MINOR
INTERNATIONAL

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Date: December 4, 2025

Subject: Notification of Subsidiary's Investment

To: The President
The Stock Exchange of Thailand

Minor International Public Company Limited ('the Company', 'MINT') hereby notifies that Nomad Coffee Group Pty. Ltd.*, a subsidiary of MINT, has enter into the following transaction:

Transaction Date:	Quarter 1, 2025	
Nature of the Transaction:	Nomad Coffee Group Pty. Ltd. acquires additional 27.5% stake of Blendco Holding Pty. Ltd.	
Seller:	1. ERM Pty. Ltd.	3. Express O Coffee Direct Pty. Ltd.
	2. Sambree Investment Pty. Ltd.	4. Laurelong Holding Pty. Ltd.

Shareholders:	Before the transaction:	After the transaction:
1. Nomad Coffee Group Pty. Ltd.	holds 22.50%	holds 50.00%
2. ERM Pty. Ltd.	38.86%	28.17%
3. Sambree Investment Pty. Ltd.	12.57%	9.12%
4. Laurelong Holding Pty. Ltd.	5.71%	4.14%
5. Express O Coffee Direct Pty. Ltd.	20.36%	8.57%

Blendco Holding Pty. Ltd.'s Details:

Business Type:	Sales and Distribution – Coffee and Coffee Related Products
Registered Capital:	AUD 13.5 million

Transaction Value:	AUD 3.6 million or THB 79 million equivalent for 27.5% of shares
Source of Capital:	Debt and net working capital
Purpose of Investment:	To deepen strategic integration in Coffee and Coffee related products, enhance our share of future profits, and long-term growth

** Nomad Coffee Group Pty Ltd. is 70% owned by Minor DKL Food Group Pty. Ltd.*
Minor DKL Food Group Pty. Ltd. is 70% owned by Delicious Food Holding (Australia) Pty. Ltd.
Delicious Food Holding (Australia) Pty. Ltd. *is 100% owned by Delicious Food Holding (Singapore) Pty. Ltd.*
Delicious Food Holding (Singapore) Pty. Ltd. is 100% owned by Primacy Investment Limited
Primacy Investment Limited is 100% owned by The Minor Food Group PCL.
The Minor Food Group PCL is 99.73% owned by MINT

ERM Pty Ltd., Sambree Investment Pty Ltd., Laurelong Holdings Pty Ltd. and Express O Coffee Direct Pty Ltd. do not have any relationship as a shareholder or director of the Company. Therefore, the seller is not considered related person that is subject to the disclosure according to the announcement of the Stock Exchange of Thailand Re: Rules, Procedures and Disclosure of Information Concerning the Connected Transaction of Listed Companies B.E. 2546.

After the aforementioned share acquisition, Blendco Holding Pty Ltd. is a subsidiary of MINT.

In this regard, the size of this transaction and combining all assets acquired for the past 6 months are not subject to disclosure requirements under the Notification of the Capital Market Supervisory Broad No. TorJor. 20/2551 Re: Rules on Entering into Material Transactions Deemed as Acquisition or Disposal of Assets and the Notification of the Board of Governors of the Stock Exchange of Thailand Re: Disclosure of Information and Other Acts of Listed Companies Concerning the Acquisition or Disposition of Assets B.E. 2547 (2004). And the transaction is not considered as an interrelated transaction.

The Company is still required to report in accordance with the regulations of the Stock Exchange of Thailand No. Bor.Jor./Por. 11-00 Re: Rules, Conditions and Procedures Governing the Disclosure of Information and Other Acts of a Listed Company. This is because the Company has made investments in other companies, resulting in those companies becoming subsidiaries of the registered company.

Please be informed accordingly

Sincerely yours

- Signed -

(Mr. Chaiyapat Paitoon)
Chief Financial Officer