ÆON Thana Sinsap (Thailand) Public Company Limited
บริษัท อิออน ธนสินทรัพย์ (ไทยแลนด์) จำกัด (มหาชน)
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(Unofficial Translation)

No. 16/2026

September 11, 2026

President

The Stock Exchange of Thailand

Re: Notification of the Resolution of the Board of Director's Meeting No. 10/2026

AEON Thana Sinsap (Thailand) Public Company Limited ("Company") ("AEONTS"), hereby reports a resolution passed at the Meeting of the Board of Directors No. 10/2026, held on September 11, 2026, at 9:30 a.m. with approved related party transactions for the following items;

1. Waiver of pre-emptive rights to subscribe for newly issued shares of AEON Specialized Bank (Cambodia) Plc.
2. AEON Leasing Service (Lao) Co., Ltd. receive financial assistance in the form of loan guarantees.

Please be informed accordingly,

Yours Sincerely,

(Mr. Toshiya Shimakata)

Vice Chairman of the Board and Managing Director

Disclosure of Related Party Transactions

The Board of Director's meeting of AEON Thana Sinsap (Thailand) Public Company Limited ("Company") ("AEONTS") No. 10/2026 held on September 11, 2026, had a resolution of the related party transaction as follows.

1. Waiver of pre-emptive rights to subscribe for newly issued shares of AEON Specialized Bank (Cambodia) Plc.

1.1 Transaction Period

The capital injection is planned to be made within December 2026.

1.2 Contractual parties with AEONTS

Major shareholder of AEONTS

Company	Business	Relationship with AEONTS
AEON Financial Service Company Limited ("AFS")	Finance	AFS holds 35.12% of AEONTS's shares

Subsidiaries Company

Company	Business	% of shares held by AEONTS
AEON Specialized Bank (Cambodia) Plc. ("ASB Cambodia")	Retail Finance	AEONTS holds 50% of ASB Cambodia's shares

1.3 General characteristics of transaction

The Company has been informed of a proposed registered capital increase by ASB Cambodia in the amount of USD 6.5 million (approximately THB 216.52 million[1]). As a shareholder holding 50% of ASBC's issued shares, AEONTS is entitled to subscribe for the newly issued shares in proportion to its shareholding, representing an investment amount of USD 3.25 million (approximately THB 108.26 million[1]).

On 11 September 2026, the Board of Directors of the Company resolved to waive its rights to subscribe for the newly issued shares of ASB Cambodia in proportion to its shareholding. AFS will subscribe for the portion of the capital increase waived by AEONTS. Upon completion of the waiver and the capital increase, AEONTS's shareholding in ASB Cambodia will be diluted from 50.00% to 43.01%.

Note: [1]The exchange rate is based on the reference rate announced by the Bank of Thailand as of August 31, 2026, where USD 1 equals to THB 33.3115.

1.4 Value of the Transaction

Transaction	Amount
Waiver of Pre-emptive Rights to Subscribe for Newly Issued Shares of ASB Cambodia	USD 3,250,000 (Equivalent to THB 108,262,375)

1.5 Connected Persons of AEONTS and Their Relationship with the Company

Related company name	Paid Up Capital No. of shares	Name of connected persons
AFS	JPY 45,698,196,100/ 216,010,128 Shares	Mr. Shigeki Mishima[1]
ASB Cambodia	USD 40,000,000/ 40,000,000 Shares	Mr. Toshiya Shimakata[2]

Note:

[1] Mr. Shigeki Mishima is the Chairman of the Board of AEON Thana Sinsap (Thailand) Public Company Limited, and Director and Senior Executive Officer of AEON Financial Service Company Limited.

[2] Mr. Toshiya Shimakata is the Vice Chairman of the Board and Managing Director of AEON Thana Sinsap (Thailand) Public Company Limited, and the Chairman of the Board of AEON Specialized Bank (Cambodia) Plc.

2. AEON Leasing Service (Lao) Co., Ltd. receive financial assistance in the form of loan guarantees.

2.1 Date of Agreement

AEON Leasing Services (Laos) Co., Ltd. will pay a loan guarantee fee to AEON Financial Service Co., Ltd. for a one-year guarantee period.

(Note: Please refer to Table 2.4 Value of the Transaction for further details.)

2.2 Contractual parties with AEONTS

Major shareholder of AEONTS

Company	Business	Relationship with AEONTS
AEON Financial Service Company Limited (“AFS”)	Finance	AFS holds 35.12% of AEONTS’s shares

Subsidiaries Company

Company	Business	% of shares held by AEONTS
AEON Leasing Services (Laos) Co., Ltd. ("ALS Lao")	Retail Finance	AEONTS holds 96.29% of ALS Lao’s shares

2.3 General characteristics of transaction

ALS Lao would like to request additional funding to finance its business expansion, requiring a sum of LAK 145 billion.

AFS will issue a loan guarantee in support of ALS Lao's borrowing in accordance with the agreed terms and conditions. In consideration thereof, ALS Lao has agreed to pay a guarantee fee to AFS at the rate of 0.2% per annum. Such fee shall be calculated based on the outstanding amount of the loan guaranteed by AFS.

2.4 Value of the Transaction

Transaction	Term	Loan Amount	Amount
Guarantee fee	1 Year	LAK 145 billion	LAK 290 million (Equivalent to THB 433,260)

The exchange rate is based on the reference rate announced by the Bank of Thailand as of September 2, 2026, where LAK 100 equals THB 0.1494.

2.5 Connected Persons of AEONTS and Their Relationship with the Company

Related company name	Paid Up Capital No. of shares	Name of connected persons
AFS	JPY 45,698,196,100/ 216,010,128 Shares	Mr. Shigeki Mishima[1]

Note: [1] Mr. Shigeki Mishima is the Chairman of the Board of AEON Thana Sinsap (Thailand) Public Company Limited, and Director and Senior Executive Officer of AEON Financial Service Company Limited.

Total Transaction Value of Items 1 and 2

Transaction	Transaction Value (THB)
1. Waiver of Pre-emptive Rights to Subscribe for Newly Issued Shares of AEON Specialized Bank (Cambodia) Plc.	108,262,375
2. AEON Leasing Service (Lao) Co., Ltd. receive financial assistance in the form of loan guarantees.	433,260
Total	108,695,635

Based on the transaction value criterion, the aggregate transaction size is equivalent to 0.39% of the Company's net assets (NA).

In addition, the Company has approved the following related party transactions since July 1, 2026:

The related party transaction since July 1, 2026	Amount	% of the Company's NA
Board of Director's meeting No. 8/2026 held on July 8, 2026 1. Royalty Fee Agreement AEONTS and its subsidiaries, AEON Specialized Bank (Cambodia) Plc. and AEON Leasing Service (Lao) Company Limited, entered into a Brand Royalty Agreement with AEON Financial Service Co., Ltd. The aggregate value of the transaction is THB 84.044 million. 2. Business Advisory Service Agreement AEONTS entered into a Business Advisory Service Agreement with AEON Financial Service Co., Ltd., with a transaction value of THB 112.746 million.	THB 196.79 million	0.7
Total	THB 196.79 million	0.7

Accordingly, the aggregate value of the related party transactions approved by the Board of Directors since July 1, 2026, including the approval of this transaction, amounts to THB 305.49 million, representing 1.09% of the Company's net assets ("NA"). Such amount exceeds 0.03% but does not exceed 3.00% of the Company's NA. Therefore, this transaction constitutes a related party transaction under the Notification of the Capital Market Supervisory Board No. TorJor. 46/2568 and is required to be approved by the Audit Committee and the Board of Directors, as well as disclosed to the Stock Exchange of Thailand, respectively.

Note: Net Asset Value (NA) as of May 31, 2026.

<u>Opinion of the Audit Committee:</u>

The Audit Committee has reviewed and approved the transaction and is of the opinion that the transaction is necessary and reasonable. The Audit Committee therefore resolved to propose the transaction to the Board of Directors for further consideration and approval.

<u>Opinion of the Board of Directors:</u>

The Board of Directors has considered the transaction and is of the opinion that the transaction is necessary and reasonable, and its opinion is consistent with that of the Audit Committee.