

BUSINESS

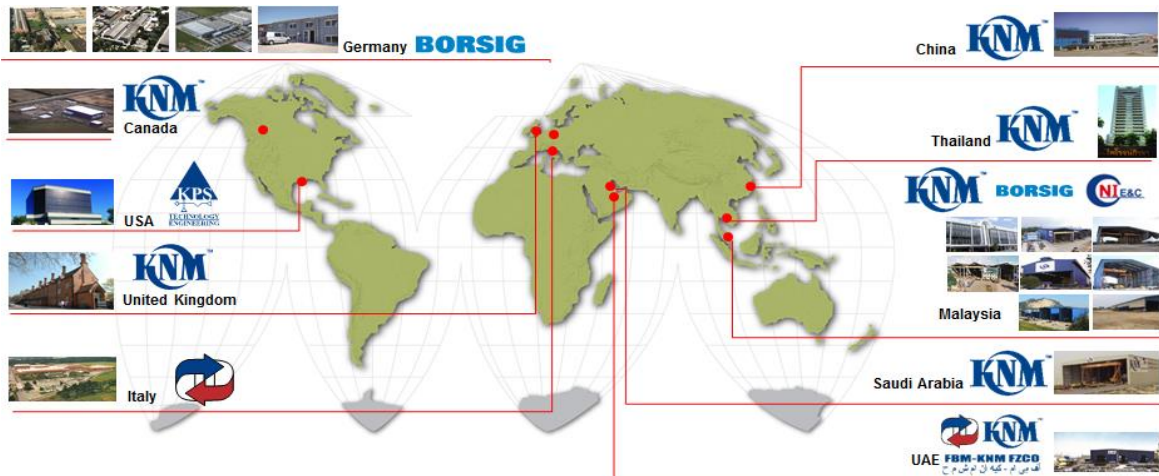
Overview

The Issuer was incorporated in Malaysia on 22 July 2000 under the Companies Act of Malaysia as a private limited company. It was subsequently converted into a public company on 12 September 2000 and assumed its present name on the same day. The Issuer was listed on the second board of Bursa Malaysia on 11 August 2003 and was subsequently transferred to the main board of Bursa Malaysia (the Main Market of Bursa Malaysia) on 30 September 2005 and has been listed on the main board since then.

The Issuer is principally engaged in investment holding and provision of management services. The Issuer's business started in 1990s under KNM Process Systems Sdn Bhd (formerly known as KNM Steel Constructions Sdn Bhd) which was founded by Ir Lee Swee Eng and thereafter became the wholly owned subsidiary of the Issuer in 2003. The Group is a global manufacturer of process equipment and processing units for the oil and gas, petrochemicals, minerals processing, desalination, renewable energy, chemicals, and power industries. The Group offers a broad range of products and services under multiple brands (namely "KNM", "BORSIG" and "FBM Hudson") through its various business divisions. It specialises in the design, manufacture, fabrication, assembly, commissioning and maintenance of process equipment including membrane technology systems, fired and heat recovery boilers, process gas waste heat recovery systems, compression systems, pressure vessels, heat exchangers, skid mounted packages and modules, related products and services such as process pipe systems, storage tanks, specialised structural assemblies, module assemblies and maintenance services. The Group also provides one-stop process packages and integrated solutions for the oil and gas, power and renewable energy industries.

The Group operates 16 manufacturing facilities and 3 engineering offices located in 10 countries. Also, a bio-ethanol plant in Thailand is being constructed and expected to be completed by the end of 2016. Currently, the Group offers a comprehensive and diversified range of products and services to its clients in more than 60 countries.

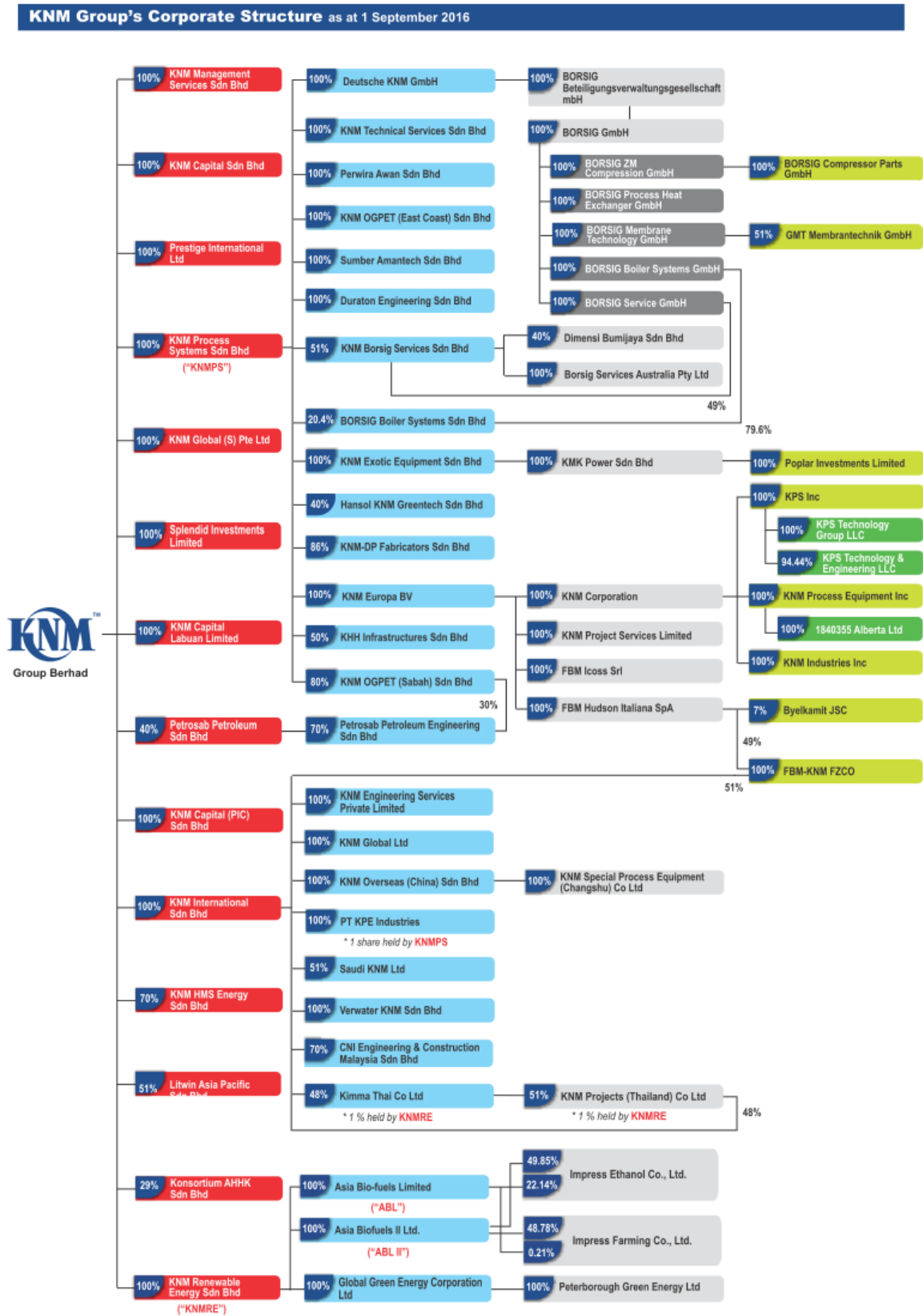
The location of the Group's global operating units (comprising its manufacturing facilities and engineering offices) is outlined below:



16 plants & 3 engineering offices in 10 countries

- 7 plants in Malaysia
- 1 plant in China
- 1 plant in UAE
- 1 plant in Italy
- 4 plants in Germany
- 1 plant in Canada
- 1 plant in Saudi Arabia
- Engineering office in USA
- Office in United Kingdom
- Office in Thailand

In addition, the list of the Issuer's subsidiaries and corporate structure are set out below:



Products and Services

The Group's main products and services and the industry sectors in which they are utilised are set out in the table below:

	Oil & Gas	Petrochemicals	Mineral processing	Desalination	Renewable energy	Chemical	Power
Process Gas Waste Heat Recovery Systems	✓	✓					✓
Membrane Technology Systems	✓	✓			✓		
Compression Systems	✓	✓	✓		✓		✓
Fired and Heat Recover Boilers	✓	✓			✓		✓
Quench Coolers		✓					
Scraped Surface Exchangers	✓						
Process and Pressure Vessels	✓	✓	✓		✓	✓	✓
Heat Transfer Equipment	✓	✓	✓	✓	✓	✓	✓
Storage Facilities	✓	✓	✓		✓	✓	✓
Process Skid Packages and Modules	✓	✓					
Mechanical & Electrical Election and Construction Services*	✓	✓			✓	✓	✓
Total Solutions for plant operation & maintenance	✓	✓			✓	✓	✓
Industrial and Power Plant Services	✓	✓	✓		✓	✓	✓
Sour Gas and Sulphur Technology	✓						

The Group's main products and services are detailed below:

(a) Process Gas Waste Heat Recovery Systems

The Group, through BORSIG GmbH and its subsidiaries (the “**BORSIG Group**”) and through FBM Hudson Italiana SpA and its subsidiaries (the “**FBM Group**”), is one of the world's leading suppliers of process gas waste heat recovery systems. The BORSIG Group has been supplying high temperature and pressure gas waste heat recovery systems for more than 35 years, whereas the FBM Group has been manufacturing high pressure process gas boilers since the 1970s. The FBM Group also offers a wide range of process gas cooling equipment.

Based on the BORSIG Group's process layout and design features, the Group's process gas waste heat recovery systems are manufactured to process gas pressures of up to 30,000 kilopascal, gas inlet temperatures of up to 1,200°C and steam pressures of up to 14,000 kilopascal.

The process gas waste recovery systems are used at various stages of implementation for petrochemical, petroleum refineries and power industry. The purpose of the system is to recover part of the heat that would normally be wasted and delivering it to a process whereby the waste heat add to the efficiency of the process and thus decrease the costs of fuel and energy consumption needed for that process.

(b) Membrane Technology Systems

The Group, through the BORSIG Group, offers membrane technology solutions for a wide range of industrial applications. The BORSIG Group's membrane products include membranes, membrane

modules and complete membrane systems. The BORSIG Group’s services portfolio ranges from process simulation to the delivery of complete turnkey systems and comprehensive after-sales services.

Membranes are used in many applications in the chemical, petrochemical and oil and gas industries where liquid or gaseous mixtures containing hydrocarbons must be treated. This can serve recycling, emission protection or other operational requirements such as emission control of volatile organic compounds, recovery of hydrocarbon from exhaust air or process gas flows in oil and gas production, gas separation and organic solvent nano-filtration. The membrane processes are the standard process which is used either as substitution or in combination with conventional process steps to enable ecologically and economically optimised solutions. Through this process, the recovery of these vapours whereby raw materials are recycled into the production process rather than being lost forever will lead to higher operating profits and benefits to the environment.

BORSIG membrane technology allows un-reacted monomers or other components of a high value to be selectively separated from the carrier gas, concentrated and fed back into the production process.

BORSIG’s membrane technology is also suitable for the use at offshore facilities or in autonomous operating stations with a low operator attendance and monitoring level.

(c) **Compression Systems**

Since 1841, BORSIG ZM Compression GmbH (“**BORSIG ZM**”) has been developing and manufacturing reciprocating machines, beginning with steam engines and since 1857, reciprocating compressors.

The Group, through BORSIG ZM, offers the following products and services:

<p>Reciprocating Compressors for Process Gases</p>	<p>BORSIG ZM's reciprocating compressor series for process gases is of modular design and complies with the API 618 design standards. The series has been developed for the heaviest continuous operation. The existing compressor frames have been proven in practice and constantly improved.</p> <p>Currently, the Group is able to offer customers with not only its own reciprocating compressors in vertical design (PV) and boxer type units with horizontal cylinder arrangement (PH) with up to a maximum of 6 axes, but also the BX frames which have satisfied customers world-wide</p>
<p>Centrifugal Compressors for Process Gases</p>	<p>The Group's BORSIG “T-Jet” series comprises one and two-stage centrifugal compressors which comply with the corresponding API design standards, such as API 617,API 614, API 670 and others.</p> <p>The impeller is the heart of the centrifugal compressor stage. Impellers with backwards curved blading develop a considerably higher static pressure within the impeller blading than impellers with radial blading. The residual</p>

	<p>kinetic energy (moderate exit velocity) is converted into additional pressure by a long parallel-wall diffuser and a precisely calculated spiral channel.</p> <p>The Group delivers complete units including piping compensators, sound dampers and, if necessary, sound absorbing housings.</p> <p>The compressors can be equipped with an automatic control device. Important in this respect are safety equipment for oil pressure and oil temperature control, for bearing temperature measuring, for vibration control and control of surge limit. The connection to a control centre is possible. If there are several compressors in a plant the automatic operation of these compressors can be guaranteed by an additional master control.</p>
<p>Reciprocating Compressors for Compressed Natural Gas Filling Stations</p>	<p>BORSIG ZM offers reciprocating compressors which are a substantial part for Compressed Natural Gas (CNG) filling stations. Additionally, BORSIG ZM also offers complete CNG filling stations, mainly for the filling of buses and other large vehicles, e.g. trailers for transportation of CNG in storage units which are used as the so-called daughter CNG filling stations.</p> <p>The Group delivery programme also includes assembly works at site, supervision, training and practice of operating staff as well as maintenance and service works on delivered compressors and filling stations.</p>
<p>Roots Blowers and Blower Systems</p>	<p>Typical fields of application:-</p> <ul style="list-style-type: none"> • Ventilation of settling and activated sludge tanks, grit-removal tanks, drinking water reservoirs and others • Dust removal • Exhaust systems • Backflushing of filters in sewage treatment plants, swimming pools and others • Pneumatic transport of bulk products • Food industry • Position stabilization of cargo and passenger ships

Services for Compressors and Blowers.	The Group offers mounting, supervision and commissioning by skilled technicians at site globally. In addition, the Issuer's BORSIG offers training and practice courses to customers' staff, maintenance team and service works.
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Furthermore, BORSIG ZM Compression GmbH has its own mechanical manufacturing division and offers customised solutions according to its customer's needs and specifications.

(d) Fired and Heat Recovery Boilers

The Group, through the BORSIG Group, likewise provides a wide range of products and services for industrial boilers.

In the fired boiler field, the Group's BORSIG boiler systems provide its customers with technologies that mainly serve the burning of a wide range of liquid and gas-like fuels. In addition to different types of natural gas and heating oil, this also includes fuels such as special fuels and production residues. The boilers are primarily designed as water tube boilers and serve to generate saturated hot steam. The fuels include different types of natural gas and heating oil as well as other fuels such as hydrogen, special fuels, liquid, and gas-like production residues.

Additionally, the Group's BORSIG heat recovery boilers generate saturated hot steam. A variety of heat recovery boilers are manufactured for installation in front of burning equipment, such as grate-firing furnaces, fluidised-bed furnaces, rotary-kiln furnaces, for recycling household waste, special waste, refuse derived fuels, biomass and sewage sludge. The Group also designs, produces, delivers, assembles and commissions steam boilers that recover the heat from gas turbines, combustion chambers, thermal after-burning systems, diesel and gas engines and a variety of technological and industrial production processes.

In the waste incinerator boiler field, the Group's BORSIG boiler systems provide its customers with special design for burning waste to generate heat. This includes a wide range of recyclable municipal waste. The Group also supplies boiler equipment that is required for the installation of combined cycle plants.

Based on customer specifications, the Group's boilers can be designed for installation behind gas turbines, both as a heat recovery boiler with or without supplementary firing equipment and also as a forced-draught operated boiler. The Group has reference systems in which smooth switching between gas turbine and forced-draught mode is a requirement.

(e) Quench Coolers

Quench coolers are used to cool for hydrocarbon plants which produce gas by cracking. The gas leaves the furnace at a temperature of around 850°C (1500°F) and must be cooled down rapidly (quenching) to prevent secondary reactions and to stabilise the gas composition. This rapid cooling is done with BORSIG Transfer Line Exchangers which is also known as quench coolers.

(f) Scraped Surface Exchangers

The application of scraped surface exchangers comprising of dewaxing of lube oil, crystallisation of paraxylene, de-oiling of wax, fatty acid service, producing of cellulose acetate flakes, continuous mixing of liquid and semi-solid products under cooling or heating, and heat transfer.

The BORSIG Group supplies scraped surface exchangers for each required volume flow and thermal capacity of inner pipe dimensions of various sizes, namely, 6 inches, 8 inches, 10 inches, 12 inches and any other special sizes.

(g) Process and Pressure Vehicles

Since its inception, the Group has manufactured some of the world's largest columns and towers. Starting from engineering design and fabrication to delivery and on-site installation, each phase of fabrication and delivery is performed to meet stringent technical, safety and quality assurance requirements.

The Group's engineering team adopts the latest engineering software and applies practical construction knowledge to improve timeframe and to increase outputs for subsequent activities such as material sourcing, fabrication, shipping, and installation.

Having a synchronised hydraulic jacking system and modular post weld heat treatment system allows the Group to fabricate larger sizes and heavier vessels in-shop with single piece delivery capabilities.

The Group offers a variety of reactors such as modular BGE reactors and jacketed catalytic reactors for the oil, gas and petrochemicals industries using high grade steel such as Super Duplex, Chrome Moly and Incoloy.

(h) Heat Transfer Equipment

The Group, through the FBM Group, is a supplier of complete air cooled heat exchangers used in refineries, gas, petrochemicals and chemical plants. These products are typically used when plant locations are unfavourable and ambient conditions are not present to allow easy and economic use of other cooling systems. The Group provides its customers with a wide range of services starting from thermal and mechanical engineering to manufacturing, modularisation, delivery at site and after-sales service.

(i) Storage Facilities

The Group offers extensive experience in the design, detail engineering, fabrication, procurement, building, painting, coating and commission of storage tanks, spheres, horizontal mounded bullets for storage facilities in refineries, chemical and petrochemical plants, and power plants, as well as process tanks for mineral processing facilities.

The Group also produces a diversified range of storage tanks and vessels for liquids and liquefied gases, for instance, atmospheric storage tanks, low pressure storage tanks and refrigerated storage tanks.

The Group's storage products comply with the standards and codes including, but not limited to, International Organization for Standardization ("ISO") 9001:2008, ISO 14001: 2004 and Occupational Health & Safety Advisory Services ("OHSAS") 18001:2007, that exist for the storage of petroleum products and flammable liquids.

(j) Process Skid Packages and Modules

The Group, through KNM Process Systems Sdn Bhd, manufactures skid packages that allow process equipment to be assembled on a pre-fabricated base and mounted onto a frame or skid structure for easy and ready mobility. Its range of products includes fuel skid packages, glycol dehydration and glycol regeneration packages, contractor towers, metering skids and dew point control units.

This technology can be applied across all industries and offers the customisation of the plants. They also provide the advantage of parallel construction, where process systems are built off-site in a fabrication facility, whilst the structural works are completed at the plant site simultaneously.

(k) **Mechanical & Electrical Erection and Construction Services**

The Group, through its joint ventures i.e. CNI Engineering & Construction Malaysia Sdn Bhd and KHH Infrastructures Sdn Bhd, offers civil, construction works for mechanical, electrical and erection related to oil and gas, petrochemical, power and renewable energy projects in Malaysia and South East Asia.

(l) **Total Solutions for plant operation & maintenance**

The Group offers turnkey solutions which include engineering, procurement, construction and commissioning to a range of facilities, such as, oil storage terminals, biofuel plants, biomass and waste to energy power plants, gas treatment plants, fertilizer plants, ethanol plants, sulphur removal and recovery plants, natural gas liquids plants, combined heat, and power plants.

(m) **Industrial and Power Plant Services**

The Group, through the BORSIG Group, offers a broad range of services for application in the power engineering, chemical and petrochemical industry, as well as the oil, gas and water industries, in relation to the planning, delivery and installation of new components, modification, inspection and maintenance of existing components, spare parts and trouble-shooting.

Its industrial and power plant services include the following:

- *Power Plant Services:* the BORSIG Group offers full-scale services in the field of energy and steam generating plants and systems.
- *Ball Valve and Valve Services:* based on years of experience in maintenance and repair of ball valves with diameters ranging from “DN 1” to “DN 104” (DN25 mm to DN2600 mm) and manufacturing spare parts such as ball plugs and seat rings, the BORSIG Group is able to manufacture spare parts and perform repairs using specialised machines and equipment (such as ball plug turning and grinding, vertical turning and boring machines).
- *Pressure Vessel Services:* the BORSIG Group’s facilities offer the workshop equipment and qualified staff necessary for the construction and general overhaul of apparatus for the chemical and petrochemical industries and for power engineering applications.

(n) **Sour Gas and Sulphur Technology**

KPS Technology & Engineering LLC, one of the Group’s subsidiary, based in Kansas City, USA is a process designer and engineering company supplying oil and gas industry with a fully optimized sulphur management solution.

KPS Technology & Engineering LLC was established to further vertically integrate with the Group such that the process engineering and technological experience of its principal members is leveraged by the Group’s ability to deliver a most effective and complete sulphur management solution to the oil & gas industry.

The expertise of KPS Technology & Engineering LLC encompasses all aspects of sulphur management including oil refining, sour gas processing, gasification sour block, sulphur handling and new technology development. Its scope of services includes the provision of licensed technology and process design packages, studies, engineering, site services; as well as catalyst, equipment and module plant supply.

The Group's competitive strengths

The Group believes that it has the following competitive strengths that will help it to achieve its goal of becoming one of the leading global manufacturers of process equipment for petrochemicals, oil and gas, minerals processing, chemical power and renewable energy industries.

The Group has a strong track record

The Group has a strong track record for manufacturing of process equipment and project management. In the process equipment manufacturing industry, an established track record is important in securing new contracts as customers in the industry often favour bidders with a history of satisfactory performance.

The Issuer's wholly owned subsidiaries, the BORSIG Group in Germany and the FBM Group in Italy are also two of the world leading suppliers for process gas waste heat recovery systems and have been supplying high temperature and pressure gas waste heat recovery systems for more than 60 years.

The Group possesses design and engineering expertise and technical know-how

Through its acquisition of businesses in Germany, Italy, and the USA, the Group has gained access to advanced technology that enables it to produce specialised and high-end equipment such as high pressure process gas waste heat recovery systems and membrane technology. Such design and engineering expertise has allowed the Group to increase its exposure in the high-end equipment market where competition is frequently less intense and profit margins are generally higher.

The Group entities benefit from accreditation and market acceptance

Various entities within the Group have been awarded diverse accreditations such as ISO 9001:2008 (USA), ISO 14001:2004, OHSAS 18001:2007 (Malaysia), ASME (USA), National Board of Boiler & Pressure Vessel Inspectors (USA), AD-Merkblatt (Germany) and Pressure Equipment Directive (Europe). Accreditation is important in the process equipment manufacturing industry as it is often a prerequisite to being accepted on a customer's list of approved manufacturers. Being on a customer's approved manufacturers list is important as many customers will only accept bids for new projects from manufacturers who are on such approved list. The Group has served more than 150 customers across 60 countries.

The Group has established relationships with petrochemical and oil and gas companies as well as Engineering Procurement Construction Commissioning ("EPCC") contractors

The Group has long term relationships over more than 10 years with various key petrochemical and oil and gas companies as well as EPCC contractors. Establishing these relationships is key to maintaining and increasing market share. Manufacturers with an established network of clients have a competitive edge to win bids for new projects compared to less well-known competitors. Majority of the revenue of the Group has been derived from repetitive customers and existing client base.

The Group has an experienced management team

The Group's management team consists of a mix of industry experts. The Group has a structured and formalised training programme, and a career development programme designed to provide its managers with the opportunity to manage a mix of businesses and locations. This is to provide them with broad knowledge and experience, and also to enhance the Group's ability to operate as a globally integrated organisation. Most of the Group's core management team has extensive field experience and is therefore aware of the issues that may arise from operating in the Group's product segments and locations.

The Group has a large customer base

The Group's customers comprise mainly oil and gas and petrochemical-related companies as well as EPCC contractors. Over the years, the Group has diversified into the minerals processing industry and more recently into the renewable energy industry. The Group has a large customer base, minimising concentration risk. Majority of the revenue of the Group has been derived from its existing client base.

Geographical and Product Diversification

The Group continues to increase its marketing efforts with the aim of diversifying its customer base. Through its 16 plants and three engineering offices across 10 countries, the Group is able to serve its customers. Currently, the Group offers a comprehensive and diversified range of products and services to its clients in more than 60 countries.

Financial Prudence

As at 30 June 2016, the Group has been able to maintain a relatively low debt to equity ratio of less than 0.36 time. The Group intends to commit to maintaining financial discipline and undertake prudent investment decisions so as to maintain a debt to equity ratio of not more than 1 time.

The Group's Strategies

The Group's vision is to become a leading global manufacturer of process equipment for the petrochemicals, oil and gas, renewable energy, power and mineral processing industries.

To achieve this vision, the Group has the following four specific aims:

- (i) to be a one stop centre for high quality process equipment and a systems provider with advanced technology;
- (ii) to achieve customer satisfaction through continuous improvement of the quality, safety and timely delivery of its products as well as complying with environmental standards in the manufacture process;
- (iii) to enhance stakeholders' value through corporate social responsibility; and
- (iv) to enhance organisational infrastructure and human capital development.

To achieve this vision, the Group has developed and embarked upon a three-pronged strategy:

(A) Move the Group higher up the value chain

The Group aims to continue its progression up the value chain throughout the various industries in which it operates. By offering products towards the upper-end of the value chain, the Group can better expose itself to new opportunities and profit centres. This strategy has the added advantage of reducing competition whilst diversifying the Group's portfolio into new geographical and industry sectors.

The Group's increased presence in the high-end market is demonstrated by the completion of the FBM Hudson Italiana SpA acquisition in Italy in 2006 and the BORSIG acquisition in Germany in 2008. The Group intends to maintain its focus on the high-end market in the future.

(B) Enhancing market share

Originally based in Malacca, Malaysia, the Group has expanded to cover markets in Asia, Oceania, North and South America, Europe and Africa. The Group's operations are spread throughout ten countries, namely Canada, China, Germany, Indonesia, Italy, Malaysia, Saudi Arabia, Thailand, UAE and the USA.

The Group will seek to further expand its global operations. In order to attain this target, the Group will continue to adopt a combination of (i) organic growth, through hiring and increasing the size of the operations it already owns, (ii) entering into joint ventures with companies in the industries in which it operates, (iii) acquiring new businesses and integrating them into the Group and (iv) entering into strategic partnership initiatives with companies which can assist the Group to increase its market share.

(C) Entering into new industry sectors and technologies

Originally, the Group's client base was predominantly focused on the oil and gas industry. As the Group expanded, it has diversified its client base by gaining additional customers in the petrochemicals, mineral processing, desalination, renewable energy, chemical and power industries.

Whilst ensuring that organic expansion is sustained and remains an important catalyst for growth, the Group aims to further improve its global reach and market share for process equipment by rationalising its resources, increasing its sales and marketing activities and creating a more significant presence in the process equipment segment by undertaking and providing engineering, design, procurement, construction, management and maintenance services not just to the oil and gas industry but covering petrochemicals, renewable energy, power, chemicals, minerals as well as the biomass and agri-technology sectors as well.

The Group will continue to explore new ventures and new business activities which offer synergies with or are complementary to the operations of the Group. The Group will also endeavour to further diversify into potential new products and develop its business to penetrate other promising industries.

Key Milestones

The key milestones in the Group's operational history are outlined below:

Year	Key Milestones
1990	<ul style="list-style-type: none"> Establishment of KNM Steel Constructions Sdn Bhd (currently known as KNMPS).
1992	<ul style="list-style-type: none"> Set up manufacturing plant in Malacca, Malaysia.
1998	<ul style="list-style-type: none"> Set up manufacturing plant in Gebeng, Malaysia.
2000	<ul style="list-style-type: none"> The Issuer was incorporated.
2001	<ul style="list-style-type: none"> Set up manufacturing plant in Bintulu, Malaysia
2002	<ul style="list-style-type: none"> Set up manufacturing plant in Changshu, China.
2003	<ul style="list-style-type: none"> The Issuer listed on the Second Board of Bursa Malaysia.
2004	<ul style="list-style-type: none"> Acquisition of 50% of a manufacturing plant in Dubai, UAE. Acquisition of a manufacturing plant in Shah Alam, Malaysia.
2005	<ul style="list-style-type: none"> Set up fifth manufacturing plant in Kuantan Port, Malaysia. The Issuer transferred to the Main Board of Bursa Malaysia.
2006	<ul style="list-style-type: none"> Acquisition of FBM Hudson Italiana SpA in Italy. Included as a component stock in Kuala Lumpur Composite Index.
2007	<ul style="list-style-type: none"> Inclusion in Market Small Cap Index as a component stock. Set-up second Phase Manufacturing Plant in Changshu, China. Establishment of KNM Process Equipment Inc., Canada.
2008	<ul style="list-style-type: none"> Establishment of KNM Saudi Ltd. Acquisition of BORSIG in Germany. Establishment of KPS Technology & Engineering LLC in U.S.
2009	<ul style="list-style-type: none"> Establishment of KNM Projects (Thailand) Co., Ltd.
2012	<ul style="list-style-type: none"> Acquired land in Peterborough, United Kingdom for the 80 megawatt waste-to-energy power plant project.
2013	<ul style="list-style-type: none"> BORSIG Boiler Manufacturing Plant in Gebeng, Malaysia, was successfully commissioned and received the American Society of Mechanical Engineers Certification on 25 January 2013.
2014	<ul style="list-style-type: none"> BORSIG Boiler Systems Sdn Bhd received official certification from the Sustainable Energy Development Authority of Malaysia in recognition of its local manufacturing status for boilers which qualifies any renewable energy projects in Malaysia utilising BORSIG Boilers for an additional feed-in-tariff. Joint Venture with China Nuclear Industry 23 Construction Co. Ltd.

Year	Key Milestones
2015	<ul style="list-style-type: none"> • Acquisition of the entire equity interest in Asia Bio-fuels Limited and Asia Biofuels II Ltd, both of which are companies incorporated in Mauritius (“Acquisition of ABL Group”). Asia Bio-fuels Limited and Asia Biofuels II Ltd, in aggregate, own 72% equity interest in IEL and 48% equity interest in IFL. IEL is principally involved in the production and sale of fuel grade and industrial grade ethanol. IFL is principally involved in the trading and supply of cassava for bio-ethanol purposes. • Entry into a joint venture with Hansol EME Co., Ltd to set up a joint venture company to principally undertake the engineering, procurement and construction of mutually identified biomass waste projects • Incorporation of Global Green Energy Corporation Ltd and Peterborough Green Energy Ltd.
2016	<ul style="list-style-type: none"> • Completion of the Acquisition of ABL Group • Joint Venture with Ho Hup Construction Company Berhad

Legal Proceedings

As at the date of this Prospectus, the Group is not involved in any material litigation, arbitration or other legal proceedings which it believes will have a material adverse effect on its business, performance, financial condition, results of operations or prospects and there is no outstanding litigation that the Group is a party to which may have a material adverse effect on the Group’s business, performance, financial condition, results of operations or prospects.

OUTSTANDING DEBTS UNDER DEBT INSTRUMENTS ISSUED BY THE ISSUER

As at 30 June 2016, there are no outstanding debt instruments (either in the forms of bills of exchange or debenture) issued by the Issuer.