No.: KT/PB (COTTO) 017/2020
To: Director and Manager
The Stock Exchange of Thailand
Subject: Management's Discussion and Analysis (MD\&A) of Q2/20 and 6M/20 ending June 30, 2020
(Reviewed)

SCG Ceramics Public Company ("The Company") would like to provide operating results information of the company and its subsidiary for the period Q2/20 and 6M/20 ending June 30, 2020, as follows:

The Company reported Q2/20, revenue from sales amounted to $2,369 \mathrm{MB}$, decreased $15 \%$ y-o-y due to decreasing in average sales volume from pandemic of COVID-19 and slightly decreasing in selling price, while profit for the period amounted to 41 MB , increased $95 \%$ y-o-y due to (1) significantly lower cost of natural gas (2) efficiency increasing in management and operation. There were major non-recurring items, there was new labor law in Q2/19, changed from 300 days to 400 days severance pay for staffs with more than 20 service years, amounted to 124 MB, and MSP expense (Mutual Separation Plan) in Q2/20 amounted to 27 MB. EBITDA Q2/20 amounted to 227 MB, decreased $25 \%$ y-o-y, while EBITDA decreased $16 \%$ without MSP.

For the period of $6 \mathrm{M} / 20$, revenue from sales amounted to $4,892 \mathrm{MB}$, decreased $16 \% \mathrm{y}-\mathrm{o}-\mathrm{y}$ due to decreasing in average sales volume and selling price. Profit for the period amounted to 166 MB, increased $10 \%$ y-o-y and EBITDA amounted to 566 MB, decreased $10 \%$ y-o-y. There were major non-recurring items, for the period $6 \mathrm{M} / 19$, revenue from land selling amounted 203 MB and 6M/20 MSP expense amounted to 27 MB . Without nonrecurring items, revenue decreased $13 \%$ y-o-y, profit for period increased $13 \%$ y-o-y and EBITDA increased $12 \%$ $y-0-y$

Table1: Consolidated financial Summary

| Unit: Million Baht | Q2 | \%change | \%change | Jan-Jun | \%change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 | Y-o-Y | Q-o-Q | 2020 | $\mathrm{Y}-\mathrm{o}-\mathrm{Y}$ |
| Revenue from Sales | 2,369 | -15\% | -6\% | 4,892 | -16\% |
| Profit(Loss) for the Period | 41 | 95\% | -67\% | 166 | 10\% |
| EBITDA | 227 | -25\% | -33\% | 566 | -10\% |
| Earning per Share (Baht) | 0.01 | 95\% | -67\% | 0.03 | 10\% |
| Note: EBITDA | $=$ Earnings before interest, tax, depre.\&amortization$=$ Profit for the Period atrributable to owners of the parent |  |  |  |  |
| Profit for the Period |  |  |  |  |  |

For the period of Q2/20, finance costs amounted to 3 MB, while Q2/19 amounted to 2 MB . Average interest rate at $0.92 \%$ which is fixed rate and all in Thai Baht.

Table2: Debt Profile

| Unit: Million Baht |  | $\begin{array}{r} \text { Q2 } \\ 2020 \end{array}$ | Q1 <br> 2020 | Q4 | Q2 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2019 | 2019 |
| Short-Term Loan |  | 500 | 950 | 160 | 370 |
| Baht |  | 500 | 950 | 160 | 370 |
| Foreign |  | - | - | - | - |
| \%of Total Loan |  | 100\% | 100\% | 100\% | 100\% |
| Total Loan |  | 500 | 950 | 160 | 370 |
| Cash and cash equivalents |  | 572 | 845 | 631 | 379 |
| Total Net Debt |  | (72) | 105 | (471) | (9) |
| Financial Ratios |  | Q2 | Q1 | Q4 | Q2 |
|  |  | 2020 | 2020 | 2019 | 2019 |
| EBITDA on Assets (\%) |  | 10\% | 12\% | 8\% | 11\% |
| Current Ratio (times) |  | 2.5 | 2.1 | 2.9 | 2.5 |
| Quick Ratio (times) |  | 1.0 | 0.8 | 1.0 | 0.9 |
| Interest Coverage (times) |  | 76.1 | 157.8 | 409.4 | 159.1 |
| Net Debt to EBITDA (times) |  | n/a | 0.1 | n/a | 0.0 |
| Net Debt to Equity (times) |  | n/a | 0.0 | n/a | 0.0 |
| Debt to Equity (times) |  | 0.3 | 0.4 | 0.3 | 0.3 |
| Return on Equity (\%) |  | 4\% | 6\% | 2\% | 4\% |
| Note: | Net Debt | = Total debt (interest bearing), less cash and cash equivalents <br> = Earnings before interest, tax, depre.\&amortization <br> = Annualized EBITDA, to Total Consolidated Assets <br> = Curerent Assets, to current liabilities <br> = Cash+short term investments+receivable, to current liabilities <br> = EBITDA, to interest expense <br> = Net debt, to annualized EBITDA <br> $=$ Net debt, to equity \& non-controlling interest <br> $=$ Total Liabilities, to equity \& non-controlling interest <br> = Annualized Net profit, to average total shareholder's equity (not including non-controlling interest) |  |  |  |
|  | EBITDA |  |  |  |  |
|  | EBITDA on Assets |  |  |  |  |
|  | Current Ratio |  |  |  |  |
|  | Quick Ratio |  |  |  |  |
|  | Interest Coverage |  |  |  |  |
|  | Net Debt to EBITDA |  |  |  |  |
|  | Net Debt to Equity |  |  |  |  |
|  | Debt to Equity |  |  |  |  |
|  | Return on Equity |  |  |  |  |

As of June 30, 2020, total assets amounted to $11,294 \mathrm{MB}$, where current assets amounted to $5,050 \mathrm{MB}$, property, plant and equipment amounted to $5,326 \mathrm{MB}$ and others non-current assets amounted to 918 MB .

Total Liabilities amounted to $2,741 \mathrm{MB}$, which is short term loan amounted to 500 MB for investment and operation, and other current liabilities amounted to $1,548 \mathrm{MB}$. Non-current liabilities amounted to 693 MB . However, the company had no long term loan with interest.

Total equity attributable to owners of the parent amounted to $8,553 \mathrm{MB}$, which $100 \%$ of total shareholder's equity.

Table3: Statement of Financial Position

| Unit: Million Baht | June | December | June |
| :--- | ---: | ---: | ---: |
|  | 2020 | 2019 | 2019 |
| Total Assets |  |  |  |
| Current Assets | $\mathbf{1 1 , 2 9 4}$ | $\mathbf{1 1 , 3 9 5}$ | $\mathbf{1 1 , 7 3 0}$ |
| $\quad$ Cash, cash equivalent and short term investment | 5,050 | 5,124 | 5,355 |
| $\quad$ Trade and other current receivables | 572 | 631 | 379 |
| $\quad$ Inventories | 1,394 | 1,163 | 1,440 |
| $\quad$ Land development for sale | 2,598 | 2,844 | 3,050 |
| Property, plant and equipment | 486 | 486 | 486 |
| Others non-current Assets | 5,326 | 5,323 | 5,464 |
|  | 918 | 948 | 911 |
| Total Liabilities |  |  |  |
| Current Liabilities | $\mathbf{2 , 7 4 1}$ | $\mathbf{2 , 3 6 3}$ | $\mathbf{2 , 6 6 4}$ |
| $\quad$ Trade and other current payables | 2,048 | 1,763 | 2,107 |
| $\quad$ Loans | 1,363 | 1,417 | 1,639 |
| $\quad$ Others | 500 | 160 | 370 |
| Others non-current Liabilities | 185 | 186 | 98 |
|  | 693 | 600 | 558 |
| Total Shareholders' equity |  |  |  |
| Total equity attributable to owners of the parent | $\mathbf{8 , 5 5 3}$ | $\mathbf{9 , 0 3 2}$ | $\mathbf{9 , 0 6 6}$ |
| Non-controlling interests | 8,553 | 8,505 | 8,549 |

Sincerely yours,
(Numpol Malichai)
Managing Director

