ROCTEC GLOBAL

Management Discussion and Analysis (MD&A)

2Q 2026/27 ended 30 September 2026

Intelligent Technology for
Infrastructure Mobility and Media





EXECUTIVE SUMMARY

2Q 2026/27	ROCTEC's operating revenue rose 1.5% YoY to THB 832mn in 2Q 2026/27. Transportation Solutions revenue grew 34.8%, led by railway upgrade and maintenance projects in Hong Kong, more than offsetting lower revenue in Integrated Technology Solutions, Digital Display Solutions and Advertising. A greater contribution from specialised railway work lifted gross profit by 8.6% to THB 257mn and gross margin to 30.9% from 28.9%. Profit attributable to owners of the parent rose 6.4% to THB 130mn as higher gross profit outweighed higher reported SG&A, lower investment contributions and higher tax expense.
6M 2026/27	Operating revenue rose 6.2% YoY to THB 1,746mn, led by the telecommunications network project in Thailand in 1Q 2026/27 and railway projects in Hong Kong in 2Q 2026/27. Gross profit grew 5.1% to THB 488mn, while gross margin eased to 27.9% from 28.2% as lower Advertising margins weighed on the Group. Profit attributable to owners of the parent was broadly stable at THB 243mn, down 0.2% YoY.
Financial Position and Liquidity	ROCTEC maintained a strong balance sheet and ample cash position, with cash and cash equivalents of THB 1,427mn at 30 September 2026 and no interest-bearing borrowings.
Outlook	The company is targeting high single-digit revenue growth for FY2026/27. Combined recognised revenue and contracted backlog represented 83% of the full-year target at 30 September 2026. Alongside our established project business, we are pursuing practical AI applications. Our priorities are converting the pipeline, delivering projects on time and maintaining disciplined cost control to support growth and margins.

KEY DEVELOPMENTS

FY 2026 Annual General Meeting (AGM):

At the FY 2026 Annual General Meeting of Shareholders, all resolutions proposed by the Board were approved. Shareholders approved a dividend of THB 0.0184 per share for FY2025/26, equivalent to a payout ratio of 62% of net profit after corporate income tax and allocation to legal reserves. The record date was 4 August 2026, and the dividend was scheduled for payment on 21 August 2026.

Corporate Governance Recognition (CGR 2026):

ROCTEC received an "Excellent" (5-Star) rating in the Corporate Governance Report of Thai Listed Companies (CGR), conducted by the Thai Institute of Directors (IOD). This recognition highlights ROCTEC's strong commitment to transparency, accountability, and ethical operations, in line with international governance standards. It also demonstrates the Company's continued progress in integrating good governance with sustainability principles across its operations.

© 2026 ROCTEC Company Limited. All rights reserved

FINANCIAL PERFORMANCE

Unit: THB mn	Quarterly Basis				Year-to-date Basis			
	2Q 2026/27	2Q 2025/26	YoY	YoY (%)	6M 2026/27	6M 2025/26	YoY	YoY (%)
Operating revenue	**832**	**819**	**12**	**1.5%**	**1,746**	**1,644**	**102**	**6.2%**
ICT Solutions	713	696	17	2.4%	1,522	1,399	123	8.8%
- Transportation	*336*	*249*	*87*	*34.8%*	*669*	*493*	*175*	*35.5%*
- Integrated Technology	*188*	*210*	*(22)*	*(10.4)%*	*428*	*472*	*(44)*	*(9.4)%*
- Digital Display	*189*	*238*	*(49)*	*(20.5)%*	*426*	*434*	*(9)*	*(2.0)%*
Advertising	118	123	(5)	(3.8)%	223	245	(22)	(8.8)%
COGS	(575)	(583)	8	1.4%	(1,258)	(1,180)	(78)	(6.6)%
Gross profit	**257**	**236**	**20**	**8.6%**	**488**	**464**	**24**	**5.1%**
SG&A	(102)	(87)	(15)	(17.3)%	(206)	(189)	(18)	(9.3)%
Share of profit from investment	7	10	(3)	(28.8)%	29	39	(10)	(24.5)%
EBITDA	**219**	**212**	**6**	**3.0%**	**423**	**424**	**(1)**	**(0.1)%**
EBIT	**174**	**168**	**7**	**4.1%**	**333**	**335**	**(1)**	**(0.4)%**
Finance income	7	6	1	9.3%	14	17	(2)	(14.7)%
Finance cost	(7)	(8)	1	15.7%	(13)	(14)	0	0.7%
Tax	(29)	(19)	(10)	(54.8)%	(52)	(38)	(14)	(38.4)%
NPAT: owners of the parent	**130**	**122**	**8**	**6.4%**	**243**	**244**	**(0)**	**(0.2)%**

2Q 2026/27 Performance

In 2Q 2026/27, ROCTEC recorded operating revenue of THB 832mn, up THB 12mn or 1.5% YoY. Growth was led by Transportation Solutions, which offset lower revenue in the other ICT Solutions segments and Advertising. Stronger margins in Transportation Solutions also supported profitability, with gross profit and net profit growing faster than revenue.

ICT Solutions generated revenue of THB 713mn, up THB 17mn or 2.4% YoY and representing approximately 86% of total operating revenue. Growth in Transportation Solutions more than offset declines in Integrated Technology Solutions and Digital Display Solutions, where performance reflected high prior-year project bases.

Transportation Solutions remained the principal growth driver, with revenue of THB 336mn, up THB 87mn or 34.8% YoY. Growth was primarily driven by railway network upgrade and maintenance projects in Hong Kong. These engagements draw on ROCTEC's specialised technical capabilities across system integration, implementation and maintenance, supporting stronger project margins. This was partly offset by the timing of revenue recognition on the telecommunications network project in Thailand, with the remaining revenue expected to be recognised in subsequent periods as the project progresses towards completion.

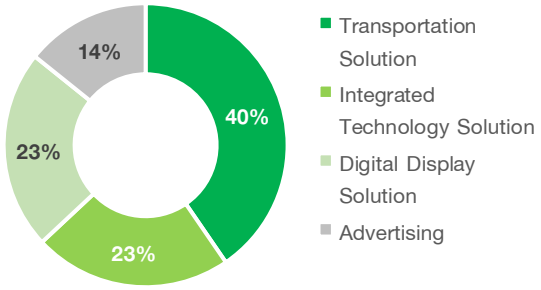
Integrated Technology Solutions recorded revenue of THB 188mn, down THB 22mn or 10.4% YoY, primarily reflecting a high prior-year base that included Smart Safety Zone projects at major high-traffic venues in Thailand. The segment continued to serve public- and private-sector clients, with ongoing network infrastructure and cybersecurity work for the airport and higher-education sectors.

Digital Display Solutions contributed revenue of THB 189mn, down THB 49mn or 20.5% YoY. The decline primarily reflected a high prior-year base from display installation projects for leading advertising providers in Thailand. Strategic partnerships continued to support revenue visibility and provide a capital-light foundation for expanding ROCTEC's digital display business.

© 2026 ROCTEC Company Limited. All rights reserved

Advertising business generated revenue of THB 118mn, down THB 5mn or 3.8% YoY, reflecting more selective advertising spending by clients, while the printing business provided partial support.

Revenue Contribution



Gross profit reached THB 257mn, up THB 20mn or 8.6% YoY, with gross profit margin at 30.9%. The improvement was primarily driven by a more favourable project mix in Transportation Solutions, including specialised railway upgrade and maintenance work in Hong Kong, enabling gross profit to grow ahead of revenue.

SG&A expenses amounted to THB 102mn, up THB 15mn or 17.3% YoY. The increase largely reflected one-time items that benefited the prior-year period and did not recur this quarter, while business-as-usual operating expenses remained broadly stable. Even including these one-off effects, the SG&A-to-revenue ratio was contained at 12.3%, compared with 10.6% in the prior-year period.

Share of profit from investments was THB 7mn, down THB 3mn or 28.8% YoY. The decline primarily reflected a lower contribution from Prowtech Vietnam Holding against a high prior-year base and more intense competition in its local market. An improved contribution from HelloLED partly offset the decline.

Net profit attributable to owners of the parent reached THB 130mn, up THB 8mn or 6.4% YoY, with net profit margin improving to 15.6% from 14.9% in the prior-year period. The increase also reflected the additional share of Trans.Ad earnings following the acquisition of the remaining 18.35% stake, completed in 1Q 2026/27. Improved gross profitability more than offset higher reported SG&A expenses and lower investment contributions, underscoring the contribution of specialised Transportation Solutions projects to the quarter's earnings growth.

© 2026 ROCTEC Company Limited. All rights reserved

6M 2026/27 Performance

In 6M 2026/27, ROCTEC recorded operating revenue of THB 1,746mn, up THB 102mn or 6.2% YoY, led by Transportation Solutions. While revenue growth moderated in 2Q, a more favourable project mix strengthened profitability. Net profit attributable to owners of the parent was broadly stable at THB 243mn, down 0.2% YoY.

ICT Solutions remained the main contributor to revenue growth, generating THB 1,522mn, up THB 123mn or 8.8% YoY and representing approximately 87% of total operating revenue. Within the business, Transportation Solutions recorded revenue of THB 669mn, up THB 175mn or 35.5% YoY. Growth was led by the SRT telecommunications network project in Thailand in 1Q and railway upgrade and maintenance projects in Hong Kong in 2Q. The specialised Hong Kong engagements also supported stronger margins, while remaining revenue from the Thailand project is expected to be recognised in subsequent periods. Integrated Technology Solutions recorded revenue of THB 428mn, down THB 44mn or 9.4% YoY, against a high prior-year base that included Smart Safety Zone installations in Thailand. Network infrastructure and cybersecurity engagements in the airport and higher-education sectors continued to support activity. Digital Display Solutions contributed THB 426mn, down THB 9mn or 2.0% YoY, as growth in 1Q was offset by a decline against a higher prior-year project base in 2Q. Strategic partnerships continued to support revenue visibility and capital-light expansion.

The Advertising business, meanwhile, recorded revenue of THB 223mn, down 8.8% YoY, reflecting seasonal softness in 1Q and more selective advertising spending by clients. Performance improved in 2Q, with revenue increasing sequentially and the YoY decline narrowing, partly supported by the printing business.

The stronger ICT contribution supported gross profit growth of 5.1% YoY to THB 488mn. Consolidated gross profit margin was 27.9%, compared with 28.2% in the prior-year period. ICT gross profit increased 12.7% to THB 376mn, with margin improving to 24.7% from 23.8%, supported by a more favourable Transportation Solutions project mix in 2Q. This increase more than offset a 14.4% decline in Advertising gross profit to THB 112mn, although the lower Advertising margin of 50.2%, compared with 53.5%, weighed on consolidated margin.

Operating expenses and investment contributions partly offset the gross profit improvement. SG&A expenses amounted to THB 206mn, up 9.3% YoY and representing 11.8% of operating revenue. The increase primarily reflected the non-recurrence of one-time items in the prior-year period, while recurring operating expenses remained broadly stable. Share of profit from investments declined 24.5% to THB 29mn, primarily reflecting a high prior-year base at Prowtech Vietnam Holding and more intense local competition in 2Q. Improved contributions from HelloLED provided a partial offset.

Overall, net profit attributable to owners of the parent remained broadly stable at THB 243mn, down 0.2% YoY, with net profit margin at 13.9%, compared with 14.8% in the prior-year period. Higher gross profit helped offset increased SG&A expenses, lower investment contributions and higher tax expense. The stronger project mix in 2Q supported first-half earnings resilience, with specialised Transportation Solutions engagements making a greater contribution to profitability.

© 2026 ROCTEC Company Limited. All rights reserved

FINANCIAL POSITION

Total assets as at 30 September 2026 stood at THB 7,082mn, down THB 584mn or 7.6% from 31 March 2026. Current assets declined THB 612mn or 15.3% to THB 3,391mn, primarily reflecting a combined THB 627mn reduction in cash and cash equivalents and other current financial assets, largely associated with the THB 616mn acquisition of the remaining 18.35% stake in TransAd. Meanwhile, movements in project-related operating assets reflected ongoing ICT Solutions project execution and delivery, with work in process declining THB 175mn, partly offset by a THB 174mn increase in trade and other current receivables, alongside higher advances to contractors and inventories. Non-current assets rose THB 28mn or 0.8% to THB 3,691mn, mainly supported by higher other non-current financial assets and instalment receivables, partly offset by depreciation and amortisation.

Total liabilities stood at THB 2,545mn, down THB 75mn or 2.9%. Current liabilities declined THB 113mn or 5.6% to THB 1,926mn, mainly reflecting a THB 112mn reduction in advances received and unearned revenue as services were delivered, partly offset by higher income tax payable. Non-current liabilities increased THB 38mn or 6.6% to THB 619mn, primarily driven by a further THB 48mn advance from Plan B Media PCL under the HelloLED transaction and higher project-related provisions, partly offset by lease repayments. ROCTEC remained free of interest-bearing borrowings.

Total shareholders' equity stood at THB 4,537mn, down THB 509mn or 10.1% from 31 March 2026. The decline primarily reflected a THB 463mn deficit arising from changes in ownership interests following the TransAd buy-in, together with a THB 161mn reduction in non-controlling interests (NCI). These were partly offset by THB 243mn in net profit attributable to owners of the Company for the six-month period and a THB 21mn improvement in other components of equity (OCI), while dividend payments of THB 149mn also contributed to the movement.

CASH FLOW SUMMARY

Cash and cash equivalents stood at THB 1,427mn as at 30 September 2026, a net decrease of THB 266mn from THB 1,693mn at the beginning of the financial year. The reduction primarily reflected the strategic deployment of surplus liquidity into the TransAd acquisition and dividend payments, partly offset by positive operating cash flows and proceeds from the redemption of financial investments. ROCTEC maintained a healthy liquidity position without additional borrowings.

CFO amounted to THB 203mn, underpinned by profit before tax of THB 320mn. After non-cash adjustments, cash generated before working capital changes reached THB 404mn, partly offset by a THB 184mn net working capital outflow, reflecting the timing of ICT Solutions project execution. The major movements included a THB 175mn inflow from lower work in process as projects progressed towards completion, offset by a THB 148mn outflow from higher trade and other current receivables, a THB 112mn reduction in advances received and unearned revenue as services were delivered, and THB 39mn in additional advances to contractors.

CFI recorded a net inflow of THB 377mn, primarily driven by THB 606mn from the redemption of financial investments, with surplus liquidity redeployed to fund the TransAd buy-in. Additional inflows included THB 48mn in advance deposits from PlanB under the HelloLED transaction and THB 25mn in dividends received. These were partly offset by THB 298mn deployed into financial investments and THB 10mn in equipment acquisitions.

CFF was a net outflow of THB 852mn, compared with THB 193mn a year earlier, mainly reflecting THB 616mn paid for the acquisition of the remaining 18.35% stake in TransAd from minority shareholders. Other major outflows included THB 149mn in dividends paid to shareholders, THB 38mn in dividends distributed by subsidiaries to non-controlling interests, and THB 35mn in lease repayments. ROCTEC remained free of interest-bearing borrowings.

© 2026 ROCTEC Company Limited. All rights reserved

FINANCIAL SUMMARY (CONSOLIDATED)

FINANCIAL PERFORMANCE (THB mn)	2Q 2026/27	2Q 2025/26	Changes	(%)
Revenues from services and sales	337	287	51	17.7%
Revenues from system installation services	410	437	(27)	(6.2)%
Rental income	84	95	(11)	(11.7)%
Other income	5	2	4	212.6%
Total revenues	**837**	**821**	**16**	**1.9%**
Costs of services and sales	249	244	5	1.9%
Cost of system installation services	326	339	(13)	(3.8)%
Selling expenses	33	30	3	9.6%
Administrative expenses	69	57	12	21.4%
Total expenses	**677**	**670**	**7**	**1.0%**
Operating profit	**160**	**151**	**9**	**6.0%**
Share of profit from investments in joint ventures	-	3	(3)	n/a
Share of profit from investments in associates	7	7	0	6.7%
Finance income	7	6	1	9.3%
Finance cost	(7)	(8)	1	15.7%
Profit before income tax expenses	**168**	**160**	**8**	5.0%
Income tax	(29)	(19)	(10)	(54.8)%
Profit (loss) for the period	**139**	**141**	**(2)**	(1.5)%
Profit attributable to equity holders of the Company	**130**	**122**	**8**	6.4%

STATEMENT OF FINANCIAL POSITION (THB mn)	30-Sep-26	31-Mar-26	Changes	(%)
Current assets	3,391	4,003	(612)	(15.3)%
Non-current assets	3,691	3,663	28	0.8%
Total assets	**7,082**	**7,666**	**(584)**	**(7.6)%**
Current liabilities	1,926	2,039	(113)	(5.6)%
Non-current liabilities	619	581	38	6.6%
Total liabilities	**2,545**	**2,620**	**(75)**	**(2.9)%**
Issued and fully paid capital	812	812	-	0.0%
Premium on ordinary shares	3,128	3,128	-	0.0%
Retained earnings	545	914	(369)	(40.4)%
Other components of shareholders' equity	(238)	(259)	21	8.0%
Non-controlling interest of the subsidiaries	291	451	(161)	(35.6)%
Total shareholders' equity	**4,537**	**5,046**	**(509)**	**(10.1)%**
Total liabilities and shareholders' equity	**7,082**	**7,666**	**(584)**	**(7.6)%**

© 2026 ROCTEC Company Limited. All rights reserved

CASH FLOW STATEMENT (THB mn)	6M 2026/27	6M 2025/26	Changes	(%)
Profit before tax	**320**	**321**	**(1)**	**(0.4)%**
Cash from (used in) operating activities	219	(29)	248	n/a
Cash received from Interest income	14	17	(2)	(14.7)%
Cash paid for corporate income tax	(33)	(29)	(4)	(15.6)%
Cash received from income tax refund received	3	-	3	100.0%
Net cash from (used in) operating activities	**203**	**(41)**	**244**	**n/a**
Net cash from (used in) investing activities	**377**	**(15)**	**393**	**n/a**
Net cash from (used in) financial activities	**(852)**	**(193)**	**(658)**	**n/a**
Translation adjustments	5	(14)	19	n/a
Net changes in cash and cash equivalents	**(266)**	**(263)**	**(3)**	**(1.0)%**
Cash and cash equivalents at beginning of period	1,693	1,838	(145)	(7.9)%
Cash and cash equivalents at end of period	**1,427**	**1,575**	**(148)**	**(9.4)%**

Key Financial Ratios	unit	2Q 2026/27	2Q 2025/26	1Q 2026/27
Profitability Ratios				
Gross profit	(%)	30.9%	28.9%	25.3%
Operating margin	(%)	20.6%	20.2%	17.2%
Net profit margin	(%)	16.7%	17.2%	14.1%
Net profit margin: owners of the parent	(%)	15.6%	14.9%	12.4%
Return on equity	(%)	11.0%	10.2%	10.8%
Efficiency Ratios				
Return on assets	(%)	9.1%	8.6%	9.0%
Return on fixed assets	(%)	345.9%	245.4%	319.6%
Assets turnover	(times)	0.5x	0.5x	0.5x
		30-Sep-26	**30-Sep-25**	**31-Mar-26**
Liquidity Ratios				
Current ratio	(times)	1.8x	1.8x	1.7x
Quick ratio	(times)	1.6x	1.5x	1.5x
Accounts receivable turnover	(times)	3.6x	4.3x	4.5x
Average collection period	(days)	101	84	81
Payable days	(days)	194	210	200
Leverage Ratios				
Liabilities to equity	(times)	0.6x	0.5x	0.6x
Debt to equity	(times)	0.0x	0.0x	0.0x

© 2026 ROCTEC Company Limited. All rights reserved

MANAGEMENT OUTLOOK

Global economic uncertainty, including geopolitical tensions and trade policy risks, continues to weigh on business confidence and investment decisions. Nevertheless, demand for digital infrastructure, cybersecurity and intelligent systems across Asia provides a supportive backdrop for ROCTEC's focus on mission-critical infrastructure.

In Hong Kong, railway upgrades, asset replacement and smart city development create opportunities across our ICT Solutions portfolio. In Thailand, transport modernisation and investment in digital infrastructure support demand for railway communications, safety systems and integrated technology. These priorities align with our technical capabilities and established customer relationships in both markets.

Building on strategic infrastructure projects undertaken in 1Q, we delivered improved margins in 2Q, supported by a greater contribution from specialised railway upgrade and maintenance work in Hong Kong. As a longstanding core market and a major revenue contributor, Hong Kong remains central to our performance. Our established customer relationships and technical expertise in this market support continued project opportunities and higher-value engagements.

For FY 2026/27, we target high single-digit revenue growth. As at the end of September 2026, 83% of the full-year revenue target was secured, comprising 48% recognised revenue and 35% contracted backlog. This provides a solid foundation for the remainder of the year, with delivery dependent on scheduled project execution and conversion of further pipeline opportunities.

Transportation Solutions and Integrated Technology Solutions remain central to this growth plan. The pipeline includes railway asset replacement, interface works for network extensions and communications upgrades in Hong Kong, alongside safety enhancements and train refurbishment opportunities in Thailand. Network and cybersecurity projects for government agencies, educational institutions, financial institutions and railway operators provide further opportunities. Digital Display Solutions complements this pipeline through passenger information systems, advertising displays and LED screen upgrades across transport networks, public spaces and commercial locations in Hong Kong and Thailand.

Beyond our established project business, we are pursuing practical AI applications, including the planned introduction of our AI Customer Service Hotline in Thailand, building on its operating reference with Hong Kong MTR. We will prioritise pipeline conversion, timely delivery and disciplined cost control to support growth and margin quality.

.....

Ms. Tamonwan Narintavanich

(Chief Financial Officer)

ROCTEC Global Public Company Limited

© 2026 ROCTEC Company Limited. All rights reserved

SUSTAINABILITY INITIATIVES

ROCTEC recognises that sustainability is integral to long-term value creation and operational resilience and has embedded sustainability considerations into its strategy, governance framework, and day-to-day operations. Aligned with its role as an integrated ICT Solutions and systems solutions provider, ROCTEC's sustainability framework centres on responsible operations, stakeholder engagement, ethical conduct, employee well-being, and data protection, with oversight integrated into the existing corporate governance and risk management structure.

5 Pillars of ROCTEC's Sustainability

Responsible Operations
Focuses on efficient resource use and operational safety.

Stakeholder Engagement
Emphasises building strong relationships with all stakeholders.

Ethical Conduct
Upholds high Standards of integrity and transparency.

Employee Well-being
Prioritises employee development and safety.

Governance & Risk Management
Integrates sustainability into decision-making processes.

Environment

ROCTEC promotes responsible resource use and builds environmental awareness through practical action.

- Distributed 2,050 air-purifying plants through BTS Group's "Clean Air We Share" initiative

Social

ROCTEC supports community and humanitarian initiatives with BTS Group and external organisations.

- Supported community health through blood donation
- Received an honorary certificate from the Ministry of Labour for workplace drug prevention and management

Governance

ROCTEC is committed to good, transparent governance and ethical business conduct.

- 5-Star "Excellent" CGR 2026
- Delivered anti-corruption and sustainability training
- Encouraged employees to complete the SET's ESG DNA programme







© 2026 ROCTEC Company Limited. All rights reserved

RISK CONSIDERATION

As ROCTEC evolves into an ICT-led smart infrastructure solutions provider, growth across mission-critical projects brings inherent risk. This section outlines the key risks that could materially affect ROCTEC's operations, financial performance and financial position, together with the mitigating actions in place, providing investors with a balanced understanding of the potential challenges alongside the Company's growth opportunities.

ROCTEC recognises effective risk management as fundamental to sustainable value creation. Under an enterprise policy based on the COSO-ERM framework, directors, executives and employees at all levels regularly identify, assess, monitor and review risks, evaluating each by likelihood and impact across strategic, operational, financial, compliance, emerging and fraud risk, with particular emphasis on ESG considerations. The key risks below are grouped by business, together with the measures in place to keep exposure within an acceptable level.

ICT Solutions business

Project Timing

Revenue may vary between periods as projects are recognised on execution milestones and delivery schedules. A diversified project portfolio and ongoing backlog support overall revenue visibility.

Margin Mix

Margins may fluctuate with project mix, particularly as Digital Display and new solutions scale up. This is not expected to signal structural cost pressure, given disciplined execution and cost control.

Associate Earnings

Associates' profit may vary with advertising demand, competition and overseas market conditions. ROCTEC actively monitors associate performance to manage exposure and capture recovery opportunities.

Technological Change

Rapid technological change may erode the competitiveness of existing solutions. ROCTEC tracks technology trends, continuously upskills its teams and avoids unnecessary advance purchases to limit obsolescence.

Project Cost Control

Costs may exceed estimates owing to estimation errors or material-price volatility. Project gross-margin guidelines, supplier-based pricing, monthly cost reviews and early-warning escalation protect margins.

Receivables Collection

Customer payment delays or defaults could affect cash flow. Credit limits based on creditworthiness assessments, monthly ageing reviews and dedicated collection follow-up safeguard liquidity.

Advertising business

Seasonal Cycle

Advertising spend is cyclical and typically softer in the first fiscal quarter. A recurring concession-based portfolio, a focus on premium street furniture and an ICT-led business mix limit the impact.

BTSC Concession

The BTSC concession for media beneath BTS SkyTrain stations expires in 2029. ROCTEC has reduced reliance by growing ICT to around 86% of operating revenue, with Advertising at about 14% in 2Q 2026/27.

Natural Disasters

Floods and severe storms may damage media and structures, interrupting service. All Risk insurance, preventive maintenance, regular inspections and close customer coordination support business continuity.

Overall, management considers ROCTEC's risks being well managed, supported by a diversified project portfolio, a growing ICT Solutions contribution, recurring concession-based income and a solid financial position. Under Board oversight, management will continue to review these risks as conditions evolve. These risks are not exhaustive, and others, including those currently unforeseen, may emerge. For a more comprehensive discussion, investors are encouraged to refer to the Risk Management section of ROCTEC's 2025 Form 56-1 One Report.

© 2026 ROCTEC Company Limited. All rights reserved



ROCTEC GLOBAL PUBLIC COMPANY LIMITED

1000/9 BTS Visionary Park - South Tower, 18th Floor, Unit No. 1801 - 1807,
Phahonyothin Road, Chomphon Sub-district, Chatuchak District, Bangkok 10900
Tel. (66) 2938-3388 Fax. (66) 2938-3489
www.roctecglobal.co.th

