.0	0.0	6,174.2	23.5	0.0	0.0
Premium on share capital	2,329.3	8.5	2,329.3	8.5	0.0	0.0	2,329.3	8.9	0.0	0.0
Other reserves	3.9	0.0	(2.2)	(0.0)	6.1	277.3	(12.5)	(0.0)	16.4	131.2
Retained earnings										
Appropriated										
Legal reserves	617.4	2.3	617.4	2.2	0.0	0.0	617.4	2.3	0.0	0.0
Unappropriated	18,130.3	66.5	18,351.2	66.8	(220.9)	(1.2)	17,186.5	65.3	943.8	5.5
Total equity	**27,255.1**	**100.0**	**27,469.9**	**100.0**	**(214.8)**	**(0.8)**	**26,294.9**	**100.0**	**960.2**	**3.7**

As of June 30, 2026, Thai Credit's equity stood at THB 27,255.1 million, an increase of 3.7 percent from the previous THB 26,294.9 million as of December 31, 2025, primarily due to the increase in profits generated during the period.

Maintenance of statutory capital fund

	30 Jun 2026		31 Mar 2026		Change		31 Dec 2025		Change	
	THB Million	%	THB Million	%	THB Million	%	THB Million	%	THB Million	%
Common Equity Tier 1 capital (CET1)	24,221.9	100.0	23,123.9	96.4	1,098.0	4.7	23,167.9	96.4	1,054.0	4.5
Additional Tier 1 capital (financial instruments)	0.0	0.0	861.1	3.6	(861.1)	(100.0)	861.1	3.6	(861.1)	(100.0)
Total Tier 1 capital	24,221.9	87.3	23,985.0	87.4	236.9	1.0	24,029.0	87.6	192.9	0.8
Tier 2 capital	3,525.6	12.7	3,455.4	12.6	70.2	2.0	3,394.6	12.4	131.0	3.9
Total capital	**27,747.5**	**100.0**	**27,440.4**	**100.0**	**307.1**	**1.1**	**27,423.6**	**100.0**	**323.9**	**1.2**
Risk weighted assets	**172,422.2**		**166,282.9**				**161,415.0**			

As of June 30, 2026, Thai Credit's capital, as required under applicable law, pursuant to the principles of Basel III, stood at THB 27,747.5 million, divided into Tier 1 capital of THB 24,221.9 million, the increase in Tier 1 capital from the end of December 31, 2025 mainly due to residual net profit after allocation, offset with full redemption of the Bank's Additional Tier 1 Subordinated Debentures No. 1/2021, and Tier 2 capital of THB 3,525.6 million, the increase in Tier 2 capital from the end of December 31, 2025 mainly due to the increase in reserves for normally classified assets.

The total capital to total risk-weighted asset ratio was 16.1 percent. The Tier 1 capital to total risk-weighted asset ratio was 14.1 percent. The CET1 to total risk-weighted asset ratio was 14.1 percent. These ratios were higher than the minimum ratios required by the BoT (11.0%, 8.5%, and 7.0%, respectively).

Cash flows

	30 Jun 2026		30 Jun 2025	
	THB Million	%	THB Million	%
Net cash inflow (outflow) from operating activities	8,499.3	1,614.3	1,475.2	334.8
Net cash inflow (outflow) from investing activities	(2,370.9)	(450.3)	(663.7)	(150.6)
Net cash inflow (outflow) from financing activities	(6,402.3)	(1,216.0)	(906.1)	(205.7)
Net cash and cash equivalents increase (decrease)	**(273.9)**	**(52.0)**	**(94.6)**	**(21.5)**
Cash and cash equivalents at the beginning of the year/period	800.4	152.0	535.2	121.5
Cash and cash equivalents at the end of the year/period	**526.5**	**100.0**	**440.6**	**100.0**

Net cash inflow (outflow) from operating activities

For the period ended 30 June 2026, net cash received from Thai Credit's operating activities was THB 8,499.3 million, from THB 1,475.2 million for the period ended 30 June 2025, mainly due to an increase in deposits of THB 26,368.3 million, as well as operating profit before changes in operating assets and liabilities of THB 3,582.3 million, offset by an increase in loans to receivables of THB 13,830.4 million, consistent with loan growth.

Net cash inflow (outflow) from investing activities

For the period ended 30 June 2026, net cash used in Thai Credit's investing activities was THB 2,370.9 million, from THB 663.7 million for the period ended 30 June 2025, mainly from cash payments for the purchase of investments measured at fair value through other comprehensive income totaling THB 7,486.1 million, offset by cash receipts from the sale and redemption of investments measured at fair value through other comprehensive income totaling THB 6,032.7 million.

Net cash inflow (outflow) from financing activities

For the period ended 30 June 2026, net cash used from Thai Credit's financing activities was THB 6,402.3 million, from THB 906.1 million for the period ended 30 June 2025, mainly from the funds were used to redeem debentures of THB 1,150 million, repay long-term loans from financial institutions of THB 3,713.9 million, and dividend payment in the amount of THB 1,210.1 million.

Business Highlight in 2Q/2026

1. Thai Credit ranked in **Fortune Southeast Asia 500 companies** for the third consecutive year, Fortune magazine has ranked the bank based on revenue for fiscal year 2025, reflecting its strong and stable performance in 2026.

2. Thai Credit **launched 6 new Business Centers, offering comprehensive business consulting and capacity building services in prime locations.** These centers aim to increase access to new SME customer segments and support entrepreneurs in accessing safe and fair financing.

3. Thai Credit launched the **'SME Kla Chuay'**, giving entrepreneurs with vacant land or land with buildings the opportunity to use it as collateral to apply for loans to increase liquidity and enhance business potential. This aims to provide micro-SMEs with continuous and equitable access to formal sources of funding.

2026 Operating Guidance

	1H26 Performance %	2026 Target %
Loan Growth	13.1	Double-digit
Net Interest Margin (NIM)	7.1	7.5 – 8.0
Cost to Income Ratio	43.2	42.0 – 44.0
NPL Ratio	4.3	< 4.5
Credit Cost	1.82	1.50 – 2.00
ROE	16.1	16.0 – 20.0

Sustainable Development in 2Q/2026

Thai Credit is a commercial bank that adheres to its vision and mission that focuses on conducting business on the basis of sustainable growth by providing the best financial services to support customers growth of their business and improve people's quality of life with the bank's unique microfinance services while elevating the financial status in a sustainable manner, according to the philosophy **"Everyone Matters"**

In addition, Thai Credit places importance on improving the quality of life and financial knowledge for communities and society and being a middle enterprise in driving change towards the sustainable development goals through various Thai Credit initiatives and dedication to regularly conducting business responsibly.

1. Thai Credit under Tang To Know-How entering 10th years, reflects the Bank's unwavering commitment to help improve the quality of life of people in society, focusing on small entrepreneurs who are the driving force of the Thai economy, and strengthen communities to be self-reliant especially the farmer group which is the backbone of the country. Under the concept of EMpower, this initiative encourages and helps people develop healthy saving habits to allow participants to learn about good financial management. This will be a set of skills and knowledge that will help to manage financial resources more efficiently. **In the first half of 2026, there were more than 38,293 people through over 1,356 training sessions,** attending training through the learning center, online systems, and off-site training.

2. Thai Credit in collaboration with the government and renowned experts, is **organizing the "Thai Credit Festival 2026" under the concept of "Eat Well, Have Credit,"** promoting access to financial literacy that is 'easy to understand and practical to apply'. We have gathered dozens of quality businesses, including real small business clients of the bank and community vendors.

3. Thai Credit was **signed A Memorandum of Understanding (MOU) with the Department of Community Development (DCD)** under the Human Resource Development and Financial Literacy Promotion Project. This aims to strengthen community leaders, network organizations, and the general public, with the ultimate goal of improving the quality of life for Thai people and ensuring stable and sustainable growth.

Thai Credit's Credit Rating

The credit ratings that Thai Credit has received from Fitch Ratings are as follows:

Fitch Ratings	**2025**
National Credit Rating	
- Long term/Short term	A / F1
- Outlook	Stable

Thaicredit Bank